

Date Issued: February 23, 2024



SUMMARY OF ACTIONS
BOARD OF DIRECTORS MEETING OF FEBRUARY 23, 2024

Resolution No. 2024-008 (February 22, 2024 meeting of the Finance-Auditing Committee)

Ratifies actions taken by the Auditor-Controller, as follows:

- (1) Ratifies Commitments and/or Expenditures;
- (2) Ratifies previous investments;
- (3) Authorizes reinvestments; and,
- (4) Accepts the “Investment Report” for January 2024.

Resolution No. 2024-009 (February 22, 2024 meeting of the Building and Operating Committee)

Approves actions relative to the Preconstruction Phase of Project #1923, *Golden Gate Suspension Bridge Seismic Retrofit Project*, as follows:

- a) Authorizes execution of Professional Services Agreement (PSA) No. 2023-B-015, *Golden Gate Suspension Bridge Seismic Retrofit CMGC Preconstruction Services*, with Halmar International, LLC of Nanuet, NY, in an amount not-to-exceed \$5,754,332, for Construction Manager/General Contractor (CMGC) preconstruction services; and,
- b) Authorizes execution of PSA No. 2023-B-042, *Golden Gate Suspension Bridge Seismic Retrofit ICE Services*, with Leland Saylor Associates of Walnut Creek, CA, in an amount not-to-exceed \$1,514,263, for Independent Cost Estimator preconstruction services; and,
- c) Authorizes execution of the Fourteenth Amendment to PSA No. 2010-B-1, with HDR Engineering, Inc., of Walnut Creek, CA, in an amount not-to-exceed \$5,543,833, for additional engineering design services to finalize the Project construction documents and to assist the District in establishing construction price and schedule for the Project during the Preconstruction Phase; and,
- d) Authorizes an \$8,540,031 increase in the Fiscal Year 2023/2024 Bridge Division Capital Budget for Project #1923, for the District’s staff and consultant services, and other expenses required to develop the final construction documents and the construction price and schedule, for the total Project budget of \$19,845,538, as detailed in the staff report.

Resolution No. 2024-010 (February 22, 2024 meeting of the Finance-Auditing Committee)

Approves renewal of the District’s Marine Insurance Program, as detailed in the staff report, relative to the District’s Protection and Indemnity coverage; Hull and Machinery, Increased Value and War coverage including Terrorism and Risk Insurance Act (TRIA) coverage; Marine General Liability coverage, as well as the Excess Marine General Liability Insurance program and Vessel Pollution coverage for a renewal package totaling \$943,167, effective February 20, 2024.

~ Continued on the next page ~

**Summary of Actions of the Board of Directors
Meeting of February 23, 2024/Page 2**

Resolution No. 2024-011 (February 23, 2024 meeting of the Board of Directors)

Approves the action to delegate to the General Manager the authority to make transit service level adjustments through March 1, 2025, as detailed in the staff report.



Amorette M. Ko-Wong, Secretary of the District

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

RESOLUTION NO. 2024-008

**RATIFY PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER AND ACCEPT
THE INVESTMENT REPORT FOR JANUARY 2024
AS PREPARED BY PUBLIC FINANCIAL MANAGEMENT**

February 23, 2024

WHEREAS, the Auditor-Controller and the Finance-Auditing Committee, at its meeting of February 22, 2024, has so recommended; now, therefore, be it

RESOLVED, that the Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District had no commitments and/or expenditures to ratify for the period of January 1, 2024 through January 31, 2024; and be it further

RESOLVED, that the Board ratifies investments made during the period January 16, 2024 through February 12, 2024; and be it further

RESOLVED, that the Board hereby authorizes the reinvestment, within the established policy of the Board, of any investments maturing between February 13, 2024 and March 19, 2024, as well as the investment of all other funds not required to cover expenditures which may become available; and be it further

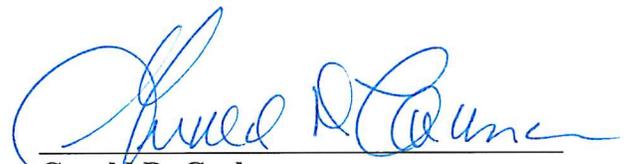
RESOLVED, that the Board hereby accepts the Investment Report for January 2024, as prepared by Public Financial Management and included in the staff report.

ADOPTED this 23rd day of February 2024, by the following vote of the Board of Directors:

AYES (17): Directors Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni, Stefani, Snyder, Thériault and Thier (remote); Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (2): Directors Conroy and Safaí.



Gerald D. Cochran
President, Board of Directors

ATTEST:



Amorette M. Ko-Wong
Secretary of the District

Reference: February 22, 2024, Finance-Auditing Committee, Agenda Item No. (3)
<https://www.goldengate.org/assets/1/25/2024-0222-financecomm-no3-ratofaction.pdf>

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

RESOLUTION NO. 2024-009

**APPROVE ACTIONS RELATIVE TO THE PRECONSTRUCTION PHASE OF THE
GOLDEN GATE SUSPENSION BRIDGE SEISMIC RETROFIT PROJECT**

February 23, 2024

WHEREAS, by Resolution No. 2018-049, the Board of Directors of the Golden Gate Bridge, Highway and Transportation District (District) approved the use of the Construction Manager/General Contractor (CMGC) project delivery method for the construction of the *Golden Gate Suspension Bridge Seismic Retrofit Project* (Project);

