

Date Issued: March 28, 2025



**SUMMARY OF ACTIONS**  
**BOARD OF DIRECTORS MEETING OF MARCH 28, 2025**

**Resolution No. 2025-019 (March 27, 2025 meeting of the Finance-Auditing Committee)**

Ratifies actions taken by the Auditor-Controller, as follows:

- (1) Ratifies Commitments and/or Expenditures;
- (2) Ratifies previous investments;
- (3) Authorizes reinvestments; and,
- (4) Accepts the "Investment Report" for February 2025.

**Resolution No. 2025-020 (March 28, 2025 meeting of the Board of Directors)**

Ratifies the emergency action of the General Manager to approve an emergency third contract change order with PB Electric, Inc., in an amount not to exceed \$400,000, to procure electrical material and equipment necessary to perform a temporary short-term repair to the Golden Gate Bridge electrical system.

**Resolution No. 2025-021 (March 27, 2025 meeting of the Building and Operating Committee)**

Approves award of Contract No. 2024-BT-029, *Novato Bus Facility Dispatch and Fuel Island Building Roof Rehabilitation and Building Exterior Improvements*, to Pro-Ex Construction, Inc., of Rancho Cordova, CA, in the amount of \$331,750; establishes a construction contingency for the Contract in the amount of \$49,762, equal to 15% of the contract award amount; and, authorizes an increase in the amount of \$119,512 in the FY 24/25 Bus Division Capital Budget for Project #2435, *D2 Dispatch & Fuel Island Building Roof Rehabilitation*, to be funded with District reserves, for a revised total project budget of \$710,512, in concurrence with the Finance-Auditing Committee and, as detailed in the staff report.

**Resolution No. 2025-022 (March 27, 2025 meeting of the Finance-Auditing Committee)**

Approves actions, as detailed in the staff report, relative to the Low Carbon Transit Operations Program to authorize the General Manager or his designee to execute and submit related certifications and assurances and agreements on behalf of the District; and, approve submission of a grant application for the *M.V. Mendocino* Replacement Project in FY 24/25.

**Ordinance No. 2025-001 (March 27, 2025 meeting of the Finance-Auditing Committee)**

Approves establishment of a Pilot Program for Interagency No-Cost or Reduced Cost Transfer Credit (Pilot Program) on Golden Gate Transit Bus and Golden Gate Ferry and amend the Master Ordinance accordingly, with the understanding that, if approved, the Pilot Program is expected to commence at the launch of Clipper® 2.0, currently scheduled for spring/summer of 2025, as detailed in the staff report.

~ Continued on the next page ~

**Summary of Actions of the Board of Directors**  
**Meeting of March 28, 2025/Page 2**

**Ordinance No. 2025-002 (March 27, 2025 meeting of the Finance-Auditing Committee)**

Approves a Three-Year Fare Increase Plan for Larkspur to San Francisco Special Event Ferry Service, approve the associated Title VI Equity Analysis, and amend the Master Ordinance accordingly, with the understanding that, if approved, the Three-Year Fare Increase Plan would be implemented on April 1, 2025, with its first increment of a \$0.50 increase, with subsequent \$0.50 increases on April 1, 2026, and April 1, 2027, respectively, as detailed in the staff report.

**Resolution No. 2025-023 (March 27, 2025 meeting of the Finance-Auditing Committee)**

Receives the Independent Auditor's Communication with Those Charged with Governance and Engagement Letter for services related to the annual financial audit and single audit for the year ending June 30, 2025, as submitted by Eide Bailly, LLP, and as detailed in the staff report.

**Resolution No. 2025-024 (March 27, 2025 meeting of the Finance-Auditing Committee)**

Approves establishment of Project #2546, *Larkspur Ferry Terminal (LFT) Service Building Roof Rehabilitation Project*, as a new project in the FY 24/25 Ferry Division Capital Budget, with the budget of \$800,000, to be 100% funded by the District, as detailed in the staff report.

**Resolution No. 2025-025 (March 28, 2025 meeting of the Board of Directors)**

Authorizes a Resolution of Appreciation to Annemarie Conroy in recognition of her dedicated service as a Director of the Golden Gate Bridge, Highway and Transportation District Board.



