



2026-03

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**MEMORANDUM OF MINUTES**

**BOARD OF DIRECTORS MEETING**

**MARCH 27, 2026**

**These minutes are supplemented by the audio recording that is posted online at:**  
**<https://www.goldengate.org/district/board-of-directors/meeting-documents>**

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, March 27, 2026, at 10:00 a.m., with President Hill presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Elbert C. Hill.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:22 Minute Mark on the Audio Recording]**

**Directors Present (15):** Directors Cochran, Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; Second Vice President Hardeman, First Vice President Rabbitt, President Hill.

**Directors Absent (0):**

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at **<https://www.goldengate.org/district/board-of-directors/meeting-documents>** or upon request from the Office of the District Secretary.

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- (3) **PLEDGE OF ALLEGIANCE:** Director Chris Snyder [01:20 Minutes Mark on the Audio Recording]

- (4) **PUBLIC COMMENT:** [01:50 Minutes Mark on the Audio Recording]

The following individuals spoke under Public Comment:

- Dave Rhody (in person)
- Lois (remotely)

President Hill thanked the speakers for their comments and noted that members of the public are welcome to submit additional comments to [districtsecretary@goldengate.org](mailto:districtsecretary@goldengate.org).

- (5) **CONSENT CALENDAR:** [09:54 Minute Mark on the Audio Recording]

**Directors GARBARINO/HARDEMAN** moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

**AYES (14):** Directors Cochran, Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, and Snyder; Second Vice President Hardeman, First Vice President Rabbitt, President Hill.

**NOES (0):** None.

**ABSENT (1):** Director Thier.

- (A) **Approve the Minutes of the following Meetings:**

- (1) Building and Operating Committee of February 26, 2026;
- (2) Finance-Auditing Committee of February 26, 2026; and
- (3) Board of Directors of February 27, 2026;

**Carried**

- (B) **Ratification of Previous Actions by the Auditor-Controller:**

**Resolution No. 2026-010** (as detailed in the March 26, 2026, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Investments
- (4) Accept Investment Report, February 2026

**Adopte**

**[Director Thier arrived]**

- (6) **REPORTS OF OFFICERS:**

- (A) **General Manager** [11:05 Minute Mark on the Audio Recording]

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General Manager Denis Mulligan highlighted several items in the report including: 1) Update on overall travel in the Golden Gate Corridor; 2) Marin Sonoma Coordinated Transit Service rollout; 3) Recognition of thirty five year service award to Edwin Low, Terminal Assistant, Ferry Division; 4) Recognition of thirty year service award to Karen Buchanan, Workers' Compensation and Liability Claims Administrator; 5) Recognition of twenty five year service award to Denis, J. Mulligan, General Manager; 6) Recognition of Melissa Martin as Employee of the Month.

Director Cochran expressed appreciation for all Mr. Mulligan has done for the District.

Director Pahre thanked Mr. Mulligan for his leadership.

Director Thier complimented Mr. Mulligan on the amount of revenue he has generated for the District and thanked him for his 25 years of service.

Director Garbarino thanked Mr. Mulligan for his management and guidance.

General Manager Mulligan responded to the Directors' comments and inquiries.

**(B) Attorney [27:10 Minute Mark on the Audio Recording]**

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only, and no action was required.

**(1) Closed Session**

Attorney Manolius reported that a Closed Session, listed on the Board Agenda as Item No. 6.B.1, would take place just prior to the conclusion of this meeting:

- (a) Conference with Legal Counsel – Existing Litigation  
Pursuant to Government Code Section 54956.9(d)(2)  
Report of Hanson Bridgett LLP  
*Kapsch TrafficCom USA, Inc., v. Golden Gate Bridge, Highway and Transportation District, San Francisco County Superior Court*  
*Case No. CGC-23-611275*

**(C) District Engineer [28:09 Minute Mark on the Audio Recording]**

District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only, and no action was taken.

Director Hernández thanked the staff for the tour of the North Span of the Bridge and the hanging scaffolding.

**(7) OTHER REPORTS:**

There were no Other Reports to discuss.

(8) **REPORT OF COMMITTEES:** [30:30 Minute Mark on the Audio Recording]

(A) **Meeting of the Transportation Committee** [30:30 Minute Mark on the Audio Recording]  
**March 26, 2026**  
**Chair Mastin**

**Authorize Execution of the First Amendment to the Inter-Agency Agreement with Marin Transit for Local Fixed-Route Bus Service**

**Directors MASTIN/RABBITT**

**Resolution No. 2026-011** recommends that the Board of Directors authorize execution of the First Amendment to the inter-agency agreement between the Marin County Transit District (Marin Transit) and the Golden Gate Bridge, Highway and Transportation District (District) for the District's provision of local fixed-route bus service in Marin County.

**Adopted**

**AYES (15):** Directors Cochran, Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; Second Vice President Hardeman, First Vice President Rabbitt, President Hill.

