



2025-09-2

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**MEMORANDUM OF MINUTES**

**BOARD OF DIRECTORS MEETING**

**SEPTEMBER 26, 2025**

**These minutes are supplemented by the audio recording that is posted online at:**

**<https://www.goldengate.org/district/board-of-directors/meeting-documents>**

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, September 26, 2025, at 10:05 a.m., with President Cochran presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Gerald D. Cochran.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:21 Minute Mark on the Audio Recording]**

**Directors Present (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; First Vice President Hill; President Cochran.

**Directors Absent (4):** Directors Engardio, Hardeman and Sauter; Second Vice President Rabbitt.

**[Note: On this date, there were two vacancies on the Board of Directors.]**

**Staff Present:** General Manager Denis Mulligan;; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas.

Copies of all reports are available on the District's web site at **<https://www.goldengate.org/district/board-of-directors/meeting-documents>** or upon request from the Office of the District Secretary.

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(3) **PLEDGE OF ALLEGIANCE:** Director Sabrina Hernández [01:25 Minutes Mark on the Audio Recording]

(4) **PUBLIC COMMENT:** [01:49 Minutes Mark on the Audio Recording]

Secretary of the District Amorette Ko-Wong introduced Public Comment.

The following individuals spoke under Public Comment:

- Belinda Yu (in person)
- Mimi Klausner (in person)
- Marissa LaMagna (in person)
- John Michels (in person)
- Colin A. Miller (in person)
- Ken Seidman (in person)
- Isabelle Allen (in person)
- Bella LeNestour (in person)
- Imam Khalil (in person)
- Emily Ross (in person)
- Dottie Lux (in person)
- Basil Ayish (in person)
- Coco Faria (in person)
- Robin Song (in person)
- “Em” (in person)
- Shaina Wagner (in person)
- Shiva Mishek (in person)
- Paula (in person)
- Sofia Escudero (in person)
- Will (in person)
- Ash Wagner (in person)
- Chris Taaffe (in person)
- Ashley Corri (in person)
- Grey Castleberry (remotely)
- Afraz Kahn (remotely)
- Malani Yoko (remotely)
- Eileen Kahn (remotely)
- Bradley Harger (remotely)
- Bradley Harger II (remotely)
- Deborah Joy (remotely)
- Eric Kahn (remotely)
- Leah Yanaton (remotely)
- Mia Cooper (remotely)
- Melody Bethany (remotely)
- Sarah Bartunek (remotely)
- Laura Cohen (remotely)

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- Matheas Usterak (remotely)
- Nova Smith (remotely)

President Cochran thanked the speakers for their comments.

**(5) CONSENT CALENDAR: [01:03: 33 Hour Mark on the Audio Recording]**

**Directors GIUDICE/THIER** moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (4):** Directors Engardio, Hardeman and Sauter; Second Vice President Rabbitt.

**(A) Approve the Minutes of the following Meetings:**

- (1) Building and Operating Committee of August 21, 2025;
- (2) Finance-Auditing Committee of August 21, 2025;
- (3) Board of Directors of August 22, 2025; and,
- (4) Special Board of Directors of September 3, 2025.

**Carried**

**(B) Ratification of Previous Actions by the Auditor-Controller:**

**Resolution No. 2025-062** (as detailed in the September 25, 2025, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report of August 2025.

**Adopted**

**(6) REPORTS OF OFFICERS:**

**(A) General Manager [01:04:05 Hour Mark on the Audio Recording]**

General Manager Denis Mulligan highlighted a several items in the report, including: 1) Feedback received on the proposed Marin-Sonoma Coordinated Transit Service Plan, 2) The large number of bills passed by the California State Legislature, and 3) Recognition of the Employee of the Month: Michael Odera.

Director Snyder spoke about the Golden Gate Transit Amalgamated Retirement Plan. Mr. Mulligan responded.

Director Thier echoed Director Snyder's comments.

**(B) Attorney [01:08:58 Hour Mark on the Audio Recording]**

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only; no action was taken.



(C) **District Engineer** [01:09:21 Hour Mark on the Audio Recording]

District Engineer John Eberle presented the District Engineer's Report, which was for informational purposes only; no action was taken. He provided updates on several projects, including:

- Confirmation from Caltrans that the \$400,000,000 in Federal discretionary grant funds for the Seismic Retrofit Project had been allocated
- Working towards finalizing a contract with the CMGC
- Seismic Instrumentation Program sensors
- Night work on the Suicide Deterrent System project
- Novato Bus Facility Dispatch and Fuel Island Building Roof Rehabilitation and Building Exterior Improvements
- San Rafael Bus Administration Building HVAC Improvement and Roof Rehabilitation Project
- Golden Gate Bridge Electrical System Project

(7) **OTHER REPORTS:**

There were no Other Reports to discuss.

