Agenda Item No. (5)

BOARD OF DIRECTORS MEETING
FRIDAY, OCTOBER 23, 2026

(5) CONSENT CALENDAR:

(A) Approve the Minutes of the following Meetings:

(1) Transportation Committee of August 27, 2026;
(2) Building and Operating Committee of August 27, 2026;
(3) Finance-Auditing Committee of August 27, 2026;
(4) Board of Directors Meeting of August 28, 2026;
(5) Building and Operating Committee of September 24, 2026, and;
(6) Finance-Auditing Committee of September 24, 2026.

(B) Reauthorize the Use of Remote Participation for the District's Citizen Advisory Committees

Reauthorize the use of remote participation for passenger advisory committees, as provided for by Senate Bill 707, and as initially approved by the Board of Directors, on April 24, 2026, by Resolution No. 2026-021.

Resolution

(C) Ratification of Previous Actions by the Auditor-Controller:

(1) Ratify Commitments and/or Expenditures
(2) Ratify Previous Investments
(3) Authorize Reinvestments
(4) Accept Investment Reports, August and September 2026 **Resolution**

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August 27, 2026

MINUTES OF THE TRANSPORTATION COMMITTEE/
COMMITTEE OF THE WHOLE

These minutes are supplemented by the recording that is posted online at:
https://www.goldengate.org/district/board-of-directors/meeting-documents.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Transportation Committee/Committee of the Whole of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA on Thursday, August 27, 2026, at 9:08 a.m., with Chair Mastin presiding. The meeting was held in a hybrid format; attendees were able to join in person or via Zoom.

(1) **Call to Order:** 9:08 a.m.

(2) **Roll Call:** Senior Board Analyst Leticia Rosas. **[00:09 Minute Mark on the Recording]**

Committee Members Present (5): Chair Mastin; Vice Chair Moulton-Peters; Directors Hernández, Rodoni and President Rabbitt.
Committee Members Absent (3): Directors Hill, Parrish and Thier.
Other Directors Present (6): Directors Cochran, Devlin, Garbarino, Giudice, Hardeman and Pahre.

Committee of the Whole Members Present (11): Directors Cochran, Devlin, Giudice, Hernández, Mastin, Moulton-Peters, Pahre and Rodoni; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.

Committee of the Whole Members Absent (4): Directors Hill, Parrish, Snyder and Thier.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Hitham Hamdon, Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports and presentations are available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents/ or upon request from the Office of the District Secretary.

(3) Report of District Advisory Committees [0:32 Minutes Mark on the Recording]

(a) Advisory Committee on Accessibility; (b) Bus Passengers Advisory Committee; (c) Ferry Passengers Advisory Committee; and (d) Pedestrian and Bicycle Advisory Committee

The staff report was for informational purposes only and no action was taken.

(4) Approve Actions Relative to Disposition of Surplus Coaches to Santa Rosa CityBus [01:01 Minutes Mark on the Recording]

Deputy General Manager/Bus Division Hitham Hamdon presented the staff report.

The following individual spoke under Public Comment:

- David Pilpel (remotely)

(a) Action by Committee [07:35 Minutes Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors DEVLIN/MOULTON-PETERS** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Transportation Committee recommends that the Board of Directors approve actions relative to the disposition of surplus coaches, as follows:

(i) Declare six (6) 2019 Gillig 40-foot buses surplus to District's operational needs; and,
(ii) Authorize the transfer of six (6) 2019 Gillig 40-foot buses to Santa Rosa CityBus for continued public transit use, through a Federal Transit Administration (FTA)-approved asset transfer process, contingent upon receiving FTA approval.

Action by the Board at its meeting of August 28, 2026 – Resolution

AYES (10): Directors Cochran, Devlin, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni; Second Vice President and First Vice President Hardeman.
NOES (0): None.
ABSENT (5): Directors Hill, Parrish, Snyder and Thier; President Rabbitt

(5) Monthly Report on Bridge Traffic, Transit Ridership Trends, and Transit Service Performance [08:30 Minutes Mark on the Audio Recording]

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General Manager Denis Mulligan presented the informational staff report, and no action was taken.

Director Moulton-Peters inquired about the traffic conditions on Highway 101.

Director Garbarino stated that she has noticed heavier-than-normal traffic in the Marin County area. Director Pahre and President Rabbitt also reported experiencing heavier-than-normal traffic.

The following individual spoke under Public Comment:

- David Pilpel (remotely)

(6) **Monthly Report on Activities Related to Marin Transit** **[26:17 Minutes Mark on the Audio Recording]**

General Manager Denis Mulligan presented the informational staff report, and no action was taken.

