



Agenda Item No. (5)

**BOARD OF DIRECTORS MEETING**  
**FRIDAY, JUNE 26, 2026**

**(5) CONSENT CALENDAR:**

**(A) Approve the Minutes of the following Meetings:**

- (1) Building and Operating Committee of May 21, 2026;
- (2) Finance-Auditing Committee of May 21, 2026; and,
- (3) Board of Directors Meeting of May 22, 2026

**(B) Ratification of Previous Actions by the Auditor-Controller:**

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report, May 2026

**Resolution**

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May 21, 2026

**MINUTES OF THE BUILDING AND OPERATING COMMITTEE**

**These minutes are supplemented by the audio recording that is posted online at:**  
**<https://www.goldengate.org/district/board-of-directors/meeting-documents>**.

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Building and Operating Committee of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, May 21, 2026, at 9:00 a.m., with Chair Garbarino presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:00 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:38 Minute Mark on the Audio Recording]**

**Committee Members Present (5):** Chair Garbarino, Vice Chair Rodoni; Directors Cochran, and Giudice; President Rabbitt.

**Committee Members Absent (3):** Directors Devlin, Mastin and Pahre.

**Other Directors Present (3):** Directors Hardeman, Hernández and Snyder.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Dayna Louie; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Hitham Hamdon; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

- (3) **Authorize Execution of Agreement No. 25R350000 with the California Highway Patrol to Provide Traffic Enforcement Services During Construction of Contract No. 2025-B-052, Golden Gate Suspension Bridge Seismic Retrofit Contract 1 – North and South Towers and North and South Side Spans [01:15 Minutes Mark on the Audio Recording]**

District Engineer John Eberle presented the staff report.

- (a) **Action by the Committee [08:35 Minutes Mark on the Audio Recording]**

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee recommends that the Board of Directors authorize the following actions relative to an on-call service agreement, Agreement No. 25R350000, with the California Highway Patrol:

- (i) Authorize execution of Agreement No. 25R350000, in an amount not to exceed \$3,500,000, for enforcement of the construction zone speed limit and assistance with traffic diversions for night-time lane closures during construction of Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit Contract 1 – North and South Towers and North and South Side Spans*; and,
- (ii) Authorize establishing a 15% contingency, in the amount of \$525,000, for the services.

Sufficient funds for these services are included in the budget for Project #2520, *Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction*

**Action by the Board at its meeting of May 22, 2026 – Resolution**

**AYES (5):** Chair Garbarino, Vice Chair Rodoni; Directors Cochran and Giudice; President Rabbitt.

**NOES (0):** None.

**ABSENT (3):** Directors Devlin, Mastin and Pahre.

- (4) **Approve Actions Relative to Execution of Professional Services Agreement No. 2026-B-012, Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Spans, Construction Scheduling and Claim Review Services, with Secretariat Advisors, LLC [09:09 Minutes Mark on the Audio Recording]**

District Engineer John Eberle presented the staff report.

**(b) Action by the Committee [15:22 Minutes Mark on the Audio Recording]**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee recommends that the Board of Directors approve the following actions relative to Professional Services Agreement (PSA) No. 2026-B-012, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Span, Construction Scheduling and Claim Review Services*:

- (i) Authorize execution of PSA No. 2026-B-012, with Secretariat Advisors LLC, El Segundo, CA, in an amount not-to-exceed \$7,555,893.19, to perform construction scheduling and claim review services during the construction of the Golden Gate Suspension Bridge Seismic Retrofit Contract 1 – North and South Towers and North and South Side Spans, subject to the Golden Gate Bridge, Highway and Transportation District (District) receiving the California Department of Transportation (Caltrans) approval of the PSA prior to its execution; and,
- (ii) Authorize establishing a 10% contingency, in the amount of \$755,590, for PSA No. 2026-B-012.

Sufficient funds to pay for the PSA and its contingency are included in the budget for Project #2520, *Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction*.

**Action by the Board at its meeting of May 22, 2026 – Resolution**

**AYES (5):** Chair Garbarino, Vice Chair Rodoni; Directors Cochran and Giudice; President Rabbitt.  
**NOES (0):** None.  
**ABSENT (3):** Directors Devlin, Mastin and Pahre.

**(5) Status Report from Board Appointee(s) on Sonoma-Marín Area Rail Transit Board [16:40 Minutes Mark on the Audio Recording]**

Chair Garbarino and President Rabbitt provided an informational status report; no action was taken.

General Manager Mulligan provided additional comments.

