



Agenda Item No. (5)

**BOARD OF DIRECTORS MEETING**  
**FRIDAY, JANUARY 23, 2026**

**(5) CONSENT CALENDAR:**

**(A) Approve the Minutes of the following Meetings:**

- (1) Building and Operating Committee of December 18, 2025;
- (2) Finance-Auditing Committee of December 18, 2025;
- (3) Governmental Affairs and Public Information Committee of December 19, 2025; and,
- (4) Board of Directors Meeting of December 19, 2025

**(B) Ratification of Previous Actions by the Auditor-Controller:**

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report, December 2025

**Resolution**

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December 18, 2025

## **MINUTES OF THE BUILDING AND OPERATING COMMITTEE**

**These minutes are supplemented by the audio recording that is posted online at:  
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors

Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Building and Operating Committee/Committee of the Whole of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, December 18, 2025, at 9:05 a.m., with Chair Garbarino presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:05 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:31 Minute Mark on the Audio Recording]**

**Committee Members Present (6):** Chair Garbarino, Vice Chair Rodoni; Directors Devlin, Mastin, and Rabbitt; President Cochran.

**Committee Members Absent (2):** Directors Giudice and Pahre.

**Other Directors Present (3):** Directors Hernández, Hill and Snyder.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**BUILDING AND OPERATING COMMITTEE  
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(3) **Approve Actions Relative to Professional Services Agreement No. 2010-B-1, *Design Services for the Golden Gate Bridge Seismic Retrofit Phase IIIB*, with HDR Engineering, Inc. [01:20 Minutes Mark on the Audio Recording]**

Chief Engineer John Eberle presented the staff report.

Director Rabbitt inquired about funding for consultant services.

Mr. Eberle responded to the Director's inquiry.

(a) **Action by the Committee [08:30 Minutes Mark on the Audio Recording]**

Staff recommended and the Committee concurred by motion made and seconded by **Directors RABBITT/MASTIN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee recommends that the Board of Directors approve the following actions relative to Professional Services Agreement (PSA) No. 2010-B-1, *Design Services for the Golden Gate Bridge Seismic Retrofit Phase IIIB*, with HDR Engineering, Inc., as follows:

- (i) Authorize execution of the Seventeenth Amendment to PSA No. 2010-B-1, in an amount not-to-exceed \$21,703,500, for engineering support services during construction of the Golden Gate Suspension Bridge Seismic Retrofit Contract 1 – North and South Towers and North and South Side Spans, subject to the Golden Gate Bridge, Highway and Transportation District (District) receiving the California Department of Transportation (Caltrans) approval of the amendment prior to its execution; and,
- (ii) Authorize establishing a contingency, in the amount of \$2,170,350, for this amendment.

Sufficient funds for this amendment and its contingency are included in the budget for Project #2520, *Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction*.

**Action by the Board at its meeting of December 19, 2025 – Resolution**

**AYES (6):** Directors Devlin, Mastin, and Rabbitt; Vice Chair Rodoni; Chair Garbarino and President Cochran.

**NOES (0):** None.

**ABSENT (2):** Directors Giudice and Pahre.

(4) **Approve Actions Relative to Execution of Professional Services Agreement No. 2025-B-084, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1-North and South***

**BUILDING AND OPERATING COMMITTEE**  
**DECEMBER 18, 2025/PAGE 3**

**Towers and North and South Side Spans Environmental Compliance Monitoring Services, with Environmental Science Associates [09:01 Minutes Mark on the Audio Recording]**

Chief Engineer John Eberle presented the staff report.

**(a) Action by the Committee [15:34 Minutes Mark on the Audio Recording]**

Staff recommended and the Committee concurred by motion made and seconded by **Directors RODONI/DEVLIN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee recommends that the Board of Directors approve the following actions relative to Professional Services Agreement (PSA) No. 2025-B-084, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Span Environmental Compliance Monitoring Services*:

- (i) Authorize execution of PSA No. 2025-B-084, to Environmental Science Associates (ESA), San Francisco, CA, in an amount not-to-exceed \$1,547,090, to perform environmental compliance monitoring services during the construction of the Golden Gate Suspension Bridge Seismic Retrofit Contract 1 – North and South Towers and North and South Side Spans, subject to the Golden Gate Bridge, Highway and Transportation District (District) receiving the California Department of Transportation (Caltrans) approval of the agreement prior to its execution; and,
- (ii) Authorize establishing a contingency, in the amount of \$232,063, for PSA No. 2025-B-084.