Director Moulton-Peters asked whether there were any specific matters regarding Marin Transit that the Board should be reviewing.

General Manager Mulligan responded to the inquiry.

(7) **Public Comment** **[28:15 Minutes Mark on the Audio Recording]**

The following individual spoke under Public Comment:

- David Pilpel (remotely)

(8) **Adjournment** **[29:20 Mark on the Audio Recording]**

All business having been concluded, **Directors HERNÁNDEZ/DEVLIN** moved and seconded that the meeting be adjourned at 9:39 a.m.

Carried

Respectfully submitted,

James Mastin, Chair
Transportation Committee

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August 27, 2026

MINUTES OF THE BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE

These minutes are supplemented by the recording that is posted online at: https://www.goldengate.org/district/board-of-directors/meeting-documents.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Building and Operating Committee/Committee of the Whole of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, August 27, 2026, at 9:45 a.m., with Chair Garbarino presiding. The meeting was held in a hybrid format; attendees were able to join in person or via Zoom.

(1) **Call to Order:** 9:45 a.m.

(2) **Roll Call:** Senior Board Analyst Leticia Rosas. **[00:14 Minute Mark on the Recording]**

Committee Members Present (8): Chair Garbarino, Vice Chair Rodoni; Directors Cochran, Devlin, Giudice, Mastin and Pahre; President Rabbitt.
Committee Members Absent (0): None.
Other Directors Present (4): Directors Hardeman, Hernández, Moulton-Peters and Snyder.

Committee of the Whole Members Present (12): Directors Cochran, Devlin, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni and Snyder; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.

Committee of the Whole Members Absent (3): Directors Hill, Parrish and Thier.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Hitham Hamdon; Chief Technology Director Fang Lu; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents or upon request from the Office of the District Secretary.

(3) Approve Actions Relative to General Manager Authorization Limits for Change Orders to Construction Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 – North and South Towers and North and South Side Spans*, and for Amendments to the Related Professional Services Agreements [02:30 Minutes Mark on the Recording]

District Engineer John Eberle presented the staff report.

Director Pahre inquired about the District's past practice on similar projects.

General Manager Mulligan responded to the inquiry.

(a) Action by the Committee [09:21 Minutes Mark on the Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/RABBITT** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following:

(i) Authorize the General Manager to approve construction contract change orders to Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 – North and South Towers and North and South Side Spans*, within the financial limits of the contract budget, up to a maximum of $1,000,000 for any individual change order, with contract change orders exceeding $500,000 and up to $1,000,000 requiring the concurrence of the President of the Board of Directors and the Building and Operating Committee Chair;

(ii) Authorize the General Manager to approve amendments to professional services agreements authorized for Project #2520, *Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction Project*, within the financial limits of agreement budgets, up to a maximum of $150,000 for any individual amendment; and,

(iii) Authorize the General Manager to delegate portions of these approval authorities to his designees.

Action by the Board at its meeting of August 28, 2026 – Resolution

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AYES (12): Directors Cochran, Devlin, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni and Snyder; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.
NOES (0): None.
ABSENT (3): Directors Hill, Parrish and Thier.

(4) **Approve Actions Relative to Execution of Professional Services Agreement No. 2026-B-013, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Spans, Structural Steel Fabrication and Shop Painting Inspection Services*, with Bureau Veritas North America, Inc. [10:30 Minutes Mark on the Recording]**

District Engineer John Eberle presented the staff report.

Director Mastin inquired about selection process of the project's subcontractor.

Director Snyder inquired about the steel being provided.

Mr. Eberle and Mr. Mulligan responded to the inquiries.

(a) **Action by the Committee [20:32 Minutes Mark on the Recording]**

Staff recommended and the Committee concurred by motion made and seconded by **Directors SNYDER/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to Professional Services Agreement (PSA) No. 2026-B-013, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Span, Structural Steel Fabrication and Shop Painting Inspection Services*:

(i) Authorize execution of PSA No. 2026-B-013, with Bureau Veritas North America, Inc., Pittsburgh, PA, in an amount not-to-exceed $1,631,564, to perform structural steel fabrication and shop painting inspection services during the construction of the Golden Gate Suspension Bridge Seismic Retrofit Contract 1 – North and South Towers and North and South Side Spans, subject to the Golden Gate Bridge, Highway and Transportation District (District) receiving the California Department of Transportation (Caltrans) approval of the PSA prior to its execution; and,

(ii) Authorize establishing a contingency, in the amount of $244,735, for PSA No. 2026-B-013.