**(6) Status Report on Engineering Projects [21:46 Minute Mark on the Audio Recording]**

District Engineer John Eberle presented an informational report, and no action was taken. Highlights include:

- Bridge Seismic Retrofit Project.

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- Under Bridge Inspection
- Sausalito Ferry Terminal Improvement Project.

**(7) Public Comment [23:36 Minute Mark on the Audio Recording]**

There were no public comments.

**(8) Adjournment [24:25 Minute Mark on the Audio Recording]**

All business having been concluded, Directors GIUDICE/COCHRAN moved and seconded that the meeting be adjourned at 9:25 a.m.

**Carried**

Respectfully submitted,

Patricia Garbarino, Chair  
Building and Operating Committee

PG:AMK:tm



May 21, 2026

## MINUTES OF THE FINANCE-AUDITING COMMITTEE

These minutes are supplemented by the audio recording that is posted online at:

<https://www.goldengate.org/district/board-of-directors/meeting-documents>.

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Finance-Auditing Committee of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, May 21, 2026, at 9:45 a.m., with Chair Giudice presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:45 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:20 Minute Mark on the Audio Recording]**

**Committee Members Present (5):** Chair Giudice; Directors Cochran, Hernández and Rodoni; President Rabbitt.

**Committee Members Absent (3):** Vice Chair Pahre; Directors Devlin and Mastin.

**Other Directors Present (3):** Directors Garbarino, Hardeman and Snyder.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Dayna Louie; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Hitham Hamdon; Director of Budget and Financial Analysis Grant Martinez; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(3) **Ratification of Previous Actions by the Auditor-Controller** [00:55 Minute Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented the Investment Report.

(a) **Action by the Committee** [02:00 Minute Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors HERNÁNDEZ/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee recommends that the Board of Directors approve the following actions:

- (i) There are no commitments and/or expenditures to ratify for the period of April 1, 2026 through April 30, 2026;
- (ii) Ratify investments made during the period April 14, 2026 through May 11, 2026;
- (iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing between May 12, 2026, and June 15, 2026, as well as the investment of all other funds not required to cover expenditures that may become available;
- (iv) Accept the Investment Report for April 2026;
- (v) Accept the Portfolio of Investments Report for April 2026; and,
- (vi) Accept the Transactions Report for April 2026.

**Action by the Board at its meeting of May 22, 2026 – Resolution**  
**CONSENT CALENDAR**

**AYES (5):** Chair Giudice; Directors Cochran, Hernández and Rodoni; President Rabbitt.

**NOES (0):** None.

**ABSENT (3):** Vice Chair Pahre; Directors Devlin and Mastin.

(4) **Authorize Budget Adjustment(s) and/or Transfer(s)** [02:35 Minute Mark on the Audio Recording]

No actions required authorization.

(5) **Authorize Actions Related to Grant Programs** [02:35 Minute Mark on the Audio Recording]

No actions required authorization.

(6) **Annual Review of the District's 457(B) Deferred Compensation and 401(A) Defined Contribution Programs** [02:36 Minute Mark on the Audio Recording]

Director of Budget and Financial Analysis Grant Martinez presented the informational staff report.

(7) **Initial Presentation of the Proposed FY 26/27 Operating and Capital Budget** [08:20 Minute Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

Director Garbarino inquired about health insurance.

President Rabbitt inquired about the impact of the reserves upon the District's credit rating.

Director Snyder inquired about the Amalgamated Transit Union and the Golden Gate Transit Amalgamated Retirement Plan.

Director Cochran inquired about fuel prices.

Chair Giudice and Director Hernández thanked Ms. Mennucci and her staff for their work in preparing the proposed budget.

General Manager Mulligan and Ms. Mennucci responded to the inquiries.

(8) **Status Report on the FY 25/26 Budget** [55:30 Minute Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

(9) **Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for Ten Months Ending April 2026)** [56:40 Minute Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

(10) **Monthly Review of Financial Statements (for Nine Months Ending March 2026)**

(a) **Statement of Revenue and Expenses** [56:40 Minute Mark on the Audio Recording]

(b) **Statement of Capital Programs and Expenditures** [56:40 Minute Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

[Agenda Item 12: Public Comment, was taken out of order]

(12) **Public Comment [58:50 Minute Mark on the Audio Recording]**

There were no public comments.

