



Agenda Item No. (3)(a)–(3)(d)

To: Transportation Committee/Committee of the Whole  
Meeting of November 20, 2025

From: Ron Downing, Director of Planning  
Denis J. Mulligan, General Manager

Subject: **REPORTS OF DISTRICT ADVISORY COMMITTEES**  
(a) **ADVISORY COMMITTEE ON ACCESSIBILITY**  
(b) **BUS PASSENGERS ADVISORY COMMITTEE**  
(c) **FERRY PASSENGERS ADVISORY COMMITTEE**  
(d) **PEDESTRIAN AND BICYCLE ADVISORY COMMITTEE**

### **Recommendation**

There is no recommendation associated with this item.

### **Summary**

The purpose of the formation of the above-mentioned Advisory Committees is to provide the public a forum by which they can communicate their viewpoints and suggestions on the operations of the Golden Gate Bridge, Highway and Transportation District (District), as well as on the bus and ferry transit systems, to the District Board of Directors and staff. These Advisory Committees meet regularly, and designated District staff participates in these meetings. From time to time, these Advisory Committees submit recommendations to the District's Transportation Committee (Committee) for its consideration.

The Secretary of the District is required to provide packets of the Advisory Committees to the Committee.

The documents attached to this report are as follows:

- (a) **ADVISORY COMMITTEE ON ACCESSIBILITY**  
No meeting information is available at this time.
- (b) **BUS PASSENGERS ADVISORY COMMITTEE**  
No meeting information is available at this time.
- (c) **FERRY PASSENGERS ADVISORY COMMITTEE**  
Agenda packet of November 6 meeting.
- (d) **PEDESTRIAN AND BICYCLE ADVISORY COMMITTEE**  
Agenda Packet of November 12 meeting.

### **Fiscal Impact**

There is no fiscal impact associated with this item.

Attachments

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# FERRY PASSENGERS ADVISORY COMMITTEE (FPAC)

*Agenda for Thursday, November 6, 2025*



**Convene at 12:30 p.m. – Adjourn by 1:45 p.m.**

**Meeting Address: Port of San Francisco, Pier 1, Rooms 3 & 4**

## **A. Call to Order**

## **B. Roll Call**

## **C. Approval of Minutes of September 4, 2025**

## **D. New Updates**

- 1. Operational Issues**
  - i. Ridership Updates
  - ii. Service Updates
- 2. Updates and Other Items**
  - i. Vessel Updates
  - ii. Terminal Updates
  - iii. Return to Office Timeline Discussion

## **E. Committee Business**

- 1. FPAC Initiatives**
  - i. Three-Year Membership Term Renewal Vote
  - ii. Draft By-laws Vote
  - iii. 2026 Meeting Dates and Meeting Topics
  - iv. Larkspur Ferry Service and Parking Expansion Updates
  - v. Redwood Bikeshare Updates
  - vi. Clipper 2.0 Updates
- 2. Membership Recruitment Update**

## **F. Public Comment**

## **G. Adjournment**

- 1. Next Meeting: February 5, 2026**
- 2. Survey of Members to Determine Quorum**

Attachments: 

1. Minutes from meeting of September 4, 2025
2. Draft FPAC By-laws
3. Ferry Route Performance Reports for 2025: August and September  
Regular Service; ATT Service; All Routes; AISF (Angel Island);  
LSP1 (Oracle Special Event); LSPB (Oracle Baseball); LSSF  
(Larkspur); SSSF (Sausalito); TBSF (Tiburon)

**Public Comment Note:** During the public comment period, speakers will be allotted no more than 3 minutes to speak and will be heard in the order of sign-up. Said time frames may be extended only upon approval of the Committee Chair.

Public comments may also be submitted by e-mail to [PAC@goldengate.org](mailto:PAC@goldengate.org). Comments submitted before the meeting will be provided to the Committee members before or during the Committee meeting. Comments submitted after the meeting is called to order will be included as an attachment to the minutes for this meeting.

Upon request, the Golden Gate Bridge, Highway and Transportation District will provide written agenda materials in appropriate alternative formats to individuals with disabilities. In addition, the District will arrange for disability-related modifications or accommodations, including auxiliary aids or services, to enable individuals with disabilities to participate in public meetings. Please send a written request, including your name, mailing address, telephone number and brief description of the requested materials, preferred alternative format, and/or auxiliary aid or service at least three (3) days before the meeting. Requests should be made by mail to: Amorette M. Ko Wong, Secretary of the District, Golden Gate Bridge, Highway and Transportation District, P.O. Box 29000, Presidio Station, San Francisco, CA 94129-9000; or e-mail to [districtsecretary@goldengate.org](mailto:districtsecretary@goldengate.org); or telephone at (415) 923-2223, or the District's ADA Compliance & Program Manager at (415) 257-4416, or California Relay Service at 711.

# FERRY PASSENGERS ADVISORY COMMITTEE (FPAC)

*Minutes of Meeting of Thursday, September 4, 2025*



FPAC Members Present: Chuck Hornbrook, Jordan Jaffe, Christopher Snell

Guests Present: Parker Day, Member of Public/PBAC; Mike Ghaffary, Prospective Member; Warren Wells, Member of Public/PBAC, Emerson Wyper, Prospective Member

Staff Present: Chris Bearden, Director of Ferry Operations; Joshua Cosgrove, Ferry Maritime Program Manager; Michael Hoffman, Deputy General Manager, Ferry Division; Josh Widmann, Associate Planner

**A. Call to Order.** The meeting was called to order at 12:36 p.m.

**B. Roll Call.** A roll call was taken; however, no quorum was recognized.

**C. Approval of Meeting Minutes of June 5, 2025.** No quorum of members was present.

## **D. New Updates**

### **1. Bikes on Ferries Discussion**

Chris Bearden provided background on the new e-bike signage at Larkspur Ferry Terminal, which is the result of rapidly changing bicycle designs and technologies. Guidance was developed for the safety of staff and passengers with newer, longer and heavier e-bikes. Additional updates were provided by Josh Cosgrove regarding the development of the new policy details. Christopher Snell noted that powering the e-bikes off is the biggest issue. Some longer e-bikes have difficulties turning on the loading ramps to board and alight vessels; however, terminal supervisors monitor what is occurring in the field. The vessel masters have the ultimate say regarding the safety of certain e-bikes due to their size. The discussion turned to the dissemination of the e-bike policy on the website, e-blast notifications, social media notification, and physical signage at terminals and on-board vessels. Some discussion about bikes on SMART trains followed, with Parker Day notifying the group that larger e-bike boarding is at the conductor's discretion due to passenger loads in the cars and other geometry issues. The group discussed future policy roll-out strategies which may involve a soft launch of new policies in order to receive feedback from ferry riders with e-bikes.

### **2. Operational Issues**

a. Ridership Updates. Josh Widmann reported select ridership trends comparing 2019 and 2025. Summer events resulted in a bump in ridership from concerts to ballgames, as well as tourism. Chris Snell asked when the Larkspur commute trips are expected to sell out and was told currently this only happens during weekday baseball day games. Notice is sent to riders to encourage the use of shoulder commute trips to avoid the peak of the peak. Chuck

Hornbrook noted the Tiburon wine festival resulted in increased ridership on October 5, 2024.

- b. Service Updates. The August 11 signup will continue through January 11, 2026. There was continued discussion on whether a third vessel will be needed for Larkspur commute trips and the committee was reminded that an additional vessel was leased pre-Covid to serve this purpose, due to the lack of an available vessel in the normal fleet. The committee was notified that routine vessel maintenance is now a 90-day period for inspection and repairs, as opposed to the older compacted schedule of 30 days, which may affect vessel availability.

### **3. Updates and Other Items**

- a. Vessel Updates. The M.V. *Mendocino* will hopefully return in October, as a major repair to the engine and crankshaft is taking place in Kent, Washington. Mike Hoffman notified the group that bids for the new build vessel are due September 12, after some back and forth with bid questions. The upcoming new vessel will take two years to complete. After the first year of construction on the new vessel, work will begin on building a second vessel simultaneously. A third and fourth vessel will be built and delivered this same overlapping schedule as well. These vessels will be the cleanest burning diesel engines in the country.
- b. Terminal Updates. Mike Hoffman stated the San Francisco outer (east) ramp is at Bay Ship in Alameda being rehabilitated. The Larkspur Berth One ramp will return in the winter. Larkspur berth two will return after berth one.
- c. Return-to-Office Timeline Discussion. Chuck Hornbrook noted an uptick in commercial real estate purchases downtown.

## **E. Committee Business**

### **1. FPAC Initiatives**

- a. By-Laws Review. Draft Bylaws wording was proposed, adding that “Members may not serve on multiple District Passenger Advisory Committees (PAC) concurrently.” No quorum was present so this will be presented in November.
- b. Three-Year Membership Term Renewal. No quorum was present to renew membership.
- c. Larkspur Ferry Service and Parking Expansion Study. Travel demand forecasts are continuing, including work-from-home percentages.
- d. Sonoma-Marin Bike Share. Josh Widmann presented recent usage statistics for the ten Redwood Bikeshare bicycles stored at Larkspur Ferry Terminal, including origins and destinations. Chuck Hornbrook was curious about SMART shuttle statistics.
- e. Clipper 2.0 Updates. Due to time constraints information presented was limited to report that debit cards may now be used on BART at the faregates.

### **2. Membership Recruitment**

Two prospective members were in attendance.