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Sufficient funds for the PSA and its contingency are included in the budget for Project #2520, *Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction.*

Action by the Board at its meeting of August 28, 2026 – Resolution

AYES (12): Directors Cochran, Devlin, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni and Snyder; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.
NOES (0): None.
ABSENT (3): Directors Hill, Parrish and Thier.

(5) Authorize Execution of the Seventh Amendment to Professional Services Agreement No. 2021-F-049, *San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation*, with Moffatt & Nichol [21:17 Minutes Mark on the Audio Recording]

District Engineer John Eberle presented the staff report.

Director Mastin inquired about the completion date of the project. Mr. Eberle responded to the question.

(a) Action by the Committee [28:30 Minutes Mark on the Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors SNYDER/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors authorize execution of the Seventh Amendment to Professional Services Agreement (PSA) No. 2021-F-049, *San Francisco Ferry Terminal (SFFT) West and East Berth Ramp Rehabilitation,* with Moffatt & Nichol, Walnut Creek, CA, in an amount not-to-exceed $177,857, for continuation of construction engineering design support services during construction of Project #2443, *San Francisco Ferry Terminal (SFFT) West and East Berth Rehabilitation* (Project #2443).

Sufficient funds to pay for the PSA Amendment are included in the budget for Project #2443.

Action by the Board at its meeting of August 28, 2026 – Resolution

AYES (12): Directors Cochran, Devlin, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni and Snyder; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.
NOES (0): None.
ABSENT (3): Directors Hill, Parrish and Thier.

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(6) Approve Award of Contracts Relative to Request for Proposals No. 2026-D-042, *On-Call Cisco and Palo Alto Networks Professional Services* [2 Minutes Mark on the Recording]

Chief Technology Director Fang Lu presented the staff report.

President Rabbitt inquired about prior pricing on similar technology proposals. Mr. Mulligan responded.

Director Mastin inquired about the frequency of usage of bench contracts in general and the fiscal responsibility of using such contracts. Mr. Mulligan responded.

(a) Action by the Committee [38:45 Minutes Mark on the Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/DEVLIN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the award of four contracts relative to Request for Proposals (RFP) No. 2026-D-042, *On-Call Cisco and Palo Alto Networks Professional Services*, for on-call professional services for a three-year base term, with two one-year option terms, exercisable at the Golden Gate Bridge, Highway and Transportation District's sole discretion, with the understanding that the total aggregate amount for all four contracts will not exceed $3,750,000.

1. Alpha Technologies USA, Inc., Wilmington, DE
2. Cornerstone Technologies, San Jose, CA
3. InterVision Systems, LLC, Santa Clara, CA
4. LookingPoint, Inc., Pleasanton, CA

Action by the Board at its meeting of August 28, 2026 – Resolution

AYES (12): Directors Cochran, Devlin, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni and Snyder; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.
NOES (0): None.
ABSENT (3): Directors Hill, Parrish and Thier.

(7) Status Report from Board Appointee(s) on Sonoma-Marin Area Rail Transit Board [39:25 Minutes Mark on the Recording]

Directors Pahre, President Rabbitt and Mr. Mulligan provided an informational status report; no action was taken.

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Director Snyder inquired about the transfer data for the Sail and Rail promotion. Mr. Mulligan responded.

(8) Status Report on Engineering Projects [48:55 Minute Mark on the Recording]

District Engineer John Eberle presented an informational report, and no action was taken. Highlights include:

- Bridge Seismic Retrofit Project
- Bridge Electrical Project
- Corte Madera Ecological Reserve
- Sausalito Ferry Terminal
- Vista Point Trail

Director Moulton-Peters inquired about the advertisement for the Sausalito Ferry contract.

Director Hernández inquired about the Larkspur Ferry Terminal Diesel Exhaust Fluid Storage Tank site visit.

Mr. Eberle responded to the inquiries.

(9) Public Comment [53:22 Minute Mark on the Recording]

There were no public comments.

(10) Adjournment [53:37 Minute Mark on the Recording]

All business having been concluded, **Directors MASTIN/COCHRAN** moved and seconded that the meeting be adjourned at 10:39 a.m.

Carried

Respectfully submitted,

Patricia Garbarino, Chair
Building and Operating Committee

PG:AMK:lr

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August 27, 2026

MINUTES OF THE FINANCE-AUDITING COMMITTEE/COMMITTEE OF THE WHOLE

These minutes are supplemented by the recording that is posted online at:
https://www.goldengate.org/district/board-of-directors/meeting-documents.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Finance-Auditing Committee/Committee of the Whole of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, August 27, 2026, at 10:44 a.m., with Chair Giudice presiding. The meeting was held in a hybrid format; attendees were able to join in person or via Zoom.

