



2024-12

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

MEMORANDUM OF MINUTES

BOARD OF DIRECTORS MEETING

DECEMBER 20, 2024

These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, December 20, 2024, at 10:00 a.m., with President Cochran presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Gerald D. Cochran.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:16 Minute Mark on the Audio Recording]**

Directors Present (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

Directors Absent (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

[Note: On this date, there was one vacancy on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer John Eberle; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Les Belton; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at **<https://www.goldengate.org/district/board-of-directors/meeting-documents>** or upon request from the Office of the District Secretary.

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- (3) **PLEDGE OF ALLEGIANCE:** Director Barbara L. Pahre. **[01:44 Minutes Mark on the Audio Recording]**

- (4) **PUBLIC COMMENT:** **[02:15 Minutes Mark on the Audio Recording]**

Secretary of the District Amorette Ko-Wong introduced Public Comment.

The following individual spoke under Public Comment:

- Dave Rhody, The Climate Reality Project (remote)

President Cochran thanked the speaker for his comments.

- (5) **CONSENT CALENDAR:** **[05:50 Minutes Mark on the Audio Recording]**

Directors THÉRIAULT/MASTIN moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

AYES (13): Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (5): Directors Conroy, Engardio, Moulton-Peters, Rodoni and Safaí.

- (A) **Approve the Minutes of the following Meetings:**

- (1) Transportation Committee of November 14, 2024;
- (2) Building and Operating Committee of November 14, 2024;
- (3) Finance-Auditing Committee of November 14, 2024;
- (4) Rules, Policy and Industrial Relations Committee of November 14, 2024;
- (5) Governmental Affairs and Public Information Committee of November 15, 2024; and ,
- (6) Board of Directors of November 15, 2024.

Carried

- (B) **Ratification of Previous Actions by the Auditor-Controller:**

Resolution No. 2024-071 (as detailed in the December 19, 2024, Finance-Auditing Committee meeting)

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Reinvestments
- (4) Accept Investment Report of November 2024

Adopted

[Director Conroy arrived]

- (6) **REPORTS OF OFFICERS:**

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(A) General Manager [06:16 Minutes Mark on the Audio Recording]

Mr. Mulligan highlighted a few items in the report including: 1) Bridge Traffic; 2) Bus and Ferry ridership; 3) MASCOTS review of travel between Marin and Sonoma counties; 4) Golden Gate Transit Amalgamated Retirement Plan governance and challenges; and, 5) Employee Recognition: Jennifer Doherty.

(B) Attorney [18:00 Minutes Mark on the Audio Recording]

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only and no action was required.

(C) District Engineer [18:22 Minutes Mark on the Audio Recording]

District Engineer John Eberle presented the District Engineer Report, which was for informational purposes only and no action was taken.

(7) OTHER REPORTS:

There were no Other Reports to discuss.

(8) REPORT OF COMMITTEES: [18:58 Minutes Mark on the Audio Recording]

**(A) Building and Operating Committee/Committee of the Whole [19:03 Minutes Mark on the Audio Recording]
December 19, 2024
Chair Patricia Garbarino**

(1) Approve Actions Relative to The Golden Gate Bridge Physical Suicide Deterrent System Project [19:10 Minutes Mark on the Audio Recording]

Directors GARBARINO/THÉRIAULT

Resolution No. 2024-082 approves the following actions relative to the *Golden Gate Bridge Physical Suicide Deterrent System Project* (Project #1526):

- (a) Authorizes execution of the Sixth Amendment to Professional Services Agreement No. 2018-B-07, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Construction Scheduling and Claim Review Services*, with Secretariat International, Manhattan Beach, CA, in an amount not-to-exceed \$599,500, for continuation of expert construction scheduling and estimating and claim evaluation services through approximately December 2025; and,
- (b) Authorizes execution of the Sixth Amendment to Professional Services Agreement No. 2018-B-07, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Construction Scheduling and Claim Review Services*, with Secretariat International, Manhattan Beach, CA, in an