## **F. Public Comments**

- G. Adjournment.** The committee agreed to reconvene on Thursday, November 6, 2025, from 12:30 p.m. to 1:45 p.m. at the Port of San Francisco.

Route 'AISF:LSSF:SSSF:TBSF'						As of August-25					Ferry Route Performance						
Regular Service (Larkspur,Sausalito,Tiburon,Angel Island)																	
Patrons:	Aug 25	Jul 25	% Chg	Aug 24	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated	
Total	169,545	166,674	1.7%	154,860	9.5%	Total:	1,778	1,472	56	1,527	615	1	17,142	766	17,908	31	
Avg /WD	5,375	5,583	-3.7%	4,949	8.6%	Avg /WD	67	54	2	56	603	0	649	33	681	21	
Avg / Sat	6,116	5,603	9.1%	5,930	3.1%	Avg / Sat	38	32	0	32	656	0	352	8	360	5	
Avg / Sun/Hol	5,220	4,287	21.7%	4,221	23.7%	Avg / Sun/Hol	38	32	0	32	656	0	352	8	360	5	

Passenger Revenue				Operating Expense					
				\$4,997,885					
Cash/Tickets				Park Mobile					
B&G Tix Exch-Sausalito	Patrons	Revenue		Patrons		Revenue			
Adult	0	-\$291,112		Adult		0		\$0	
Senior/Disabled	0	\$0		Senior/Disabled		0		\$0	
Youth	0	\$0		Youth		0		\$0	
Adjustments	0	\$0		Total Park Mobile		0		\$0	
Total Cash/Tickets	0	-\$291,112							
Clipper				Route Performance					
Adult	Patrons	Revenue		Aug 25	Jul 25	%Chg	Aug 24	% Chg	
Senior	119,140	\$1,028,254		Riders per Trip	95	92	3.6%	79	20.7%
Disabled	8,844	\$61,544		Load Factor (%)	15.5	15.4	0.8%	13.3	16.7%
Youth	450	\$3,111		Riders per Hour	115.2	112.0	2.9%	104.0	10.8%
	994	\$6,936		Fare Recovery (%)	20.4	36.6	-44.3%	29.3	-30.4%
Limited Use				Deficit per Passenger	\$21.05	\$16.92	24.4%	\$20.03	5.1%
All				Cancellation Rate (%)	0.1	0.2	-71.9%	1.4	-96.0%
Adult	110	\$1,600		Trip Overloads	0	0	0.0%	0	0.0%
Senior	6,224	\$43,825		Accidents	0	0	0.0%	0	0.0%
Disabled	0	\$0							
Youth	8,543	\$60,195							
Total Clipper	144,305	\$1,205,465							
Total Clipper, Park Mobile and Cash/Tickets				Blue And Gold					
				Patrons		Revenue		Rental Bike	
				0		\$0		Patrons	
				0		\$0		Revenue	
				0		\$0		Patrons	
				0		\$0		Revenue	
				0		\$0		Patrons	
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				0		\$0		Revenue	
				0		\$0		Patrons	
				0		\$0			

## Route 'LSP1:LSPB'

As of August-25

## Ferry Route Performance

ATT Service (ATT Baseball,ATT Special Event)

Patrons:	Aug 25	Jul 25	% Chg	Aug 24	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	15,112	13,045	15.8%	10,916	38.4%	Total:	32	29	0	29	750	0	483	0	483	15
Avg /WD	812	1,605	-49.4%	743	9.2%	Avg /WD	2	2	0	2	750	0	30	0	30	9
Avg / Sat	2,019	1,033	95.6%	1,127	79.2%	Avg / Sat	4	3	0	3	751	0	60	0	60	3
Avg / Sun/Hol	1,243	1,278	-2.7%	1,228	1.2%	Avg / Sun/l	2	1	0	1	750	0	30	0	30	3

## Passenger Revenue

## Operating Expense

Expense

\$219,324

Cash/Tickets	Patrons	Revenue
B&G Tix Exch-Saus	0	\$0
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Adjustments	0	\$0
<b>Total Cash/Tickets</b>	<b>0</b>	<b>\$0</b>

## Route Performance

	Aug 25	Jul 25	%Chg	Aug 24	% Chg
Riders per Trip	472	502	-5.9%	404	16.9%
Load Factor (%)	63.0	72	-12.1%	55.7	13.0%
Riders per Hour	530.2	565.0	-6.2%	440.0	20.5%
Fare Recovery (%)	134.0	123.9	8.2%	150.9	-11.2%
Deficit per Passenger	-\$4.38	-\$2.60	68.5%	-\$5.40	-18.9%
Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%
Trip Overloads	0	0	0.0%	0	0.0%
Accidents	0	0	0.0%	0	0.0%

Clipper	Patrons	Revenue
Adult	44	\$704
Senior	0	\$0
Disabled	0	\$0
Youth	0	\$0

Limited Use	Patrons	Revenue
All		
Adult	0	\$0
Senior	0	\$0
Disabled	0	\$0
Youth	0	\$0
<b>Total Clipper</b>	<b>44</b>	<b>\$704</b>

Blue And Gold		Rental Bike		ATT Park		Cal Games		ALL Other LU	
Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
<b>0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>

**Total Clipper/Cash Tix**      **44**      **\$704**

Adjustments	15,068	\$262,196
Transfers (Memo)	0	
Faregate Revenue	\$704	
Audit Revenue	\$262,900	

Adjusted Monthly Expense      -\$22,614



Route 'AISF:LSP1:LSPB:LSSF:SSSF:TBSF'

All Routes

As of August-25

Ferry Route Performance

Patrons:	Aug 25	Jul 25	% Chg	Aug 24	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	184,657	179,719	2.7%	165,776	11.4%	Total:	1,810	1,500	56	1,556	617	1	17,624	766	18,390	31
Avg /WD	6,187	7,188	-13.9%	5,693	8.7%	Avg /WD	69	56	2	58	608	0	679	33	712	21
Avg / Sat	8,135	6,636	22.6%	7,057	15.3%	Avg / Sat	42	35	0	35	665	0	412	8	420	5
Avg / Sun/Hol	6,463	5,565	16.1%	5,449	18.6%	Avg / Sun/H	40	33	0	33	660	0	382	8	390	5

#### Passenger Revenue

Cash/Tickets	Patrons	Revenue
B&G Tix Exch-Saus.	0	-\$291,112
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Adjustments	0	\$0
<b>Total Cash/Tix</b>	<b>0</b>	<b>-\$291,112</b>

Clipper	Patrons	Revenue
Adult	119,184	\$1,028,958
Senior	8,844	\$61,544
Disabled	450	\$3,111
Youth	994	\$6,936

Limited Use	Patrons	Revenue
All		
Adult	110	\$1,600
Senior	6,224	\$43,825
Disabled	0	\$0
Youth	8,543	\$60,195
<b>Total Clipper</b>	<b>144,349</b>	<b>\$1,206,169</b>

<b>Total Clipper, Park Mobile and Cash/Tickets</b>	<b>144,349</b>	<b>\$915,057</b>
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Adjustments	40,308	\$695,658
Transfers (Memo)	311	
Faregate Revenue	\$1,177,253	
Audit Revenue	\$1,610,715	

Adjusted Monthly Expense	-\$537,923
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#### Operating Expense

Expense \$5,217,209

Route Performance	Aug 25	Jul 25	%Chg	Aug 24	% Chg
Riders per Trip	102	98	4.1%	83	22.9%
Load Factor (%)	16.5	16.3	1.4%	14.0	18.1%
Riders per Hour	123.1	119.0	3.4%	109.0	12.9%
Fare Recovery (%)	25.2	39.4	-36.0%	32.4	-22.2%
Deficit per Passenger	\$18.97	\$15.50	22.4%	\$18.35	3.4%
Cancellation Rate (%)	0.1	0.2	-72.4%	1.3	-95.8%
Trip Overloads	0	0	0.0%	0	0.0%
Accidents	0	0	0.0%	0	0.0%

Blue And Gold	Patrons	Revenue	Rental Bike	Patrons	Revenue	ATT Park	Patrons	Revenue
	0	\$0		0	\$0		0	\$0
	0	\$0		0	\$0		0	\$0
	0	\$0		0	\$0		0	\$0
	0	\$0		0	\$0		0	\$0
	0	\$0		0	\$0		0	\$0

Park Mobile	Patrons	Revenue
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
<b>Total Park Mobile</b>	<b>0</b>	<b>\$0</b>

Tickets.com	Patrons	Revenue
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
<b>Total Tickets.com</b>	<b>0</b>	<b>\$0</b>

Cal Games	Patrons	Revenue	ALL Other LU	Patrons	Revenue
	0	\$0		110	\$1,600
	0	\$0		6,224	\$43,825
	0	\$0		0	\$0
	0	\$0		8,543	\$60,195
	0	\$0		14,877	\$105,620