(1) **Call to Order:** 10:44 a.m.

(2) **Roll Call**: Senior Board Analyst Leticia Rosas **[01:33 Minute Mark on the Audio Recording]**

Committee Members Present (8): Chair Giudice, Vice Chair Pahre; Directors Cochran, Devlin, Hernández, Mastin and Rodoni; President Rabbitt.
Committee Members Absent (0): None.
Other Directors Present (4): Directors Garbarino, Hardeman, Moulton-Peters, and Snyder.

Committee of the Whole Members Present (12): Directors Cochran, Devlin, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni and Snyder; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.

Committee of the Whole Members Absent (3): Directors Hill, Parrish and Thier.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General

Manager/Bus Division Hitham Hamdon; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents or upon request from the Office of the District Secretary.

(3) Ratification of Previous Actions by the Auditor-Controller [02:40 Minute Mark on the Recording]

PFM Asset Management (PFMAM) Monique Spyke was not present, and Auditor-Controller Jennifer Mennucci presented the Investment Report.

(a) Action by the Committee [06:15 Minute Mark on the Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/MOULTON-PETERS** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors approve the following actions:

(i) There are no commitments and/or expenditures to ratify for the period of July 1, 2026 through July 31, 2026;
(ii) Ratify investments made during the period July 14, 2026 through August 17, 2026;
(iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing between August 18, 2026, and September 14, 2026, as well as the investment of all other funds not required to cover expenditures that may become available;
(iv) Accept the Investment Report for July 2026;
(v) Accept the Portfolio of Investments Report for July 2026; and,
(vi) Accept the Transactions Report for July 2026.

Action by the Board at its meeting of August 28, 2026 – Resolution
CONSENT CALENDAR

AYES (12) Directors Cochran, Devlin, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni and Snyder; Second Vice President Garbarino, First Vice President Hardeman; President Rabbitt.
NOES (0): None.
ABSENT (3): Directors Hill, Parrish and Thier.

(4) Authorize Budget Adjustment(s) and/or Transfer(s)

No actions required authorization.

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(5) Authorize Actions Related to Grant Programs

No actions required authorization.

(6) Status Report on the FY 26/27 Budget [07:00 Minute Mark on the Recording]

Auditor-Controller Jennifer Mennucci provided the staff report.

Director Mastin requested clarification of the usage of the District's reserves. Ms. Mennucci and Mr. Mulligan responded.

Director Snyder inquired about the potential effects if Senate Bill 607 were to pass. Mr. Mulligan responded.

(7) Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for One Month Ending July 2026) [16:47 Minute Mark on the Recording]

Auditor-Controller Jennifer Mennucci provided the staff report.

Director Mastin inquired if the fares on Page 54 of the revised chart are accurate. Mr. Mulligan responded.

(8) Monthly Review of Financial Statements (for One Month Ending July 2026)

(a) Statement of Revenue and Expenses [20:37 Minute Mark on the Recording]

(b) Statement of Capital Programs and Expenditures [20:37 Minute Mark on the Recording]

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

(9) Public Comment [22:08 Minutes Mark on the Recording]

There were no public comments.

(10) Adjournment [22:59 Minutes Mark on the Recording]

All business having been concluded, **Directors PAHRE/MOULTON-PETERS** moved and seconded that the meeting be adjourned at 11:10 a.m.

Carried

Respectfully submitted,

Gerard Giudice, Chair
Finance-Auditing Committee

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2026-08

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

MEMORANDUM OF MINUTES

BOARD OF DIRECTORS MEETING

AUGUST 28, 2026

These minutes are supplemented by the recording that is posted online at:
https://www.goldengate.org/district/board-of-directors/meeting-documents

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, August 28, 2026, at 10:05 a.m., with President Rabbitt presiding. The meeting was held in a hybrid format; attendees joined in person or via Zoom.

(1) **CALL TO ORDER:** President David Rabbitt.

(2) **ROLL CALL:** Senior Board Analyst Leticia Rosas **[00:34 Minute Mark on the Recording]**

Directors Present (14): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Parrish, Rodoni, Snyder and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.
Directors Absent (1): Director Pahre.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Hitham Hamdon; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents or upon request from the Office of the District Secretary.

(3) **PLEDGE OF ALLEGIANCE:** Director Greg Hardeman **[01:23 Minutes Mark on the Recording]**

(4) **PUBLIC COMMENT: [01:58 Minutes Mark on the Recording]**

The following individuals spoke under Public Comment:

- Ken Johnson (in person)
- Dave Rhody (in person)

President Rabbitt thanked the speakers for their comments and noted that members of the public are welcome to submit additional comments to districtsecretary@goldengate.org.