Sufficient funds for the PSA and its contingency are included in the budget for Project #2520, *Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction*.

**Action by the Board at its meeting of December 19, 2025 – Resolution**

**AYES (6):** Directors Devlin, Mastin, and Rabbitt; Vice Chair Rodoni; Chair Garbarino and President Cochran.

**NOES (0):** None.

**ABSENT (2):** Directors Giudice and Pahre.

**(5) Approve Actions Relative to Execution of Professional Services Agreement No. 2025-F-021, Engineering Design Services for the Larkspur Ferry Terminal Storm Drain Facility Repair, with WRA, Inc. [16:07 Minutes Mark on the Audio Recording]**

Chief Engineer John Eberle presented the staff report.

**BUILDING AND OPERATING COMMITTEE  
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**(a) Action by the Committee [23:10 Minutes Mark on the Audio Recording]**

Staff recommended and the Committee concurred by motion made and seconded by **Directors DEVLIN/MASTIN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee recommends that the Board of Directors approve the following actions relative to Professional Services Agreement (PSA) No. 2025-F-021, *Engineering Design Services for the Larkspur Ferry Terminal Storm Drain Facility Repair*:

- (i) Authorize execution of PSA No. 2025-F-021, with WRA, Inc., San Rafael, CA, in an amount not-to-exceed \$647,901.80, to perform engineering design services for a storm drain facility repair at the Larkspur Ferry Terminal;
- (ii) Establish a 15% contingency for PSA No. 2025-F-021 in the amount of \$97,185; and,
- (iii) Authorize an increase in the amount of \$360,086.80 in the FY 25/26 Ferry Division Capital Budget for Project #2641, Drainage Culvert Rehabilitation, for a revised total project budget of \$1,948,086.80, subject to the concurrence of the Finance-Auditing Committee.

**Action by the Board at its meeting of December 19, 2025 – Resolution**

**AYES (6):** Directors Devlin, Mastin, and Rabbitt; Vice Chair Rodoni; Chair Garbarino and President Cochran.

**NOES (0):** None.

**ABSENT (2):** Directors Giudice and Pahre.

**(6) Approve Actions Relative to Award of Contract No. 2025-B-144, Microwave Upgrade, to Aviat Networks [23:37 Minutes Mark on the Audio Recording]**

Deputy General Manager/Bridge Division David Rivera presented the staff report.

Director Mastin inquired how active Santa Rosa would be relative to the MASCOTS Plan.

General Manager Mulligan responded to the Director's inquiry.

**Action by the Committee [34:35 Minutes Mark on the Audio Recording]**

**BUILDING AND OPERATING COMMITTEE  
DECEMBER 18, 2025/PAGE 5**

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/RABBITT** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee recommends that the Board of Directors approve actions relative to the award of Contract 2025-B-144, *Microwave Upgrade*, as follows:

- (i) Approve award of Contract No. 2025-B-144 Microwave Upgrade, to Aviat Networks (Aviat) of Houston, Texas, to upgrade the District's Microwave system for a 10-year term in a not-to-exceed amount of \$1,587,578; and,
- (ii) Authorize a contract contingency in the amount of \$302,505.

Sufficient funds are available in the FY 25/26 Bridge Division Capital Budget for Project #2421, District-wide Radio Project, to fund this contract with Aviat and the contract contingency.

**Action by the Board at its meeting of December 19, 2025 – Resolution**

**AYES (6):** Directors Devlin, Mastin, and Rabbitt; Vice Chair Rodoni; Chair Garbarino and President Cochran.

**NOES (0):** None.

**ABSENT (2):** Directors Giudice and Pahre.

(7) **Status Report from Board Appointee(s) on Sonoma-Marin Area Rail Transit Board**  
**[34:57 Minutes Mark on the Audio Recording]**

Chair Garbarino and Director Rabbitt provided an informational status report, and no action was taken.