(8) **REPORT OF COMMITTEES:** [01:12:35 Hour Mark on the Audio Recording]

(A) **Building and Operating Committee** [01:12:47 Hour Mark on the Audio Recording]  
**September 25, 2025**  
**Chair Patricia Garbarino**

(1) **Approve Actions Relative to Award of Contract No. 2025-MD-009, Security Guard Services for Bus and Ferry Facilities, to Barbier Security Group**

**Directors GARBARINO/MASTIN**

**Resolution No. 2025-063** approves actions relative to Contract No. 2025-MD-009, *Security Guard Services for Bus and Ferry Facilities*, as follows:

- (a) Approves award of Contract No. 2025-MD-009, *Security Guard Services for Bus and Ferry Facilities*, to Barbier Security Group of San Rafael, CA, for a two-year base period and three one-year optional renewals, with an estimated cost for the two-year base plus all three option years of \$6,174,595.48; and,
- (b) Establishes a 15% contract contingency in the amount of \$926,189 to allow for temporary and long-term increases in staffing as needed, as well as other unanticipated circumstances and a contractually permitted potential rate increase in years three through five.

**Adopted**

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**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (4):** Directors Engardio, Hardeman and Sauter; Second Vice President Rabbitt.

**(2) Approve Award of Contract No. 2025-MD-053, District Wide Janitorial Services, to Aim to Please Janitorial Services, Inc.**

**Directors GARBARINO/HILL**

**Resolution No. 2025-064** approves award of Contract No. 2025-MD-053, *District Wide Janitorial Services*, to Aim to Please Janitorial Services, Inc. of San Francisco, CA, in a total amount not-to-exceed \$1,631,538 for a base term of two years and up to three one-year option terms exercisable at the General Manager's discretion, to perform janitorial services at the Golden Gate Bridge Toll Plaza facilities, the Golden Gate Transit Bus facilities in San Rafael, Golden Gate Ferry vessels, and the Larkspur Golden Gate Ferry Terminal.

**Adopted**

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (4):** Engardio, Hardeman and Sauter; Second Vice President Rabbitt.

**(B) Finance/ Auditing Committee [01:15:38 Hour Mark on the Audio Recording]  
September 25, 2025  
Vice Chair Barbara Pahre**

**(1) Receive the Updated Five- and Ten-Year Financial Projection**

**Directors PAHRE/ HERNÁNDEZ**

**Resolution No. 2025-065** receives the updated five- and ten-year financial projection, as detailed in this staff report.

**Adopted**

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (4):** Directors Engardio, Hardeman and Sauter; Second Vice President Rabbitt.

- (C) Rules, Policy, and Industrial Relations Committee [01:16:46 Hour Mark on the Audio Recording]  
September 25, 2025  
Chair Sabrina Hernández

- (1) Approve Award of Contracts Relative to Request for Proposals No. 2025-D-028, Temporary Staffing Services

**Directors HERNÁNDEZ/THIER**

**Resolution No. 2025-066** approves the award of five on-call contracts relative to Request for Proposals (RFP) No. 2025-D-028, *Temporary Staffing Services*. Each Agreement will have a three-year base term with a total aggregate not-to-exceed amount of \$3 million, plus two additional one-year options, exercisable at the General Manager's discretion, not to exceed \$1 million per year. The total not-to-exceed amount for all the contracts for the base years and options years is \$5 million. Contracts will be awarded to the following temporary employment agencies:

- (a) 22nd Century Technologies, Inc., McLean, VA
- (b) AppleOne, Inc., dba AppleOne Employment Services, Glendale, CA
- (c) Bolt Staffing Services, Inc., Sonoma, CA
- (d) Compunnel Software Group, Inc., Princeton, NJ
- (e) Infojini, Inc., Columbia, MD

These contracts will be funded through salary savings or a separate budget adjustment, as needed.

**Adopted**

**AYES (13):** Directors Devlin, Garbarino, Giudice, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni, Snyder and Thier; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (4):** Directors Engardio, Hardeman and Sauter; Second Vice President Rabbitt.

(9) **ADDRESSES TO BOARD:**

There were no Addresses to the Board.

(10) **SPECIAL ORDER OF BUSINESS**

There was no Special Order of Business.

(11) **UNFINISHED BUSINESS**

There was no Unfinished Business.



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**(12) NEW BUSINESS**

There was no New Business.

**(13) COMMUNICATIONS [01:42:25 Hour Mark on the Audio Recording]**

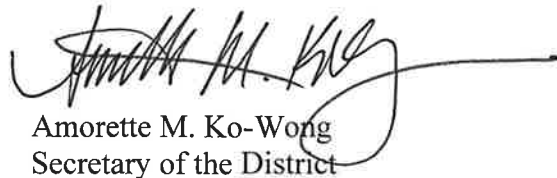
President Cochran stated that copies of Communications are available from the District Secretary's Office.

**(14) ADJOURNMENT: [01:19:40 Hour Mark on the Audio Recording]**

All business having been concluded Directors HILL/MOULTON-PETERS moved and seconded that the meeting be adjourned in honor of former United States Representative John Burton, who also served in both houses of the California State Legislature, and Journalist Belva Davis, the first Black woman television newscaster on the West Coast. The meeting adjourned at 11:25 a.m.

**Carried**

Respectfully submitted,



Amorette M. Ko-Wong  
Secretary of the District

AMK:LR:tnm