Agenda Item No. (5)

BOARD OF DIRECTORS MEETING
FRIDAY, NOVEMBER 20, 2026

(5) CONSENT CALENDAR:

(A) Approve the Minutes of the following Meetings:

(1) Transportation Committee of October 22, 2026;
(2) Finance-Auditing Committee of October 22, 2026;
(3) Rules. Policy, and Industrial Relations Committee of October 22, 2026;
(4) Governmental Affairs and Public Information Committee of October 23, 2026, and;
(5) Board of Directors of October 23, 2026.

(B) Ratification of Previous Actions by the Auditor-Controller:

(1) Ratify Commitments and/or Expenditures
(2) Ratify Previous Investments
(3) Authorize Reinvestments
(4) Accept Investment Reports, October 2026 **Resolution**

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October 22, 2026

MINUTES OF THE TRANSPORTATION COMMITTEE/ COMMITTEE OF THE WHOLE

These minutes are supplemented by the recording that is posted online at: https://www.goldengate.org/district/board-of-directors/meeting-documents.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Transportation Committee/Committee of the Whole of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA on Thursday, October 22, 2026, at 9:03 a.m., with Chair Mastin presiding. The meeting was held in a hybrid format; attendees were able to join in person or via Zoom.

(1) **Call to Order:** 9:03 a.m.

(2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong **[00:09 Minute Mark on the Recording]**

Committee Members Present (8): Chair Mastin; Vice Chair Moulton-Peters; Directors Hernández, Hill, Parrish, Rodoni and Thier; President Rabbitt.
Committee Members Absent (0): None.
Other Directors Present (6): Directors Cochran, Devlin, Garbarino, Giudice, Hardeman and Pahre.

Committee of the Whole Members Present (14): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.

Committee of the Whole Members Absent (1): Director Snyder.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General

Manager/Bus Division Hitham Hamdon, Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports and presentations are available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents/ or upon request from the Office of the District Secretary.

(3) Report of District Advisory Committees [0:32 Minutes Mark on the Recording]

(a) Advisory Committee on Accessibility; (b) Bus Passengers Advisory Committee; (c) Ferry Passengers Advisory Committee; and (d) Pedestrian and Bicycle Advisory Committee

The staff report was for informational purposes only and no action was taken.

David Pilpel spoke under Public Comment (remotely).

(4) Monthly Report on Bridge Traffic, Transit Ridership Trends, and Transit Service Performance [02:40 Minutes Mark on the Recording]

General Manager Denis Mulligan presented an informational staff report; no action was taken.

Director Hernández inquired about the mechanisms used to track ridership on buses and ferries, and passengers that may have travel needs outside of the current schedule.

Director Garbarino commented on MASCOTS and the increase in office occupancy in San Francisco.

Director Moulton-Peters inquired about traffic congestion in the Highway 101 corridor and opportunities to offer more trips on Golden Gate Transit. She inquired about peak commute hours.

President Rabbitt commented on MASCOTS.

Director Thier inquired about the disparity in bus and ferry ridership between July and August.

Chair Mastin inquired how surveys are conducted.

Mr. Mulligan responded to the inquiries.

David Pilpel spoke under Public Comment (remotely).

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(5) **Monthly Report on Activities Related to Marin Transit** **[26:17 Minutes Mark on the Audio Recording]**

General Manager Denis Mulligan presented the informational staff report, and no action was taken. He spoke about the possible ending of the contract to provide bus operators to Marin Transit.

Director Rodoni inquired about the potential impact on employees.

Director Moulton-Peters inquired about Golden Gate Transit's hourly rates.

Mr. Mulligan responded to the inquiries.

(6) **Public Comment** **[38:10 Minutes Mark on the Audio Recording]**

David Pilpel spoke (remotely).

(7) **Adjournment** **[41:20 Mark on the Audio Recording]**

All business having been concluded, **Directors HILL/HERNÁNDEZ** moved and seconded that the meeting be adjourned at 9:43 a.m.