(11) **Closed Session [59:20 Minute Mark on the Audio Recording]**

At the request of Chair Giudice, Attorney Dayna Louie stated that the Committee would convene in Closed Session, as permitted by the Brown Act, to discuss the following matters listed below:

- (a) Conference with Legal Counsel – Existing Litigation  
Pursuant to Government Code Section 54956.9(d)(2)  
Report of Hanson Bridgett LLP
  - (i) *Gary Dawkins v. Golden Gate Bridge, Highway and Transportation District*
  - (ii) *Lynn McKinney v. Golden Gate Bridge, Highway and Transportation District,*  
San Francisco County Superior Court  
Case No. CGC–25-623257

**[01:16:15 Hour Mark on the Audio Recording]**

After Closed Session, Chair Giudice called the meeting to order in Open Session with a quorum present. Attorney Dayna Louie stated that the Committee had met in Closed Session, as permitted by the Brown Act, to discuss the above-listed matters and gave legal counsel appropriate guidance.

(13) **Adjournment [01:16:30 Hour Mark on the Audio Recording]**

All business having been concluded Directors HERNÁNDEZ/GIUDICE moved and seconded that the meeting be adjourned at 11:02 a.m.

**Carried**

Respectfully submitted,

Gerard Giudice, Chair  
Finance-Auditing Committee



2026-05

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**MEMORANDUM OF MINUTES**

**BOARD OF DIRECTORS MEETING**

**MAY 22, 2026**

**These minutes are supplemented by the audio recording that is posted online at:**

**<https://www.goldengate.org/district/board-of-directors/meeting-documents>**

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, May 22, 2026, at 10:27 a.m., with President Rabbitt presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President David Rabbitt.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:40 Minute Mark on the Audio Recording]**

Director Mastin participated remotely utilizing SB707 “Just Cause Provision”.

**Directors Present (10):** Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin (remotely) and Their (arrived later); Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

**Directors Absent (5):** Directors Moulton-Peters, Pahre, Parrish, Rodoni and Snyder.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Julie Sherman; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Division Hitham Hamdon; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

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Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

- (3) **PLEDGE OF ALLEGIANCE:** Director Gerald D. Cochran **[02:05 Minutes Mark on the Audio Recording]**
- (4) **PUBLIC COMMENT:** **[02:10 Minutes Mark on the Audio Recording]**

The following individuals spoke under Public Comment:

- Dave Rhody (in person)
- Lois (remotely)
- Sprague Terplan (remotely)
- John Holden (remotely)

President Rabbitt thanked the speakers for their comments and noted that members of the public are welcome to submit additional comments to [districtsecretary@goldengate.org](mailto:districtsecretary@goldengate.org).

- (5) **CONSENT CALENDAR:** **[15:15 Minute Mark on the Audio Recording]**

**Directors GUIDICE/GARBARINO** moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

**AYES (10):** Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin (remotely), and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

**NOES (0):** None.

**ABSENT (5):** Directors Moulton-Peters, Pahre, Parrish, Rodoni and Synder.

- (A) **Approve the Minutes of the following Meetings:**

- (1) Building and Operating Committee of April 23, 2026;
- (2) Finance-Auditing Committee of April 23, 2026;
- (3) Rules, Policy and Industrial Relations Committee of April 23, 2026;
- (4) Governmental Affairs and Public Information Committee of April 24, 2026;  
and
- (5) Board of Directors of April 24, 2026; **Carried**

- (B) **Ratification of Previous Actions by the Auditor-Controller:**

**Resolution No. 2026-023** (as detailed in the May 21, 2026, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Investments
- (4) Accept Investment Report, April 2026

**Adopted**

(6) **REPORTS OF OFFICERS:**

(A) **General Manager [16:30 Minute Mark on the Audio Recording]**

General Manager Denis Mulligan stated that the Golden Gate Bridge turns 89 years old on Tuesday, May 27, 2026.

He highlighted several items in the report, including: (1) An update on overall travel in the Golden Gate Corridor; (2) Golden Gate Bridge sidewalk conditions and usage; (3) California Air Resources Board (CARB) published a "Notice of Public Availability of Modified Text and Availability of Additional Documents" regarding major proposed amendments to its Cap-and-Invest Program on April 14, 2026; (4) Retirement recognition of Lieutenant Hector I. Bough for 40 years of service; (5) Service Awards recognizing the following: Senior Engineer Document Control, Kathy Amoroso (30 years), Senior Systems Engineer, Tomasz Klys (30 years), Bus Operator, Diego Villabona (25 years), Transportation Field Supervisor, Christopher Wade (20 years), Transportation Field Supervisor, Thomas Gutierrez (20 years), and Bus Operator, Bryan Girouz (20 years); and (6) Employee of the Month recognition of Marketing and Communications Specialist Melanie Sanborn.