Amorette M. Ko-Wong, Secretary of the District

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2025-019**

**RATIFY PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER AND ACCEPT  
THE INVESTMENT REPORT FOR FEBRUARY 2025  
AS PREPARED BY PUBLIC FINANCIAL MANAGEMENT**

March 28, 2025

**WHEREAS**, the Auditor-Controller and the Finance-Auditing Committee/Committee of the Whole, at its meeting of March 27, 2025, has so recommended; now, therefore, be it

**RESOLVED**, that the Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District had no commitments and/or expenditures to ratify for the period of February 1, 2025 through February 28, 2025; and be it further

**RESOLVED**, that the Board ratifies investments made during the period February 15, 2025 through March 17, 2025; and be it further

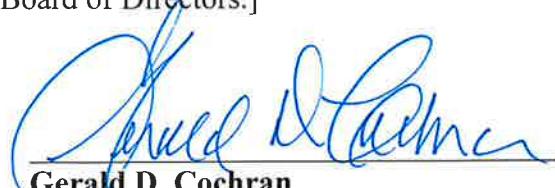
**RESOLVED**, that the Board hereby authorizes the reinvestment, within the established policy of the Board, of any investments maturing between March 18, 2025 and April 14, 2025, as well as the investment of all other funds not required to cover expenditures which may become available; and be it further

**RESOLVED**, that the Board hereby accepts the Investment Report for February 2025, as prepared by Public Financial Management and included in the staff report.

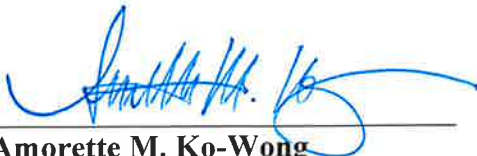
**ADOPTED** this 28<sup>th</sup> day of March 2025, by the following vote of the Board of Directors:

**AYES (15):** Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Snyder; Second Vice President Rabbitt; First Vice President Hill; President Cochran.  
**NOES (0):** None.  
**ABSENT (2):** Directors Sauter and Thier.

[Note: On this date, there were two vacancies on the Board of Directors.]

  
**Gerald D. Cochran**  
President, Board of Directors

**ATTEST:**

  
**Amorette M. Ko-Wong**  
Secretary of the District

Reference: March 27, 2025, Finance-Auditing Committee, Agenda Item No. (3)  
<https://www.goldengate.org/assets/1/25/2025-0327-financecomm-no3-ratofaction.pdf>

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2025-020**

**RATIFY THE EMERGENCY ACTION OF THE GENERAL MANAGER TO APPROVE  
AN EMERGENCY CONTRACT AMENDMENT WITH PB ELECTRIC, INC.,  
RELATED TO THE GOLDEN GATE BRIDGE ELECTRICAL SYSTEM REPAIRS**

March 28, 2025

**WHEREAS**, on February 8, 2025, one of the Golden Gate Bridge's main circuit breakers tripped, affecting power to some of the Bridge's lighting and other electrical systems;

**WHEREAS**, the Golden Gate Bridge, Highway and Transportation District's (District) Bridge Division forces mobilized to the Bridge, investigated the electrical system and provided temporary power to certain locations but were unable to determine the cause of the tripped breaker and unable to restore power to all the lighting and other electrical systems at the Bridge;

**WHEREAS**, Bridge Division staff requested Engineering Department staff assistance to bring in outside electrical contractors with expertise in medium to high voltage industrial electrical installations to assist with the investigation;

**WHEREAS**, in accordance with Public Contract Code Section 22050 and the District's Procurement Policy, on February 10, 2025, the General Manager authorized an emergency procurement with PB Electric, Inc., of Rancho Cordova, CA, in an amount not-to-exceed \$107,500, to perform an investigation of the electrical system and cause of the outage;

**WHEREAS**, PB Electric, Inc. mobilized to the site and discovered damaged and failed equipment and cable failures at multiple locations on the Bridge that could not be repaired and must be replaced; however, initial investigations determined that the existing failed electrical equipment is no longer made and new compatible equipment must be sourced and procured;

**WHEREAS**, the District executed CCO #2 with PB Electric, Inc., to perform additional assessments of the existing conditions, including opening all the east sidewalk electrical pull boxes, documenting the condition of conductors in the pull boxes, documenting findings, developing scopes of work and construction scheduling for the short-term and long-term solutions;

**WHEREAS**, as detailed in the staff report, it has been determined that the lead time to procure new transformers and switches suitable for the conditions at the Bridge is approximately one year, so short-term and long-term solutions are being developed;

