



2026-07

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

MEMORANDUM OF MINUTES

BOARD OF DIRECTORS MEETING

JULY 24, 2026

These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, July 24, 2026, at 10:00 a.m., with President Rabbitt presiding. The meeting was held in a hybrid format; attendees joined in person or via Zoom.

- (1) **CALL TO ORDER:** President David Rabbitt.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:20 Minute Mark on the Recording]**

Directors Present (11): Directors Cochran, Giudice, Hill, Mastin, Pahre, Rodoni, Snyder and Thier (arrived later); Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

Directors Absent (4): Directors Devlin, Hernández, Moulton-Peters and Parrish.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bus Division Hitham Hamdon; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at **<https://www.goldengate.org/district/board-of-directors/meeting-documents>** or upon request from the Office of the District Secretary.

**BOARD OF DIRECTORS MEETING
JULY 24, 2026/PAGE 2**

- (3) **PLEDGE OF ALLEGIANCE:** Director Gerard Giudice [01:08 Minutes Mark on the Recording]

- (4) **PUBLIC COMMENT:** [01:33 Minutes Mark on the Recording]

The following individuals spoke under Public Comment:

- Shane Weinstein (in person)
- Dave Rhody (in person)
- David Pilpel (remotely)

President Rabbitt thanked the speakers for their comments and noted that members of the public are welcome to submit additional comments to districtsecretary@goldengate.org.

- (5) **CONSENT CALENDAR:** [12:10 Minute Mark on the Recording]

Directors COCHRAN/HILL moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

AYES (10): Directors Cochran, Giudice, Hill, Mastin, Pahre, Rodoni and Snyder; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

NOES (0): None.

ABSENT (5): Directors Devlin, Hernández, Moulton-Peters, Parrish and Thier.

- (A) **Approve the Minutes of the following Meetings:**

- (1) Building and Operating Committee of June 25, 2026;
- (2) Finance-Auditing Committee of June 25, 2026;
- (3) Rules, Policy, and Industrial Relations Committee of June 25, 2026; and,
- (4) Board of Directors of June 26, 2026. **Carried**

- (B) **Ratification of Previous Actions by the Auditor-Controller:**

Resolution No. 2026-037 (as detailed in the July 23, 2026, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Investments
- (4) Accept Investment Report, June 2026

Adopted

- (6) **REPORTS OF OFFICERS:**

- (A) **General Manager** [13:27 Minute Mark on the Recording]

General Manager Denis Mulligan highlighted several items in the report, including: (1) an update on overall travel in the Golden Gate Corridor; (2) Golden Gate Bridge sidewalk conditions and usage; (3) an update of the Office of Management and Budget (OMB) proposed rule in the *Federal Register*; (4) an update on the

**BOARD OF DIRECTORS MEETING
JULY 24, 2026/PAGE 3**

California Air Resources Board adopted amendments to the Cap-and-Invest Program; (5) an update on the Marin-Sonoma Coordinated Transit Service (MASCOTS); (6) Retirement recognition of Melanie Sanborn for 24 years of service; (7) Service Award to Human Resources Analyst Maria Rodriguez (30 years); and (8) Employee of the Month recognition to Terminal Agent Lucas Stuart-Chilcote (Ferry Division).

Director Mastin asked whether data is available on passenger transfers between Golden Gate Transit service and Sonoma County Transit service. He also inquired whether the Golden Gate Bridge electrical system project has been completed. Lastly, he asked about the reasons for the increase in bicycle-related incidents on the Golden Gate Bridge.

General Manager Mulligan responded to Director's Mastin comments.

- (B) **Attorney [38:22 Minute Mark on the Recording]**
Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only, and no action was required.
- (C) **District Engineer [39:00 Minute Mark on the Recording]**
District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only, and no action was taken.

(7) **OTHER REPORTS:**

There were no Other Reports to discuss.