Carried

Respectfully submitted,

James Mastin, Chair
Transportation Committee

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October 22, 2026

MINUTES OF THE FINANCE-AUDITING COMMITTEE/COMMITTEE OF THE WHOLE

These minutes are supplemented by the recording that is posted online at: https://www.goldengate.org/district/board-of-directors/meeting-documents.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Finance-Auditing Committee of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, October 22, 2026, at 9:50 a.m., with Chair Giudice presiding. The meeting was held in a hybrid format; attendees were able to join in person or via Zoom.

(1) **Call to Order:** 9:50 a.m.

(2) **Roll Call**: Secretary of the District Amorette Ko-Wong. **[00:17 Minute Mark on the Audio Recording]**

Committee Members Present (8): Chair Giudice; Vice Chair Pahre; Directors Cochran, Devlin, Hernández, Mastin and Rodoni; President Rabbitt.
Committee Members Absent (0): None
Other Directors Present (6): Directors Garbarino, Hardeman, Hill. Moulton-Peters, Parrish and Thier.

Committee of the Whole Members Present (14): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.

Committee of the Whole Members Absent (1): Director Snyder.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General

Manager/Bus Division Hitham Hamdon; Director of Risk Management and Safety Kelli Vitale; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents or upon request from the Office of the District Secretary.

(3) Ratification of Previous Actions by the Auditor-Controller [01:53 Minute Mark on the Recording]

PFM Asset Management (PFMAM) Monique Spyke presented the Investment Report.

Director Thier inquired about market volatility.

Ms. Spyke responded to the inquiry.

(a) Action by the Committee [08:55 Minute Mark on the Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/THIER** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors approve the following actions:

(i) There are no commitments and/or expenditures to ratify for the period of September 1, 2026 through September 30, 2026;
(ii) Ratify investments made during the period September 15, 2026 through October 12, 2026;
(iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing between October 13, 2026, and November 9, 2026, as well as the investment of all other funds not required to cover expenditures that may become available;
(iv) Accept the Investment Report for September 2026;
(v) Accept the Portfolio of Investments Report for September 2026; and,
(vi) Accept the Transactions Report for September 2026.

Action by the Board at its meeting of October 23, 2026 – Resolution
CONSENT CALENDAR

AYES (14) Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.
NOES (0): None.
ABSENT (1): Director Snyder.

DRAFT

(4) Authorize Budget Adjustment(s) and/or Transfer(s)

No actions required authorization.

(5) Authorize Actions Related to Grant Programs

(a) Approve Actions Relative to the Low Carbon Transit Operations Program (LCTOP) [09:30 Minutes Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented the staff report.

(i) Action by the Committee [12:10 Minutes Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors HILL/HARDEMAN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors approve the following actions necessary to secure FY 25/26 Low Carbon Transit Operations Program (LCTOP) grant funds, reflecting the final Cycle A and Cycle B allocation amounts, to support transit capital and operating projects for the Golden Gate Bridge, Highway and Transportation District (District):

(i) Authorize submission of the LCTOP grant application in FY 25/26 for the *M.V. Mendocino Replacement* (Project);

(ii) Adopt a Resolution, certifying that the District will comply with all conditions and requirements set forth in the LCTOP certification and assurances, authorized agent documents, applicable statutes, regulations, and guidelines for all LCTOP-funded transit projects; and,

(iii) Authorize the General Manager, or his designee, to execute for and on behalf of the District any documents necessary to apply for and receive LCTOP funding, including certifications and assurances, authorized agent forms, and agreements relative to Cycles A and B of the FY 25/26 LCTOP program.

This matter will be presented to the Board of Directors at its October 23, 2026, meeting for appropriate action.

Action by the Board at its meeting of October 23, 2026 – Resolution
NON-CONSENT CALENDAR

AYES (14) Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.

DRAFT

NOES (0): None.
ABSENT (1): Director Snyder.

(6) Receive the Updated Five- and Ten-Year Financial Projection [12:50 Minute Mark on the Recording]

Auditor-Controller Jennifer Mennucci presented the staff report.

Chair Giudice thanked Ms. Mennucci and her staff for the report.

David Pilpel spoke under Public Comment (remotely).

Ms. Mennucci responded to the comments.