**WHEREAS**, the short-term plan includes procuring readily available equipment that may be installed and utilized while the long-term solution is completed and PB Electric, Inc., has provided a cost estimate in the amount of \$400,000 to procure the material and equipment necessary to implement the short-term solution which Engineering staff has determined is reasonable and directed PB Electric Inc., to order the items;

**RESOLUTION NO. 2025-020**  
**BOARD OF DIRECTORS MEETING OF MARCH 28, 2025**  
**PAGE 2**

**WHEREAS**, Engineering staff, the electrical engineering consultant, and PB Electric Inc. are also continuing to develop the full scope of work and cost estimate for the long-term solution and any additional change orders and contract award(s) associated with this work will be brought to the District's Board of Directors at a future meeting; now, therefore, be it

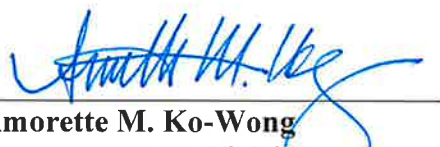
**RESOLVED** that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby ratifies the emergency action of the General Manager to approve an emergency third contract change order with PB Electric, Inc., in an amount not to exceed \$400,000, to procure electrical material and equipment necessary to perform a temporary short-term repair to the Golden Gate Bridge electrical system.

**ADOPTED** this 28<sup>th</sup> day of March 2025, by the following vote of the Board of Directors:

**AYES (15):** Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish, Rodoni and Snyder; Second Vice President Rabbitt; First Vice President Hill; President Cochran.  
**NOES (0):** None.  
**ABSENT (2):** Directors Sauter and Thier.

[Note: On this date, there were two vacancies on the Board of Directors.]

  
**Gerald D. Cochran**  
**President, Board of Directors**

**ATTEST:**   
**Amorette M. Ko-Wong**  
**Secretary of the District**

Reference: March 28, 2025, Board of Directors, Agenda Item No. (6)(A)  
<https://www.goldengate.org/assets/1/25/2025-0328-boardmeeting-no6a-gmrpt.pdf>

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2025-021**

**APPROVE ACTIONS RELATIVE TO AWARD OF CONTRACT NO. 2024-BT-029,  
NOVATO BUS FACILITY DISPATCH AND FUEL ISLAND BUILDING ROOF  
REHABILITATION AND BUILDING EXTERIOR IMPROVEMENTS,  
TO PRO-EX CONSTRUCTION, INC.**

March 28, 2025

**WHEREAS**, the Golden Gate Bridge, Highway and Transportation District's (District) Bus Division operates commuter bus service out of four dispatch, parking, and maintenance facilities, namely, the San Rafael Bus Facility , the Novato Bus Facility , the Santa Rosa Bus Facility , and the San Francisco Bus Facility;

**WHEREAS**, the Novato Bus Facility is located at 801 Golden Gate Place, Novato, CA, and includes a dispatch building, a fuel island and maintenance building, a wash rack, underground diesel fuel storage tanks, a bus parking lot, and an employee parking lot;

**WHEREAS**, the dispatch building was constructed in 1975 of metal wall framing, corrugated metal roof, metal siding, and aluminum windows, and is approximately 1,200 square feet and includes office space, restrooms, and a break room for Bus dispatch staff and drivers; and, the fuel island building is approximately 3,000 square feet and includes fuel pumps, bus cleaning areas, and facilities and tools for minor bus maintenance;

**WHEREAS**, in order to implement improvements to maintain the Novato Bus Facility in a state of good repair, Engineering staff collaborated with Bus Division staff to develop a construction project, Contract No. 2024-BT-029, *Novato Bus Facility Dispatch and Fuel Island Building Roof Rehabilitation and Building Exterior Improvements*;

**WHEREAS**, on January 16, 2025, the bid solicitation documents were posted on Bonfire, the District's public procurement portal, and by the bid opening date of February 20, 2025, three proposals were received from Pro-Ex Construction, Inc., Rancho Cordova, CA; Caliber Contracting Services, Fresno, CA; and, CWS Construction Group, Inc., Novato, CA;

**WHEREAS**, Engineering staff, the District's DBE Program Office, and District's Attorney evaluated the bid proposals for completeness and conformance with the criteria that was specified in the bid solicitation and determined that the bid proposals from Pro-Ex Construction, Inc. and CWS Construction Group, Inc. were complete and responsive to the solicitation, but the bid proposal from Caliber Contracting Services was non-responsive;