(8) **REPORT OF COMMITTEES: [40:01 Minute Mark on the Recording]**

- (A) **Meeting of the Building and Operating Committee**
June 26, 2026 and July 23, 2026
Chair Garbarino

[Director Thier recused herself and departed the meeting]

- (1) **Continued Agenda Item From the June 26, 2026 Board of Directors Meeting: Authorize Execution of the Third Addendum to the Twelfth Amendment to Professional Services Agreement No. 2011-B-2, Design Services for the Golden Gate Bridge Physical Suicide Deterrent System, with HNTB Corporation** [40:35 Minute Mark on the Recording]

Directors GARBARINO/SNYDER

Resolution No. 2026-038 authorizes execution of the Third Addendum to the Twelfth Amendment to Professional Services Agreement (PSA) No. 2011-B-2, *Design Services for the Golden Gate Bridge Physical Suicide Deterrent System*, with HNTB Corporation (HNTB), in an amount not-to-exceed \$500,012, for continuation of the construction engineering design support services during

**BOARD OF DIRECTORS MEETING
JULY 24, 2026/PAGE 4**

construction of Project #1526, *Golden Gate Bridge Physical Suicide Deterrent System Construction* (Project #1526).

Sufficient funds to pay for the PSA Addendum are included in the budget for Project #1526, *Golden Gate Bridge Physical Suicide Deterrent System Construction*.

Adopted

AYES (10): Directors Cochran, Giudice, Hill, Mastin, Pahre, Rodoni and Snyder; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

NOES (0): None.

ABSENT (5): Directors Devlin, Hernández, Moulton-Peters, Parrish and Thier.

[Director Thier returned to the meeting]

- (2) **Authorize Approval of Contract Change Order No. 09 to Contract No. 2025-B-052, Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 – North and South Towers and North and South Side Spans, with Halmar International, LLC** **[42:30 Minute Mark on the Recording]**

Directors GARBARINO/PAHRE

Resolution No. 2026-039 authorizes approval of Contract Change Order (CCO) No. 09 to Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1-North and South Towers and North and South Side Spans*, with Halmar International, LLC, in the amount of \$343,616, for floor beam cleaning and painting at the north side span, with the understanding that sufficient funds are available in the Contract No. 2025-B-052 construction contingency to fund this CCO.

Adopted

AYES (11): Directors Cochran, Giudice, Hill, Mastin, Pahre, Rodoni, Snyder and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

NOES (0): None.

ABSENT (4): Directors Devlin, Hernández, Moulton-Peters, and Parrish.

- (3) **Approve Actions Relative to Execution of Professional Services Agreement No. 2026-F-007, Larkspur Ferry Terminal Berth and Channel Maintenance Dredging Design and Permit Support Services, with Moffatt & Nichol** **[43:46 Minute Mark on the Recording]**

Directors GARBARINO/COCHRAN

Resolution No. 2026-040 approves the following actions relative to Professional Services Agreement (PSA) No. 2026-F-007, *Larkspur Ferry Terminal Berth and Channel Maintenance Dredging Design and Permit Support Services*:

**BOARD OF DIRECTORS MEETING
JULY 24, 2026/PAGE 5**

1. Authorize execution of PSA No. 2026-F-007, to Moffatt & Nichol, Walnut Creek, CA, in an amount not-to-exceed \$704,611, to perform professional dredging design, environmental clearance and construction permitting support services for maintenance dredging at the Larkspur Ferry Terminal; and,
2. Authorize establishing a contingency, in the amount of \$70,461, for PSA No. 2026-F-007.

Sufficient funds for the PSA and its contingency are included in the budget for Project #2642, *Larkspur Ferry Terminal Berth and Channel Dredging Design Project*.

Adopted

AYES (11): Directors Cochran, Giudice, Hill, Mastin, Pahre, Rodoni, Snyder and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

NOES (0): None.

ABSENT (4): Directors Devlin, Hernández, Moulton-Peters, and Parrish.

- (4) **Authorize Contingency for Contract No. 2026-F-031, *Liwa Vessel 1 and 2 Engines, Gearboxes and Drivelines*, with Northern Lights** [45:30 Minute Mark on the Recording]

Directors GARBARINO/PAHRE

Resolution No. 2026-041 authorizes a Contract contingency for Contract No. 2026-F-031, *Liwa Vessel 1 and 2 Engines, Gearboxes, and Drivelines*, with Northern Lights, in the amount of \$2,580,000.