(b) Action by the Committee [28:58 Minute Mark on the Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors HERNÁNDEZ/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors receive the updated five- and ten-year financial projection, as detailed in the staff report.

Action by the Board at its meeting of October 23, 2026 – Resolution
CONSENT CALENDAR

AYES (14) Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.
NOES (0): None.
ABSENT (1): Director Snyder.

(7) Status Report on the FY 26/27 Budget [29:32 Minute Mark on the Recording]

Auditor-Controller Jennifer Mennucci provided the staff report, which was for informational purposes only and no action was taken.

David Pilpel spoke under Public Comment (remotely).

General Manager Denis Mulligan responded to the comments.

(8) Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for Three Months Ending September 2026) [34:42 Minute Mark on the Recording]

DRAFT

Auditor-Controller Jennifer Mennucci presented the staff report, which was for informational purposes only and no action was taken.

(9) Monthly Review of Financial Statements (for Three Months Ending September 2026)

(a) Statement of Revenue and Expenses [35:52 Minute Mark on the Recording]

(b) Statement of Capital Programs and Expenditures [35:52 Minute Mark on the Recording]

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

(10) Review of the District's FY 26/27 First Quarterly Report of Judgments or Settled Claims [36:53 Minute Mark on the Recording]

Director of Risk Management and Safety Kelli Vitale presented an informational staff report; no action was taken.

(11) Review of the Auditor-Controller's FY 26/27 First Quarterly Report on Authorized Budget Adjustments and Budget Transfers Under the General Manager's Authority [37:42 Minutes Mark on the Recording]

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

(12) Review of the Auditor-Controller's FY 26/27 First Quarterly Report on Procurement Actions and Agreements Under the General Manager's Authority[38:15 Minutes Mark on the Recording]

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

[Agenda Item 14: Public Comment was taken out of order]

(14) Public Comment [39:02 Minutes Mark on the Recording]

None.

(13) Closed Session [39:20 Minutes Mark on the Recording]

At the request of Chair Giudice, Attorney Kimon Manolius stated that the Committee would convene in Closed Session, as permitted by the Brown Act, to discuss the following matters listed below:

(a) Conference with Legal Counsel – Existing Litigation
Pursuant to Government Code Section 54956.9(a)
Report of Athens Administrators, Inc.

DRAFT

(i) *Luis Lagrisola v. Golden Gate Bridge, Highway and Transportation District.*

[46:25 Minutes Mark on the Audio Recording]
After Closed Session, Chair Giudice called the meeting to order in Open Session with a quorum present. Attorney Kimon Manolius stated that the Committee had met in Closed Session, as permitted by the Brown Act, to discuss the above-listed matters and gave legal counsel appropriate guidance.

(15) Adjournment [46:45 Minutes Mark on the Recording]

All business having been concluded, **Directors DEVLIN/RODONI** moved and seconded that the meeting be adjourned at 10:42 a.m.

Carried

Respectfully submitted,

Gerard Giudice, Chair
Finance-Auditing Committee

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October 22, 2026

MINUTES OF THE RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE

These minutes are supplemented by the audio recording that is posted online at: https://www.goldengate.org/district/board-of-directors/meeting-documents.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Rules, Policy, and Industrial Relations Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, October 22, 2026, at 10:50 a.m., with Chair Hernández presiding. The meeting was held in a hybrid format; attendees were able to join in person or via Zoom.

(1) **Call to Order:** 10:50 a.m.

(2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:25 Minute Mark on the Audio Recording]**

Committee Members Present (8): Chair Hernández; Vice Chair Hardeman; Directors Devlin, Garbarino, Moulton-Peters, Pahre and Thier; President Rabbitt.
Committee Members Absent (0): None.
Other Directors Present (6): Directors Cochran, Giudice, Hill, Mastin, Parrish and Rodoni.

Committee of the Whole Members Present (14): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; First Vice President Hardeman; Second Vice President Garbarino and President Rabbitt.
Committee of the Whole Members Absent (1): Director Snyder.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General

DRAFT

Manager/Bus Division Hitham Hamdon; SBE Compliance Programs Manager Artemisé Davenport; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents/ or upon request from the Office of the District Secretary.