**WHEREAS**, the low bid proposal from Pro-Ex Construction, Inc. is within 1% of the engineer's estimate that was established for the project budget and Engineering staff has determined that Pro-Ex Construction, Inc.'s overall pricing reflects the current market conditions and is fair and reasonable;



**RESOLUTION NO. 2025-021**  
**BOARD OF DIRECTORS MEETING OF MARCH 28, 2025**  
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**WHEREAS**, a Small Business Enterprise (SBE) contract-specific goal of 8.5% was established for this contract and the District's DBE Program Office has determined that Pro-Ex Construction, Inc. is an SBE contractor and at this time and SBE participation of approximately 97.5% is anticipated during the performance of this contract;

**WHEREAS**, the Building and Operating Committee has so recommended, and the Finance-Auditing Committee has concurred, at their meetings of March 27, 2025; now, therefore, be it

**RESOLVED** that the Board of Directors (Board) hereby approves award of Contract No. 2024-BT-029, *Novato Bus Facility Dispatch and Fuel Island Building Roof Rehabilitation and Building Exterior Improvements*, to Pro-Ex Construction, Inc. of Rancho Cordova, CA, in the amount of \$331,750; and, be it further

**RESOLVED** that the Board hereby establishes a 15% contingency for Contract No. 2024-BT-029 in the amount of \$49,762; and be it further

**RESOLVED** that the Board hereby authorizes an increase in the amount of \$119,512 in the FY 24/25 Bus Division Capital Budget for Project #2435, *D2 Dispatch & Fuel Island Building Roof Rehabilitation* to be funded with District reserves, for a revised total project budget of \$710,512.

**ADOPTED** this 28<sup>th</sup> day of March 2025, by the following vote of the Board of Directors:

**AYES (14):** Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish and Rodoni; Second Vice President Rabbitt, First Vice President Hill; President Cochran.  
**NOES (0):** None.  
**ABSENT (3):** Directors Sauter, Snyder and Thier.

[Note: On this date, there were two vacancies on the Board of Directors.]

  
**Gerald D. Cochran**  
President, Board of Directors

**ATTEST:**   
**Amorette M. Ko-Wong**  
Secretary of the District

Reference: March 27, 2025, Building and Operating Committee, Agenda Item No. (3)  
<https://www.goldengate.org/assets/1/25/2025-0327-bocomm-no3-novatofacilityroofbldgimprove.pdf>

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2025-022**

**AUTHORIZATION FOR THE EXECUTION OF THE  
CERTIFICATIONS AND ASSURANCES AND AUTHORIZED AGENT FORMS  
FOR THE LOW CARBON TRANSIT OPERATIONS PROGRAM (LCTOP)  
FOR THE FOLLOWING PROJECT:  
*M.V. MENDOCINO REPLACEMENT PROJECT, \$2,903,014***

March 28, 2025

**WHEREAS**, the Golden Gate Bridge, Highway & Transportation District (District) is an eligible project sponsor and may receive state funding from the Low Carbon Transit Operations Program (LCTOP) for transit projects; and

**WHEREAS**, the statutes related to state-funded transit projects require a local or regional implementing agency to abide by various regulations; and

**WHEREAS**, Senate Bill 862 (2014) named the California Department of Transportation (Department) as the administrative agency for the LCTOP; and

**WHEREAS**, the Department has developed guidelines for the purpose of administering and distributing LCTOP funds to eligible project sponsors (local agencies); and

**WHEREAS**, the District wishes to delegate authorization to execute required LCTOP program documents and any amendments thereto to Denis J. Mulligan, General Manager; and

**WHEREAS**, the District wishes to implement the following LCTOP project(s) as further described herein; now, therefore, be it

**RESOLVED** by the Board of Directors of the Golden Gate Bridge, Highway & Transportation District that the District agrees to comply with all conditions and requirements set forth in the Certification and Assurances and the Authorized Agent documents and applicable statutes, regulations and guidelines for all LCTOP funded transit projects; and be it further

**RESOLVED** that Denis J. Mulligan, General Manager, or his designee, be authorized to execute all required documents of the LCTOP program and any Amendments thereto with the California Department of Transportation; and be it further

**RESOLVED** by the Board of Directors of the Golden Gate Bridge, Highway & Transportation District that it hereby authorizes the submittal of the following project nomination(s) and allocation request(s) to the Department in FY2024-25 LCTOP funds:



**RESOLUTION NO. 2025-022**

**BOARD OF DIRECTORS MEETING OF MARCH 28, 2025**

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**Project Name:** MV Mendocino Replacement Project

**Amount of LCTOP funds requested:** \$2,903,014

**Description of Project:** The MV Mendocino Replacement Project includes the design, construction, and delivery of a replacement vessel for the District's ferry fleet.