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amount not-to-exceed \$599,500, for continuation of expert construction scheduling and estimating and claim evaluation services through approximately December 2025; and, engineering by the District's Engineering staff and its consultant through December 2025, to be funded with District reserves, for a revised total project budget of \$319,564,145.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(B) Rules, Policy, and Industrial Relations Committee/Committee of the Whole
[20:56 Minutes Mark on the Audio Recording]

December 19, 2024

Chair Sabrina Hernández

(1) Authorize the General Manager to Sign the Equity in Infrastructure Project Pledge **[21:10 Minutes Mark on the Audio Recording]**

Directors HERNÁNDEZ/THIER

Resolution No. 2024-083 authorizes the General Manager to sign the Equity in Infrastructure Project Pledge as a commitment to improving public infrastructure contracting practices and supporting Historically Underutilized Businesses.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(2) Approve Actions Relative to Succession Planning of the New CFO/Auditor-Controller **[21:50 Minutes Mark on the Audio Recording]**

Directors HERNÁNDEZ/HILL

Resolution No. 2024-084 approves the following actions relative to succession planning of the new CFO/Auditor Controller: separate the current Budget and Electronic Revenue Collection Department into two distinct departments, approve reclassifying two positions to lead those departments, and approve changes to the Table of Organization:

- (a) Amend the Table of Organization to separate the current Budget & Electronic Revenue Collection Department into two departments: Budget

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and Financial Analysis Department and Tolls and Electronic Revenue Operations Department;

- (b) Reclassify the Director of Budget and Electronic Revenue Collection position to the position of Director of Budget and Financial Analysis with an annual compensation range of \$176,155 to \$212,867, not including benefits;
- (c) Reclassify the vacant Electronic Revenue Operations Program Manager position to the Director of Tolls and Revenue Operations with an annual compensation range of \$176,155 to \$212,867, not including benefits; and,
- (d) Adjust the Operating Budget and Table of Organization accordingly.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(9) ADDRESSES TO BOARD:

There were no Addresses to Board.

(10) SPECIAL ORDER OF BUSINESS:

- (A) Authorize a Resolution of Appreciation to Joseph M. Wire, Auditor - Controller, in Recognition of His Dedicated Service to the Golden Gate Bridge, Highway and Transportation District [23:54 Minutes Mark on the Audio Recording]**

President Cochran expressed appreciation for Auditor-Controller Joseph Wire and noted some of his accomplishments, including producing the District's first printed budget, overseeing the conversion to All Electronic Tolling, and establishment of the OPEB Trust.

Director Pahre spoke about her and Mr. Wire's tenure, and her confidence in the District's finances.

Director Grosboll expressed appreciation for Mr. Wire's contributions especially during his Presidency.

Director Thériault said he had been a labor representative during District negotiations and relied with confidence on Mr. Wire and his team's financial expertise.

Director Garbarino expressed appreciation for Mr. Wire's communication skill in Board and Committee meetings especially during the COVID pandemic.

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Director Snyder expressed appreciation for Mr. Wire's wisdom and earnestness.

Director Thier thanked Mr. Wire for his explanations and financial skill.

Director Rabbitt expressed appreciation and gratitude for Mr. Wire's contributions to finances and he spoke about the clarity of the District's financial publications.

Director Hernández thanked Mr. Wire for his contributions and time he spent explaining the finances to her, and she echoed the other Directors' comments.

Director Thier read a statement from Director Moulton-Peters thanking Mr. Wire for all the work he has done for the District.

Director Mastin expressed agreement with others' comments and thanked Mr. Wire for his contributions to the District.

Director Conroy thanked Mr. Wire for his exemplary contributions to public service.

Mr. Wire responded and expressed gratitude for the comments, including the Board's recognition of the various financial challenges, the importance of the Board's engagement in the decision-making process, and his long-standing staff who contributed to the success of his efforts.

