



Agenda Item No. (5)

**BOARD OF DIRECTORS MEETING**  
**FRIDAY, NOVEMBER 21, 2025**

**(5) CONSENT CALENDAR:**

**(A) Approve the Minutes of the following Meetings:**

- (1) Transportation Committee of October 23, 2025;
- (2) Building and Operating Committee of October 23, 2025;
- (3) Finance-Auditing Committee of October 23, 2025;
- (4) Rules, Policy, and Industrial Relations Committee of October 24, 2025;
- (5) Governmental Affairs and Public Information Committee of October 24, 2025; and,
- (6) Board of Directors Meeting of October 24, 2025

**(B) Ratification of Previous Actions by the Auditor-Controller:**

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report, October 2025

**Resolution**

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October 23, 2025



**MINUTES OF THE TRANSPORTATION COMMITTEE/  
COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:  
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Transportation Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA on Thursday, October 23, 2025, at 9:04 a.m., with Chair Hill presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:04 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[00:37 Minute Mark on the Audio Recording]**

**Committee Members Present (6):** Chair Hill; Vice Chair Mastin; Directors Hernández, Parrish, Rodoni and President Cochran.

**Committee Members Absent (3):** Directors Moulton-Peters, Rabbitt and Thier,

**Other Directors Present (5):** Directors Devlin, Garbarino, Giudice, Pahre and Snyder.

**Committee of the Whole Members Present (11):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre, Parrish, Rodoni and Snyder; First Vice President Hill; President Cochran.

**Committee of the Whole Members Absent (4):** Directors Hardeman, Moulton-Peters and Thier; Second Vice President Rabbitt.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Director of Planning Ron Downing; Executive Administrator to the General Manager Justine Bock.

**TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE  
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Copies of all reports and presentations are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

**(3) Report of District Advisory Committees [01:38 Minutes Mark on the Audio Recording]**

**(a) Advisory Committee on Accessibility; (b) Bus Passengers Advisory Committee; (c) Ferry Passengers Advisory Committee; and (d) Pedestrian and Bicycle Advisory Committee**

The staff report was for informational purposes only and no action was taken.

**(4) Approve the Proposed Changes to Golden Gate Transit Bus Routes and Paratransit Service as Identified in the Marin-Sonoma Coordinated Transit Service (MASCOTS) Plan, with Revisions Based on Public Outreach [02:15 Minutes Mark on the Audio Recording]**

Director of Planning Ron Downing presented the staff report. General Manager Denis Mulligan added to his comments.

**[19:48 Minutes Mark on the Audio Recording]**

Chair Hill thanked staff for the presentation.

Director Mastin inquired where late bus passengers onboarded and how late the Sonoma-Marín Rail Transit (SMART) trains would be running. He asked if an express bus from San Francisco to Santa Rosa had been considered. He inquired if SMART had discussed running a later train.

President Cochran thanked Mr. Downing for his report and inquired about the occupations of the six late bus passengers.

Director Hernández inquired about the commonality of the survey responses submitted in Spanish and expressed concern over the availability of late-night transit for workers. She inquired about the specifics of a possible late night service system, and how soon transit riders would be informed of service changes if the MASCOTS plan is implemented. She suggested a six-month to a one-year period to evaluate the plan rather than a two-year period.

Director Snyder expressed concern over late night service cuts to Santa Rosa. He inquired about the possibility of splitting routes.

Director Parrish echoed the concerns of Directors Hernández and Snyder.

Director Pahre commented on the willingness of SMART and other organizations to try and find solutions to transit issues.

**TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE  
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Director Rodoni thanked Mr. Downing for the report and stated that the District should be committed to connecting the last late night route to Sonoma County.

Director Hernández inquired about the process to engage in discussion about a late-night shuttle.

Director Snyder inquired about the process for retaining at least one late night trip.

Director Guidice noted that a flaw in the MASCOTS plan was not recognizing the District ferries as regional transportation.

Director Snyder inquired about the cost of operating a bus.

Director Pahre commented on the importance of SMART to the MASCOTS plan.

Mr. Downing and Mr. Mulligan responded to the inquiries.

**[55:15 Minutes Mark on the Audio Recording]**

The following individuals spoke under public comment:

- Nicole Follin (in person)
- Shane Weinstein, Amalgamated Transit Union (ATU), Local 1575 (in person)
- David Pilpel (remotely)

Director Hernández proposed an amendment to discuss a solution for the late-night bus schedule changes.

General Manager Denis Mulligan suggested that rather than filing an amendment, the Board not act on this item and direct staff to provide more detailed options on late night service later.

Director Hernández rescinded the amendment.

**(a) Action by Committee**

**(There was no Motion for this Agenda Item and it has been deferred to a future date.)**

**(5) Approve Updates to The Agency Safety Plan for Golden Gate Transit [01:11:10  
Hour Mark on the Audio Recording]**

Director of Fleet and Facilities/Bus Division Paul McClelland presented the staff report. General Manager Denis Mulligan added to his comments and thanked staff for the report.