(5) **CONSENT CALENDAR: [14:38 Minute Mark on the Recording]**

Directors HERNÁNDEZ/MASTIN moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

AYES (14): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Parrish, Rodoni, Snyder and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.
NOES (0): None.
ABSENT (1): Director Pahre.

(A) **Approve the Minutes of the following Meetings:**
(1) Building and Operating Committee of July 23, 2026;
(2) Finance-Auditing Committee of July 23, 2026;
(3) Rules, Policy, and Industrial Relations Committee of July 23, 2026; and,
(4) Board of Directors of July 24, 2026.

Carried

(B) **Ratification of Previous Actions by the Auditor-Controller:**
Resolution No. 2026-044 (as detailed in August 27, 2026, Finance-Auditing Committee meeting)
(1) Ratify Commitments and/or Expenditures
(2) Ratify Previous Investments
(3) Authorize Investments
(4) Accept Investment Report, July 2026

Adopted

(6) **REPORTS OF OFFICERS:**

(A) **General Manager [16:55 Minute Mark on the Recording]**
General Manager Denis Mulligan highlighted several items in the report, including: (1) an update on overall travel in the Golden Gate Corridor; (2) Commute Service on bus routes; (3) an update on the Marin-Sonoma Coordinated Transit Service (MASCOTS); (4) an update on the California Air Resources Board adopted amendments to the Cap-and-Invest Program; (5) Special events; (6) Service Award

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to Director Gerard Giudice (5 years); and (7) Employee of the Month recognition to Painter Joseph De Gier (Bridge Division).

(B) **Attorney** **[26:20 Minute Mark on the Recording]**
Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only, and no action was required.

(C) **District Engineer** **[26:40 Minute Mark on the Recording]**
District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only, and no action was taken.

(7) **OTHER REPORTS:**

There were no Other Reports to discuss.

(8) **REPORT OF COMMITTEES:** **[28:29 Minute Mark on the Recording]**

(A) **Meeting of the Transportation Committee**
August 27, 2026
Chair Mastin

(1) **Approve Actions Relative to Disposition of Surplus Coaches to Santa Rosa CityBus** **[28:29 Minute Mark on the Recording]**

Directors MASTIN/COCHRAN
Resolution No. 2026-045 approves actions relative to the disposition of surplus coaches, as follows:

1) Declares six (6) 2019 Gillig 40-foot buses surplus to District's operational needs; and,

2) Authorizes the transfer of six (6) 2019 Gillig 40-foot buses to Santa Rosa CityBus for continued public transit use, through a Federal Transit Administration (FTA)-approved asset transfer process, contingent upon receiving FTA approval.

Adopted

AYES (14): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Parrish, Rodoni, Snyder and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.
NOES (0): None.
ABSENT (1): Director Pahre.

(B) **Meeting of the Building and Operating Committee**
August 27, 2026
Chair Garbarino

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(1) **Approve Actions Relative to General Manager Authorization Limits for Change Orders to Construction Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 – North and South Towers and North and South Side Spans*, and for Amendments to the Related Professional Services Agreements [30:00 Minute Mark on the Recording]**

Directors GARBARINO/SNYDER
Resolution No. 2026-046 approves the following actions:

1. Authorizes the General Manager to approve construction contract change orders to Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 – North and South Towers and North and South Side Spans*, within the financial limits of the contract budget, up to a maximum of $1,000,000 for any individual change order, with contract change orders exceeding $500,000 and up to $1,000,000 requiring the concurrence of the President of the Board of Directors and the Building and Operating Committee Chair;

2. Authorizes the General Manager to approve amendments to professional services agreements authorized for Project #2520*, Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction Project*, within the financial limits of agreement budgets, up to a maximum of $150,000 for any individual amendment; and,

3. Authorizes the General Manager to delegate portions of these approval authorities to his designees.

Adopted

AYES (14): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Parrish, Rodoni, Snyder and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.
NOES (0): None.
ABSENT (1): Director Pahre.

