



2025-13

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**MEMORANDUM OF MINUTES**

**BOARD OF DIRECTORS MEETING**

**DECEMBER 19, 2025**

**These minutes are supplemented by the audio recording that is posted online at:**  
**<https://www.goldengate.org/district/board-of-directors/meeting-documents>**

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, December 19, 2025, at 10:11 a.m., with President Cochran presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Gerald D. Cochran.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:22 Minute Mark on the Audio Recording]**

**Directors Present (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Snyder and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**Directors Absent (2):** Directors Hardeman and Rodoni.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at **<https://www.goldengate.org/district/board-of-directors/meeting-documents>** or upon request from the Office of the District Secretary.

**BOARD OF DIRECTORS MEETING  
DECEMBER 19, 2025/PAGE 2**

- (3) **PLEDGE OF ALLEGIANCE:** Director Barbara Pahre. [01:25 Minutes Mark on the Audio Recording]

- (4) **PUBLIC COMMENT:** [01:52 Minutes Mark on the Audio Recording]

The following individual spoke under Public Comment:

- Dave Rhody (in person)

President Cochran thanked the speaker for their comments and noted that members of the public are welcome to submit additional comments to [districtsecretary@goldengate.org](mailto:districtsecretary@goldengate.org).

- (5) **CONSENT CALENDAR:** [06:10 Minute Mark on the Audio Recording]

[06:24 Minute Mark on the Audio Recording]

Attorney Kimon Manolius stated that there is a minor correction to the Board of Directors minutes of November 21, 2025, Resolution No. 2025-086. The correct annual salary for the General Manager is \$417,271.

District Secretary Amorette Ko-Wong stated that Director Rodoni submitted a correction to his previously stated comment.

**Directors SNYDER/HILL** moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Snyder and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (2):** Directors Hardeman and Rodoni.

- (A) **Approve the Minutes of the following Meetings:**

- (1) Transportation Committee of November 20, 2025;
- (2) Building and Operating Committee of November 20, 2025;
- (3) Finance-Auditing Committee of November 20, 2025;
- (4) Board of Directors of November 21, 2025;

**Carried**

- (B) **Ratification of Previous Actions by the Auditor-Controller:**

**Resolution No. 2025-092** (as detailed in the December 18, 2025, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report of November 2025.

**Adopted**

(6) **REPORTS OF OFFICERS:**

(A) **General Manager [08:20 Minute Mark on the Audio Recording]**

General Manager Denis Mulligan highlighted several items in the report, including: 1) Update on overall travel in the Golden Gate Corridor; 2) Clipper 2.0 Rollout; 3) Risk to FTA grant funds due to Amalgamated Transit Union's lawsuit; 4) Recognition of the Retirement of Alice Ng (20 years); 5) Recognition of 20-year service award to Rick DiTullio; and 6) Recognition of Bryce Lewis as Employee of the Month.

(B) **Attorney [22:55 Minute Mark on the Audio Recording]**

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only and no action was required.

(C) **District Engineer [23:25 Minute Mark on the Audio Recording]**

District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only and no action was taken.

(7) **OTHER REPORTS:**

There were no Other Reports to discuss.

(8) **REPORT OF COMMITTEES: [25:20 Minute Mark on the Audio Recording]**

**[25:23 Minute Mark on the Audio Recording]**

Director Thier recused herself from Agenda Items 8(A)(1), 8(A)(2), and 8(A)(3).

(A) **Meeting of the Building and Operating Committee [25:42 Minute Mark on the Audio Recording]  
December 18, 2025  
Chair Garbarino**

- (1) **Approve Actions Relative to Professional Services Agreement No. 2010-B-1, Design Services for the Golden Gate Bridge Seismic Retrofit Phase IIIB, with HDR Engineering, Inc.**

**Directors GARBARINO/SNYDER**

**Resolution No. 2025-093** approves Actions Relative to Professional Services Agreement No. 2010-B-1, *Design Services for the Golden Gate Bridge Seismic Retrofit Phase IIIB*, with HDR Engineering, Inc.