**[01:17:52 Hour Mark on the Audio Recording]**

Chair Hill thanked staff for the presentation.

**[01:18:16 Hour Mark on the Audio Recording]**

**TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE  
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The following individual spoke under public comment:

- David Pilpel (remotely)

**(b) Action by Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors SNYDER/MASTIN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Transportation Committee recommends that the Board of Directors approve updates to the Agency Safety Plan (ASP), revision 5.0 dated October 2025, for Golden Gate Transit (GGT), in compliance with the Federal Transit Administration's (FTA) Public Transportation Agency Safety Plan (PTASP) Rule.

**Action by the Board at its meeting of October 24, 2025 – Resolution**

**AYES (11):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre, Parrish, Rodoni and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (4):** Directors Hardeman, Moulton-Peters and Thier; Second Vice President Rabbitt.

**(6) Monthly Report on Bridge Traffic, Transit Ridership Trends, and Transit Service Performance [01:21:17 Hour Mark on the Audio Recording]**

General Manager Denis Mulligan presented the informational staff report, and no action was taken.

**(7) Monthly Report on Activities Related to Marin Transit [01:22:09 Hour Mark on the Audio Recording]**

General Manager Denis Mulligan presented the informational staff report, and no action was taken.

**(8) Public Comment**

There were no public comments.

TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE  
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(9) **Adjournment** [01:22:56 Hour Mark on the Audio Recording]

All business having been concluded, **Directors HERNÁNDEZ /PARRISH** moved and seconded that the meeting be adjourned at 10:27 a.m.

**Carried**

Respectfully submitted,

Elbert Hill, Chair  
Transportation Committee

EH:AMK:LR:tnm

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October 23, 2025



**MINUTES OF THE BUILDING AND OPERATING COMMITTEE/COMMITTEE OF  
THE WHOLE**

These minutes are supplemented by the audio recording that is posted online at:  
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Building and Operating Committee of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, October 23, 2025, at 10:38 a.m., with Chair Garbarino presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 10:38a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:33 Minute Mark on the Audio Recording]**

**Committee Members Present (7):** Chair Garbarino, Vice Chair Rodoni; Directors Devlin, Giudice, Mastin and Pahre; President Cochran.

**Committee Members Absent (1):** Director Rabbitt.

**Other Directors Present (4):** Directors Hernández, Hill, Parrish and Snyder.

**Committee of the Whole Members Present (11):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre, Parrish, Rodoni and Snyder; First Vice President Hill; President Cochran.

**Committee of the Whole Members Absent (4):** Directors Hardeman, Moulton-Peters and Thier; Second Vice President Rabbitt.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/ Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Chief Technology Director Fang Lu; Executive Administrator to the General Manager Justine Bock.

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE  
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Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**(3) Approve Actions Relative to Contract No. 2025-B-052, Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Spans, to Halmar International, LLC [01:20 Minutes Mark on the Audio Recording]**

District Engineer John Eberle presented the staff report.

Chair Garbarino thanked Mr. Eberle for the report.

Director Mastin inquired when the North Tower of the Bridge would be on the list for painting.

Director Snyder thanked Mr. Eberle and staff for the report.

Director Rodoni inquired about staff adjustments.

Director Pahre inquired about the Caltrans and Federal Highway Administration approvals.

**(a) Action by the Committee [19:26 Minutes Mark on the Audio Recording]**

Staff recommended and the Committee concurred by motion made and seconded by **Directors SNYDER/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee recommends that the Board of Directors approve the following actions relative to Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Spans*:

- (i) Authorize award of Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Spans*, to Halmar International, LLC, New York, in the amount of \$863,949,008, subject to the Golden Gate Bridge, Highway and Transportation District (District) receiving the California Department of Transportation (Caltrans) and the Federal Highway Administration's (FHWA) approval of the award recommendation prior to contract execution;
- (ii) Authorize a construction contingency budget for Contract No. 2025-B-052, in an amount of \$41,350,000, upon receiving Caltrans and FWHA concurrence with the award recommendation; and,

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE  
OCTOBER 23, 2025, PAGE 3**

- (iii) Approve a FY 25/26 capital budget increase for Project #2520, *Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction*, in the amount of \$141,726,000 by District Reserves, for a total Project #2520 budget of \$1,011,726,000 and amend the FY 25/26 Bridge Division Capital Budget accordingly, subject to the concurrence of the Finance-Auditing Committee at its meeting of October 23, 2025.

**Action by the Board at its meeting of October 24, 2025 – Resolution**

**AYES (11):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre, Parrish, Rodoni and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (4):** Directors Hardeman, Moulton-Peters and Thier; Second Vice President Rabbitt.

- (4) **Authorize Approval of Contract Change Order No. 02 to Contract No. 2024-F-010, San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation, with Manson Construction Company** [20:30 Minutes Mark on the Audio Recording]

District Engineer John Eberle presented the staff report.