NOTE: Blue & Gold patron count based on actual ticket count

Route AISF Angel Island			As of August-25				Ferry Route Performance										
Patrons:	Aug 25	Jul 25	% Chg	Aug 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated	
Total	12,796	12,138	5.4%	14,343	-10.8%	Total	228	185	0	185	750	0	1,767	0	1,767	31	
Avg /WD	288	358	-19.6%	280	3.0%	Avg /WD	8	6	0	6	750	0	62	0	62	21	
Avg / Sat	752	565	33.0%	1,228	-38.8%	Avg / Sat	6	5	0	5	751	0	47	0	47	5	
Avg / Sun/Hol	598	400	49.6%	653	-8.3%	Avg / Sun/Hol	6	5	0	5	750	0	47	0	47	5	
Passenger Revenue			Operating Expense				\$655,091										
Cash/Tickets	Patrons	Revenue									Park Mobile	Patrons	Revenue				
Blue/Gold Tix Exchg-Sausalito	0	\$0									Adult	0	\$0				
Adult	0	\$0									Senior/Disabled	0	\$0				
Senior/Disabled	0	\$0	Route Performance				Aug 25	Jul 25	%Chg	Aug 24	% Chg	Youth	0	\$0			
Youth	0	\$0	Riders per Trip				56	53	5.9%	61	-8.0%	Total Park Mobile	0	\$0			
Adjustments	0	\$0	Load Factor (%)				7.5	7.1	5.4%	8.7	-14.0%						
Total Cash/Tickets	0	\$0	Riders per Hour				69.2	66.0	4.9%	79.0	-12.4%						
			Fare Recovery (%)				12.4	13.0	-4.7%	16.8	-26.2%						
			Deficit per Passenger				\$40.23	\$41.35	-2.7%	\$31.29	28.6%						
Clipper	Patrons	Revenue	Cancellation Rate (%)				0.0	0.4	-100.0%	6.4	-100.0%						
Adult	7,764	\$61,604	Trip Overloads				0	0	0.0%	0	0.0%						
Senior	596	\$4,164	Accidents				0	0	0.0%	0	0.0%						
Disabled	34	\$237															
Youth	139	\$971															
Limited Use			Blue And Gold		Rental Bike		ATT Park				Cal Games				All Other LU		
All			Patrons	Revenue	Patrons	Revenue	Patrons	Revenue			Patrons	Revenue	Patrons	Revenue			
Adult	40	\$620													40	\$620	
Senior	257	\$2,056													257	\$2,056	
Disabled	0	\$0													0	\$0	
Youth	394	\$3,152													394	\$3,152	
Total Clipper	9,224	\$72,804	0	\$0	0	\$0	0	\$0			0	\$0			691	\$5,828	
Total Clipper, Park Mobile and Cash/Tickets	9,224	\$72,804															
Adjustments	3,572	\$27,333															
Transfers (Memo)	0																
Faregate Revenue	\$72,804																
Audit Revenue	\$100,137																
Adjusted Monthly Expense	-\$67,543																

Route LSP1		As of August-25					Ferry Route Performance														
ATT Special Event																					
Patrons:		Aug 25	Jul 25	% Chg	Aug 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated				
Total		991	631	57.1%	0	0.0%	Total	2	2	0	2	752	0	30	0	30	1				
Avg /WD		0	631	-100.0%	0	0.0%	Avg /WD	0	0	0	0		0	0	0	0	0				
Avg / Sat		991	0	0.0%	0	0.0%	Avg / Sat	2	2	0	2	752	0	30	0	30	1				
Avg / Sun/Hol		0	0	0.0%	0	0.0%	Avg / Sun/Hol	0	0	0	0		0	0	0	0	0				
Passenger Revenue		Operating Expense																			
		\$16,161																			
Cash/Tickets		Patrons	Revenue	Route Performance																	
Blue/Gold Tix Exchg-Sausalito		0	\$0	Aug 25																	
Adult		0	\$0	Jul 25 %Chg																	
Senior/Disabled		0	\$0	Aug 24 %Chg																	
Youth		0	\$0	Riders per Trip																	
Adjustments		0	\$0	496																	
Total Cash/Tickets		0	\$0	316																	
		56.8%																			
		0																			
		0.0%																			
		Load Factor (%)																			
		65.9																			
		54.9																			
		20.0%																			
		0.0																			
		0.0%																			
		Riders per Hour																			
		471.9																			
		316.0																			
		49.3%																			
		0.0																			
		0.0%																			
		Fare Recovery (%)																			
		80.5																			
		47.9																			
		68.0%																			
		0.0																			
		0.0%																			
		Deficit per Passenger																			
		\$2.86																			
		\$14.94																			
		-80.9%																			
		\$0.00																			
		0.0%																			
		Cancellation Rate (%)																			
		0.0																			
		0.0																			
		0.0%																			
		Trip Overloads																			
		0																			
		0																			
		0.0%																			
		0																			
		0.0%																			
Limited Use		ATT Park																			
All		Blue And Gold				Rental Bike				ATT Park				Cal Games				All Other LU			
		Patrons		Revenue		Patrons		Revenue		Patrons		Revenue		Patrons		Revenue		Patrons		Revenue	
Adult		0	\$0																		
Senior		0	\$0																		
Disabled		0	\$0																		
Youth		0	\$0																		
Total Clipper		0	\$0																		
Total Clipper, Park Mobile and Cash/Tickets		0	\$0																		
Adjustments		991	\$11,664																		
Transfers (Memo)		0																			
Faregate Revenue		\$0																			
Audit Revenue		\$11,664																			
Adjusted Monthly Expense		-\$1,666																			

Route LSPB ATT Baseball	As of August-25					Ferry Route Performance										
Patrons:	Aug 25	Jul 25	% Chg	Aug 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	14,121	12,414	13.8%	10,916	29.4%	Total	30	26	0	26	750	0	452	0	452	15
Avg /WD	812	974	-16.7%	743	9.2%	Avg /WD	2	2	0	2	750	0	30	0	30	9
Avg / Sat	1,028	1,033	-0.4%	1,127	-8.8%	Avg / Sat	2	1	0	1	750	0	30	0	30	3
Avg / Sun/Hol	1,243	1,278	-2.7%	1,228	1.2%	Avg / Sun/Hol	2	1	0	1	750	0	30	0	30	3

Passenger Revenue				Operating Expense					
				Expense		\$203,163			
Cash/Tickets	Patrons	Revenue							
Blue/Gold Tix Exchg-Sausalito		0	\$0						
Adult		0	\$0						
Senior/Disabled		0	\$0						
Youth		0	\$0						
Adjustments		0	\$0						
Total Cash/Tickets		0	\$0						
Clipper	Patrons	Revenue							
Adult	44		\$704						
Senior	0		\$0						
Disabled	0		\$0						
Youth	0		\$0						
Limited Use									
All									
Adult		0	\$0						
Senior		0	\$0						
Disabled		0	\$0						
Youth		0	\$0						
Total Clipper		44	\$704						
Total Clipper, Park Mobile and Cash/Tickets		44	\$704						
Adjustments	14,077	\$250,532							
Transfers (Memo)	0								
Faregate Revenue		\$704							
Audit Revenue		\$251,236							
Adjusted Monthly Expense		-\$20,947							

Route LSSF Larkspur		As of August-25					Ferry Route Performance										
Patrons:	Aug 25	Jul 25	% Chg	Aug 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated	
Total	92,561	95,276	-2.8%	80,255	15.3%	Total	814	694	0	694	455	0	10,541	0	10,541	31	
Avg /WD	3,369	3,534	-4.7%	2,938	14.7%	Avg /WD	32	27	0	27	442	0	410	0	410	21	
Avg / Sat	2,320	2,202	5.4%	1,878	23.6%	Avg / Sat	15	12	0	12	510	0	194	0	194	5	
Avg / Sun/Hol	2,043	1,745	17.1%	1,561	30.9%	Avg / Sun/Hol	15	12	0	12	510	0	194	0	194	5	
Passenger Revenue			Operating Expense														
Cash/Tickets			\$2,400,631														
Blue/Gold Tix Exchg-Sausalito	Patrons	Revenue															
Adult	0	\$0															
Senior/Disabled	0	\$0															
Youth	0	\$0															
Adjustments	0	\$0															
Total Cash/Tickets	0	\$0															
Clipper			Route Performance														
Adult	Patrons	Revenue	Aug 25	Jul 25	%Chg	Aug 24	% Chg										
Senior	66,464	\$604,589	Riders per Trip	114	114	-0.3%	83	37.0%									
Disabled	5,796	\$40,308	Load Factor (%)	25.0	25.7	-2.8%	18.4	35.8%									
Youth	314	\$2,162	Riders per Hour	133.4	136.0	-1.9%	112.0	19.1%									
Limited Use	457	\$3,190	Fare Recovery (%)	33.0	36.8	-10.3%	32.5	1.5%									
All			Deficit per Passenger	\$15.59	\$14.13	10.3%	\$17.43	-10.6%									
Adult	20	\$280	Cancellation Rate (%)	0.0	0.0	0.0%	0.2	-100.0%									
Senior	3,470	\$24,290	Trip Overloads	0	0	0.0%	0	0.0%									
Disabled	0	\$0	Accidents	0	0	0.0%	1	-100.0%									
Youth	5,103	\$35,721															
Total Clipper	81,624	\$710,540															
Total Clipper, Park Mobile and Cash/Tickets																	
Adjustments	10,937	\$47,013															
Transfers (Memo)	66																
Faregate Revenue			Blue And Gold														
Audit Revenue	\$710,540		Rental Bike														
			ATT Park														
			Cal Games														
			All Other LU														
			Patrons Revenue Patrons Revenue														
			20 \$280														
			3,470 \$24,290														
			0 \$0														
			5,103 \$35,721														
			8,593 \$60,291														
Adjusted Monthly Expense																	
-\$247,518																	

