



2025-11

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

MEMORANDUM OF MINUTES

BOARD OF DIRECTORS MEETING

OCTOBER 24, 2025

These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, October 24, 2025, at 10:18 a.m., with President Cochran presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Gerald D. Cochran.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:22 Minute Mark on the Audio Recording]**

Directors Present (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

Directors Absent (3): Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

- (3) **PLEDGE OF ALLEGIANCE:** Director James Mastin **[01:22 Minutes Mark on the Audio Recording]**

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(4) PUBLIC COMMENT: [01:45 Minutes Mark on the Audio Recording]

President Cochran stated that due to the large number of public comments and to allow the maximum number of speakers, he asked that they limit their comments to one minute or less. He allocated 60 minutes for public comment.

Secretary of the District Amorette Ko-Wong stated that following the September Board meeting, graffiti was found in the building. She asked the public to be respectful of others' comments and of District's property. She introduced Public Comment.

The following individuals spoke under Public Comment:

- Jacquelynne Le (in person)
- Jackie (in person)
- Nour Khan (in person)
- Chris Taaffe (in person)
- Lauren Matt (in person)
- Ash Wagner (in person)
- Basin Ayish (in person)
- Karen Chen (in person)
- Ellen Brotsky (in person)
- Sophia Dalal (in person)
- Emily Ross (in person)
- Iman Khalil (in person)
- Jillian Armstrong (in person)
- Cindy Shemban (in person)
- Christy Spees (in person)
- Heshan J (in person)
- Laurie Wagner (in person)
- Otis Lerer (in person)
- Dragon King (in person)
- Joshua Reyes (in person)
- Dave Rhody (remotely)
- Tim Farrell (remotely)
- Bradley Harger II (remotely)
- Jillian Tobin (remotely)
- Chloe Ebarb (remotely)
- Bradley Harger (remotely)
- Anegla Wood (remotely)
- Trang Nguyen (remotely)
- Ashley Corey (remotely)
- Janet Yaeger (remotely)
- Paul Picklesime (remotely)
- Atul Anagrura (remotely)
- Gayle McLaughlin (remotely)

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- Karen Kandambly (remotely)
- Dotty Lux (remotely)
- Saman Quadir (remotely)
- Sharon Davenport (remotely)
- Amar Lal (remotely)
- Gabriella Quentana Garcia (remotely)
- Michelle Loquerto (remotely)
- Jamie Santos (remotely)
- Rebecca Seifert (remotely)
- Nemora Kalozs (remotely)
- Amy Farrell (remotely)
- Soumya Nimmu (remotely)
- Jenny Erez (remotely)
- Matai Blaulock (remotely)
- Natalie Maria (remotely)
- Marissa Moorehead (remotely)
- Antonelle Racelis (remotely)
- Isabelle Allen (remotely)
- Lauren Cepan (remotely)
- Opal Spencer (remotely)
- Eric Kahn (remotely)
- Angela Little (remotely)
- John Allen (remotely)
- Shaina Wagner (remotely)
- Eileen Kahn (remotely)

President Cochran thanked the speakers for their comments and noted that members of the public are welcome to submit additional comments to districtsecretary@goldengate.org.

(5) CONSENT CALENDAR: [1:13:20 Hour Mark on the Audio Recording]

Directors GARBARINO/GUIDICE moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

AYES (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (3): Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

(A) Approve the Minutes of the following Meetings:

- (1) Building and Operating Committee of September 25, 2025;
- (2) Finance-Auditing Committee of September 25, 2025;
- (3) Rules, Policy and Industrial Relations Committee of September 25, 2025; and
- (4) Board of Directors of September 26, 2025.

Carried

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(B) **Ratification of Previous Actions by the Auditor-Controller:**
Resolution No. 2025-067 (as detailed in the October 23, 2025, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report of September 2025.

Adopted

(6) REPORTS OF OFFICERS:

(A) **General Manager [1:14:10 Hour Mark on the Audio Recording]**
(1) Ratify the Emergency Action of the General Manager to Approve an Emergency Contract with Power Engineering Construction Company related to the San Francisco Ferry Terminal West Berth Repairs

Directors HILL/ HERNÁNDEZ

Resolution No. 2025-068 ratifies the emergency actions of the General Manager for the urgent repairs to the West Berth at the San Francisco Ferry Terminal in an estimated not-to-exceed amount of \$40,000.