Chair Garbarino thanked Mr. Eberle for the report.

- (b) **Action by the Committee** [27:44 Minutes Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee recommends that the Board of Directors authorize approval of Contract Change Order No. 02 (CCO 02) to Contract No. 2024-F-010, *San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation*, with Manson Construction Company, in the estimated amount of \$914,155, for repairs to the San Francisco Ferry Terminal East Berth camel structure, with the understanding that sufficient funds are available in the FY 25/26 Ferry Division Capital Budget for Project #2443, *San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation* budget to fund this CCO 02.

**Action by the Board at its meeting of September 26, 2025 – Resolution**

**AYES (11):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Pahre, Parrish, Rodoni and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (4):** Directors Hardeman, Moulton-Peters and Thier; Second Vice President Rabbitt.

(5) **Approve Actions Relative to the HASTUS Upgrade Project** [28:23 Minutes Mark on the Audio Recording]

Chief Technology Director Fang Lu presented the staff report.

Chair Garbarino thanked Ms. Lu for the report.

(c) **Action by the Committee** [35:52 Minutes Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by **Directors PAHRE/SNYDER** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee recommends that the Board of Directors approve actions relative to the HASTUS Upgrade project as follows:

- (i) Approve an amendment to Contract No. 2011-BT-04, *HASTUS Maintenance and Support*, to add a task order process to the scope of work and, continue maintenance and support through June 30, 2030, in the amount of \$837,057;
- (ii) Approve award of Task Order #1 against Contract No. 2011-BT-04, to GIRO Inc. of Montreal, Canada, for professional services and licensing to upgrade HASTUS version 2018 to version 2025, in the amount of \$1,246,365;
- (iii) Approve award of Contract No. 2025-BT-098, *HASTUS Managed Cloud Hosting Services*, to GIRO Inc. of Montreal, Canada, in the amount of \$286,560 for one year of cloud hosting services; and,
- (iv) Authorize the General Manager to exercise future renewals of contract 2025-BT-098 to continue hosting services for HASTUS, provided that funding has been allocated in the annual budget and such extensions are in the Golden Gate Bridge, Highway and Transportation District's best interest.

**Action by the Board at its meeting of October 24, 2025 – Resolution**

**AYES (10):** Directors, Garbarino, Giudice, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (5):** Directors Devlin, Hardeman, Moulton-Peters and Thier; Second Vice President Rabbitt.

(6) **Status Report from Board Appointee(s) on Sonoma-Marin Area Rail Transit Board** [36:34 Minutes Mark on the Audio Recording]

Chair Garbarino and Director Pahre provided an informational status report, and no action was taken.

Director Mastin inquired about the Jennings Avenue crossing. Chair Garbarino and Director Pahre responded.

**(7) Status Report on Engineering Projects [45:08 Minute Mark on the Audio Recording]**

District Engineer John Eberle presented an informational report, and no action was taken. He stated that work was continuing on the Suicide Deterrent System. He said that staff was working on drawings and the scope of work for the Bridge Electrical System repairs. He noted that we are still experiencing delays with the San Rafael Bus Employee Parking Lot project. He said work was continuing on the San Francisco Ferry Repair project and that the berths at the Larkspur Ferry terminal were being repaired.

Director Hernández thanked Mr. Eberle for his report and expressed appreciation for the iron workers and their work on the support structure for the replacement transformer at the Bridge.

**(8) Public Comment [49:30 Minute Mark on the Audio Recording]**

There were no public comments.

**(9) Adjournment [49:38 Minute Mark on the Audio Recording]**

All business having been concluded, **Directors GIUDICE/MASTIN** moved and seconded that the meeting be adjourned at 11:28 a.m.

**Carried**

Respectfully submitted,

Patricia Garbarino, Chair  
Building and Operating Committee

PG:AMK:LR:tnm

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October 23, 2025



**MINUTES OF THE FINANCE-AUDITING COMMITTEE/COMMITTEE OF THE  
WHOLE**

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<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Finance-Auditing Committee/Committee of the Whole of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, October 23, 2025, at 11:35 a.m., with Vice Chair Pahre presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 11:35 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:33 Minute Mark on the Audio Recording]**

**Committee Members Present (7):** Vice Chair Pahre; Directors Devlin, Giudice, Hernández, Mastin and Rodoni; President Cochran.

**Committee Members Absent (1):** Chair Rabbitt.

**Other Directors Present (3):** Directors Hill, Parrish and Snyder

**Committee of the Whole Members Present (10):** Directors Devlin, Giudice, Hernández, Mastin, Pahre, Parrish, Rodoni and Snyder; First Vice President Hill; President Cochran.

**Committee of the Whole Members Absent (5):** Directors Garbarino, Hardeman, Moulton-Peters and Thier; Second Vice President Rabbitt.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Director of Risk Management and Safety Kelli Vitale; Executive Administrator to the General Manager Justine Bock.