Route SSSF Sausalito		As of August-25					Ferry Route Performance										
Patrons:		Aug 25	Jul 25	% Chg	Aug 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total		48,564	44,231	9.8%	45,837	5.9%	Total	394	328	14	342	750	0	2,494	197	2,691	31
Avg /WD		1,269	1,217	4.3%	1,273	-0.3%	Avg /WD	14	11	1	12	750	0	89	9	98	21
Avg / Sat		2,354	2,204	6.8%	2,254	4.4%	Avg / Sat	10	9	0	9	750	0	63	0	63	5
Avg / Sun/Hol		2,029	1,728	17.4%	1,641	23.6%	Avg / Sun/Hol	10	9	0	9	751	0	63	0	63	5
Passenger Revenue		Operating Expense															
Cash/Tickets	Patrons	Revenue	\$1,129,874														
Blue/Gold Tix Exchg-Sausalito		-\$291,112															
Adult	0	\$0															
Senior/Disabled	0	\$0															
Youth	0	\$0															
Adjustments	0	\$0															
Total Cash/Tickets	0	-\$291,112															
Clipper	Patrons	Revenue															
Adult	33,592	\$270,173															
Senior	1,849	\$12,878															
Disabled	85	\$592															
Youth	331	\$2,307															
Limited Use																	
All																	
Adult	39	\$546															
Senior	2,283	\$15,841															
Disabled	0	\$0															
Youth	2,809	\$19,663															
Total Clipper	40,968	\$321,999															
Total Clipper, Park Mobile and Cash/Tickets	40,968	\$30,887															
Adjustments	7,596	\$350,350															
Transfers (Memo)	223																
Faregate Revenue		\$30,887															
Audit Revenue		\$381,237															
Adjusted Monthly Expense		-\$116,496															

Route TBSF Tiburon			As of August-25				Ferry Route Performance											
Patrons:	Aug 25	Jul 25	% Chg	Aug 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated		
Total	15,624	15,029	4.0%	14,425	8.3%	Total	342	265	42	307	748	1	2,339	569	2,908	31		
Avg /WD	449	474	-5.3%	459	-2.3%	Avg /WD	13	10	2	12	748	0	89	23	112	21		
Avg / Sat	690	632	9.2%	571	20.9%	Avg / Sat	7	6	0	6	751	0	48	8	56	5		
Avg / Sun/Hol	550	415	32.5%	367	49.9%	Avg / Sun/Hol	7	6	0	6	750	0	48	8	56	5		
Passenger Revenue				Operating Expense				\$812,289										
Cash/Tickets	Patrons	Revenue																
Blue/Gold Tix Exchg-Sausalito	0	\$0																
Adult	0	\$0																
Senior/Disabled	0	\$0	Route Performance				Aug 25	Jul 25	%Chg	Aug 24	% Chg	Park Mobile					Patrons	Revenue
Youth	0	\$0	Riders per Trip				46	43	6.2%	40	14.2%	Adult					0	\$0
Adjustments	0	\$0	Load Factor (%)				6.1	5.9	3.5%	5.4	13.1%	Senior/Disabled					0	\$0
Total Cash/Tickets	0	\$0	Riders per Hour				59.0	56.0	5.3%	54.0	9.2%	Youth					0	\$0
			Fare Recovery (%)				13.7	14.6	-5.9%	13.0	5.7%	Total Park Mobile					0	\$0
			Deficit per Passenger				\$40.22	\$42.09	-4.4%	\$46.05	-12.7%							
Clipper	Patrons	Revenue	Cancellation Rate (%)				0.3	0.9	-67.6%	2.4	-87.9%							
Adult	11,320	\$91,889	Trip Overloads				0	0	0.0%	0	0.0%							
Senior	603	\$4,194	Accidents				0	0	0.0%	0	0.0%							
Disabled	17	\$119																
Youth	67	\$469																
Limited Use																		
All			Blue And Gold		Rental Bike		ATT Park				Cal Games				All Other LU			
			Patrons	Revenue	Patrons	Revenue	Patrons	Revenue			Patrons	Revenue	Patrons	Revenue				
Adult	11	\$154													11	\$154		
Senior	234	\$1,638													234	\$1,638		
Disabled	0	\$0													0	\$0		
Youth	237	\$1,659													237	\$1,659		
Total Clipper	12,489	\$100,121	0	\$0	0	\$0	0	\$0			0	\$0			482	\$3,451		
Total Clipper, Park Mobile and Cash/Tickets	12,489	\$100,121																
Adjustments	3,135	\$8,767																
Transfers (Memo)	22																	
Faregate Revenue	\$100,121																	
Audit Revenue	\$108,888																	
Adjusted Monthly Expense	-\$83,751																	

Route 'AISF:LSSF:SSSF:TBSF'

As of September-25

Ferry Route Performance

Regular Service (Larkspur,Sausalito,Tiburon,Angel Island)

Patrons:	Sep 25	Aug 25	% Chg	Sep 24	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	136,585	169,545	-19.4%	131,751	3.7%	Total:	1,749	1,446	56	1,502	612	0	16,900	766	17,666	30
Avg /WD	4,657	5,375	-13.3%	4,331	7.5%	Avg /WD	67	54	2	56	602	0	654	33	687	21
Avg / Sat	4,885	6,116	-20.1%	4,786	2.1%	Avg / Sat	38	32	1	33	647	0	352	8	360	4
Avg / Sun/Hol	3,848	5,220	-26.3%	4,356	-11.7%	Avg / Sun/Hol	38	32	0	32	652	0	352	8	360	5

#### Passenger Revenue

Cash/Tickets	Patrons	Revenue
B&G Tix Exch-Sausalito	0	\$0
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Adjustments	0	\$0
<b>Total Cash/Tickets</b>	<b>0</b>	<b>\$0</b>

Clipper	Patrons	Revenue
Adult	92,269	\$796,448
Senior	7,063	\$49,171
Disabled	440	\$3,037
Youth	540	\$3,762
<b>Total Clipper</b>	<b>116,783</b>	<b>\$1,038,103</b>

**Total Clipper, Park Mobile and Cash/Tickets**      **116,783**      **1,038,103**

Adjustments	19,802	\$202,891
Transfers (Memo)	228	
Faregate Revenue	\$1,038,103	
Audit Revenue	\$1,240,993	

Adjusted Monthly Expense      -\$617,369

#### Operating Expense

Expense      \$4,394,784

Route Performance	Sep 25	Aug 25	%Chg	Sep 24	% Chg
Riders per Trip	78	95	-17.8%	71	10.0%
Load Factor (%)	12.8	15.5	-17.6%	12.2	4.7%
Riders per Hour	94.4	115.0	-17.9%	93.0	1.5%
Fare Recovery (%)	27.5	20.4	34.8%	45.8	-40.0%
Deficit per Passenger	\$20.06	\$21.05	-4.7%	\$10.72	87.1%
Cancellation Rate (%)	0.0	0.1	#####	1.0	-100.0%
Trip Overloads	0	0	0.0%	0	0.0%
Accidents	0	0	0.0%	0	0.0%

Blue And Gold		Rental Bike		ATT Park		Cal Games	ALL Other LU	
Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons
0	\$0	0	\$0	0	\$0	0	\$0	9,890
0	\$0	0	\$0	0	\$0	0	\$0	4,392
0	\$0	0	\$0	0	\$0	0	\$0	0
0	\$0	0	\$0	0	\$0	0	\$0	2,189
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>16,471</b>

\$185,686

NOTE: PARK MOBILE IS NO LONGER IS USE AS OF May 2018



Route 'LSP1:LSPB'

ATT Service (ATT Baseball,ATT Special Event)

As of September-25

Ferry Route Performance

Patrons:	Sep 25	Aug 25	% Chg	Sep 24	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	9,536	15,112	-36.9%	10,044	-5.1%	Total:	24	21	0	21	751	0	362	0	362	12
Avg /WD	608	812	-25.1%	977	-37.8%	Avg /WD	2	2	0	2	750	0	30	0	30	8
Avg / Sat	1,074	2,019	-46.8%	1,036	3.7%	Avg / Sat	2	2	0	2	750	0	30	0	30	2
Avg / Sun/Hol	1,261	1,243	1.5%	1,232	2.3%	Avg / Sun/l	2	2	0	2	752	0	30	0	30	2

Passenger Revenue

Operating Expense

Expense \$98,280

Cash/Tickets	Patrons	Revenue
B&G Tix Exch-Saus	0	\$0
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Adjustments	0	\$0
<b>Total Cash/Tickets</b>	<b>0</b>	<b>\$0</b>

Route Performance

	Sep 25	Aug 25	%Chg	Sep 24	% Chg
Riders per Trip	397	472	-15.8%	359	10.7%
Load Factor (%)	52.9	63	-16.0%	57.4	-7.8%
Riders per Hour	451.9	530.0	-14.7%	391.0	15.6%
Fare Recovery (%)	162.7	130.7	24.5%	267.1	-39.1%
Deficit per Passenger	-\$5.53	-\$3.95	40.1%	-\$10.66	-48.1%
Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%
Trip Overloads	0	0	0.0%	0	0.0%
Accidents	0	0	0.0%	0	0.0%

Clipper	Patrons	Revenue
Adult	4	\$64
Senior	0	\$0
Disabled	0	\$0
Youth	0	\$0

Limited Use		
All		
Adult	7	\$112
Senior	0	\$0
Disabled	0	\$0
Youth	0	\$0
<b>Total Clipper</b>	<b>11</b>	<b>\$176</b>

Blue And Gold		Rental Bike		ATT Park		Cal Games		ALL Other LU	
Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
0	\$0	0	\$0	0	\$0	0	\$0	7	\$112
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
<b>0</b>	<b>\$0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>7</b>	<b>\$112</b>