This is the first of two years of LCTOP funding planned for the Project. District staff is pursuing federal and future-year LCTOP funding opportunities for the completion of this Project.

**Benefit to a Priority Populations:** Golden Gate Ferry service connects to Golden Gate Transit bus routes that serve three San Francisco Disadvantaged Communities, bringing new riders to transit and creating greater multi-modal connectivity for transit riders. Due to the decrease in vehicle trips, greenhouse gas emissions will be reduced throughout the service area. Primary Disadvantaged Community: South of Market Census Tract 6075017801. Secondary Disadvantaged Community: Tenderloin: 6075012502.

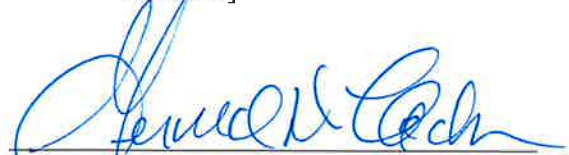
**Amount to benefit Priority Populations:** \$0

**Contributing Sponsor:** Metropolitan Transportation Commission

**ADOPTED** this 28<sup>th</sup> day of March 2025, by the following vote of the Board of Directors:

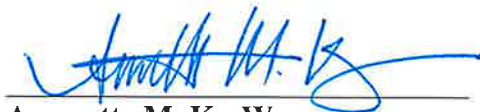
**AYES (14):** Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish and Rodoni; Second Vice President Rabbitt; First Vice President Hill; President Cochran.  
**NOES (0):** None.  
**ABSENT (3):** Directors Sauter, Snyder and Thier.

[Note: On this date, there were two vacancies on the Board of Directors.]



**Gerald D. Cochran**  
**President, Board of Directors**

**ATTEST:**



**Amorette M. Ko-Wong**  
**Secretary of the District**

Reference: March 27, 2025, Finance-Auditing Committee, Agenda Item No. (5)(a)  
<https://www.goldengate.org/assets/1/25/2025-0327-financecomm-no5a-appractionsrelativetolctop.pdf>

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2025-023**

**RECEIVE THE INDEPENDENT AUDITOR'S COMMUNICATION WITH THOSE  
CHARGED WITH GOVERNANCE AND ENGAGEMENT LETTER FOR THE  
ANNUAL FINANCIAL AUDIT AND SINGLE AUDIT FOR THE YEAR ENDING JUNE  
30, 2025, AS SUBMITTED BY EIDE BAILLY, LLP**

March 28, 2025

**WHEREAS**, the Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District), by Resolution 2022-073 at its meeting of August 26, 2022, authorized the execution of a Professional Services Agreement with Eide Bailly, LLP (EB);

**WHEREAS**, EB is in third year of a three-year contract with two, one-year options with the District and has submitted the Communication with Those Charged with Governance and Engagement Letter for the FY 24/25 external financial statement audit;

**WHEREAS**, EB's Engagement Letter describes the audit scope, audit objectives, management responsibilities, audit procedures pertaining to the audit, and nonattest services and discloses the intent to audit the District's Major Federal Award Program(s) compliance with the requirements of the Uniform Guidance;

**WHEREAS**, the audit will be completed in the spring and fall, with nonattest services occurring in the winter; and

**WHEREAS**, the Finance-Auditing Committee, at its meeting of March 28, 2025, recommended that the Board receive the Engagement Letter; now, therefore be it

**RESOLVED** that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby receives the independent auditor's Communication with Those Charged with Governance and Engagement Letter for services related to the annual financial audit and single audit for the year ending June 30, 2025, as submitted by Eide Bailly, LLP.

**ADOPTED** this 28<sup>th</sup> day of March 2025, by the following vote of the Board of Directors:

<b>AYES (14):</b>	Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish and Rodoni; Second Vice President Rabbitt; First Vice President Hill; President Cochran.
<b>NOES (0):</b>	None.
<b>ABSENT (3):</b>	Directors Sauter, Snyder and Thier.

[Note: On this date, there were two vacancies on the Board of Directors.]