**FINANCE-AUDITING COMMITTEE/COMMITTEE OF THE WHOLE  
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Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**(3) Ratification of Previous Actions by the Auditor-Controller [01:26 Minute Mark on the Audio Recording]**

PFM Asset Management (PFMAM) Managing Director LLC Monique Spyke presented the Investment Report.

Vice Chair Pahre thanked Ms. Spyke for the report.

Director Hill inquired about mortgage rates. Ms. Spyke responded to the inquiry.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee recommends that the Board of Directors approve the following actions:

- (i) There are no commitments and/or expenditures to ratify for the period of September 1, 2025 through September 30, 2025;
- (ii) Ratify investments made during the period September 16, 2025 through October 14, 2025;
- (iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing between October 14, 2025 and November 10, 2025, as well as the investment of all other funds not required to cover expenditures that may become available; and,
- (iv) Accept the Investment Report for September 2025.

**Action by the Board at its meeting of October 24, 2025 – Resolution  
CONSENT CALENDAR**

**AYES (10):** Directors Devlin, Giudice, Hernández, Mastin, Pahre, Parrish, Rodoni and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (5):** Directors Garbarino, Hardeman, Moulton-Peters and Thier; Second Vice President Rabbitt.



(4) Authorize Budget Adjustment(s) and/or Transfer(s)

- (a) Budget Increase in the FY 25/26 Bridge Division Capital Budget for Project #2520, Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction [09:06 Minutes Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented the staff report.

(i) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by Directors GIUDICE/SNYDER to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends, in concurrence with the Building and Operating Committee at its meeting on October 23, 2025, that the Board of Directors authorize an increase in the FY 25/26 Bridge Division Capital Budget, in the amount of \$141,726,000, to Project #2520, *Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction*, to be funded from District reserves, for a revised total project budget of \$1,011,726,000.

Action by the Board at its meeting of October 24 2025 – Resolution  
Refer to Building and Operating Committee Meeting of October 23, 2025  
NON-CONSENT CALENDAR

**AYES (10):** Directors Devlin, Giudice, Hernández, Mastin, Pahre, Parrish, Rodoni and Snyder; First Vice President Hill; President Cochran.  
**NOES (0):** None.  
**ABSENT (5):** Directors Garbarino, Hardeman, Moulton-Peters and Thier; Second Vice President Rabbitt.

(5) Authorize Actions Related to Grant Programs

No actions required authorization.

- (6) Authorize Execution of Contract No. 2025-D-088, Trust and Investment Management Services for the Golden Gate Bridge, Highway and Transportation District OPEB Trust, with U.S. Bancorp Asset Management, Inc. [10:30 Minute Mark on the Audio Recording]

Auditor-Controller Jennifer Mennucci presented the staff report.

(b) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors HERNÁNDEZ/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee recommends that the Golden Gate Bridge, Highway and Transportation District (District) authorize execution of Contract No. 2025-D-088, *Trust and Investment Management Services for the Golden Gate Bridge, Highway & Transportation District OPEB Trust*, with U.S. Bancorp Asset Management, Inc., (“USBAM”) for OPEB trust and investment management services for a three-year base term effective March 1, 2026, through February 28, 2029, with options, exercisable by the District, for two additional one-year terms, at an estimated total cost of \$1,400,000 for the five year period.

**Action by the Board at its meeting of October 24, 2025 – Resolution**  
**CONSENT CALENDAR**

**AYES (10):** Directors Devlin, Giudice, Hernández, Mastin, Pahre, Parrish, Rodoni and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (5):** Directors Garbarino, Hardeman, Moulton-Peters and Thier; Second Vice President Rabbitt.

**(7) Status Report on the 2024 Strategic Plan [14:48 Minute Mark on the Audio Recording]**

Auditor-Controller Jennifer Mennucci provided a copy of the final Fiscal Year 2025-2026 Budget. She presented the informational staff report; no action was taken.

Director Hernández thanked Ms. Mennucci for the report and inquired if staff had identified any areas that may require adding to any initiatives regarding the Strategic Plan.

Ms. Mennucci responded to the inquiry.

**(8) Status Report on the FY 25/26 Budget [21:05 Minute Mark on the Audio Recording]**

Auditor-Controller Jennifer Mennucci provided a copy of the final Fiscal Year 2025-2026 Budget. She presented the informational staff report; no action was taken.

**(9) Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for Three Months Ending September 2025) [22:35 Minute Mark on the Audio Recording]**

Auditor-Controller Jennifer Mennucci presented an informational staff report; no action was taken.

**(10) Monthly Review of Financial Statements (for Three Months Ending September 2025)**

**[23:20 Minute Mark on the Audio Recording]**

- (a) **Statement of Revenue and Expenses**
- (b) **Statement of Capital Programs and Expenditures**

Auditor-Controller Jennifer Mennucci presented the informational staff reports; no actions were taken.