(3) Approve Updated Disadvantaged Business Enterprise (DBE) Goal for Federal Fiscal Year 2027-2028 on Federal Transit Administration Assisted Contracts [02:02 Minutes Mark on the Audio Recording]

SBE Compliance Programs Manager Artemisé Davenport presented the staff report.

Comments: **[14:24 Minutes Mark on the Audio Recording]**
Director Pahre thanked Ms. Davenport and her staff for their exemplary efforts in achieving legitimate Disadvantaged Business Enterprises (DBEs) participation.

Director Moulton-Peters thanked Ms. Davenport for her efforts in recruiting DBEs.

Chair Hernández thanked Ms. Davenport and her staff.

(a) Action by Committee [19:52 Minutes Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors PAHRE/THIER** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Rules, Policy and Industrial Relations Committee recommends that the Board of Directors approve the following actions relative to the Federal Transit Administration (FTA) Federal Fiscal Year (FFY) 2027 through 2028 Overall Disadvantaged Business Enterprise (DBE) goal:

(i) Establish the updated overall proposed 0.4% DBE-Neutral, 0% DBE-Conscious split goal applicable to $40,088,000 in anticipated contracts assisted by FTA for FFY 2027 and 2028;
(ii) Authorize the General Manager to adopt the overall DBE goal if no further consideration or modifications to the proposed goal are warranted; and,
(iii) Authorize staff to submit the District's updated DBE Goal Methodology to FTA.

Action by the Board at its meeting of October 23, 2026 – Resolution

AYES (14): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; First Vice President Hardeman; Second Vice President Garbarino, and President Rabbitt.
NOES (0): None.
ABSENT (1): Director Snyder.

DRAFT

(4) Adopt Master Ordinance 2026 and Related Actions [20:40 Minutes Mark on the Audio Recording]

Secretary of the District Amorette Ko-Wong presented the staff report.

(b) Action by Committee [23:56 Minutes Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/HILL** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Rules, Policy and Industrial Relations Committee recommends that the Board of Directors adopt Master Ordinance 2026 and repeal Master Ordinance 2022 to incorporate ordinances adopted by the Board since the adoption of Master Ordinance 2022, and to approve the following related actions:

(i) Update District policies and clarifications pertaining to expressive activities and special events on District property, and create a new Appendix A to reflect expressive activity maps.
(ii) Update parking fees and hours at Golden Gate Bridge parking lots, and create a new Appendix B to reflect parking violation fees.
(iii) Update fare collection terminology, and create a new Appendix C to reflect the current Golden Gate Bridge toll schedule and fees.
(iv) Update transit zone descriptions, fare tables, and fare collection terminology to better align with other customer-facing fare information, and create a new Appendix D to reflect transit fare information for Golden Gate Transit and Golden Gate Ferry.
(v) Approve minor corrections in formatting, grammar, updates to terminology, and other non-substantive clarifying edits.
(vi) Delegate to the Secretary of the District the authority to update appendices to reflect current Golden Gate Bridge toll rates and Golden Gate Transit and Golden Gate Ferry fares in connection with any Board-approved actions.

Action by the Board at its meeting of October 23, 2026 – Resolution

AYES (14): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; First Vice President Hardeman; Second Vice President Garbarino, and President Rabbitt.
NOES (0): None.
ABSENT (1): Director Snyder.

(5) Public Comment [24:40 Minutes Mark on the Audio Recording]

There were no public comments.

DRAFT

(6) **Adjournment** **[24:52 Minutes Mark on the Audio Recording]**

All business having been concluded, **Directors HILL/MASTIN** moved and seconded that the meeting be adjourned at 11:15 a.m.

Carried

Respectfully submitted,

Sabrina Hernández, Vice Chair
Rules, Policy and Industrial Relations Committee

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October 23, 2026

MINUTES OF THE
GOVERNMENTAL AFFAIRS AND PUBLIC INFORMATION COMMITTEE/
COMMITTEE OF THE WHOLE

These minutes are supplemented by the audio recording that is posted online at:
https://www.goldengate.org/district/board-of-directors/meeting-documents.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

A meeting of the Governmental Affairs and Public Information Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, October 23, 2026 at 9:55 a.m., with Vice Chair Giudice presiding. The meeting was held in a hybrid format; attendees were able to join in person or via Zoom.