Director Snyder inquired about certification.

(8) **Status Report on Engineering Projects** **[39:50 Minute Mark on the Audio Recording]**

District Engineer John Eberle presented an informational report, and no action was taken. He stated that staff has received Caltrans approval relative to the Golden Gate Bridge Seismic Retrofit Contract. He stated that the Suicide Deterrent System contractor was in the process of removing the remaining temporary access platforms. He further reported on the status of the Bridge Electrical System repairs. He reported on the progress of the ramp and gangway repairs at the Larkspur and San Francisco ferry terminals. He noted that due to the weather, PG&E would delay the installation of the transformer for the San Rafael Bus Parking Lot Improvements Project until January.

**BUILDING AND OPERATING COMMITTEE  
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**(9) Public Comment [42:23 Minute Mark on the Audio Recording]**

There were no public comments.

**(10) Adjournment [43:24 Minute Mark on the Audio Recording]**

All business having been concluded, **Directors MASTIN/DEVLIN** moved and seconded that the meeting be adjourned at 9:48 a.m.

**Carried**

Respectfully submitted,

Patricia Garbarino, Chair  
Building and Operating Committee

PG:AMK:tnm

DRAFT



December 18, 2025

## MINUTES OF THE FINANCE-AUDITING COMMITTEE

**These minutes are supplemented by the audio recording that is posted online at:**  
**<https://www.goldengate.org/district/board-of-directors/meeting-documents>**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Finance-Auditing Committee of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, December 18, 2025, at 10:02 a.m., with Vice Chair Pahre presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 10:02 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:10 Minute Mark on the Audio Recording]**

**Committee Members Present (6):** Chair Rabbitt; Directors Devlin, Hernández, Mastin and Rodoni; President Cochran.

**Committee Members Absent (2):** Director Giudice and Vice Chair Pahre.

**Other Directors Present (4):** Directors Garbarino, Hill and Snyder.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division, David Rivera; Deputy General Manager/Ferry Division, Michael Hoffman; Director of Accounting Cody Smith; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

- (3) **Ratification of Previous Actions by the Auditor-Controller** **[00:40 Minute Mark on the Audio Recording]**

**FINANCE-AUDITING COMMITTEE  
DECEMBER 18, 2025/PAGE 2**

PFM Asset Management (PFMAM) Managing Director LLC Monique Spyke presented the Investment Report.

Chair Rabbitt thanked Ms. Spyke for the report.

Director Mastin thanked Ms. Spyke for the report and inquired about an overlay between the Federal Interest rate and the Unemployment rate.

Ms. Spyke stated that PFMAM would add a chart reflecting how the Federal Interest rate affects the Unemployment rate in the next report.

**(a) Action by the Committee [08:52 Minute Mark on the Audio Recording]**

Staff recommended and the Committee concurred by motion made and seconded by **Directors HERNÁNDEZ/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors approve the following actions:

- (i) There are no commitments and/or expenditures to ratify for the period of November 1, 2025 through November 30, 2025;
- (ii) Ratify investments made during the period November 11, 2025 through December 8, 2025;
- (iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing between December 9, 2025 and January 12, 2025, as well as the investment of all other funds not required to cover expenditures that may become available; and,
- (iv) Accept the Investment Report for November 2025.

**Action by the Board at its meeting of December 19, 2025 – Resolution CONSENT CALENDAR**

**AYES (6):** Directors Devlin, Hernández, Mastin, Rabbitt and Rodoni; President Cochran.

**NOES (0):** None.

**ABSENT (2):** Director Giudice; Vice Chair Pahre.

**(4) Authorize Budget Adjustment(s) and/or Transfer(s)**

**(a) Budget Increase in the FY 25/26 Ferry Division Capital Budget for Project #2641, Drainage Culvert Rehabilitation [09:22 Minutes Mark on the Audio Recording]**

**(i) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by

**FINANCE-AUDITING COMMITTEE  
DECEMBER 18, 2025/PAGE 3**

**Directors RODONI/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee recommends, in concurrence with the Building and Operating Committee at its meeting on December 18, 2025, that the Board of Directors authorize a budget increase in the FY 25/26 Ferry Division Capital Budget, in the amount of \$360,086.80, to Project 2641, *Drainage Culvert Rehabilitation*, for a revised total project budget of \$1,948,086.80.