- (11) **Review of the District's FY 25/26 First Quarterly Report of Judgments or Settled Claims** **[24:25 Minute Mark on the Audio Recording]**

Director of Risk Management and Safety Kelli Vitale presented the staff report.

- (12) **Review of the Auditor-Controller's FY 25/26 First Quarterly Report on Authorized Budget Adjustments and Budget Transfers Under the General Manager's Authority** **[25:45 Minute Mark on the Audio Recording]**

Auditor-Controller Jennifer Mennucci presented the informational staff reports; no actions were taken.

- (13) **Review of the Auditor-Controller's FY 25/26 First Quarterly Report on Procurement Actions and Agreements Under the General Manager's Authority** **[26:47 Minute Mark on the Audio Recording]**

Auditor-Controller Jennifer Mennucci presented the informational staff reports; no actions were taken.

- (14) **Public Comment**

There were no public comments.

- (15) **Adjournment** **[28:04 Minute Mark on the Audio Recording]**

All business having been concluded **Directors GIUDICE/HILL** moved and seconded that the meeting be adjourned at 12:05 p.m.

**Carried**

Respectfully submitted,

Barbara Pahre, Vice Chair  
Finance-Auditing Committee

BP:AMK:lr:tnm

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October 24, 2025



**MINUTES OF THE RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/  
COMMITTEE OF THE WHOLE**

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<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Rules, Policy, and Industrial Relations Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, October 24, 2025, at 9:00 a.m., with Chair Hernández presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:00 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:09 Minute Mark on the Audio Recording]**

**Committee Members Present (7):** Chair Hernández; Directors Devlin, Garbarino, Hardeman, Hill, and Pahre; President Cochran.

**Committee Members Absent (2):** Vice Chair Moulton-Peters; Director Thier.

**Other Directors Present (4):** Directors Giudice, Mastin, Parrish, and Rodoni.

**Committee of the Whole Members Present (11):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, and Rodoni; First Vice President Hill; President Cochran.

**Committee of the Whole Members Absent (4):** Directors Moulton-Peters, Snyder, and Thier; Second Vice President Rabbitt;

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Administration and Development Kellee Hopper; Human Resources

**RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE**  
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Manager Michelle Purugganan; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

**[Director Pahre arrived.]**

**(3) Approve Action Relative to District Contributions to the Golden Gate Transit-Amalgamated Retirement Plan [00:15 Minutes Mark on the Audio Recording]**

Auditor-Controller Jennifer Mennucci presented the staff report.

President Cochran said the Committee is working closely with the trustee to meet commitments made five years ago.

**(a) Action by Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Rules, Policy and Industrial Relations Committee recommends that the Board of Directors approve a one-time lump sum Golden Gate Bridge, Highway and Transportation District (District) contribution to the Golden Gate Transit-Amalgamated Retirement Plan (GGTARP), equal to the remaining assets of the Golden Gate Transit-Amalgamated Health and Welfare Trust, subject to the receipt of the funds.

**Action by the Board at its meeting of October 24, 2025 – Resolution**

**AYES (10):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Parrish, and Rodoni; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (5):** Directors Moulton-Peters, Pahre, Snyder, and Thier; Second Vice President Rabbitt.

**(4) Presentation on Recruitment Outreach Strategies [05:20 Minutes Mark on the Audio Recording]**

Human Resources Manager Michelle Purugganan provided a PowerPoint presentation.

General Manager Denis Mulligan stated that the District created two in-house apprentice programs.

**RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF  
THE WHOLE  
OCTOBER 24, 2025 /PAGE 3**

Director Garbarino stated that the apprentice programs have been very successful.

Director Giudice asked if the District brings in lateral Bus hires.

Director Mastin asked for clarification of the Employee Referral Program.

General Manager Denis Mulligan responded to Directors Giudice and Mastin comments.

**(5) Public Comment**

There were no public comments.

**(6) Adjournment [31:00 Minutes Mark on the Audio Recording]**

All business having been concluded, Directors GUIDICE/DEVLIN moved and seconded that the meeting be adjourned at 9:31 a.m.

**Carried**

Respectfully submitted,

Sabrina Hernández, Chair  
Rules, Policy and Industrial Relations Committee

SH:AMK:lr

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October 24, 2025



**MINUTES OF THE**  
**GOVERNMENTAL AFFAIRS AND PUBLIC INFORMATION COMMITTEE/**  
**COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:**  
**<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

A meeting of the Governmental Affairs and Public Information Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, October 24, 2025, at 9:40 a.m., with Chair Snyder presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:40 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong **[00:30 Minutes Mark on the Audio Recording]**

**Committee Members Present (7):** Chair Snyder; Vice Chair Giudice, Directors Garbarino, Hill, Parrish and Rodoni; and President Cochran.