(1) **Call to Order:** 9:55 a.m.

(2) **Roll Call:** Secretary of the District Amorette Ko-Wong **[00:29 Minutes Mark on the Audio Recording]**

Committee Members Present (6): Vice Chair Giudice, Directors Cochran, Garbarino, Parrish, Rodoni; and President Rabbitt.
Committee Members Absent (1): Chair Synder
Other Directors Present (7): Directors Devlin, Hernández, Hill, Mastin, Moulton-Peters, Pahre and Thier.

Committee of the Whole Members Present (13): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; Second Vice President Garbarino, President Rabbitt.
Committee of the Whole Members Absent (2): Chair Synder; First Vice President Hardeman.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Hitham Hamdon; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

A copy of the report is available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents or upon request from the Office of the District Secretary.

(3) State Update from District's Legislative Advocates, Platinum Advisors, LLC [01:55 Minutes Mark on the Audio Recording]

Beau Biller of Platinum Advisors, LLC (Platinum) presented the State Update. He commented on the State's fiscal outlook. He provided updates on the following: 1) Legislation Bills; and 2) Transit Advisory; and 3). His report was for informational purposes only, and no action was taken.

Comments: [10:38 Minutes Mark on the Audio Recording]
General Manager Denis Mulligan thanked Mr. Biller and Steve Wallauch for their hard work.

(4) Public Comment [12:05 Minutes Mark on the Audio Recording]

There were no public comments.

(5) Adjournment [12:20 Minutes Mark on the Audio Recording]

All business having been concluded, **Directors HERNÁNDEZ/COCHRAN** moved and seconded that the meeting was adjourned at 10:07 a.m.

Carried

Respectfully submitted,

Gerard Giudice, Vice Chair
Governmental Affairs and Public Information Committee

GG:AMK:lr

DRAFT

2026-10

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

MEMORANDUM OF MINUTES

BOARD OF DIRECTORS MEETING

OCTOBER 23, 2026

These minutes are supplemented by the recording that is posted online at:
https://www.goldengate.org/district/board-of-directors/meeting-documents

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, October 23, 2026, at 10:12 a.m., with President Rabbitt presiding. The meeting was held in a hybrid format; attendees joined in person or via Zoom.

(1) **CALL TO ORDER:** President David Rabbitt.

(2) **ROLL CALL:** Secretary of the District Amorette Ko-Wong **[00:30 Minute Mark on the Recording]**

Directors Present (13): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; Second Vice President Garbarino, President Rabbitt.
Directors Absent (2): Director Snyder; First Vice President Hardeman.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Hitham Hamdon; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents or upon request from the Office of the District Secretary.

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(3) **PLEDGE OF ALLEGIANCE:** Director Elbert Hill **[01:10 Minutes Mark on the Recording]**

(4) **PUBLIC COMMENT: [01:38 Minutes Mark on the Recording]**

The following individuals spoke under Public Comment:

- Shane Weinstein (in person)
- Dave Rhody (in person)
- Dave Herrera (remotely)
- David Pilpel (remotely)
- Olga (remotely)

President Rabbitt thanked the speakers for their comments and noted that members of the public are welcome to submit additional comments to districtsecretary@goldengate.org.

(5) **CONSENT CALENDAR: [16:40 Minute Mark on the Recording]**

Directors COCHRAN/MASTIN moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

AYES (13): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; Second Vice President Garbarino, President Rabbitt.
NOES (0): None.
ABSENT (2): Director Snyder; First Vice President Hardeman.

(A) **Approve the Minutes of the following Meetings:**
(1) Transportation Committee of August 27, 2026;
(2) Building and Operating Committee of August 27, 2026;
(3) Finance-Auditing Committee of August 27, 2026;
(4) Board of Directors Meeting of August 28, 2026;
(5) Building and Operating Committee of September 24, 2026, and;
(6) Finance-Auditing Committee of September 24, 2026.