**Total Clipper/Cash Tix**      **11**      **\$176**

Adjustments	9,525	\$137,067
Transfers (Memo)	0	
Faregate Revenue	\$176	
Audit Revenue	\$137,243	

Adjusted Monthly Expense      -\$13,806

Route 'AISF:LSP1:LSPB:LSSF:SSSF:TBSF'						As of September-25											Ferry Route Performance							
All Routes																								
Patrons:	Sep 25	Aug 25	% Chg	Sep 24	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated								
Total	146,121	184,657	-20.9%	141,795	3.1%	Total	1,773	1,467	56	1,523	613	0	17,262	766	18,028	30								
Avg /WD	5,266	6,187	-14.9%	5,308	-0.8%	Avg /WD	69	56	2	58	607	0	684	33	717	21								
Avg / Sat	5,959	8,135	-26.8%	5,821	2.4%	Avg / Sat	40	34	1	35	653	0	382	8	390	4								
Avg / Sun/Hol	5,109	6,463	-20.9%	5,588	-8.6%	Avg / Sun/H	40	34	0	34	657	0	382	8	390	5								
Passenger Revenue																	Operating Expense							
Cash/Tickets																	\$4,493,064							
B&G Tix Exch-Saus																	Park Mobile							
Adult																	Patrons							
Senior/Disabled																	Revenue							
Youth																	Adult							
Adjustments																	Senior/Disabled							
Total Cash/Tix																	Youth							
Clipper																	Total Park Mobile							
Adult																	Patrons							
Senior																	Revenue							
Disabled																	Adult							
Youth																	Senior/Disabled							
Limited Use																	Youth							
All																	Total Tickets.com							
Adult																	Patrons							
Senior																	Revenue							
Disabled																	Adult							
Youth																	Senior/Disabled							
Total Clipper																	Youth							
Total Clipper, Park Mobile and Cash/Tickets																	Total Tickets.com							
Adjustments																	Patrons							
Transfers (Memo)																	Revenue							
Faregate Revenue																	Patrons							
Audit Revenue																	Revenue							
Adjusted Monthly Expense																	Patrons							
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NOTE: Blue & Gold patron count based on actual ticket count

Route AISF			As of September-25					Ferry Route Performance										
Angel Island																		
Patrons:	Sep 25	Aug 25	% Chg	Sep 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated		
Total	7,867	12,796	-38.5%	10,248	-23.2%	Total	222	180	0	180	750	0	1,721	0	1,721	30		
Avg /WD	146	288	-49.2%	145	1.0%	Avg /WD	8	6	0	6	750	0	62	0	62	21		
Avg / Sat	587	752	-22.0%	791	-25.8%	Avg / Sat	6	5	0	5	750	0	47	0	47	4		
Avg / Sun/Hol	490	598	-18.1%	722	-32.1%	Avg / Sun/Hol	5	5	0	5	750	0	47	0	47	5		
Passenger Revenue			Operating Expense															
			\$572,165															
Cash/Tickets	Patrons	Revenue									Park Mobile		Patrons		Revenue			
Blue/Gold Tix Exchg-Sausalito	0	\$0									Adult		0		\$0			
Adult	0	\$0									Senior/Disabled		0		\$0			
Senior/Disabled	0	\$0		Route Performance					Sep 25		Aug 25		%Chg		Sep 24		% Chg	
Youth	0	\$0		Riders per Trip					35		56		-36.7%		44		-19.5%	
Adjustments	0	\$0		Load Factor (%)					4.7		7.5		-37.0%		6.2		-23.8%	
Total Cash/Tickets	0	\$0		Riders per Hour					43.8		69.0		-36.6%		57.0		-23.2%	
				Fare Recovery (%)					10.1		12.4		-18.9%		23.7		-57.6%	
				Deficit per Passenger					\$56.22		\$40.23		39.8%		\$24.05		133.8%	
Clipper	Patrons	Revenue		Cancellation Rate (%)					0.0		0.0		0.0%		3.3		-100.0%	
Adult	4,556	\$35,178		Trip Overloads					0		0		0.0%		0		0.0%	
Senior	347	\$2,424		Accidents					0		0		0.0%		0		0.0%	
Disabled	33	\$230																
Youth	72	\$503																
Limited Use				Blue And Gold					Rental Bike		ATT Park		Cal Games		All Other LU			
All				Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue			
Adult	533	\$8,262													533	\$8,262		
Senior	236	\$1,888													236	\$1,888		
Disabled	0	\$0													0	\$0		
Youth	123	\$984													123	\$984		
Total Clipper	5,900	\$49,468		0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	892	\$11,134			
Total Clipper, Park Mobile and Cash/Tickets	5,900	\$49,468																
Adjustments	1,967	\$44,953																
Transfers (Memo)	1																	
Faregate Revenue	\$49,468																	
Audit Revenue	\$94,421																	
Adjusted Monthly Expense	-\$80,376																	

Route LSP1	As of September-25					Ferry Route Performance											
ATT Special Event																	
Patrons:	Sep 25	Aug 25	% Chg	Sep 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours		Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	0	991	-100.0%	506	-100.0%	Total	0	0		0			0				0
Avg /W/D	0	0	0.0%	506	-100.0%	Avg /W/D	0	0		0			0				0
Avg / Sat	0	991	-100.0%	0	0.0%	Avg / Sat	0	0		0			0				0
Avg / Sun/Hol	0	0	0.0%	0	0.0%	Avg / Sun/Hol				0			0				0
Passenger Revenue			Operating Expense														
Cash/Tickets	Patrons	Revenue	Expense														
Blue/Gold Tix Exchg-Sausalito	0	\$0															
Adult	0	\$0															
Senior/Disabled	0	\$0	Route Performance														
Youth	0	\$0	Sep 25														
Adjustments	0	\$0	Aug 25 %Chg														
Total Cash/Tickets	0	\$0	Sep 24 % Chg														
Clipper	Patrons	Revenue	Riders per Trip														
Adult	0	\$0	0														
Senior	0	\$0	496 -100.0%														
Disabled	0	\$0	253 -100.0%														
Youth	0	\$0	253 -100.0%														
Limited Use			Load Factor (%)														
All			0.0														
Adult	0	\$0	65.9 -100.0%														
Senior	0	\$0	44.0 -100.0%														
Disabled	0	\$0	44.0 -100.0%														
Youth	0	\$0	298.0 -100.0%														
Total Clipper	0	\$0	0.0														
			Riders per Hour														
			0.0														
			472.0 -100.0%														
			298.0 -100.0%														
			Fare Recovery (%)														
			0.0														
			111.2 -100.0%														
			1233.9 -100.0%														
			Deficit per Passenger														
			\$0.00														
			-\$1.63 -100.0%														
			-\$155.30 -100.0%														
			Cancellation Rate (%)														
			0.0														
			0.0 0.0%														
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Route LSPB ATT Baseball			As of September-25				Ferry Route Performance											
Patrons:	Sep 25	Aug 25	% Chg	Sep 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated		
Total	9,536	14,121	-32.5%	9,538	0.0%	Total	24	21	0	21	751	0	362	0	362	12		
Avg /W/D	608	812	-25.1%	471	29.1%	Avg /W/D	2	2	0	2	750	0	30	0	30	8		
Avg / Sat	1,074	1,028	4.4%	1,036	3.7%	Avg / Sat	2	2	0	2	750	0	30	0	30	2		
Avg / Sun/Hol	1,261	1,243	1.5%	1,232	2.3%	Avg / Sun/Hol	2	2	0	2	752	0	30	0	30	2		
Passenger Revenue			Operating Expense				\$98,280											
Cash/Tickets	Patrons	Revenue																
Blue/Gold Tix Exchg-Sausalito	0	\$0																
Adult	0	\$0																
Senior/Disabled	0	\$0	Route Performance				Sep 25	Aug 25	%Chg	Sep 24	% Chg							
Youth	0	\$0					Riders per Trip	397	471	-15.6%	367	8.3%						
Adjustments	0	\$0					Load Factor (%)	52.9	62.8	-15.8%	58.3	-9.3%						
Total Cash/Tickets	0	\$0					Riders per Hour	451.9	535.0	-15.5%	397.0	13.8%						
							Fare Recovery (%)	162.7	132.3	23.0%	150.2	8.3%						
							Deficit per Passenger	-\$5.53	-\$4.11	34.6%	-\$2.99	85.1%						
Clipper	Patrons	Revenue					Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%						
Adult	4	\$64					Trip Overloads	0	0	0.0%	0	0.0%						
Senior	0	\$0					Accidents	0	0	0.0%	0	0.0%						
Disabled	0	\$0																
Youth	0	\$0																
Limited Use			Blue And Gold				Rental Bike		ATT Park		Cal Games		All Other LU					
All			Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue				
Adult	7	\$112													7	\$112		
Senior	0	\$0													0	\$0		
Disabled	0	\$0													0	\$0		
Youth	0	\$0													0	\$0		
Total Clipper	11	\$176													7	\$112		
Total Clipper, Park Mobile and Cash/Tickets	11	\$176																
Adjustments	9,525	\$137,067																
Transfers (Memo)	0																	
Faregate Revenue	\$176																	
Audit Revenue	\$137,243																	
Adjusted Monthly Expense	-\$13,806																	