**Committee Members Absent (1):** Director Rabbitt

**Other Directors Present (5):** Directors Devlin, Hardeman, Hernández, Mastin and Pahre.

**Committee of the Whole Members Present (12):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni and Snyder; First Vice President Hill; President Cochran.

**Committee of the Whole Members Absent (3):** Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

GOVERNMENTAL AFFAIRS AND PUBLIC INFORMATION  
COMMITTEE/COMMITTEE OF THE WHOLE  
OCTOBER 24, 2025/PAGE 2

A copy of the report is available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(3) **State Update From the District's Legislative Advocates, Platinum Advisors, LLC**  
**[01:05 Minutes Mark on the Audio Recording]**

Beau Biller of Platinum Advisors, LLC (Platinum) presented the State Update. He commented on the State's fiscal outlook. He provided updates on the following: 1) End of Session Budget Bill Junior and Trailer Bills; 2) Cap and Invest; and 3) Legislation.

General Manager Denis Mulligan provided an update on various Senate Bills.

Chair Snyder thanked Mr. Biller for his efforts lobbying on behalf of the District.

(4) **Public Comment** **[22:35 Minutes Mark on the Audio Recording]**

David Pilpel asked about the impacts of SB 707 regarding the Brown Act.

(5) **Adjournment** **[23:54 Minutes Mark on the Audio Recording]**

All business having been concluded, **Directors GIUDICE/HILL** moved and seconded that the meeting was adjourned at 10:03 a.m.

Respectfully submitted,

Chris Snyder, Chair  
Governmental Affairs and Public Information Committee

CS:AMK:lr

2025-11

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**MEMORANDUM OF MINUTES**

**BOARD OF DIRECTORS MEETING**

**OCTOBER 24, 2025**

**These minutes are supplemented by the audio recording that is posted online at:**

**<https://www.goldengate.org/district/board-of-directors/meeting-documents>**

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, October 24, 2025, at 10:18 a.m., with President Cochran presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Gerald D. Cochran.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:22 Minute Mark on the Audio Recording]**

**Directors Present (12):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

**Directors Absent (3):** Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

- (3) **PLEDGE OF ALLEGIANCE:** Director James Mastin **[01:22 Minutes Mark on the Audio Recording]**

**(4) PUBLIC COMMENT: [01:45 Minutes Mark on the Audio Recording]**

President Cochran stated that due to the large number of public comments and to allow the maximum number of speakers, he asked that they limit their comments to one minute or less. He allocated 60 minutes for public comment.

Secretary of the District Amorette Ko-Wong stated that following the September Board meeting, graffiti was found in the building. She asked the public to be respectful of others' comments and of District's property. She introduced Public Comment.

The following individuals spoke under Public Comment:

- Jacquelynne Le (in person)
- Jackie (in person)
- Nour Khan (in person)
- Chris Taaffe (in person)
- Lauren Matt (in person)
- Ash Wagner (in person)
- Basin Ayish (in person)
- Karen Chen (in person)
- Ellen Brotsky (in person)
- Sophia Dalal (in person)
- Emily Ross (in person)
- Iman Khalil (in person)
- Jillian Armstrong (in person)
- Cindy Shemban (in person)
- Christy Spees (in person)
- Heshan J (in person)
- Laurie Wagner (in person)
- Otis Lerer (in person)
- Dragon King (in person)
- Joshua Reyes (in person)
- Dave Rhody (remotely)
- Tim Farrell (remotely)
- Bradley Harger II (remotely)
- Jillian Tobin (remotely)
- Chloe Ebarb (remotely)
- Bradley Harger (remotely)
- Anegla Wood (remotely)
- Trang Nguyen (remotely)
- Ashley Corey (remotely)
- Janet Yaeger (remotely)
- Paul Picklesime (remotely)
- Atul Anagrura (remotely)
- Gayle McLaughlin (remotely)

**BOARD OF DIRECTORS MEETING  
OCTOBER 24, 2025/PAGE 3**

- Karen Kandambly (remotely)
- Dotty Lux (remotely)
- Saman Quadir (remotely)
- Sharon Davenport (remotely)
- Amar Lal (remotely)
- Gabriella Quentana Garcia (remotely)
- Michelle Loquerto (remotely)
- Jamie Santos (remotely)
- Rebecca Seifert (remotely)
- Nemora Kalozs (remotely)
- Amy Farrell (remotely)
- Soumya Nimmu (remotely)
- Jenny Erez (remotely)
- Matai Blaulock (remotely)
- Natalie Maria (remotely)
- Marissa Moorehead (remotely)
- Antonelle Racelis (remotely)
- Isabelle Allen (remotely)
- Lauren Cepan (remotely)
- Opal Spencer (remotely)
- Eric Kahn (remotely)
- Angela Little (remotely)
- John Allen (remotely)
- Shaina Wagner (remotely)
- Eileen Kahn (remotely)

President Cochran thanked the speakers for their comments and noted that members of the public are welcome to submit additional comments to [districtsecretary@goldengate.org](mailto:districtsecretary@goldengate.org).