(2) **Approve Actions Relative to Execution of Professional Services Agreement No. 2026-B-013, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Spans, Structural Steel Fabrication and Shop Painting Inspection Services*, with Bureau Veritas North America, Inc. [32:11 Minute Mark on the Recording]**

Directors GARBARINO/SNYDER
Resolution No. 2026-047 approves the following actions relative to Professional Services Agreement (PSA) No. 2026-B-013, approve the following actions relative

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to Professional Services Agreement (PSA) No. 2026-B-013, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Span, Structural Steel Fabrication and Shop Painting Inspection Services*:

1. Authorizes execution of PSA No. 2026-B-013, with Bureau Veritas North America, Inc., Pittsburgh, PA, in an amount not-to-exceed $1,631,564, to perform structural steel fabrication and shop painting inspection services during the construction of the Golden Gate Suspension Bridge Seismic Retrofit Contract 1 – North and South Towers and North and South Side Spans, subject to the Golden Gate Bridge, Highway and Transportation District (District) receiving the California Department of Transportation (Caltrans) approval of the PSA prior to its execution; and,

2. Authorizes establishing a contingency, in the amount of $244,735, for PSA No. 2026-B-013.

Sufficient funds for the PSA and its contingency are included in the budget for Project #2520, *Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction*.

Adopted

AYES (14): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Parrish, Rodoni, Snyder and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.
NOES (0): None.
ABSENT (1): Director Pahre.

[Director Thier recused herself and departed the meeting.][34:13 Minute Mark on the Recording]

(3) Authorize Execution of the Seventh Amendment to Professional Services Agreement No. 2021-F-049, *San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation*, with Moffatt & Nichol [34:37 Minute Mark on the Recording]

Directors GARBARINO/HILL
Resolution No. 2026-048 authorizes execution of the Seventh Amendment to Professional Services Agreement (PSA) No. 2021-F-049, *San Francisco Ferry Terminal (SFFT) West and East Berth Ramp Rehabilitation*, with Moffatt & Nichol, of Walnut Creek, CA, in an amount not-to-exceed $177,857, for continuation of construction engineering design support services during construction of Project #2443, *San Francisco Ferry Terminal (SFFT) West and East Berth Rehabilitation*.

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Sufficient funds to pay for the PSA Amendment are included in the budget for Project #2443.

Adopted

AYES (13): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Parrish, Rodoni and Snyder; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.
NOES (0): None.
ABSENT (2): Directors Pahre and Thier.

[Director Thier returned to the meeting.]

(4) Approve Award of Contracts Relative to Request for Proposals No. 2026-D-042, *On-Call Cisco and Palo Alto Networks Professional Services* [36:08 Minute Mark on the Recording]

Directors GARBARINO/COCHRAN
Resolution No. 2026-049 approves the award of four contracts to Alpha Technologies USA, Inc., of Wilmington, DE; Cornerstone Technologies, of San Jose, CA; InterVision Systems, LLC, of Santa Clara, CA; and, LookingPoint, Inc., of Pleasanton, CA, relative to Request for Proposals No. 2026-D-042, *On-Call Cisco and Palo Alto Networks Professional Services*, for on-call professional services for a three-year base term, with two one-year option terms, exercisable at the Golden Gate Bridge, Highway and Transportation District's sole discretion, with the understanding that the total aggregate amount for all four contracts will not exceed $3,750,000.

Adopted

AYES (14): Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin, Moulton-Peters, Parrish, Rodoni, Snyder and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.
NOES (0): None.
ABSENT (1): Director Pahre.

(9) ADDRESSES TO BOARD: [38:10 Minute Mark on the Recording]

There were no Addresses to the Board.

(10) SPECIAL ORDER OF BUSINESS:[38:10 Minute Mark on the Recording]

There were no Special Order of Business.

(11) UNFINISHED BUSINESS: [38:10 Minute Mark on the Recording]

There were no Unfinished Business.

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(12) NEW BUSINESS: [38:10 Minute Mark on the Recording]

There was no New Business.

(13) COMMUNICATIONS: [38:15 Minute Mark on the Recording]

President Rabbitt stated that copies of Communications are available at the District Secretary's Office.

(14) ADJOURNMENT: [38:28 Minute Mark on the Recording]

All business having been concluded, **Directors HILL/SNYDER** moved and seconded that the meeting be adjourned with a moment of silence in honor of John Ley DeVere, father of Manager of Real Estate Services and Property Development Dawn Yasui; Robbie J. Sparks, Founder and President Emerita of IBEW Electric Workers Minority Caucus; entertainment icon Dolly Parton, and victims of the recent floods in the Tibet/China region, at 10:45 a.m.

Carried

Respectfully submitted,

Amorette M. Ko-Wong
Secretary of the District

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September 24, 2026

MINUTES OF THE BUILDING AND OPERATING COMMITTEE

These minutes are supplemented by the recording that is posted online at: https://www.goldengate.org/district/board-of-directors/meeting-documents.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Building and Operating Committee/Committee of the Whole of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, September 24, 2026, at 9:03 a.m., with Chair Garbarino presiding. The meeting was held in a hybrid format; attendees were able to join in person or via Zoom.

(1) **Call to Order:** 9:03 a.m.