Route LSSF Larkspur		As of September-25					Ferry Route Performance									
Patrons:	Sep 25	Aug 25	% Chg	Sep 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	81,714	92,561	-11.7%	72,795	12.3%	Total	807	689	0	689	450	0	10,451	0	10,451	30
Avg /WD	3,162	3,369	-6.1%	2,790	13.3%	Avg /WD	32	27	0	27	441	0	414	0	414	21
Avg / Sat	1,922	2,320	-17.2%	1,747	10.0%	Avg / Sat	15	12	0	12	490	0	194	0	194	4
Avg / Sun/Hol	1,523	2,043	-25.4%	1,667	-8.6%	Avg / Sun/Hol	15	12	0	12	502	0	194	0	194	5
Passenger Revenue			Operating Expense													
			Expense \$2,119,259													
Cash/Tickets	Patrons	Revenue	Park Mobile													
Blue/Gold Tix Exchg-Sausalito	0	\$0	Patrons Revenue													
Adult	0	\$0	Adult 0 \$0													
Senior/Disabled	0	\$0	Senior/Disabled 0 \$0													
Youth	0	\$0	Youth 0 \$0													
Adjustments	0	\$0	Total Park Mobile 0 \$0													
Total Cash/Tickets	0	\$0														
Clipper	Patrons	Revenue	Route Performance													
Adult	59,395	\$536,687	Sep 25	Aug 25	%Chg	Sep 24	% Chg									
Senior	4,801	\$33,409	Riders per Trip	101	114	-11.2%	80	26.6%								
Disabled	297	\$2,047	Load Factor (%)	22.5	25.0	-10.0%	18.0	25.0%								
Youth	284	\$1,976	Riders per Hour	118.5	133.0	-10.9%	108.0	9.7%								
Limited Use			Fare Recovery (%)	36.1	33.0	9.4%	49.5	-27.1%								
All			Deficit per Passenger	\$14.25	\$15.59	-8.6%	\$8.66	64.5%								
Adult	4,103	\$57,442	Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%								
Senior	2,205	\$15,435	Trip Overloads	0	0	0.0%	0	0.0%								
Disabled	0	\$0	Accidents	0	0	0.0%	0	0.0%								
Youth	1,494	\$10,458														
Total Clipper	72,579	\$657,454														
Total Clipper, Park Mobile and Cash/Tickets																
Adjustments	9,135	\$141,983														
Transfers (Memo)	61															
Faregate Revenue			\$657,454													
Audit Revenue			\$799,437													
Adjusted Monthly Expense			-\$297,708													

Route SSSF			As of September-25					Ferry Route Performance										
Sausalito																		
Patrons:	Sep 25	Aug 25	% Chg	Sep 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated		
Total	34,670	48,564	-28.6%	36,081	-3.9%	Total	384	318	14	332	750	0	2,431	197	2,628	30		
Avg /WD	937	1,269	-26.2%	985	-4.8%	Avg /WD	14	11	1	12	750	0	89	9	98	21		
Avg / Sat	1,870	2,354	-20.6%	1,759	6.3%	Avg / Sat	10	9	0	9	750	0	63	0	63	4		
Avg / Sun/Hol	1,504	2,029	-25.9%	1,559	-3.6%	Avg / Sun/Hol	10	9	0	9	750	0	63	0	63	5		
Passenger Revenue			Operating Expense															
			Expense					\$986,763										
Cash/Tickets			Patrons		Revenue							Park Mobile		Patrons		Revenue		
Blue/Gold Tix Exchg-Sausalito					\$0							Adult		0		\$0		
Adult			0		\$0							Senior/Disabled		0		\$0		
Senior/Disabled			0		\$0		Route Performance					Youth		0		\$0		
Youth			0		\$0		Sep 25					Total Park Mobile		0		\$0		
Adjustments			0		\$0		Aug 25 %Chg											
Total Cash/Tickets			0		\$0		Sep 24 % Chg											
							Riders per Trip											
							Load Factor (%)											
							Riders per Hour											
							Fare Recovery (%)											
							Deficit per Passenger											
Clipper			Patrons		Revenue		Cancellation Rate (%)											
Adult			19,232		\$151,416		Trip Overloads											
Senior			1,395		\$9,706		Accidents											
Disabled			94		\$648													
Youth			105		\$733													
Limited Use							Blue And Gold					Rental Bike		ATT Park		Cal Games		
All							Patrons					Revenue		Patrons		Revenue		
Adult			4,771		\$66,794		Patrons					Revenue		Patrons		Revenue		
Senior			1,742		\$12,194													
Disabled			0		\$0													
Youth			522		\$3,654													
Total Clipper			27,861		\$245,144		0					\$0		0				
							0					\$0		0				
Total Clipper, Park Mobile and Cash/Tickets			27,861		\$245,144		0					\$0		0				
Adjustments			6,809		\$5,424													
Transfers (Memo)			149															
Faregate Revenue			\$245,144															
Audit Revenue			\$250,568															
Adjusted Monthly Expense			-\$135,809															

Route TBSF Tiburon			As of September-25				Ferry Route Performance									
Patrons:	Sep 25	Aug 25	% Chg	Sep 24	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	12,334	15,624	-21.1%	12,627	-2.3%	Total	336	259	42	301	750	0	2,298	569	2,867	30
Avg /WD	412	449	-8.2%	411	0.2%	Avg /WD	13	10	2	12	750	0	89	24	113	21
Avg / Sat	507	690	-26.5%	489	3.7%	Avg / Sat	7	6	1	7	750	0	48	8	56	4
Avg / Sun/Hol	331	550	-39.8%	408	-18.8%	Avg / Sun/Hol	7	6	0	6	750	0	48	8	56	5
Passenger Revenue			Operating Expense				\$736,596									
Cash/Tickets	Patrons	Revenue														
Blue/Gold Tix Exchg-Sausalito	0	\$0														
Adult	0	\$0														
Senior/Disabled	0	\$0														
Youth	0	\$0														
Adjustments	0	\$0														
Total Cash/Tickets	0	\$0														
Clipper	Patrons	Revenue														
Adult	9,086	\$73,167														
Senior	520	\$3,632														
Disabled	16	\$112														
Youth	79	\$551														
Limited Use																
All	483	\$6,762														
Adult	209	\$1,463														
Disabled	0	\$0														
Youth	50	\$350														
Total Clipper	10,443	\$86,036														
Total Clipper, Park Mobile and Cash/Tickets			10,443		\$86,036											
Adjustments	1,891	\$10,531														
Transfers (Memo)	17															
Faregate Revenue	\$86,036															
Audit Revenue	\$96,567															
Adjusted Monthly Expense	-\$103,475															



# PEDESTRIAN AND BICYCLE ADVISORY COMMITTEE (PBAC)



## *Agenda for Wednesday, November 12, 2025*

**Convene at 5:00 p.m. – Adjourn by 6:30 p.m.**

Golden Gate Bridge Toll Plaza, Board Room, San Francisco, CA.

- 1. Call to Order (5 Minutes)**
- 2. Roll Call and Introductions (5 Minutes)**
- 3. Consent Calendar (5 Minutes)**
  - a. Approval of Meeting Minutes from August 13, 2025 & October 8, 2025
- 4. Committee Business (60 Minutes)**
  - a. Membership Terms 2025-2028
  - b. Approval of August Bylaws Edits (Time Permitting)
  - c. Approval of Draft Bicycle Pedestrian Counter GM Thank You Letter (Time Permitting)
- 5. Public Comment - 3 Minutes per Speaker (10 Minutes)**
- 6. Adjournment**

Attachments:

1. Draft Minutes of October 8, 2025 PBAC meeting
2. Draft Minutes of August 13, 2025 PBAC meeting
3. Draft Bylaws with August 13, 2025 Edits
4. Draft Bicycle Pedestrian Counter GM Thank You Letter

**Public Comment Note:** If you know in advance that you would like to make a public comment during the meeting, please email [PAC@goldengate.org](mailto:PAC@goldengate.org) with your name and item number you would like to provide comment on no later than 15 minutes prior to the start of the meeting. During the public comment period, speakers will be allotted no more than 3 minutes to speak and will be heard in the order of sign-up. Said time frames may be extended only upon approval of the Committee Chair.

Public comments may also be submitted by e-mail to [PAC@goldengate.org](mailto:PAC@goldengate.org). Comments submitted before the meeting will be provided to the Committee members before or during the Committee meeting. Comments submitted after the meeting is called to order will be included as an attachment to the minutes for this meeting.

Upon request, the Golden Gate Bridge, Highway and Transportation District will provide written agenda materials in appropriate alternative formats to individuals with disabilities. In addition, the District will arrange for disability-related modifications or accommodations, including auxiliary aids or services, to enable individuals with disabilities to participate in public meetings. Please

send a written request, including your name, mailing address, telephone number and brief description of the requested materials, preferred alternative format, and/or auxiliary aid or service at least three (3) days before the meeting. Requests should be made by mail to: Amorette M. Ko-Wong, Secretary of the District, Golden Gate Bridge, Highway and Transportation District, P.O. Box 29000, Presidio Station, San Francisco, CA 94129-9000; or e-mail to [districtsecretary@goldengate.org](mailto:districtsecretary@goldengate.org); or telephone at (415) 923-2223, or the District's ADA Compliance & Program Manager at (415) 257-4416, or California Relay Service at 711.