**(5) CONSENT CALENDAR: [1:13:20 Hour Mark on the Audio Recording]**

**Directors GARBARINO/GUIDICE** moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

**(A) Approve the Minutes of the following Meetings:**

- (1) Building and Operating Committee of September 25, 2025;
- (2) Finance-Auditing Committee of September 25, 2025;
- (3) Rules, Policy and Industrial Relations Committee of September 25, 2025;  
and
- (4) Board of Directors of September 26, 2025.

**Carried**

(B) **Ratification of Previous Actions by the Auditor-Controller:**

**Resolution No. 2025-067** (as detailed in the October 23, 2025, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report of September 2025.

**Adopted**

(6) **REPORTS OF OFFICERS:**

(A) **General Manager [1:14:10 Hour Mark on the Audio Recording]**

- (1) Ratify the Emergency Action of the General Manager to Approve an Emergency Contract with Power Engineering Construction Company related to the San Francisco Ferry Terminal West Berth Repairs

**Directors HILL/ HERNÁNDEZ**

**Resolution No. 2025-068** ratifies the emergency actions of the General Manager for the urgent repairs to the West Berth at the San Francisco Ferry Terminal in an estimated not-to-exceed amount of \$40,000.

**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

General Manager Denis Mulligan highlighted a several items in the report including: 1) Update on the Travel on the Golden Gate Corridor; 2) Update of the Bridge Protest of April 15, 2024; 3) Recognition of Employees' 20-Year Service Awards: Chad Allan, Michael Kalson and Jesse Roberts; and 4) Recognition of Employee of the Month: Marcita Enis.

Director Parrish spoke regarding the Bridge protest that occurred on April 15, 2024.

Director Hernández spoke regarding the vehicle traffic incidents involving the Toll Plaza barriers.

Vice President Hill stated that the camera pilot program in San Francisco has proven to be effective.

(B) **Attorney [1:30:35 Hour Mark on the Audio Recording]**

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only and no action was required.

(C) **District Engineer** [1:31:00 Hour Mark on the Audio Recording]

District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only and no action was taken.

Director Pahre thanked District Engineer Eberle for the Seismic Retrofit pins.

(7) **OTHER REPORTS:**

There were no Other Reports to discuss.

(8) **REPORT OF COMMITTEES:** [1:32:00 Hour Mark on the Audio Recording]

(A) **Transportation Committee/Committee of the Whole** [1:32:05 Hour Mark on the Audio Recording]  
**October 23, 2025**  
**Chair Elbert Hill**

(1) **Approve Proposed Changes to Golden Gate Transit Bus Routes and Paratransit Service as Identified in the Marin-Sonoma Coordinated Transit Service (Mascots) Plan, with Revisions Based on Public Outreach**

The Transportation Committee deferred the above agenda item for further discussion to its November 20th meeting. No recommendation to the Board will be considered today.

(2) **Approve Updates to the Agency Safety Plan for Golden Gate Transit**

**Directors HILL/MASTIN**

**Resolution No. 2025-069** approves Updates to the Agency Safety Plan, revision 5.0, dated October 2025, for Golden Gate Transit in compliance with the Federal Transit Administration's Public Transportation Agency Safety Plan Rule.

**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

(B) **Building and Operating Committee/Committee of the Whole** [01:34:10 Hour Mark on the Audio Recording]  
**October 23, 2025**  
**Chair Patricia Garbarino**

- (1) **Approve Actions Relative to Contract No. 2025-B-052, Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 – North and South Towers and North and South Side Spans, to Halmar International, LLC**

**Directors GARBARINO/HERNÁNDEZ**

**Resolution No. 2025-070** approves Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Spans*:

- (a) Authorizes award of Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Spans*, to Halmar International, LLC, New York, in the amount of \$863,949,008, subject to the Golden Gate Bridge, Highway and Transportation District receiving the California Department of Transportation and the Federal Highway Administration's approval of the award recommendation prior to contract execution;
- (b) Authorizes a construction contingency budget for Contract No. 2025-B-052, in an amount of \$41,350,000, upon receiving Caltrans and FHWA concurrence with the award recommendation; and,
- (c) Approves a FY 25/26 capital budget increase for Project #2520, *Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction*, in the amount of \$141,726,000 by District Reserves, for a total Project #2520 budget of \$1,011,726,000 and amend the FY 25/26 Bridge Division Capital Budget accordingly, subject to the concurrence of the Finance-Auditing Committee at its meeting of October 23, 2025.