Adopted

AYES (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (3): Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

General Manager Denis Mulligan highlighted a several items in the report including: 1) Update on the Travel on the Golden Gate Corridor; 2) Update of the Bridge Protest of April 15, 2024; 3) Recognition of Employees' 20-Year Service Awards: Chad Allan, Michael Kalson and Jesse Roberts; and 4) Recognition of Employee of the Month: Marcita Enis.

Director Parrish spoke regarding the Bridge protest that occurred on April 15, 2024.

Director Hernández spoke regarding the vehicle traffic incidents involving the Toll Plaza barriers.

Vice President Hill stated that the camera pilot program in San Francisco has proven to be effective.

(B) Attorney [1:30:35 Hour Mark on the Audio Recording]

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only and no action was required.

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(C) District Engineer [1:31:00 Hour Mark on the Audio Recording]

District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only and no action was taken.

Director Pahre thanked District Engineer Eberle for the Seismic Retrofit pins.

(7) OTHER REPORTS:

There were no Other Reports to discuss.

(8) REPORT OF COMMITTEES: [1:32:00 Hour Mark on the Audio Recording]

(A) Transportation Committee/Committee of the Whole [1:32:05 Hour Mark on the Audio Recording]
October 23, 2025
Chair Elbert Hill

(1) Approve Proposed Changes to Golden Gate Transit Bus Routes and Paratransit Service as Identified in the Marin-Sonoma Coordinated Transit Service (Mascots) Plan, with Revisions Based on Public Outreach

The Transportation Committee deferred the above agenda item for further discussion to its November 20th meeting. No recommendation to the Board will be considered today.

(2) Approve Updates to the Agency Safety Plan for Golden Gate Transit

Directors HILL/MASTIN

Resolution No. 2025-069 approves Updates to the Agency Safety Plan, revision 5.0, dated October 2025, for Golden Gate Transit in compliance with the Federal Transit Administration's Public Transportation Agency Safety Plan Rule.

Adopted

AYES (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (3): Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

(B) Building and Operating Committee/Committee of the Whole [01:34:10 Hour Mark on the Audio Recording]
October 23, 2025
Chair Patricia Garbarino

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(1) **Approve Actions Relative to Contract No. 2025-B-052, Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 – North and South Towers and North and South Side Spans, to Halmar International, LLC**

Directors GARBARINO/HERNÁNDEZ

Resolution No. 2025-070 approves Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Spans*:

- (a) Authorizes award of Contract No. 2025-B-052, *Golden Gate Suspension Bridge Seismic Retrofit, Contract 1 - North and South Towers and North and South Side Spans*, to Halmar International, LLC, New York, in the amount of \$863,949,008, subject to the Golden Gate Bridge, Highway and Transportation District receiving the California Department of Transportation and the Federal Highway Administration's approval of the award recommendation prior to contract execution;
- (b) Authorizes a construction contingency budget for Contract No. 2025-B-052, in an amount of \$41,350,000, upon receiving Caltrans and FHWA concurrence with the award recommendation; and,
- (c) Approves a FY 25/26 capital budget increase for Project #2520, *Golden Gate Suspension Bridge Towers and Side Spans Seismic Retrofit Construction*, in the amount of \$141,726,000 by District Reserves, for a total Project #2520 budget of \$1,011,726,000 and amend the FY 25/26 Bridge Division Capital Budget accordingly, subject to the concurrence of the Finance-Auditing Committee at its meeting of October 23, 2025.

Adopted

AYES (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (3): Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

(2) **Approve Approval of Contract Change Order No. 02 to Contract No. 2024-F-010, San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation, with Mason Construction Company**

Directors GARBARINO/HIL

Resolution No. 2025-071 approves the Contract Change Order No. 02 to Contract No. 2024-F-010, *San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation*, with Manson Construction Company, in the estimated amount of \$914,155, for repairs to the San Francisco Ferry Terminal East Berth camel structure, with the understanding that sufficient funds are available in the FY 25/26 Ferry Division Capital Budget for Project #2443, *San Francisco Ferry Terminal West and East Berth Ramp Rehabilitation* budget to fund this change order, as detailed in the staff report.

