

September 25, 2025



MINUTES OF THE BUILDING AND OPERATING COMMITTEE

**These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Building and Operating Committee of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, September 25, 2025, at 9:03 a.m., with Chair Garbarino presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:03 a.m.
- (2) **Roll Call:** Secretary of the District Amorette Ko-Wong. **[00:32 Minute Mark on the Audio Recording]**

Committee Members Present (7): Chair Garbarino, Vice Chair Rodoni; Directors Devlin, Giudice, Mastin and Rabbitt; President Cochran.

Committee Members Absent (1): Director Pahre.

Other Directors Present (2): Directors Hernández and Hill.

[Note: On this date, there were two vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Jennifer Mennucci; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Risk Management and Safety Director Kelli Vitale; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Leticia Rosas

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

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(3) APPROVE ACTIONS RELATIVE TO AWARD OF CONTRACT NO. 2025-MD-009, SECURITY GUARD SERVICES FOR BUS AND FERRY FACILITIES, TO BARBIER SECURITY GROUP [01:14 Minutes Mark on the Audio Recording]

Director of Risk Management and Safety Kelli Vitale presented the staff report.

Director Mastin asked which two firms were interviewed and how the cost is being divided among departmental divisions. Ms. Vitale responded.

(a) Action by the Committee [04:21 Minutes Mark on the Audio Recording]

Staff recommended and the Committee concurred by motion made and seconded by Directors GIUDICE/MASTIN to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee recommends that the Board of Directors approve actions relative to Contract No. 2025-MD-009, *Security Guard Services for Bus and Ferry Facilities*, as follows:

- (i) Approve award of Contract No. 2025-MD-009, *Security Guard Services for Bus and Ferry Facilities*, to Barbier Security Group of San Rafael, CA, for a two-year base period and three one-year optional renewals, with an estimated cost for the two-year base plus all three option years of \$6,174,595.48; and,
- (ii) Establish a 15% contract contingency in the amount of \$926,189 to allow for temporary and long-term increases in staffing as needed, as well as other unanticipated circumstances and a contractually permitted potential rate increase in years three through five.

Action by the Board at its meeting of September 26, 2025 – Resolution

AYES (7): Chair Garbarino, Vice Chair Rodoni; Directors Devlin, Giudice, Mastin and Rabbitt; President Cochran.

NOES (0): None.

ABSENT (7): Director Pahre.

(4) APPROVE AWARD OF CONTRACT NO. 2025-MD-053, DISTRICT WIDE JANITORIAL SERVICES, TO AIM TO PLEASE JANITORIAL SERVICES, INC. [04:35 Minutes Mark on the Audio Recording]

Deputy General Manager/Bridge Division David Rivera presented the staff report.

(b) Action by the Committee [06:17 Minutes Mark on the Audio Recording]

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Staff recommended and the Committee concurred by motion made and seconded by **Directors DEVLIN/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee recommends that the Board of Directors approve award of Contract No. 2025-MD-053, *District Wide Janitorial Services*, to Aim to Please Janitorial Services, Inc. of San Francisco, CA, in a total amount not-to-exceed \$1,631,538 for a base term of two years and up to three one-year option terms exercisable at the General Manager's discretion, to perform janitorial services at the Golden Gate Bridge Toll Plaza facilities, the Golden Gate Transit Bus facilities in San Rafael, Golden Gate Ferry vessels, and the Larkspur Golden Gate Ferry Terminal

Action by the Board at its meeting of September 26, 2025 – Resolution

AYES (7): Chair Garbarino, Vice Chair Rodoni; Directors Devlin, Giudice, Mastin and Rabbitt; President Cochran.
NOES (0): None.
ABSENT (1): Director Pahre.

(5) Status Report from Board Appointee(s) on Sonoma-Marin Area Rail Transit Board
[06:33 Minutes Mark on the Audio Recording]

Chair Garbarino and Director Rabbitt provided an informational status report, and no action was taken.

(6) Status Report on Engineering Projects [09:55 Minute Mark on the Audio Recording]

District Engineer John Eberle presented an informational report, and no action was taken. He stated that Caltrans approved the request to proceed the construction phase for the Golden Gate Suspension Bridge Seismic Retrofit Project. The notification systems for earthquakes worked, and staff were notified of the recent earthquake in Berkeley. The RFP for Engineering Design Services for the Larkspur Ferry Terminal Storm Drain Facility Repair did not receive any proposal; staff is reviewing the documents and will re-advertise the RFP.

Director Mastin asked for an update on the installation of the clips. Mr. Eberle and General Manager Mulligan responded.

Director Hernández asked if the Golden Gate Bridge Electrical System Repairs will be delayed. Mr. Eberle responded.

(7) Public Comment [20:09 Minute Mark on the Audio Recording]

Executive Administrator to the General Manager Justine Bock introduced Public Comment.

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The following individual spoke under Public Comment:
David Pilpel (remotely)

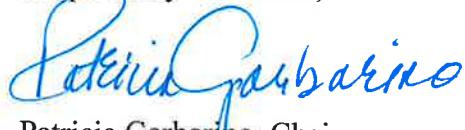
General Manager Mulligan responded to Mr. Pilpel's comment.

(8) Adjournment [23:40 Minute Mark on the Audio Recording]

All business having been concluded, Directors GIUDICE/DEVLIN moved and seconded that the meeting be adjourned at 9:27 a.m.

Carried

Respectfully submitted,

A blue ink signature of Patricia Garbarino.

Patricia Garbarino, Chair
Building and Operating Committee

PG:AMK:LR:tnm