Adopted

AYES (11): Directors Cochran, Giudice, Hill, Mastin, Pahre, Rodoni, Snyder and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

NOES (0): None.

ABSENT (4): Directors Devlin, Hernández, Moulton-Peters, and Parrish.

- (B) **Meeting of the Finance-Auditing Committee/Committee of the Whole**
July 23, 2026

Chair Giudice [46:35 Minute Mark on the Recording]

- (1) **Authorize Filing an Application with the Metropolitan Transportation Commission for FY 26/27 Transportation Development Act, State Transit Assistance, Regional Measure 2, and Regional Measure 3 Operating Funds to Support Bus, Ferry, and Paratransit Services**

Directors GIUDICE/COCHRAN

Resolution No. 2026-042 authorizes the General Manager to file an application with the Metropolitan Transportation Commission (MTC) for the following FY 26/27 funds:

- Transportation Development Act (TDA),
- State Transit Assistance (STA),
- Regional Measure 2 (RM2), and
- Regional Measure 3 (RM3),

to support bus, ferry, and paratransit services in the amount of \$27,573,265. Approval of this action also authorizes the General Manager to file revisions to this application if projected funding amounts change during FY 26/27.

Adopted

AYES (11): Directors Cochran, Giudice, Hill, Mastin, Pahre, Rodoni, Snyder and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

NOES (0): None.

ABSENT (4): Directors Devlin, Hernández, Moulton-Peters, and Parrish.

(C) Meeting of the Rules, Policy and Industrial Relations Committee/Committee of the Whole
July 23, 2026
Vice Chair Hardeman [48:08 Minute Mark on the Recording]

- (1) Authorize Award of Contract No. 2026-D-060, NEOGOV HR Suite, to Governmentjobs.com, Inc. (DBA NEOGOV)**

Directors HARDEMAN/GIUDICE

Resolution No. 2026-043 approves the award of Contract No. 2026-D-060, *NEGOV HR Suite*, to Governmentjobs.com, Inc. (dba NEOGOV) in the total amount of \$355,062 for a three-year term for the continued provision of an integrated, cloud-based human capital management system supporting recruitment and selection, onboarding, training and development, and employee performance management.

Adopted

AYES (11): Directors Cochran, Giudice, Hill, Mastin, Pahre, Rodoni, Snyder and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

NOES (0): None.

ABSENT (4): Directors Devlin, Hernández, Moulton-Peters, and Parrish.

(9) ADDRESSES TO BOARD: [49:40 Minute Mark on the Recording]

There were no Addresses to the Board.

**BOARD OF DIRECTORS MEETING
JULY 24, 2026/PAGE 7**

(10) SPECIAL ORDER OF BUSINESS: [49:40 Minute Mark on the Recording]

There were no Special Order of Business.

(11) UNFINISHED BUSINESS: [49:40 Minute Mark on the Recording]

There were no Unfinished Business.

(12) NEW BUSINESS: [49:43 Minute Mark on the Recording]

(A) Report on Meetings/Conferences Attended by Directors(s)

President Rabbitt reported that he, First Vice President Hardeman, and District Secretary Ko-Wong traveled to Detroit, Michigan, from April 17–20, 2026, to attend the APTA Conference. They provided an update on the conference and their participation.

(13) COMMUNICATIONS: [01:01:30 Hour Mark on the Recording]

President Rabbitt stated that revised copies of Communications were provided at the beginning of this meeting and are available at the District Secretary's Office.

(14) ADJOURNMENT: [01:02:35 Mark on the Recording]

All business having been concluded, Directors HILL/MASTIN moved and seconded that the meeting be adjourned with a moment of silence in honor of Carole Pahre Wessel, sister-in-law of Director Pahre, and Clint Reilly, husband of former Board Member Janet Reilly, at 11:05 a.m.

Carried

Respectfully submitted,



Amorette M. Ko-Wong
Secretary of the District

AMK:lr