Carried

(B) **Reauthorize the Use of Remote Participation for the District's Citizen Advisory Committees**
Resolution No. 2026-050 reauthorizes the use of remote participation for passenger advisory committees, as provided for by Senate Bill 707, and as initially approved by the Board of Directors, on April 24, 2026, by Resolution No. 2026-021.

(C) **Ratification of Previous Actions by the Auditor-Controller:**
Resolution No. 2026-051 (as detailed in the September 24, 2026 and October 22, 2026, Finance-Auditing Committee meetings)
(1) Ratify Commitments and/or Expenditures
(2) Ratify Previous Investments

DRAFT

(3) Authorize Investments
(4) Accept Investment Report, August and September 2026

Adopted

(6) REPORTS OF OFFICERS:

(A) General Manager [18:12 Minute Mark on the Recording]

General Manager Denis Mulligan highlighted several items in the report, including: (1) engine failure on the M.B. Napa; (2) the world premiere of Saving Four Seconds at the Austin Film Festival (3)Larkspur Ferry Terminal service; (4) an update on overall travel in the Golden Gate Corridor; (5) an update on the Marin-Sonoma Coordinated Transit Service (MASCOTS); (6) an update on the construction of the M.B. Liwa ferry; (7) potential risk to Federal funds due to an Amalgamated Transit Union lawsuit; (8) the retirement of Lead Bus Servicer May Mui; (9) a 50-year service award to Bus Operator Johnny Weekly; (10) 25-year service award to District Engineer John Eberle and Bus Mechanic Hung Lam; and (11) Employee of the Month recognitions to Senior Project Manager Malini Brown (September), and Directing Civil Engineer Carolina Wallin (October).

Director Mastin inquired about the selections process for the Employee of the Month recognition.

Mr. Mulligan responded to Director Mastin's inquiry.

(B) Attorney [42:45 Minute Mark on the Recording]

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only, and no action was required.

(1) Closed Session

Attorney Manolius reported that a Closed Session, listed on the Board Agenda as Item No. 6.B.1, would take place just prior to the conclusion of this meeting:

(a) Conference with Labor Negotiator
Pursuant to Government Code Section 54957.6
Report of Hanson Bridgett LLP
Negotiations with the Amalgamated Transit Union Local No. 1575

(C) District Engineer [43:02 Minute Mark on the Recording]

District Engineer John Eberle presented the District Engineer Report for informational purposes only; and no action was taken. He highlighted several projects in the report, including: (1) the Seismic Retrofit Project; (2) the Bridge Electrical Project; (3) the rehabilitation the San Francisco Ferry Terminal West and East Berth Ramp, and (4) the Larkspur Ferry Dredging Project.

(7) OTHER REPORTS:

There were no Other Reports to discuss.

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(8) REPORT OF COMMITTEES: [46:00 Minute Mark on the Recording]

(A) Meeting of the Building and Operating Committee
September 24, 2026
Chair Garbarino

Continued Agenda Items From the September 24, 2026 Meeting of the Building and Operating Committee

(1) Approve Actions Relative to Execution of Professional Services Agreement No. 2026-BT-011, *San Rafael Bus Facility Water Line Modifications Engineering Design Services*, with Oberkamper & Associates Civil Engineers [46:00 Minute Mark on the Recording]

Directors GARBARINO/GIUDICE
Resolution No. 2026-52 approves the following actions relative to Professional Services Agreement (PSA) No. 2026-BT-011, *San Rafael Bus Facility Water Line Modifications Engineering Design Services*:

a) Authorizes execution of PSA No. 2026-BT-011, with Oberkamper & Associates Civil Engineers, Inc., Novato, CA, in an amount not-to-exceed $197,488, to perform engineering design services for water line modifications at the San Rafael Bus Facility; and,

b) Authorizes establishing a 15% contingency, in the amount of $29,623, for PSA No. 2026-BT-011.

Sufficient funds for the PSA and its contingency are included in the budget for Project #2630, *D1 Main Water Line Rehabilitation*.

Adopted

AYES (13): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; Second Vice President Garbarino, President Rabbitt.
NOES (0): None.
ABSENT (2): Director Snyder; First Vice President Hardeman.