**Action by the Board at its meeting of December 19, 2025 – Resolution  
Refer to Building and Operating Committee Meeting of December 18, 2025  
NON-CONSENT CALENDAR**

**AYES (6):** Directors Devlin, Hernández, Mastin, Rabbitt and Rodoni; President Cochran.

**NOES (0):** None.

**ABSENT (2):** Director Giudice; Vice Chair Pahre.

**(5) Authorize Actions Related to Grant Programs [10:15 Minute Mark on the Audio Recording]**

No actions required authorization.

**(6) Receive the Independent Auditor's Annual Comprehensive Financial Report for the Year Ending June 30, 2025, as Submitted by Eide Bailly, LLP [10:17 Minute Mark on the Audio Recording]**

Director of Accounting Cody Smith introduced Ahmad Gharaibeh of Eide Bailly LLP, who presented the staff report.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors HERNÁNDEZ/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee recommends the Board of Directors receive the Independent Auditor's financial reports as submitted by Eide Bailly, LLP (EB), for the following:

- a. The Annual Comprehensive Financial Report (ACFR) for the year ending June 30, 2025; and,

**FINANCE-AUDITING COMMITTEE  
DECEMBER 18, 2025/PAGE 4**

b. The Independent Auditor's Communication Letter regarding matters related to the audit..

**Action by the Board at its meeting of December 19, 2025 – Resolution  
NON-CONSENT CALENDAR**

**AYES (6):** Directors Devlin, Hernández, Mastin, Rabbitt and Rodoni; President Cochran.

**NOES (0):** None.

**ABSENT (2):** Director Giudice; Vice Chair Pahre.

**(7) Status Report on the FY 25/26 Budget [15:55 Minute Mark on the Audio Recording]**

Auditor-Controller Jennifer Mennucci presented the informational staff report; no action was taken.

General Manager Mulligan provided additional comment.

Chair Rabbitt thanked Ms. Mennucci for controlling the spending.

**(8) Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit  
Patronage/Fares (for Four Months Ending October 2025) [19:54 Minute Mark on the  
Audio Recording]**

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

**(9) Monthly Review of Financial Statements (for Four Months Ending October 2025)**

**(a) Statement of Revenue and Expenses**

**(b) Statement of Capital Programs and Expenditures [20:50 Minute Mark on the  
Audio Recording]**

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

**[Public Comment item was taken out of order.]**

**(10) Closed Session [23:46 Minute Mark on the Audio Recording]**

At the request of Chair Rabbitt, Attorney Kimon Manolius stated that the Committee would convene in Closed Session, as permitted by the Brown Act, to discuss the following matter listed below:

**(a) Conference with Legal Counsel – Existing Litigation**

Pursuant to Government Code Section 54956.9(d)(2)

Report of Hanson Bridgett LLP

*International Federation of Professional and Technical Engineers Local 21 v.  
Golden Gate Bridge, Highway and Transportation District*

**[34:43 Minutes Mark on the Audio Recording]**

After Closed Session, Chair Rabbitt called the meeting to order in Open Session with a quorum present. Attorney Kim Manolius stated that the Committee had met in Closed Session, as permitted by the Brown Act, to discuss the above-listed matters and gave legal counsel appropriate guidance.

**(11) Public Comment [23:08 Minute Mark on the Audio Recording]**

There were no public comments.

**(12) Adjournment**

All business having been concluded Directors MASTIN/HERNÁNEZ moved and seconded that the meeting be adjourned at 10:39 a.m.