# PEDESTRIAN AND BICYCLE ADVISORY COMMITTEE (PBAC)

## *Meeting Minutes for Wednesday, October 8, 2025*



**Location:** Board Room, Administration Building  
Golden Gate Bridge Toll Plaza, San Francisco, CA 94129

**Members Present:** Candy Doran, James Grady, Sasha Madfes, Susan Nawbary, Ray Scherck, Warren Wells

**Members Absent:** Parker Day, Dan Federman, Timothy Hunter, Kevin Gammon, Barbara (BJ) Jones, Charles Metzler, David Pilpel

**District Staff Present:** David Rivera, Deputy General Manager, Bridge Division; Josh Widmann, Associate Planner; Roberta Regan, Administrative Assistant

**Guests Present:** Prospective Members Stephen Lambe, Aaron Weiman

1. **Call to Order.** Chair Warren Wells called the meeting to order at 5:11 p.m. A quorum of members was not recognized.
2. **Roll Call and Introductions.** Committee members, staff, and visitors introduced themselves.
3. **Consent Calendar.**
  - a. **Approval of Meeting Minutes from August 13, 2025.** The August 13 minutes were not approved due to lack of a quorum.
4. **Committee Business.**
  - a. **Membership Terms.** A new member vote and current member reinstatement vote did not take place due to lack of a quorum.
  - b. **Approval of August Bylaws Edits.** A vote to approve recent edits to the Bylaws did not take place due to lack of a quorum.
  - c. **PBAC 2026 Meeting Dates and Topics.** Committee members who were present tentatively agreed on the following meeting dates for 2026:
    - February 11
    - April 15
    - June 10
    - August 12
    - October 14

The committee shared topics they would like to discuss at meetings in 2026:

- Alexander Avenue; currently no updates
- Larkspur Ferry Service and Parking Expansion Study, when the EIR is released

- West Sidewalk of the Golden Gate Bridge, ongoing. James Grady commented he noticed some paint was scratched off. David Rivera said that staff were getting ready to restripe it.
- Wayfinding. Candy Doran commented that the Bridge signs at the beginning (San Francisco side) of the east sidewalk still have not been reversed, three years after she first mentioned it.
- Warren Wells mentioned that SB727 passed, which will result in a planned bike and pedestrian pathway running from Eureka to the future SMART Cloverdale station, connecting to the SMART pedestrian and bicycle path, eventually connecting to the northern terminus of the Golden Gate Bridge in the County of Marin to be known as the Great Redwood Trail. This would provide an alternative to Alexander Avenue for those coming from Vista Point trail, especially when walking from Lower Conzelman. This could be a presentation from NPS on Wayfinding/Signage at Vista Point.
- Warren Wells also suggested looking at the pedestrian bridge at Gate One, signpost #26, on the north end of the Bridge. Prior to 9/11 it was an access point on the Bridge, he said, and he thought PBAC could study the pros and cons of reopening this pathway. David Rivera stated that the upcoming retrofit work may require usage of that area during roadwork at night.
- James Grady asked if we are keeping track of positive outcomes of our committee work and letters to the Board. David Rivera said that he attends all Board meetings and the feedback that the Planning Department provides to the Board on committee work has been positive at the meetings.
- Bicycle/Pedestrian counters on the Bridge are still needed. The National Park Service removed the temporary counters since the last PBAC meeting. Ray Scherck commented that he hoped NPS would share their data with PBAC. David Rivera offered that the District still plans to install their own counters. Warren Wells stated that would be a good agenda topic when that occurs.

**d. Approval of Draft Bicycle Pedestrian Counter GM Thank You Letter.** As there was no quorum, a vote was not taken.

**e. Blazing Saddles Bike Rentals Discussion.** Blazing Saddles and other bike rental companies' lack of safety rules. Candy Doran stated that there need to be "Rules of the Road." Rental companies must provide safety instructions and ensure that bicycles are in good condition for customers, Warren Wells said the best we can do is write a letter, as PBAC's main focus is to support the District.

5. **Public Comment.** None from the public. Member Susan Nawbary requested that an assessment may be done of how wildlife can safely traverse the gravel pullout area on Alexander Avenue near the tall chain link fence. David Rivera said this would be a request of the NPS.
6. **Adjournment.** Warren Wells adjourned the meeting at 5:59 p.m.

**The next meeting date of the Pedestrian and Bicycle Advisory Committee will be communicated to members by email.**

# PEDESTRIAN AND BICYCLE ADVISORY COMMITTEE (PBAC)

*Meeting Minutes for Wednesday, August 13, 2025*



**Location:** Board Room, Administration Building  
Golden Gate Bridge Toll Plaza, San Francisco, CA 94129

**Members Present:** Parker Day, Candy Doran, Dan Federman, Kevin Gammon, Barbara (BJ) Jones, Sasha Madfes, Susan Nawbary, David Pilpel, Ray Scherck, Warren Wells

**Members Absent:** Timothy Hunter, Charles Metzler

**District Staff Present:** David Rivera, Deputy General Manager, Bridge Division; Josh Widmann, Associate Planner; Roberta Regan, Administrative Assistant

**Guests Present:** Director Elbert (Bert) Hill and Prospective Member Aaron Weiman

1. **Call to Order.** Chair Warren Wells called the meeting to order at 5:05 p.m. A quorum of members was present.
2. **Roll Call and Introductions.** Committee members, staff, and visitors introduced themselves.
3. **Consent Calendar.**
  - a. **Approval of Meeting Minutes from February 12, 2025, and April 9, 2025.** Parker Day moved that both sets of meeting minutes be approved and Sasha Madfes provided a second. Committee members voted to approve both meeting minutes documents unanimously.
4. **Committee Business.**
  - a. **Pedestrian and Bicycle Counters Presentation.** Josh Widmann shared a PowerPoint presentation on the various types of bicycle and pedestrian counters currently available and in use around the Bay Area as well as recent photos from the Vista Point Trail Project. He stated that the National Park Service (NPS) has installed temporary counters near the north end of the Golden Gate Bridge, and that the District is researching installing counters as well. He explained the various types of counters, including cost, accuracy, extent of construction involved (such as tearing up pavement for installation), and trip hazards. Infrared counters are the most eco-friendly. A group discussion followed the presentation, and PBAC members expressed their desire to have a counter system permanently installed on the Golden Gate Bridge. Warren Wells commented that other Bay Area bridges and multiuse paths have installed counter systems and provide bike and pedestrian use data on their websites. Mr. Wells remarked that crash data, for example, can show whether an accident occurred when bicycle volumes were high.

Parker Day asked if the NPS temporary counters are going to be made permanent, and David Rivera stated that was the intended plan. The counter system will not be difficult to install but will need power, he said. Mr. Wells asked about the location of the counters, and Mr. Rivera replied at both east and west sidewalk entrances and on both north and south ends of the Bridge.

David Pilpel suggested that it might be helpful to obtain video every few years to determine bicycle type data, as the counters do not show that information. He also mentioned writing a letter of thanks to the Board of Directors in support of the counters. Warren Wells said he would take responsibility for writing a letter to the appropriate party, and the committee can review it at the October meeting. Warren Wells also stated that he would also like to see some detail regarding type of bicycles crossing the Golden Gate Bridge, as well as public reporting of the data.

**b. Membership and Bylaws Updates.** Josh Widmann shared proposed edits to the PBAC Bylaws to the group. The first recommended change was to have consistency with other passenger advisory committees and cap membership at 11 members; however, PBAC members did not wish to change the maximum total of members from 16. The committee went over Section 2, which states that members must reapply every three years. Most members are due for renewal in October-November 2025. The members agreed on a proposed clause from the District's attorneys to state that members cannot hold membership on multiple District passenger advisory committees. Josh Widmann said applications will be sent to members who want to renew. A vote will be taken at the next meeting, with the edits that Josh Widmann entered in real time at this meeting.

**c. Recent Bicycle and Pedestrian Issues/Observations.** Parker Day commented that he was unable to board the Larkspur Ferry with his bicycle recently, as a notice with new regulations for E-Bikes and Mobility Devices was posted there. The new regulations, effective July 18, 2025, state that the maximum weight allowed for E-bikes is 50 pounds, and thus, his bike was now too heavy and too large to take aboard the ferry. There was no advance notice of the new Ferry regulations posted on the District website or social media platforms, nor was it communicated by E-Blast or text. Mr. Day also stated that he felt the new regulations should have been reviewed by PBAC prior to implementation. He said that he plans to attend the next Ferry Passengers Advisory Committee (FPAC) meeting to discuss the matter with staff.

David Pilpel requested that the schedule of meetings for the entire year be posted on each agenda. He was informed that the schedule of all PAC meetings is posted on the District website.

5. **Public Comment.** None.

6. **Adjournment.** Warren Wells adjourned the meeting at 6:01 p.m.

**The next meeting of the Pedestrian and Bicycle Advisory Committee will take place on Wednesday, October 8, 2025, at 5:00 p.m., at the Golden Gate Bridge Board Room, San Francisco, CA.**

## **GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

### **PEDESTRIAN AND BICYCLE ADVISORY COMMITTEE BYLAWS**

#### **ARTICLE I: PURPOSE**

##### **Section 1. Name.**

The name of this group is the Pedestrian and Bicycle Advisory Committee ("Committee").

##### **Section 2. Creation and Purpose.**

The Committee was created by Ordinance No. 2021-001 of the Golden Gate Bridge, Highway and Transportation District ("District") Board of Directors ("Board of Directors") "for the purpose of making recommendations concerning bicycle and pedestrian safety on the Golden Gate Bridge and related matters concerning District facilities and services." (Ordinance No. 2021-001, Section 3.)

The Committee advises District staff. District staff will provide informational updates on Committee business to the Board of Directors.