[Director Thier left the meeting]

(B) Meeting of the Finance-Auditing Committee
October 22, 2026
Chair Giudice

Continued Agenda Items From the September 24, 2026 Meeting of the Finance-Auditing Committee:

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(1) **Approve Award of Contract No. 2026-D-037, *On-Site Medical Services,* to Concentra Health Services [48:06 Minute Mark on the Recording]**

Directors GIUDICE/COCHRAN
Resolution No. 2026-053 approves award of Contract No. 2026-D-037, *On-Site Medical Services*, to Concentra Health Services of Addison, Texas, in an amount not-to-exceed $1,780,164, for a three-year term beginning October 1, 2026, and two one-year options to be exercised at the General Manager's discretion not-to-exceed $593,388 for each option year. Funds for the first year of service of $593,388 are included in District Division Operation Budget, while funding for the future years of the Agreement will be included in future budgets.

Adopted

AYES (12): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish and Rodoni; Second Vice President Garbarino, President Rabbitt.
NOES (0): None.
ABSENT (3): Directors Snyder and Thier; First Vice President Hardeman.

(2) **Approve an Amendment to Rule XII, District Bank Accounts and Signatures, of the *Rules of the Board* [49:50 Minute Mark on the Recording]**

Directors GIUDICE/MOULTON-PETERS
Resolution No. 2026-054 approves an amendment to Rule XII, **DISTRICT BANK ACCOUNTS AND SIGNATURES**, of the *Rules of the Board,* to revise the list of positions authorized to approve certain telephonic or electronic banking transactions.

Adopted

AYES (12): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish and Rodoni; Second Vice President Garbarino, President Rabbitt.
NOES (0): None.
ABSENT (3): Directors Snyder and Thier; First Vice President Hardeman.

Items From the October 22, 2026 Meeting of the Finance-Auditing Committee:

(3) **Approve Actions Relative to the Low Carbon Transit Operations Program (LCTOP) [50:58 Minute Mark on the Recording]**

Directors GIUDICE/MASTIN
Resolution No. 2026-054 approves the following actions necessary to secure FY 25/26 Low Carbon Transit Operations Program (LCTOP) grant funds, reflecting the final Cycle A and Cycle B allocation amounts, to support transit capital and

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operating projects for the Golden Gate Bridge, Highway and Transportation District (District):

a) Authorizes submission of the LCTOP grant application in FY 25/26 for the *M.V. Mendocino Replacement* (Project);

b) Adopts a Resolution (attachment), certifying that the District will comply with all conditions and requirements set forth in the LCTOP certification and assurances, authorized agent documents, applicable statutes, regulations, and guidelines for all LCTOP-funded transit projects; and,

c) Authorizes the General Manager, or his designee, to execute for and on behalf of the District any documents necessary to apply for and receive LCTOP funding, including certifications and assurances, authorized agent forms, and agreements relative to Cycles A and B of the FY 25/26 LCTOP program.

Adopted

AYES (12): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish and Rodoni; Second Vice President Garbarino, President Rabbitt.
NOES (0): None.
ABSENT (3): Directors Snyder and Thier; First Vice President Hardeman.

(4) Receive the Updated Five- and Ten-Year Financial Projection [52:28 Minute Mark on the Recording]

Directors GIUDICE/COCHRAN
Resolution No. 2026-055 receives the updated five- and ten-year financial projection, as detailed in this staff report.

Adopted

AYES (12): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish and Rodoni; Second Vice President Garbarino, President Rabbitt.
NOES (0): None.
ABSENT (3): Directors Snyder and Thier; First Vice President Hardeman.

[Director Thier returned to the meeting.]