Carried

Respectfully submitted,

David A. Rabbitt, Chair  
Finance-Auditing Committee

BP:AMK:tnm

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December 19, 2025



**MINUTES OF THE**  
**GOVERNMENTAL AFFAIRS AND PUBLIC INFORMATION COMMITTEE/**  
**COMMITTEE OF THE WHOLE**

These minutes are supplemented by the audio recording that is posted online at:  
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

A meeting of the Governmental Affairs and Public Information Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, December 19, 2025, at 9:30 a.m., with Chair Snyder presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:30 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong **[00:30 Minutes Mark on the Audio Recording]**

**Committee Members Present (7):** Chair Snyder; Directors Garbarino, Hill, Parrish; Rabbitt, Vice Chair Giudice and President Cochran.

**Committee Members Absent (1):** Director Rodoni.

**Other Directors Present (6):** Directors Devlin, Hernández, Mastin, Moulton-Peters, Pahre and Thier.

**Committee of the Whole Members Present (13):** Directors Devlin, Garbarino, Giudice Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Snyder and Thier; First Vice President Hill; Second Vice President Rabbitt and President Cochran.

**Committee of the Whole Members Absent (2):** Directors Hardeman and Rodoni.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

**GOVERNMENTAL AFFAIRS AND PUBLIC INFORMATION COMMITTEE/  
COMMITTEE OF THE WHOLE  
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A copy of the report is available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**(3) Approve the Implementation of the District's 2026 Legislative Platform [01:05  
Minutes Mark on the Audio Recording]**

**[Director Parrish arrived]**

General Manager Denis Mulligan presented the staff report. He stated the District has had two successful years and would like to continue for the new year. He highlighted some key legislative priorities, which include the following: 1) continue to pursue funding opportunities for the Federal Transportation authorization; 2) staff and legislative will continue to monitor any funding or operational impact on the District's overall operations; 3) State legislative efforts has passed several environmental streamlining bills; and 4) potentially pursue amending its enabling legislative to allow the San Francisco Board of Supervisors to fill vacant seats with citizens in lieu of Supervisors.

**[09:30 Minutes Mark on the Audio Recording]**

Director Thier inquired about pursuing opportunities to federalize the Larkspur Ferry Channel and identifying funding opportunities for Alexander Avenue.

Director Mastin inquired about the Cal OSHA exemption.

General Manager Mulligan responded to the Directors' inquiries.

**[Director Pahre arrived]**

Director Hernández stated that she looks forward to the discussion of the San Francisco vacant seats.

Director Rabbitt spoke regarding the formation of the Global Program Action (GPA) in the North Bay.

General Manager Mulligan asked if environmental items should be presented individually or if staff can make an executive decision and report back.

Director Moulton Peters inquired about the California Environmental Quality Act (CEQA) streamline. She suggested considering skills and experience if citizens will fill in Board vacancies.

Director Garbarino asked if any of the items presented are critical.

General Manager Mulligan responded to the inquiries.

**(a) Action by the Committee**

**GOVERNMENTAL AFFAIRS AND PUBLIC INFORMATION COMMITTEE/  
COMMITTEE OF THE WHOLE  
DECEMBER 19, 2025/PAGE 3**

Staff recommended and the Committee concurred by motion made and seconded by Directors SNYDER/GIUDICE to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Governmental Affairs and Public Information Committee/Committee of the Whole recommends that the Board of Directors approve the implementation of the 2026 Legislative Platform as attached to this report.

**Action by the Board at its meeting of December 19, 2025 – Resolution**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Parrish, Snyder and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**ABSTAIN (1):** Director Pahre.

**ABSENT (2):** Directors Hardeman and Rodoni.

**(4) Public Comment [30:10 Minutes Mark on the Audio Recording]**

There were no public comments.

**(5) Adjournment [30:14 Minutes Mark on the Audio Recording]**

All business having been concluded, Directors HILL/HERNÁNDEZ moved and seconded that the meeting was adjourned at 10:02 a.m.