(B) **Attorney [46:36 Minute Mark on the Audio Recording]**

Attorney Julie Sherman presented the Attorney Report, which was for informational purposes only, and no action was required.

(C) **District Engineer [47:08 Minute Mark on the Audio Recording]**

District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only, and no action was taken.

(7) **OTHER REPORTS:**

There were no Other Reports to discuss.

(8) **REPORT OF COMMITTEES: [48:21 Minute Mark on the Audio Recording]**

(A) **Meeting of the Building and Operating Committee/Committee of the Whole  
May 21, 2026  
Chair Garbarino**

(1) **Authorize Execution of Agreement No. 25R350000 with the California Highway Patrol to Provide Traffic Enforcement Services During Construction of Contract No. 2025-B-052, Golden Gate Suspension Bridge Seismic Retrofit Contract 1 – North and South Towers and North and South Side Spans [48:30 Minute Mark on the Audio Recording]**

**Directors GARBARINO/THIER**

**Resolution No. 2026-024** recommends that the Board of Directors approve the following actions relative to authorize execution of Agreement No. 25R350000, with the California Highway Patrol, in an amount not to exceed \$3,500,000, for enforcement of the construction zone speed limit and assistance with traffic diversions for night-time lane closures during construction of Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit Contract 1 – North and South Towers and North and South Side Spans*, and authorizes establishing a 15% contingency, in the amount of \$525,000, for the services.

**Adopted**

**AYES (10):** Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin (remotely), and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

**NOES (0):** None.

**ABSENT (5):** Directors Moulton-Peters, Pahre, Parrish, Rodoni and Synder.

- (2) **Approve Actions Relative to Execution of Professional Services Agreement No. 2026-B-012, Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Spans, Construction Scheduling and Claim Review Services, with Secretariat Advisors, LLC** [50:15 Minute Mark on the Audio Recording]

**Directors GARBARINO/COCHRAN**

**Resolution No. 2026-025** recommends that the Board of Directors approve the following actions relative to Execution of a Professional Services Agreement (PSA) No. 2026-B-012, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Span, Construction Scheduling and Claim Review Services*, to Secretariat Advisors LLC, El Segundo, CA, in an amount not-to-exceed \$7,555,893.19, subject to the District receiving the California Department of Transportation approval of the PSA prior to its execution; and, authorizes establishing a 10% contingency, in the amount of \$755,590, for PSA No. 2026-B-012.

**Adopted**

**AYES (10):** Directors Cochran, Devlin, Giudice, Hernández, Hill, Mastin (remotely), and Thier; Second Vice President Garbarino, First Vice President Hardeman, President Rabbitt.

**NOES (0):** None.

**ABSENT (5):** Directors Moulton-Peters, Pahre, Parrish, Rodoni and Synder.

- (9) **ADDRESSES TO BOARD:** [52:11 Minute Mark on the Audio Recording]

There were no Addresses to the Board.

- (10) **SPECIAL ORDER OF BUSINESS:** [52:11 Minute Mark on the Audio Recording]

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There were no Special Order of Business.

**(11) UNFINISHED BUSINESS: [52:11 Minute Mark on the Audio Recording]**

There were no Unfinished Business.

**(12) NEW BUSINESS: [52:15 Minute Mark on the Audio Recording]**

**(A)** Report on Meetings/Conferences Attended by Directors(s)

President Rabbitt stated that General Manager Mulligan and District Secretary Ko-Wong traveled to Sacramento to meet with legislators on May 13, 2026, regarding (1) bond funding for the Golden Gate Bridge and (2) proposed amendments to its Cap-and-Invest Program.

**(13) COMMUNICATIONS: [54:17 Minute Mark on the Audio Recording]**

President Rabbitt stated that revised copies of Communications were provided at the beginning of this meeting and are available at the District Secretary's Office.

**(14) ADJOURNMENT: [54:35 Minute Mark on the Audio Recording]**

All business having been concluded, Directors HERNÁNDEZ/HILL moved and seconded that the meeting be adjourned with a moment of silence in honor of Larry Mazzola, Sr.; Labor Leader and former Director, at 11:23 a.m.

**Carried**

Respectfully submitted,

Amorette M. Ko-Wong  
Secretary of the District

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**AGENDA ITEM NO. 5.B.**

**RATIFICATION OF PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER  
FINANCE-AUDITING COMMITTEE OF JUNE 25, 2026**

**(B) Ratification of Previous Actions by the Auditor-Controller:**

**(1) Staff Report**

The previous actions by the Auditor-Controller were presented to the Finance-Auditing Committee for approval at the meeting of June 25, 2026. The staff report can be found on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents>.

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