(C) Meeting of the Rules, Policy, and Industrial Relations Committee
October 22, 2026
Chair Hernández

(1) Approve Updated Disadvantaged Business Enterprise (DBE) Goal for Federal Fiscal Year 2027-2028 on Federal Transit Administration Assisted Contracts [53:45 Minute Mark on the Recording]

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Directors HERNÁNDEZ/PAHRE
Resolution No. 2026-056 approve the following actions relative to the Federal Transit Administration (FTA) Federal Fiscal Year (FFY) 2027 through 2028 Overall Disadvantaged Business Enterprise (DBE) goal:

a) Establish the updated overall proposed 0.4% DBE-Neutral, 0% DBE-Conscious split goal applicable to $40,088,000 in anticipated contracts assisted by FTA for FFY 2027 and 2028;

b) Authorize the General Manager to adopt the overall DBE goal if no further consideration or modifications to the proposed goal are warranted; and,

c) Authorize staff to submit the District's updated DBE Goal Methodology to FTA.

Adopted

AYES (13): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; Second Vice President Garbarino, President Rabbitt.
NOES (0): None.
ABSENT (2): Director Snyder; First Vice President Hardeman.

(2) Adopt Master Ordinance 2026 and Related Actions [55:45 Minute Mark on the Recording]

Directors HERNÁNDEZ/MOULTON-PETERS
Resolution No. 2026-057 adopts Master Ordinance 2026 and repeals Master Ordinance 2022 to incorporate ordinances adopted by the Board since the adoption of Master Ordinance 2022, and to approve the following related actions:

a) Updates District policies and clarifications pertaining to expressive activities and special events on District property, and create a new Appendix A to reflect expressive activity maps.
b) Updates parking fees and hours at Golden Gate Bridge parking lots, and create a new Appendix B to reflect parking violation fees.
c) Updates fare collection terminology, and create a new Appendix C to reflect the current Golden Gate Bridge toll schedule and fees.
d) Updates transit zone descriptions, fare tables, and fare collection terminology to better align with other customer-facing fare information, and create a new Appendix D to reflect transit fare information for Golden Gate Transit and Golden Gate Ferry.
e) Approves minor corrections in formatting, grammar, updates to terminology, and other non-substantive clarifying edits.
f) Delegates to the Secretary of the District the authority to update appendices to reflect current Golden Gate Bridge toll rates and Golden Gate Transit and Golden Gate Ferry fares in connection with any Board-approved actions.

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Adopted

AYES (13): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Thier; Second Vice President Garbarino, President Rabbitt.
NOES (0): None.
ABSENT (2): Director Snyder; First Vice President Hardeman.

(9) ADDRESSES TO BOARD: [57:04 Minute Mark on the Recording]

There were no Addresses to the Board.

(10) SPECIAL ORDER OF BUSINESS:[57:04 Minute Mark on the Recording]

There were no Special Order of Business.

(11) UNFINISHED BUSINESS: [57:07 Minute Mark on the Recording]

(A) Closed Session [57:14 Minute Mark on the Audio Recording]

Attorney Manolius, at the request of President Rabbitt, stated that the Board would convene in Closed Session, as permitted by the Brown Act, to discuss the matters listed on the Board Agenda as Closed Session, Item No. 6.B.1. as outlined above.

After Closed Session, President Rabbitt called the meeting to order in Open Session with a quorum present. Attorney Manolius reported that the Board had met in Closed Session, as permitted by the Brown Act, received a report from general counsel regarding the matter listed on the Board Agenda as Item No. 6.B.1., and provided guidance to counsel.

(12) NEW BUSINESS: [01:57:07 Minute Mark on the Recording]

There was no New Business.

(13) COMMUNICATIONS: [01:57:09 Minute Mark on the Recording]

President Rabbitt stated that copies of Communications are available at the District Secretary's Office.

(14) ADJOURNMENT: [38:28 Minute Mark on the Recording]

All business having been concluded, **Directors HILL/DEVLIN** moved and seconded that the meeting be adjourned with a moment of silence in honor of former Bridge Manager Robert Warren, at 12:12 p.m.

Carried

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Respectfully submitted,

Amorette M. Ko-Wong
Secretary of the District

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AGENDA ITEM NO. 5.C.
RATIFICATION OF PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER
FINANCE-AUDITING COMMITTEE OF NOVEMBER 19, 2026

(C) Ratification of Previous Actions by the Auditor-Controller:

(1) Staff Report

The previous actions by the Auditor-Controller were presented to the Finance-Auditing Committee for approval at the meeting of November 19, 2026. The staff report can be found on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents.

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