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Adopted

AYES (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (3): Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

(3) Approve Actions Relative to the HASTUS Upgrade Project

Directors GARBARINO/MASTIN

Resolution No. 2025-072 approves the following actions, as detailed in the staff report, relative to the HASTUS Upgrade project as follows:

- (a) Approves an amendment to Contract No. 2011-BT-04, *HASTUS Maintenance and Support*, to add a task order process to the scope of work and, continue maintenance and support through June 30, 2030, in the amount of \$837,057;
- (b) Approves award of Task Order #1 against Contract No. 2011-BT-04, to GIRO Inc. of Montreal, Canada, for professional services and licensing to upgrade HASTUS version 2018 to version 2025, in the amount of \$1,246,365,
- (c) Approves award of Contract No. 2025-BT-098, *HASTUS Managed Cloud Hosting Services*, to GIRO Inc. of Montreal, Canada, in the amount of \$286,560 for one year of cloud hosting services; and,
- (d) Authorizes the General Manager to exercise future renewals of contract 2025-BT-098 to continue hosting services for HASTUS, provided that funding has been allocated in the annual budget and such extensions are in the District's best interest.

Adopted

AYES (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (3): Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

(C) Finance-Auditing Committee/Committee of the Whole [01:42:40 Hour Mark on the Audio Recording]

October 23, 2025

Vice Chair Barbara Pahre

- (1) **Authorize Execution of Contract No., 2025-D-088, Trust and Investment Management Services for the Golden Gate Bridge, Highway and Transportation District OPEB Trust, with U.S. Bancorp Asset Management, Inc.**

Directors PAHRE/GUDICE

Resolution No. 2025-073 authorizes execution of Contract No. 2025-D-088, *Trust*

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and Investment Management Services for the Golden Gate Bridge, Highway and Transportation District OPEB Trust, with U.S. Bancorp Asset Management, Inc., for a three-year base term effective March 1, 2026, through February 28, 2029, with options, exercisable by the District, for two additional one-year terms, at an estimated total cost of \$1,400,000 for the five year period, as detailed in the staff report.

Adopted

AYES (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (3): Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

(D) Rules, Policy and Industrial Relations Committee/Committee of the Whole
[01:44:23 Hour Mark on the Audio Recording]
October 24, 2025
Chair Hernández

(1) Approve Action Relative to District Contributions to the Golden Gate
Transit-Amalgamated Retirement Plan

Directors HERNÁNDEZ/SNYDER

Resolution No. 2025-074 approves a one-time lump sum Golden Gate Bridge, Highway and Transportation District contribution to the Golden Gate Transit-Amalgamated Retirement Plan, equal to the remaining assets of the Golden Gate Transit-Amalgamated Health and Welfare Trust, subject to the receipt of the funds.

Adopted

AYES (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (3): Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

(9) ADDRESSES TO BOARD:

There were no Addresses to the Board.

(10) SPECIAL ORDER OF BUSINESS **[01:45:40 Hour Mark on the Audio Recording]**

(A) Authorize a Resolution of Appreciation to Joel Engardio in Recognition of his Dedicated Service as Director of the Golden Gate Bridge, Highway and Transportation District Board

Directors HERNANDEZ/HILL

Resolution No. 2025-075 authorizes a Resolution of Appreciation to Joel Engardio

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in Recognition of his Dedicated Service as Director of the Golden Gate Bridge, Highway and Transportation District Board.

Adopted

AYES (12): Directors Devlin, Garbarino, Giudice, Hardeman, Hernández, Mastin, Pahre, Parrish, Rodoni, and Snyder; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (3): Directors Moulton-Peters and Thier; Second Vice President Rabbitt.

(11) UNFINISHED BUSINESS

There was no Unfinished Business.

(12) NEW BUSINESS

There was no New Business.

(13) COMMUNICATIONS [01:46:28 Hour Mark on the Audio Recording]

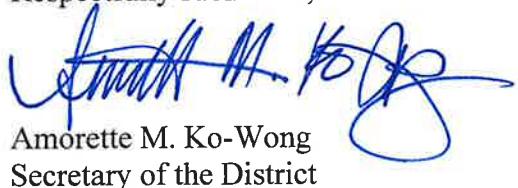
President Cochran stated that copies of Communications are available from the District Secretary's Office.

(14) ADJOURNMENT: [01:50:28 Hour Mark on the Audio Recording]

All business having been concluded Directors PAHRE/SNYDER moved and seconded that the meeting be adjourned in honor of Kai Wah Wong, at 12:05 p.m.

Carried

Respectfully submitted,



Amorette M. Ko-Wong
Secretary of the District

AMK:lr