**Carried**

Respectfully submitted,

Chris Snyder, Chair  
Governmental Affairs and Public Information Committee

CS:AMK:lr

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2025-13

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**MEMORANDUM OF MINUTES**

**BOARD OF DIRECTORS MEETING**

**DECEMBER 19, 2025**

These minutes are supplemented by the audio recording that is posted online at:  
<https://www.goldengate.org/district/board-of-directors/meeting-documents>

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, December 19, 2025, at 10:11 a.m., with President Cochran presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Gerald D. Cochran.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:22 Minute Mark on the Audio Recording]**

**Directors Present (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Snyder and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**Directors Absent (2):** Directors Hardeman and Rodoni.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**BOARD OF DIRECTORS MEETING  
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(3) **PLEDGE OF ALLEGIANCE:** Director Barbara Pahre. **[01:25 Minutes Mark on the Audio Recording]**

(4) **PUBLIC COMMENT:** **[01:52 Minutes Mark on the Audio Recording]**

The following individual spoke under Public Comment:

- Dave Rhody (in person)

President Cochran thanked the speaker for their comments and noted that members of the public are welcome to submit additional comments to [districtsecretary@goldengate.org](mailto:districtsecretary@goldengate.org).

(5) **CONSENT CALENDAR:** **[06:10 Minute Mark on the Audio Recording]**

**[06:24 Minute Mark on the Audio Recording]**

Attorney Kimon Manolius stated that there is a minor correction to the Board of Directors minutes of November 21, 2025, Resolution No. 2025-086. The correct annual salary for the General Manager is \$417,271.

District Secretary Amorette Ko-Wong stated that Director Rodoni submitted a correction to his previously stated comment.

**Directors SNYDER/HILL** moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Snyder and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (2):** Directors Hardeman and Rodoni.

(A) **Approve the Minutes of the following Meetings:**

- (1) Transportation Committee of November 20, 2025;
- (2) Building and Operating Committee of November 20, 2025;
- (3) Finance-Auditing Committee of November 20, 2025;
- (4) Board of Directors of November 21, 2025;

**Carried**

(B) **Ratification of Previous Actions by the Auditor-Controller:**

**Resolution No. 2025-092** (as detailed in the December 18, 2025, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report of November 2025.

**Adopted**

**BOARD OF DIRECTORS MEETING  
DECEMBER 19, 2025/PAGE 3**

**(6) REPORTS OF OFFICERS:**

**(A) General Manager [08:20 Minute Mark on the Audio Recording]**

General Manager Denis Mulligan highlighted several items in the report, including: 1) Update on overall travel in the Golden Gate Corridor; 2) Clipper 2.0 Rollout; 3) Risk to FTA grant funds due to Amalgamated Transit Union's lawsuit; 4) Recognition of the Retirement of Alice Ng (20 years); 5) Recognition of 20-year service award to Rick DiTullio; and 6) Recognition of Bryce Lewis as Employee of the Month.

**(B) Attorney [22:55 Minute Mark on the Audio Recording]**

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only and no action was required.

**(C) District Engineer [23:25 Minute Mark on the Audio Recording]**

District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only and no action was taken.

**(7) OTHER REPORTS:**

There were no Other Reports to discuss.

**(8) REPORT OF COMMITTEES: [25:20 Minute Mark on the Audio Recording]**

**[25:23 Minute Mark on the Audio Recording]**

Director Thier recused herself from Agenda Items 8(A)(1), 8(A)(2), and 8(A)(3).

**(A) Meeting of the Building and Operating Committee [25:42 Minute Mark on the Audio Recording]**

December 18, 2025

Chair Garbarino

**(1) Approve Actions Relative to Professional Services Agreement No. 2010-B-1, Design Services for the Golden Gate Bridge Seismic Retrofit Phase IIIB, with HDR Engineering, Inc.**

Directors GARBARINO/SNYDER

Resolution No. 2025-093 approves Actions Relative to Professional Services Agreement No. 2010-B-1, *Design Services for the Golden Gate Bridge Seismic Retrofit Phase IIIB*, with HDR Engineering, Inc.

Adopted

**BOARD OF DIRECTORS MEETING  
DECEMBER 19, 2025/PAGE 4**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, and Snyder; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (3):** Directors Hardeman, Rodoni and Thier.