(2) **Roll Call:** Senior Board Analyst Leticia Rosas. **[00:26 Minute Mark on the Recording]**

Committee Members Present (6): Chair Garbarino, Vice Chair Rodoni; Directors Devlin, Giudice, Mastin and Pahre.
Committee Members Absent (2): Director Cochran; President Rabbitt.
Other Directors Present (1): Director Hardeman.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Julie Sherman; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Hitham Hamdon; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents or upon request from the Office of the District Secretary.

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(3) **Approve Actions Relative to Execution of Professional Services Agreement No. 2026-BT-011, *San Rafael Bus Facility Water Line Modifications Engineering Design Services*, with Oberkamper & Associates Civil Engineers, Inc. [02:15 Minutes Mark on the Recording]**

District Engineer John Eberle presented the staff report.

Director Mastin inquired about the anticipated savings once the project is completed.

Mr. Eberle responded to the inquiry.

(a) **Action by the Committee [10:50 Minutes Mark on the Recording]**

Staff recommended and the Committee concurred by motion made and seconded by **Directors PAHRE/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee recommends that the Board of Directors approve the following actions relative to Professional Services Agreement (PSA) No. 2026-BT-011, *San Rafael Bus Facility Water Line Modifications Engineering Design Services*:

(i) Authorize execution of PSA No. 2026-BT-011, with Oberkamper & Associates Civil Engineers, Inc., Novato, CA, in an amount not-to-exceed $197,488, to perform engineering design services for water line modifications at the San Rafael Bus Facility; and,

(ii) Authorize establishing a 15% contingency, in the amount of $29,623, for PSA No. 2026-BT-011.

Sufficient funds for the PSA and its contingency are included in the budget for Project #2630, *D1 Main Water Line Rehabilitation*.

Action by the Board at its meeting of October 23, 2026 – Resolution

AYES (6): Chair Garbarino, Vice Chair Rodoni; Directors Devlin, Giudice, Mastin and Pahre.
NOES (0): None.
ABSENT (2):): Director Cochran; President Rabbitt.

(4) **Status Report from Board Appointee(s) on Sonoma-Marin Area Rail Transit Board [11:18 Minutes Mark on the Recording]**

Director Pahre provided an informational status report; no action was taken.

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Director Mastin inquired about the outreach to workers for the Healdsburg station and roundabout.

Chair Garbarino and Director Pahre responded to the inquiry.

(5) Status Report on Engineering Projects [19:42 Minute Mark on the Recording]

District Engineer John Eberle presented an informational report, and no action was taken. Highlights include:

- Bridge Seismic Retrofit Project
- Vista Point Trail
- Bridge Electrical Project
- San Francisco Ferry Terminal

Director Mastin inquired about the eradication of invasive grass at the Corte Madera Ecological Reserve.

Mr. Eberle responded to the inquiry.

(6) Public Comment [24:02 Minute Mark on the Recording]

There were no public comments.

(7) Adjournment [24:16 Minute Mark on the Recording]

All business having been concluded, **Directors DEVLIN/MASTIN** moved and seconded that the meeting be adjourned at 9:28 a.m.

Carried

Respectfully submitted,

Patricia Garbarino, Chair
Building and Operating Committee

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September 24, 2026

MINUTES OF THE FINANCE-AUDITING COMMITTEE

These minutes are supplemented by the recording that is posted online at: https://www.goldengate.org/district/board-of-directors/meeting-documents.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Finance-Auditing Committee of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, September 24, 2026, at 9:40 a.m., with Chair Giudice presiding. The meeting was held in a hybrid format; attendees were able to join in person or via Zoom.

(1) **Call to Order:** 9:40 a.m.

(2) **Roll Call**: Senior Board Analyst Leticia Rosas **[00:25 Minute Mark on the Audio Recording]**

Committee Members Present (5): Chair Giudice, Vice Chair Pahre; Directors Devlin, Mastin and Rodoni.
Committee Members Absent (3): Directors Cochran and Hernández; President Rabbitt.
Other Directors Present (3): Directors Garbarino, Hardeman and Snyder.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Julie Sherman; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Hitham Hamdon; Director of Risk Management and Safety Kelli Vitale; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents or upon request from the Office of the District Secretary.

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(3) Ratification of Previous Actions by the Auditor-Controller [02:25 Minute Mark on the Recording]

PFM Asset Management (PFMAM) Monique Spyke presented the Investment Report.