Directors PAHRE/RABBITT

Resolution No. 2024-085 approves the preparation and presentation of a Resolution of Appreciation to Joseph Wire in recognition of his dedicated service as the Golden Gate Bridge, Highway and Transportation District's Auditor-Controller.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(B) Authorize a Resolution of Appreciation to Ahsha Safaí in Recognition of his Dedicated Service as Director of the Golden Gate Bridge, Highway and Transportation District Board [44:36 Minutes Mark on the Audio Recording]

Director Dorsey spoke his collegial relationship with Directors Safaí and Stefani.

Directors DORSEY/THIER

Resolution No. 2024-086 approves the preparation and presentation of a Resolution of Appreciation to Ahsha Safaí in recognition of his dedicated service as a Golden Gate Bridge, Highway and Transportation District Director.

Adopted

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AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(C) Authorize a Resolution of Appreciation to Catherine Stefani in Recognition of her Dedicated Service as Director of the Golden Gate Bridge, Highway and Transportation District Board [46:07 Minutes Mark on the Audio Recording]

Directors DORSEY/PAHRE

Resolution No. 2024-087 approves the preparation and presentation of a Resolution of Appreciation to Catherine Stefani in recognition of her dedicated service as a Golden Gate Bridge, Highway and Transportation District Director.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(D) Report from the Chair of the Nomination of Officers of the Board of Directors for 2025 Advisory Committee [46:33 Minutes Mark on the Audio Recording]

Chair Pahre presented the Advisory Committee's Report. She reviewed the Committee's recommendation to confirm the Officers of the Board for 2025:

President Gerald Cochran;
First Vice President Elbert Hill; and
Second Vice President David Rabbitt.

The following individual spoke under Public Comment for Agenda Item No. (10)(D):
[48:01 Minutes Mark on the Audio Recording]

- Thomas Annis, Painter (in person)

Directors PAHRE/GROSBOLL

Resolution No. 2024-079 approves the selection of Officers of the Board of Directors for the Year 2025: President Gerald Cochran, First Vice President Elbert Hill and Second Vice President David Rabbitt.

Adopted

AYES (14): Directors Conroy, Dorsey, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Snyder, Thériault and Thier; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

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ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safaí.

(11) UNFINISHED BUSINESS

There was no Unfinished Business.

(12) NEW BUSINESS

There was no New Business.

(13) COMMUNICATIONS

President Cochran stated that copies of Communications are available from the District Secretary's Office.

(14) ADJOURNMENT: [53:08 Minutes Mark on the Audio Recording]

All business having been concluded Directors RABBITT/HILL moved and seconded that the meeting be adjourned in honor of Joseph John Garbarino, former District Engineer Daniel Mohn, and Dennis Witt at 10:55 a.m.

Carried

Respectfully submitted,

Amorette M. Ko-Wong
Secretary of the District

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ABSENT (4): Directors Engardio, Moulton-Peters, Rodoni and Safai.

(11) UNFINISHED BUSINESS

There was no Unfinished Business.

(12) NEW BUSINESS

There was no New Business.

(13) COMMUNICATIONS

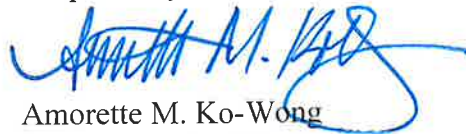
President Cochran stated that copies of Communications are available from the District Secretary's Office.

(14) ADJOURNMENT: [53:08 Minutes Mark on the Audio Recording]

All business having been concluded **Directors RABBITT/HILL** moved and seconded that the meeting be adjourned in honor of Joseph John Garbarino, former District Engineer Daniel Mohn, and Dennis Witt at 10:55 a.m.

Carried

Respectfully submitted,



Amorette M. Ko-Wong
Secretary of the District

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