**RESOLUTION NO. 2025-023**

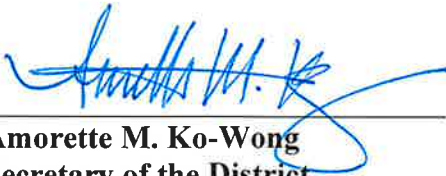
**BOARD OF DIRECTORS MEETING OF MARCH 28, 2025**

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**Gerald D. Cochran**  
**President, Board of Directors**

**ATTEST:**

  
**Amorette M. Ko-Wong**  
**Secretary of the District**

Reference: March 27, 2025, Finance-Auditing Committee, Agenda Item No. (9)  
<https://www.goldengate.org/assets/1/25/2025-0327-financecomm-no8-recindepenauditengageltreidebailly.pdf>

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2025-024**

**APPROVE ESTABLISHMENT OF A NEW CAPITAL PROJECT,  
PROJECT #2546 LARKSPUR FERRY TERMINAL SERVICE BUILDING ROOF  
REHABILITATION, IN THE FY 24/25 FERRY DIVISION CAPITAL BUDGET**

March 28, 2025

**WHEREAS**, constructed in 1974 as part of the original ferry terminal, the Larkspur Ferry Terminal (LFT) Service Building is a two-story structure that houses Ferry Division administrative staff, a maintenance shop, shipping and receiving office, mechanic break room, and material and equipment storage areas;

**WHEREAS**, as detailed in the staff report, in the FY 24/25 Adopted Budget's 10-year capital plan, a project was identified to rehabilitate the LFT Service Building, including the roof in the FY 25/26, however, leaks in the roof is necessitating that the roof rehabilitation project be moved forward in order to prevent further water damage and repairs to the interior of the building;

**WHEREAS**, the Finance-Auditing Committee, at its meeting of March 27, 2025, has so recommended; now, therefore, be it

**RESOLVED** that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby approves the establishment of Project #2546, *Larkspur Ferry Terminal (LFT) Service Building Roof Rehabilitation Project*, in the FY 24/25 Ferry Division Capital Budget, in the amount of \$800,000, to be funded with 100% District funds.


**ADOPTED** this 28<sup>th</sup> day of March 2025, by the following vote of the Board of Directors:

**AYES (14):** Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish and Rodoni; Second Vice President Rabbitt; First Vice President Hill; President Cochran.  
**NOES (0):** None.  
**ABSENT (3):** Directors Sauter, Snyder and Thier.

[Note: On this date, there were two vacancies on the Board of Directors.]

  
**Gerald D. Cochran**  
President, Board of Directors

**ATTEST:**

  
**Amorette M. Ko-Wong**  
Secretary of the District

Reference: March 27, 2025, Finance-Auditing Committee, Agenda Item No. (9)  
<https://www.goldengate.org/assets/1/25/2025-0327-financecomm-no9-addcapprojlfblbgroofrehab.pdf>

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2025-025**

**APPROVE THE PREPARATION AND PRESENTATION  
OF A RESOLUTION OF APPRECIATION TO  
ANNEMARIE CONROY  
IN RECOGNITION OF HER PUBLIC SERVICE AS A  
GOLDEN GATE BRIDGE DISTRICT DIRECTOR**

March 28, 2025

**WHEREAS**, the Board of Directors of the Golden Gate Bridge, Highway and Transportation District desires to officially recognize Annemarie Conroy in recognition of her public service as a Golden Gate Bridge District Director; now, therefore, be it;

**RESOLVED** that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby approves the preparation and presentation of a Resolution of Appreciation to Annemarie Conroy in recognition of her public service as a Golden Gate Bridge District Director; and, be it further

**RESOLVED** that the official Resolution of Appreciation is attached hereto.

**ADOPTED** this 28<sup>th</sup> day of March 2025, by the following vote of the Board of Directors:

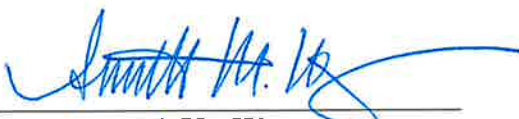
**AYES (14):** Directors Devlin, Engardio, Garbarino, Giudice, Hardeman, Hernández, Mastin, Moulton-Peters, Pahre, Parrish and Rodoni; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

**NOES (0):** None.

**ABSENT (3):** Directors Sauter, Snyder and Thier.

[Note: On this date, there were two vacancies on the Board of Directors.]

  
**Gerald D. Cochran**  
President, Board of Directors

**ATTEST:**   
**Amorette M. Ko-Wong**  
Secretary of the District

Attachment