March 26, 2026

MINUTES OF THE BUILDING AND OPERATING COMMITTEE/ COMMITTEE OF THE WHOLE

These minutes are supplemented by the audio recording that is posted online at: https://www.goldengate.org/district/board-of-directors/meeting-documents.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Building and Operating Committee/Committee of the Whole of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, March 26, 2026, at 9:40 a.m., with Acting Chair Cochran presiding. A remote audio option for public participation was available.

(1) **Call to Order:** 9:40 a.m.

(2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:45 Minute Mark on the Audio Recording]**

Committee Members Present (7): Acting Chair Cochran, Vice Chair Rodoni; Directors Devlin, Giudice, Mastin, and Pahre: President Hill.
Committee Members Absent (2): Chair Garbarino; Directors Rabbitt.
Other Directors Present (3): Directors Hernández, Parrish and Snyder.

Committee of the Whole Members Present (10): Directors Cochran, Devlin, Giudice, Hernández, Mastin, Pahre, Parrish, Rodoni and Snyder; President Hill.
Committee of the Whole Members Absent (5): Directors Garbarino, Moulton-Peters and Their; Second Vice President Hardeman and First Vice President Rabbitt.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolins; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Ferry Division Michael Hoffman; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at https://www.goldengate.org/district/board-of-directors/meeting-documents or upon request from the Office of the District Secretary.

(3) Approve Actions Relative to Award of Contract No. 2026-B-025, *A-62T Boom Lift Rental Services*, to Bridge Access Specialties, LLC [01:22 Minutes Mark on the Audio Recording]

District Engineer John Eberle presented the staff report.

General Manager Mulligan stated that Directors Hardeman, Hernández and Devlin took a tour of the area.

Director Hernández asked for clarification of third-party contractor for lane closure and asked if the District could purchase instead.

Director Snyder inquired about the location of the company.

Mr. Eberle and General Manager Mulligan responded.

[Vice Chair Rodoni departed, and with his departure, the Committee was no longer a Committee of the Whole.]

(a) Action by the Committee [14:29 Minutes Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/DEVLIN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee recommends that the Board of Directors approve the following actions relative to award of Contract No. 2026-B-025, *A-62T Aspen Boom Lift Rental Services:*

(i) Approve award of Contract No. 2026-B-025, to Bridge Access Specialties, LLC, of Springfield, OR, in an amount not-to-exceed $475,875, to provide an A-62T boom lift with an equipment operator to provide under-deck access at the Golden Gate Bridge; and,

(ii) Establish a 10% contingency for Contract No. 2026-B-025 in the amount of $47,588;

with the understanding that sufficient funds are available in the FY 25/26 Bridge Division Operating Budget to fund the estimated $523,463 in expenses under Contract No. 2026-B-025.

Action by the Board at its meeting of March 27, 2026 – Resolution

AYES (6): Directors Cochran, Devlin, Giudice, Mastin, and Pahre; President Hill.
NOES (0): None.
ABSENT (3): Chair Garbarino, Vice Chair Rodoni; Director Rabbitt.

(4) Approve Award of Contract No. 2026-F-031, *Liwa Vessel 1 and 2 Engines, Gearboxes, and Drivelines*, and Contract No. 2026-F-022, *Liwa Vessel 1 and 2 Waterjet Propulsion Systems* [20:00 Minutes Mark on the Audio Recording]

Deputy General Manager/Ferry Division Michael Hoffman presented the staff report.

(b) Action by the Committee [25:20 Minutes Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/MASTIN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee recommends that the Board of Directors approve the following actions relative to Capital Projects No. 1940, *Purchase New Vessel and No. 2445, Del Norte Replacement:*

(i) Approve award of Contract No. 2026-F-031, *Liwa Vessel 1 and 2 Engines, Gearboxes, and Drivelines,* to Northern Lights in the amount of $10,321,491; and,

(ii) Approve award of Contract No. 2026-F-022, *Liwa Vessel 1 and 2 Waterjet Propulsion Systems*, to Hamilton Jet in the amount of $2,655,168.95.

Action by the Board at its meeting of March 27, 2026 – Resolution

AYES (6): Directors Cochran, Devlin, Giudice, Mastin, and Pahre; President Hill.
NOES (0): None.
ABSENT (3): Chair Garbarino, Vice Chair Rodoni; Director Rabbitt.

(5) Status Report from Board Appointee(s) on Sonoma-Marin Area Rail Transit Board [26:00 Minutes Mark on the Audio Recording]

Directors Pahre provided an informational status report, no action was taken. She noted that the link in the staff report directs users to SMART's General Manager's Report and the OnTrack newsletter.

Director Hill inquired about the bike share program.

Director Snyder inquired about SMART Healdsburg Extension Construction Contract.

(6) Status Report on Engineering Projects [21:05 Minute Mark on the Audio Recording]

District Engineer John Eberle presented an informational report, and no action was taken. Highlights include:

- Bridge Seismic Retrofit Project Contract.
- Bridge Division personnel have completed the placement of temporary generators and cabling on various locations on the bridge.
- BCDC issued the Sausalito Ferry Terminal permit.
- The risk assessment on the bridge was concluded.

Director Mastin asked for clarification of the Golden Gate Bridge annual frequency of collapse.

Mr. Eberle responded to Director Mastin question.

(7) Public Comment [37:36 Minute Mark on the Audio Recording]

There were no public comments.

(8) Adjournment [37:38 Minute Mark on the Audio Recording]

All business having been concluded, **Directors GIUDICE/DEVLIN** moved and seconded that the meeting be adjourned at 10:18 a.m.

Carried

Respectfully submitted,

Gerald D. Cochran, Acting Chair
Building and Operating Committee

GDC:AMK:lr