(a) Action by the Committee [08:30 Minute Mark on the Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/DEVLIN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors approve the following actions:

(i) There are no commitments and/or expenditures to ratify for the period of August 1, 2026 through August 31, 2026;
(ii) Ratify investments made during the period August 18, 2026 through September 14, 2026;
(iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing between September 15, 2026, and October 12, 2026, as well as the investment of all other funds not required to cover expenditures that may become available;
(iv) Accept the Investment Report for August 2026;
(v) Accept the Portfolio of Investments Report for August 2026; and,
(vi) Accept the Transactions Report for August 2026.

Action by the Board at its meeting of October 23, 2026 – Resolution
CONSENT CALENDAR

AYES (5) Chair Giudice; Vice Chair Pahre; Directors Devlin, Mastin and Rodoni.
NOES (0): None.
ABSENT (3): Directors Cochran and Hernandez; President Rabbitt.

(4) Authorize Budget Adjustment(s) and/or Transfer(s) [08:55 Minute Mark on the Recording]

No actions required authorization.

(5) Authorize Actions Related to Grant Programs [08:56 Minute Mark on the Recording]

No actions required authorization.

(6) Approve Award of Contract No. 2026-D-037, *On-Site Medical Services*, to Concentra Health Services [09:10 Minute Mark on the Recording]

Director of Risk Management and Safety Kelli Vitale provided the staff report.

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Director Mastin inquired about Concentra staff on site. Ms. Vitali responded to Director Mastin's inquiry.

(a) Action by the Committee [16:26 Minute Mark on the Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/DEVLIN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors authorize execution approve award of Contract No. 2026-D-037, *On-Site Medical Services*, to Concentra Health Services of Addison, Texas, in an amount not-to-exceed $1,780,164, for a three-year term beginning October 1, 2026, and two one-year options to be exercised at the General Manager's discretion not-to-exceed $593,388 for each option year. Funds for the first year of service of $593,388 are included in District Division Operation Budget, while funding for the future years of the Agreement will be included in future budgets.

Action by the Board at its meeting of October 23, 2026 – Resolution
NON-CONSENT CALENDAR

AYES (5) Chair Giudice; Vice Chair Pahre; Directors Devlin, Mastin and Rodoni.
NOES (0): None.
ABSENT (3): Directors Cochran and Hernandez; President Rabbitt.

(7) Approve an Amendment to Rule XII, District Bank Accounts and Signatures, of the *Rules of the Board* [17:10 Minute Mark on the Recording]

Director of Accounting Cody Smith provided the staff report.

Director Pahre inquired about signatories and safeguards. Mr. Smith responded to Director Pahre's inquiry.

(a) Action by the Committee [20:55 Minute Mark on the Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/RODONI** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors approve an amendment to Rule XII, DISTRICT BANK ACCOUNTS AND SIGNATURES, of the *Rules of the Board*, to revise the list of positions authorized to approve certain telephonic or electronic banking transactions, as set forth below.

Action by the Board at its meeting of October 23, 2026 – Resolution
NON-CONSENT CALENDAR

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AYES (5) Chair Giudice; Vice Chair Pahre; Directors Devlin, Mastin and Rodoni.
NOES (0): None.
ABSENT (3): Directors Cochran and Hernandez; President Rabbitt.

(8) Status Report on the FY 26/27 Budget [22:24 Minute Mark on the Recording]

Auditor-Controller Jennifer Mennucci provided the staff report.

Director Mastin inquired about Clipper revenues. Ms. Mennucci responded to Director Mastin's inquiry.

(9) Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for One Month Ending August 2026) [28:20 Minute Mark on the Recording]

Auditor-Controller Jennifer Mennucci provided the staff report.

(10) Monthly Review of Financial Statements (for Two Months Ending August 2026)

(a) Statement of Revenue and Expenses [29:40 Minute Mark on the Recording]

(b) Statement of Capital Programs and Expenditures [29:54 Minute Mark on the Recording]

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

(11) Public Comment [31:12 Minutes Mark on the Recording]

There were no public comments.

(12) Adjournment [31:25 Minutes Mark on the Recording]

All business having been concluded, **Directors DEVLIN/RODONI** moved and seconded that the meeting be adjourned at 10:10 a.m.

Carried

Respectfully submitted,

Gerard Giudice, Chair
Finance-Auditing Committee

GG:AMK:lr

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AGENDA ITEM NO. 5.C.
RATIFICATION OF PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER
FINANCE-AUDITING COMMITTEE OF SEPTEMBER 24, 2026 AND OCTOBER 22, 2026

(C) Ratification of Previous Actions by the Auditor-Controller:

(1) Staff Report

The previous actions by the Auditor-Controller were presented to the Finance-Auditing Committee for approval at the meeting of September 24, 2026 and October 22, 2026. The staff report can be found on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents.

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