(2) **Actions Relative to Execution of Professional Services Agreement No. 2025-B-084, Golden Gate Suspension Bridge Seismic Retrofit, Contract I-North and South Towers and North and South Side Spans Environmental Compliance Monitoring Services, with Environmental Science Associates** [27:27 Minute Mark on the Audio Recording]

**Directors GARBARINO/SNYDER**

**Resolution No. 2025-094** approves Actions Relative to Execution of Professional Services Agreement No. 2025-B-084, *Golden Gate Suspension Bridge Seismic Retrofit, Contract I-North and South Towers and North and South Side Spans Environmental Compliance Monitoring Services*, with Environmental Science Associates.

**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, and Snyder; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (3):** Directors Hardeman, Rodoni and Thier.

(3) **Approve Actions Relative to Execution of Professional Services Agreement No. 2025-F-021, Engineering Design Services for the Larkspur Ferry Terminal Storm Drain Facility Repair, with WRA, Inc.** [29:11 Minute Mark on the Audio Recording]

**Directors GARBARINO/SNYDER**

**Resolution No. 2025-095** approves Actions Relative to Execution of Professional Services Agreement No. 2025-F-021, *Engineering Design Services for the Larkspur Ferry Terminal Storm Drain Facility Repair*, with WRA, Inc.

**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, and Snyder; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (3):** Directors Hardeman, Rodoni and Thier.

**[Director Thier rejoined the meeting]**

**BOARD OF DIRECTORS MEETING  
DECEMBER 19, 2025/PAGE 5**

(4) Approve Actions Relative to Award of Contract No. 2025-B-144, Microwave Upgrade, to Aviat Networks **[30:52 Minute Mark on the Audio Recording]**

**Directors GARBARINO/RABBITT**

**Resolution No. 2025-096** approves Actions Relative to Award of Contract No. 2025-B-144, *Microwave Upgrade*, to Aviat Networks.

**Adopted**

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Snyder and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (2):** Directors Hardeman and Rodoni.

(B) Finance-Auditing Committee **[32:20 Minute Mark on the Audio Recording]**  
December 18, 2025  
Chair Rabbitt

(1) Receive the Independent Auditor's Annual Comprehensive Financial Report for the Year Ending June 30, 2025, as Submitted by Eide Bailly, LLP

**Directors RABBITT/SNYDER**

**Resolution No. 2025-097** receives the Independent Auditor's Annual Comprehensive Financial Report for the Year Ending June 30, 2025, as Submitted by Eide Bailly, LLP.

**Adopted**

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Snyder and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (2):** Directors Hardeman and Rodoni.

(C) Meeting of the Governmental Affairs and Public Information Committee/Committee of the Whole **[34:05 Minute Mark on the Audio Recording]**  
December 19, 2025  
Chair Snyder

(1) Approve the Implementation of the District's 2026 Legislative Platform

**Directors SNYDER/GIUDICE**

**Resolution No. 2025-098** approves the Implementation of the District's 2026 Legislative Platform.

**BOARD OF DIRECTORS MEETING  
DECEMBER 19, 2025/PAGE 6**

**Adopted**

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Snyder and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (2):** Directors Hardeman and Rodoni.

**(9) ADDRESSES TO BOARD:**

There were no Addresses to the Board.

**(10) SPECIAL ORDER OF BUSINESS:**

There were no Addresses to the Board.

**(11) UNFINISHED BUSINESS:**

There was no Unfinished Business.

**(12) NEW BUSINESS:**

There was no New Business.

**(13) COMMUNICATIONS: [35:24 Minutes Mark on the Audio Recording]**

President Cochran stated that copies of Communications are available from the District Secretary's Office.

**(14) ADJOURNMENT: [35:40 Minutes Mark on the Audio Recording]**

All business having been concluded, **Directors THIER/MASTIN** moved and seconded that the meeting be adjourned at 10:47 a.m.

**Carried**

Respectfully submitted,

Amorette M. Ko-Wong  
Secretary of the District

AMK:LR:tnm

**AGENDA ITEM NO. 5.B.**

**RATIFICATION OF PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER  
FINANCE-AUDITING COMMITTEE OF JANUARY 22, 2025**

**(B) Ratification of Previous Actions by the Auditor-Controller:**

**(1) Staff Report**

The previous actions by the Auditor-Controller were presented to the Finance-Auditing Committee for approval at the meeting of January 22, 2025. The staff report can be found on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents>.

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