**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

- (2) **Approve Approval of Contract Change Order No. 02 to Contract No. 2024-F-010, San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation, with Mason Construction Company**

**Directors GARBARINO/HIL**

**Resolution No. 2025-071** approves the Contract Change Order No. 02 to Contract No. 2024-F-010, *San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation*, with Manson Construction Company, in the estimated amount of \$914,155, for repairs to the San Francisco Ferry Terminal East Berth camel structure, with the understanding that sufficient funds are available in the FY 25/26 Ferry Division Capital Budget for Project #2443, *San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation* budget to fund this change order, as detailed in the staff report.



**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

**(3) Approve Actions Relative to the HASTUS Upgrade Project**

**Directors GARBARINO/MASTIN**

**Resolution No. 2025-072** approves the following actions, as detailed in the staff report, relative to the HASTUS Upgrade project as follows:

- (a) Approves an amendment to Contract No. 2011-BT-04, *HASTUS Maintenance and Support*, to add a task order process to the scope of work and, continue maintenance and support through June 30, 2030, in the amount of \$837,057;
- (b) Approves award of Task Order #1 against Contract No. 2011-BT-04, to GIRO Inc. of Montreal, Canada, for professional services and licensing to upgrade HASTUS version 2018 to version 2025, in the amount of \$1,246,365,
- (c) Approves award of Contract No. 2025-BT-098, *HASTUS Managed Cloud Hosting Services*, to GIRO Inc. of Montreal, Canada, in the amount of \$286,560 for one year of cloud hosting services; and,
- (d) Authorizes the General Manager to exercise future renewals of contract 2025-BT-098 to continue hosting services for HASTUS, provided that funding has been allocated in the annual budget and such extensions are in the District's best interest.

**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

**(C) Finance-Auditing Committee/Committee of the Whole [01:42:40 Hour Mark on the Audio Recording]**  
**October 23, 2025**  
**Vice Chair Barbara Pahre**

- (1) Authorize Execution of Contract No., 2025-D-088, *Trust and Investment Management Services for the Golden Gate Bridge, Highway and Transportation District OPEB Trust, with U.S. Bancorp Asset Management, Inc.***

**Directors PAHRE/GUDICE**

**Resolution No. 2025-073** authorizes execution of Contract No. 2025-D-088, *Trust*

*and Investment Management Services for the Golden Gate Bridge, Highway and Transportation District OPEB Trust, with U.S. Bancorp Asset Management, Inc., for a three-year base term effective March 1, 2026, through February 28, 2029, with options, exercisable by the District, for two additional one-year terms, at an estimated total cost of \$1,400,000 for the five year period, as detailed in the staff report.*

**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

**(D) Rules, Policy and Industrial Relations Committee/Committee of the Whole**  
**[01:44:23 Hour Mark on the Audio Recording]**  
**October 24, 2025**  
**Chair Hernández**

**(1) Approve Action Relative to District Contributions to the Golden Gate Transit-Amalgamated Retirement Plan**

**Directors HERNÁNDEZ/SNYDER**

**Resolution No. 2025-074** approves a one-time lump sum Golden Gate Bridge, Highway and Transportation District contribution to the Golden Gate Transit-Amalgamated Retirement Plan, equal to the remaining assets of the Golden Gate Transit-Amalgamated Health and Welfare Trust, subject to the receipt of the funds.

**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

**(9) ADDRESSES TO BOARD:**

There were no Addresses to the Board.

**(10) SPECIAL ORDER OF BUSINESS [01:45:40 Hour Mark on the Audio Recording]**

- (A)** Authorize a Resolution of Appreciation to Joel Engardio in Recognition of his Dedicated Service as Director of the Golden Gate Bridge, Highway and Transportation District Board

**Directors HERNANDEZ/HILL**

**Resolution No. 2025-075** authorizes a Resolution of Appreciation to Joel Engardio

**BOARD OF DIRECTORS MEETING  
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in Recognition of his Dedicated Service as Director of the Golden Gate Bridge, Highway and Transportation District Board.

**Adopted**

**AYES (12):** Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

**(11) UNFINISHED BUSINESS**

There was no Unfinished Business.

**(12) NEW BUSINESS**

There was no New Business.

**(13) COMMUNICATIONS [01:46:28 Hour Mark on the Audio Recording]**

President Cochran stated that copies of Communications are available from the District Secretary's Office.

**(14) ADJOURNMENT: [01:50:28 Hour Mark on the Audio Recording]**

All business having been concluded **Directors PAHRE/SNYDER** moved and seconded that the meeting be adjourned in honor of Kai Wah Wong, at 12:05 p.m.

**Carried**

Respectfully submitted,

Amorette M. Ko-Wong  
Secretary of the District

AMK:lr

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**AGENDA ITEM NO. 5.B.**

**RATIFICATION OF PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER  
FINANCE-AUDITING COMMITTEE OF NOVEMBER 20, 2025**

**(B) Ratification of Previous Actions by the Auditor-Controller:**

**(1) Staff Report**

The previous actions by the Auditor-Controller were presented to the Finance-Auditing Committee for approval at the meeting of November 20, 2025. The staff report can be found on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents>.

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