

November 20, 2025



**MINUTES OF THE TRANSPORTATION COMMITTEE/  
COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:  
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Transportation Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA on Thursday, November 20, 2025, at 9:00 a.m., with Chair Hill presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:00 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[00:48 Minute Mark on the Audio Recording]**

**Committee Members Present (6):** Chair Hill; Vice Chair Mastin; Directors Hernández, Moulton-Peters, Rodoni and President Cochran.

**Committee Members Absent (3):** Directors Parrish, Rabbitt and Thier,

**Other Directors Present (4):** Directors Garbarino, Giudice, Pahre and Snyder.

**Committee of the Whole Members Present (10):** Directors Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni and Snyder; First Vice President Hill; President Cochran.

**Committee of the Whole Members Absent (5):** Directors Devlin, Hardeman, Parrish, and Thier; Second Vice President Rabbitt.

**[Note: On this date, there were four vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Director of Planning Ron Downing; Executive Administrator to the General Manager Justine Bock; and Senior Board Analyst Leticia Rosas.

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Copies of all reports and presentations are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

**(3) Report of District Advisory Committees [01:33 Minutes Mark on the Audio Recording]**

**(a) Advisory Committee on Accessibility; (b) Bus Passengers Advisory Committee; (c) Ferry Passengers Advisory Committee; and (d) Pedestrian and Bicycle Advisory Committee**

The staff report was for informational purposes only and no action was taken.

**(4) Continued Agenda Item From October 23, 2025 Transportation Committee Meeting: [02:20 Minutes Mark on the Audio Recording]**

The following matter has been previously considered by the Transportation Committee and has been continued for further consideration at the November 20, 2025 meeting and remains within the subject matter jurisdiction of the Committee:

Approve Proposed Changes to Golden Gate Transit Bus Routes and Paratransit Service as Identified in the Marin-Sonoma Coordinated Transit Service (MASCOTS) Plan

**[02:42 Minutes Mark on the Audio Recording]**

Director of Planning Ron Downing presented the staff report. He discussed the additional information that had been requested at the October meeting regarding late-night service.

General Manager Mulligan provided additional information on MASCOTS and associated funding.

**[08:35 Minutes Mark on the Audio Recording]**

Director Moulton-Peters expressed appreciation to staff for providing the additional information.

Director Mastin inquired about the Sonoma County Transit bus service in Novato and the security in San Rafael.

Director Rodoni inquired about the three-month period and the cost of riding.

Director Hernández inquired about the level of outreach.

Director Pahre thanked staff, organizational leaders, and all participating agencies for their contributions throughout this process.

Mr. Downing and General Manager Mulligan responded to the inquiries.

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**[20:20 Minutes Mark on the Audio Recording]**

The following individuals spoke under public comment:

- Shane Weinstein, Amalgamated Transit Union (ATU), Local 1575 (in person)
- Misso Flor (remotely)

Director Moulton-Peters inquired about the ongoing coordination efforts with other transit agencies.

General Manager Mulligan responded to the inquires.

**(a) Action by Committee [32:00 Minutes Mark on the Audio Recording]**

Staff recommended and the Committee concurred by motion made and seconded by **Directors MOULTON-PETERS/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Transportation Committee recommends that the Board of Directors (Board) approve proposed changes to the Golden Gate Bridge, Highway and Transportation District's (District) bus routes and regional paratransit service as part of the Marin-Sonoma Coordinated Transit Service (MASCOTS) Plan, as described in the staff report for the October 23, 2025, Transportation Committee, with the understanding that, if approved, the proposed implementation will be in April 2026, that the MASCOTS agencies will provide late-night connectivity between Marin and Sonoma for three months after the implementation of MASCOTS, and, between now and June 2026 the MASCOTS agencies will survey current late night riders to better understand their travel needs.

**Action by the Board at its meeting of November 21, 2025 – Resolution**

**AYES (8):** Directors Garbarino, Giudice, Mastin, Moulton-Peters, Pahre, and Rodoni; First Vice President Hill; President Cochran.

**NOES (2):** Directors Hernández and Snyder.

**ABSENT (5):** Directors Devlin, Hardeman, Parrish and Thier; Second Vice President Rabbitt.

**(5) Monthly Report on Bridge Traffic, Transit Ridership Trends, and Transit Service Performance [34:25 Minutes Mark on the Audio Recording]**

Secretary of the District Amorette M. Ko-Wong stated that Mr. Downing and General Manager Mulligan were available to answer questions, and that no action was taken.

**(6) Monthly Report on Activities Related to Marin Transit [35:00 Minutes Mark on the Audio Recording]**

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General Manager Denis Mulligan presented the informational staff report, and no action was taken.

**(7) Public Comment [35:38 Minutes Mark on the Audio Recording]**

There were no public comments.

**(8) Adjournment [35:50 Mark on the Audio Recording]**

All business having been concluded, Directors GIUDICE/PAHRE moved and seconded that the meeting be adjourned at 9:36 a.m.

**Carried**

Respectfully submitted,



Elbert Hill, Chair  
Transportation Committee

EH:AMK:lr