#### **ARTICLE II: MEMBERSHIP & STAFFING**

##### **Section 1. Composition.**

The Committee will consist of no fewer than six (6) and no more than sixteen (16) interested representatives of the bicyclist and pedestrian communities appointed by District staff. (Ordinance No. 2021-001, Section 3.)

##### **Section 2. Member Terms.**

Each member will serve a term of three (3) years. Members wishing to serve another term may reapply to the District for Committee membership. Members may not serve on multiple District Passenger Advisory Committees (PACs) concurrently.

##### **Section 3. Member Vacancy.**

Members are expected to attend all Committee meetings. If a member is absent for two (2) consecutive meetings without first notifying District staff of their anticipated absence, the member's seat will automatically be deemed vacant. The District may appoint an interested representative of the bicyclist community and/or pedestrian community to fill the resulting vacancy for the duration of the departing member's term.

##### **Section 4. District Support.**

District staff will support the Committee's business as follows:

- Serve as the liaison between the Committee and the Board of Directors.
- Serve as the liaison between the Committee and District staff, all internal and external organizations, and members of the public.
- Prepare Committee meeting agenda packets in consultation with the Committee Chair.
- Post and distribute Committee meeting agenda packets.
- Attend Committee meetings.
- Prepare Committee meeting minutes.
- Maintain the Committee roster.
- Manage Committee member recruitments.
- Handle all communications to and from the Committee.

## **ARTICLE III: OFFICERS**

### **Section 1. Duties of Officers.**

The officers of the Committee will be the Chair and Vice Chair. Their duties are as follows:

#### **Section 1.1. Chair Duties.**

The Chair presides over all Committee meetings of which there is quorum of members present. The Chair works with District staff to schedule meetings and develop meeting agendas. The Chair may create and appoint members to temporary ad hoc advisory subcommittees of the Committee as provided in the Brown Act.

#### **Section 1.2. Vice Chair Duties.**

The Vice Chair assists the Chair in the execution of that role. The Vice Chair presides over meetings in the event the Chair is absent. In the event of a vacancy in the Chair's position, the Vice Chair will succeed as Chair for the remainder of the Chair's term, and the Committee will elect a successor Vice Chair.

### **Section 2. Election of Chair and Vice Chair.**

The Committee will elect a Chair and Vice Chair annually. No person may occupy the Chair or Vice Chair position for more than one (1) year. Committee members will nominate and vote to elect a Chair and Vice Chair at the first regular meeting of each calendar year. An individual receiving a majority of the votes of the current membership will be elected and will assume office at the second meeting of the year.

## **ARTICLE IV: MEETINGS**

### **Section 1. Brown Act.**

The Committee is subject to and will comply with the Ralph M. Brown Act (California Government Code Section 54950 et seq.) ("Brown Act"). Notice of Committee meetings, posting of Committee meeting agendas, and the conduct of such meetings will comply with the Brown Act requirements applicable to legislative bodies.

### **Section 2. Location and Time.**

District staff, in consultation with the Committee Chair, will establish the time and place for regular Committee meetings to be held five times per year. The District may schedule additional meetings as necessary. Generally, meetings will be held on the second Wednesday of the selected month. The Chair, in consultation with District staff, may cancel a regularly scheduled meeting if there are no items requiring Committee discussion or action, or if less than a quorum of the Committee is expected to attend the meeting.

### **Section 3. Minutes.**

District staff will record each regular and special meeting. District staff will prepare the minutes for all Committee meetings. A copy of the minutes of the prior meeting will be presented to the Committee for approval at the next Committee meeting. District staff will include a copy of the minutes of the most recent Committee meeting in the informational report on advisory committees to the Transportation Committee of the Board of Directors.

### **Section 4. Public Comment.**

Public comment at Committee meetings will be limited to three (3) minutes per person, unless the Chair, at his or her discretion, permits additional time.



## **Section 5. Parliamentary Procedure.**

### **Section 5.1. Robert's Rules of Order.**

The Committee will follow Robert's Rules of Order, except where inconsistent with applicable law, these Bylaws or modified by action of the Committee.

### **Section 5.2. Voting.**

Each member of the Committee shall have one vote. Members must be present to vote. Action items must have a simple majority vote of the current Committee membership in order to pass, unless otherwise specified in these Bylaws. Procedural questions may be decided by a simple majority vote of the Committee members present.

### **Section 5.3. Quorum.**

A simple majority of the current Committee membership shall constitute a quorum authorized to transact any business duly presented at a meeting of the Committee.

## **Section 6. Order of Business.**

The order of business for Committee meetings generally will be as follows:

- (a) CALL TO ORDER
- (b) ROLL CALL
- (c) ELECTION OF OFFICERS – when appropriate and at least once each year
- (d) APPROVAL OF MEETING MINUTES
- (e) OTHER BUSINESS
- (f) COMMITTEE MEMBER COMMENTS/COMMUNICATIONS
- (g) PUBLIC COMMENTS – at this time, members of the public may speak on any matter within the jurisdiction of the Committee
- (h) ADJOURNMENT

## **Section 7. Adjournment.**

The Chair may adjourn a meeting when the discussion of all business on the agenda has concluded or a quorum of the Committee is no longer present at the meeting.

## **ARTICLE V: MISCELLANEOUS**

**Section 1. Communications with the District; Requests for Information.** All member communications to the District related to the Committee, including requests for information or records to support Committee business, should be directed to the staff person designated by the District or submitted to [pac@goldengate.org](mailto:pac@goldengate.org).

### **Section 2. Committee Records.**

All Committee records are the property of the District and are subject to public disclosure pursuant to the California Public Records Act (Government Code Sections 7920.000 et seq.) Requests to inspect or copy Committee records should be made to the Secretary of the District by email at [districtsecretary@goldengate.org](mailto:districtsecretary@goldengate.org), or by mail at Golden Gate Bridge, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, California, 94129. The Secretary of the District will handle all requests for Committee records.

**Section 3. Member Conduct.** Members are expected to show respect for each other by raising hands, not interrupting, and following time limits for discussion at Committee meetings.

Members are expected to respect the Brown Act's open meeting requirements when communicating with each other about subjects within the Committee's jurisdiction.

**Section 4. Conflicts of Interest.** If a member has a conflict of interest in a matter before the Committee, the member must abstain from making, participating in making, or influencing the making of a decision on that matter. Before the Committee begins discussing an item in which a member has a conflict of interest, the member must state the nature of the conflict on the record, excuse themselves from the meeting, and refrain from any participation in the decision.

**Section 5. Compensation.** Members will not receive compensation for, or reimbursement of expenses associated with, attendance of Committee meetings. The District will not make any reimbursement or payment in connection with expenses incurred on behalf of the Committee without prior approval of the Board of Directors.

**Section 6. No Standing Subcommittees.** There shall be no standing subcommittees.

#### **ARTICLE VI: AMENDMENT OF BYLAWS**

These Bylaws may be amended at any meeting of the Committee by a majority vote of the current Committee membership, provided that the amendment has been submitted in writing to the Committee at a previous meeting. Actions by the Board of Directors that replace or supersede these Bylaws or provisions thereof shall take precedence or be incorporated as soon as possible.

Amended February 8, 2024  
Adopted February 15, 2023  
Amended August 13, 2025

Dear General Manager Mulligan,

Writing on behalf of the members of the Golden Gate Bridge Highway and Transportation District (the District) Pedestrian and Bicycle Advisory Committee (PBAC), I wish to express our gratitude toward staff and our support for their recent effort to install automated bicycle and pedestrian counters on the entrances to the Golden Gate Bridge's east and west sidewalks. While a seemingly minor improvement, this has the potential to bring substantial benefits to the District.

At present, all of the Bay Area Toll Authority-managed bridges (the Dumbarton, Bay Bridge East Span, Richmond-San Rafael, Carquinez, and Benicia) have automated bicycle/pedestrian counters, and provide up-to-date totals on a web portal. Only the Golden Gate Bridge does not conduct daily counts. In fact, the most recent figures were from a manual count that took place in 2015. It is already known how many vehicles pass through the toll plaza every day and how many riders use the buses and ferries. By installing permanent automated counters, the District will achieve parity with the other modes of bridge users.

By providing user counts on the bridge, the District will have firm data on what many of us already know, namely that the Golden Gate Bridge is one of the most-bicycled bridges in the nation, and by far the most-ridden in the San Francisco Bay Area. This will make excellent supporting data for any competitive grant applications submitted by the District in which it seeks to improve safety or access for non-motorized users of the bridge.

Additionally, by having clear data about the number of people walking or bicycling over the bridge, staff and the Board of Directors will be able to make better-informed decisions about how best to allocate scarce resources to serve the bridge's many diverse users.

We have two requests for staff upon completion of the installation of the automated counters. First, there should be some public visibility into the count data. The gold standard for this would look like the Metropolitan Transportation Commission Bridge Counter Data (<https://mtc.ca.gov/tools-resources/data-tools/bridge-paths-counter-data>), which makes the counts accessible for anyone via web browser. Alternatively, this goal could be accomplished via the General Manager's report with an annual total at the end of the year.

Second, we request that staff or contractors be assigned to do periodic manual counts in order to do validation of the automated counters and to gather qualitative data about users, e.g. the share of rental bikes using the bridge.

Once again, we express our appreciation to staff for the continued work and for their support of our committee.

Sincerely,

Warren J. Wells, AICP  
Committee Chair  
Pedestrian and Bicycle Advisory Committee

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