**NOES (0):** None.

(B) **Meeting of the Building and Operating Committee** [32:20 Minute Mark on the Audio Recording]  
**March 26, 2026**  
**Chair Garbarino**

1. **Approve Actions Relative to Award of Contract No. 2026-B-025, A-62T Aspen Boom Lift Rental Services, to Bridge Access Specialties, LLC**

**Directors GARBARINO/COCHRAN**

**Resolution No. 2026-012** recommends that the Board of Directors approve the following actions relative to award of Contract No. 2026-B-025, A-62T *Aspen Boom Lift Rental Services*:

- (a) Approve Award of Contract No. 2026-B-025, to Bridge Access Specialties, LLC, of Springfield, OR, in an amount not-to-exceed \$475,875, to provide an A-62T boom lift with an equipment operator to provide under-deck access at the Golden Gate Bridge; and,

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- (b) Establish a 10% contingency for Contract No. 2026-B-025 in the amount of \$47,588;

with the understanding that sufficient funds are available in the Fiscal Year (FY) 2025/2026 Bridge Division Operating Budget to fund the estimated \$523,463 in expenses under Contract No. 2026-B-025.

**Adopted**

**AYES (15):** Directors Cochran, Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; Second Vice President Hardeman, First Vice President Rabbitt, President Hill.

**NOES (0):** None.

**2. Approve Award of Contract No. 2026-F-031, *Liwa Vessel 1 and 2 Engines, Gearboxes, and Drivelines*, and Contract No. 2026-F-022, *Liwa Vessel 1 and 2 Waterjet Propulsion Systems***

**Directors GARBARINO/GIUDICE**

**Resolution No. 2026-013** recommends that the Board of Directors approve the following actions relative to Capital Projects No. 1940, Purchase New Vessel and No. 2445, Del Norte Replacement:

- (a) Approve award of Contract No. 2026-F-031, *Liwa Vessel 1 and 2 Engines, Gearboxes, and Drivelines*, to Northern Lights in the amount of \$10,321,491; and,
- (b) Approve award of Contract No. 2026-F-022, *Liwa Vessel 1 and 2 Waterjet Propulsion Systems*, to HamiltonJet in the amount of \$ 2,655,168.95.

**Adopted**

**AYES (15):** Directors Cochran, Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; Second Vice President Hardeman, First Vice President Rabbitt, President Hill.

**NOES (0):** None.

**(C) Finance-Auditing Committee [36:41 Minute Mark on the Audio Recording]  
March 26, 2026  
Chair Rabbitt**

- (1) Approve Actions Relative to the Annual Review of Rule XI, Investment Policy, of the Rules of the Board**

**Directors RABBITT/COCHRAN  
Resolution No. 2026-014**

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recommends that the Board of Directors approve the following actions relative to the annual review of RULE XI, INVESTMENT POLICY, of the Rules of the Board:

- (a) Renew the annual delegation of investment management authority to the Auditor-Controller for Fiscal Year (FY) 26/27 as per RULE XI, INVESTMENT POLICY, Section E, Delegation of Authority, of the Rules of the Board, and as provided for in California Government Code Section 53607.
- (b) Approve an amendment to RULE XI, INVESTMENT POLICY, of the Rules of the Board as set forth below.

**Adopted**

**AYES (15):** Directors Cochran, Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; Second Vice President Hardeman, First Vice President Rabbitt, President Hill.

**NOES (0):** None.

- (2) **Receive the Independent Auditor's Communication with Those Charged with Governance and Engagement Letter for the Annual Financial Audit and Single Audit for the Year Ending June 30, 2026, as Submitted by Eide Bailly, LLP**

**Directors RABBITT/HERNÁNDEZ**

**Resolution No. 2026-015** receives the Independent Auditor's Single Audit Report for the year ending June 30, 2025, as submitted by Eide Bailly, LLP.

**Adopted**

**AYES (15):** Directors Cochran, Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; Second Vice President Hardeman, First Vice President Rabbitt, President Hill.

**NOES (0):** None.

- (9) **ADDRESSES TO BOARD:**

There were no Addresses to the Board.

- (10) **SPECIAL ORDER OF BUSINESS:**

There was no Special Order of Business.

- (11) **UNFINISHED BUSINESS:**

**(A) Closed Session [40:35 Hour Mark on the Audio Recording]**

Attorney Manolius, at the request of President Hill, stated that the Board would convene in Closed Session, as permitted by the Brown Act, to discuss the matters listed on the Board Agenda as Closed Session, Item No. 6.B.1. as outlined above.

After Closed Session, President Hill called the meeting to order in Open Session with a quorum present. Attorney Manolius reported that the Board had met in Closed Session, as permitted by the Brown Act, received a report from general counsel regarding the matter listed on the Board Agenda as Item No. 6.B.1., and provided guidance to counsel.

**(12) NEW BUSINESS: [52:00 Hour Mark on the Audio Recording]**

**(A) Report on Meetings/Conferences Attended by Director(s)**

Directors Rabbitt and Snyder presented the informational report on their efficacy trip to Washington D.C., and no action was required.

General Manager Mulligan provided additional comment.

**(13) COMMUNICATIONS: [59:40 Hour Mark on the Audio Recording]**

President Hill stated that copies of Communications are available at the District Secretary's Office.

**(14) ADJOURNMENT: [01:00:07 Hour Mark on the Audio Recording]**

All business having been concluded, Directors THIER/HARDEMAN moved and seconded that the meeting be adjourned moved and seconded that the meeting be adjourned with a moment of silence in honor of John Simons, Jr., father of Bridge Patrol Officer Chad Simons, and Jack D' Angelo, at the request of Director Hernández, at 11:01 a.m.

**Carried**

Respectfully submitted,



Amorette M. Ko-Wong  
Secretary of the District