**Adopted**

**BOARD OF DIRECTORS MEETING  
DECEMBER 19, 2025/PAGE 4**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, and Snyder; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (3):** Directors Hardeman, Rodoni and Thier.

- (2) **Actions Relative to Execution of Professional Services Agreement No. 2025-B-084, Golden Gate Suspension Bridge Seismic Retrofit, Contract 1-North and South Towers and North and South Side Spans Environmental Compliance Monitoring Services, with Environmental Science Associates** **[27:27 Minute Mark on the Audio Recording]**

**Directors GARBARINO/SNYDER**

**Resolution No. 2025-094** approves Actions Relative to Execution of Professional Services Agreement No. 2025-B-084, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1-North and South Towers and North and South Side Spans Environmental Compliance Monitoring Services*, with Environmental Science Associates.

**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, and Snyder; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (3):** Directors Hardeman, Rodoni and Thier.

- (3) **Approve Actions Relative to Execution of Professional Services Agreement No. 2025-F-021, Engineering Design Services for the Larkspur Ferry Terminal Storm Drain Facility Repair, with WRA, Inc.** **[29:11 Minute Mark on the Audio Recording]**

**Directors GARBARINO/SNYDER**

**Resolution No. 2025-095** approves Actions Relative to Execution of Professional Services Agreement No. 2025-F-021, *Engineering Design Services for the Larkspur Ferry Terminal Storm Drain Facility Repair*, with WRA, Inc.

**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, and Snyder; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (3):** Directors Hardeman, Rodoni and Thier.

**[Director Thier rejoined the meeting]**

**BOARD OF DIRECTORS MEETING  
DECEMBER 19, 2025/PAGE 5**

- (4) **Approve Actions Relative to Award of Contract No. 2025-B-144, Microwave Upgrade, to Aviat Networks** [30:52 Minute Mark on the Audio Recording]

**Directors GARBARINO/RABBITT**

**Resolution No. 2025-096** approves Actions Relative to Award of Contract No. 2025-B-144, *Microwave Upgrade*, to Aviat Networks.

**Adopted**

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Snyder and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (2):** Directors Hardeman and Rodoni.

- (B) **Finance-Auditing Committee** [32:20 Minute Mark on the Audio Recording]  
**December 18, 2025**  
**Chair Rabbitt**

- (1) **Receive the Independent Auditor's Annual Comprehensive Financial Report for the Year Ending June 30, 2025, as Submitted by Eide Bailly, LLP**

**Directors RABBITT/SNYDER**

**Resolution No. 2025-097** receives the Independent Auditor's Annual Comprehensive Financial Report for the Year Ending June 30, 2025, as Submitted by Eide Bailly, LLP.

**Adopted**

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Snyder and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (2):** Directors Hardeman and Rodoni.

- (C) **Meeting of the Governmental Affairs and Public Information Committee/ Committee of the Whole** [34:05 Minute Mark on the Audio Recording]  
**December 19, 2025**  
**Chair Snyder**

- (1) **Approve the Implementation of the District's 2026 Legislative Platform**

**Directors SNYDER/GIUDICE**

**Resolution No. 2025-098** approves the Implementation of the District's 2026 Legislative Platform.



**Adopted**

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Snyder and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSTAINED (0):** None

**ABSENT (2):** Directors Hardeman and Rodoni.

**(9) ADDRESSES TO BOARD:**

There were no Addresses to the Board.

**(10) SPECIAL ORDER OF BUSINESS:**

There were no Addresses to the Board.

**(11) UNFINISHED BUSINESS:**

There was no Unfinished Business.

**(12) NEW BUSINESS:**

There was no New Business.

**(13) COMMUNICATIONS: [35:24 Minutes Mark on the Audio Recording]**

President Cochran stated that copies of Communications are available from the District Secretary's Office.

**(14) ADJOURNMENT: [35:40 Minutes Mark on the Audio Recording]**

All business having been concluded, **Directors THIER/MASTIN** moved and seconded that the meeting be adjourned at 10:47 a.m.

**Carried**

Respectfully submitted,



Amorette M. Ko-Wong  
Secretary of the District