WHEREAS, the CMGC project delivery method allows the District to engage a construction contractor during the project design stage (referred to as Preconstruction Phase) to collaboratively work with the project team on development of construction plans and specifications, as well as on the construction price and schedule;

WHEREAS, during the Preconstruction Phase, the CMGC provides input on value engineering ideas that improve the project's constructability and price; on impacts of project site, on environmental and regulatory constraints on construction cost and schedule; and on construction cost and schedule risks and how those risks can be mitigated, and prepares construction cost estimates at each pricing milestone and for its Construction Price Proposal (CPP);

WHEREAS, the implementation of the Golden Gate Suspension Bridge Seismic Retrofit Project Preconstruction Phase, which will conclude with establishing a construction cost and schedule, will require participation of the following Project Team members: the CMGC, Design consultant (previously retained by the District), Independent Cost Estimator (ICE) consultant, Project Technical Review Panel (TRP) consultants (previously retained by the District), Federal Highway Administration (FHWA) and California Department of Transportation (Caltrans) oversight staff, as well as the District's project management and contract administration staff;

WHEREAS, in consultation with FHWA, Caltrans, the District's Disadvantaged Business Enterprise (DBE) Office and the District's Attorney, Engineering staff has developed documents for the procurement of CMGC and ICE services that define scopes of work and qualifications of firms that would be performing the CMGC services and ICE services, as detailed in the staff report;

WHEREAS, in conformance with the FHWA-approved December 2022 Caltrans Local Assistance Procedures for CMGC Projects and the District's Procurement Manual, the District's qualification-based CMGC selection process involved evaluation and selection procedures utilizing a Request for Qualifications (RFQ);

WHEREAS, on May 31, 2023, the District issued Request for Statement of Qualifications (SOQ), RFQ No. 2023-B-015, *Golden Gate Bridge Suspension Bridge Seismic Retrofit CMGC Preconstruction Services*, and, by the solicitation due date of August 4, 2023, the District received three SOQs;

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BOARD OF DIRECTORS MEETING OF FEBRUARY 23, 2024

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WHEREAS, Engineering staff, the District's Attorney, and the District's DBE Program Administrator reviewed the proposals and determined that they were all responsive to the solicitation requirements, and all proposers received passing scores for their organizational and legal structure and their financial capacity;

WHEREAS, the District's selection committee reviewed the SOQs and, with FHWA and Caltrans representatives observing, interviewed the three proposers on September 27, 2023 and evaluated them based upon the criteria detailed in the staff report;

WHEREAS, the selection committee agreed that the top-ranked consultant firm, Halmar International, LLC (Halmar), is the most qualified to perform the requested services and, as provided in the RFQ, after the qualifications-based ranking of the CMGC proposers was established, District staff opened and reviewed a sealed cost proposal submitted by the highest ranked firm, Halmar;

WHEREAS, staff conducted a cost analysis and negotiated a not-to-exceed price of \$5,754,332 with Halmar for the CMGC Preconstruction Phase Services, which staff has determined to be fair and reasonable based on the scope of services requested by the District and an independent cost estimate performed by the District;

WHEREAS, Halmar will be compensated for actual time expended at specified hourly rates, and other direct expenses incurred, up to the not-to-exceed authorized amount;

WHEREAS, in conformance with the Local Assistance Procedures for CMGC Projects, there was no contract specific DBE goal for the CMGC Preconstruction Phase Services and Halmar is not a DBE; however, Halmar signed the Proposer's Disadvantaged Business Enterprise Declaration Affidavit confirming its commitment to comply fully with U.S. DOT DBE provisions;

WHEREAS, execution of PSA No. 2023-B-015, *Golden Gate Bridge Suspension Bridge Seismic Retrofit CMGC Preconstruction Services*, with Halmar is subject to the District receiving FHWA approval of the PSA award;

WHEREAS, as stated in the Local Assistance Procedures for CMGC Projects, the District is required to engage services of an ICE consultant in conformance with the Caltrans Local Assistance Procedures Manual Chapter 10, *Consultant Selection*, to provide independent cost estimates for the purposes of evaluating the acceptability of the CMGC's construction cost estimates, schedules and price proposal and design consultant's construction cost estimate (Engineer's Estimate), as further described in the staff report;

WHEREAS, the District's qualification-based ICE selection process involves evaluation and selection procedures utilizing a Request for Qualifications and Proposal (RFQ/RFP) in conformance with the Local Assistance Manual Chapter 10 and the District's Procurement Manual;

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WHEREAS, on December 15, 2023, the District issued RFQ/RFP No. 2023-B-042, *Golden Gate Bridge Suspension Bridge Seismic Retrofit Independent Cost Estimator (ICE) Services*, and, by the solicitation due date of January 10, 2024, the District received three Statements of Qualifications and Proposals (SOQ&Ps);

WHEREAS, Engineering staff, the District's Attorney, and the District's DBE Program Administrator reviewed the proposals and determined that they were all responsive to the solicitation requirements;

WHEREAS, the District's selection committee reviewed the SOQ&Ps, interviewed the three proposers, evaluated them based upon the criteria detailed in the staff report, and conducted reference checks of the firms and personnel proposed to be assigned to the Project;

WHEREAS, the selection committee agreed that the top-ranked consultant firm, Leland Saylor Associates, Inc. (Saylor), is the most qualified to perform the requested services and, as stated in the RFQ/RFP, after the qualifications-based ranking of consultants was established, District staff opened and reviewed a sealed cost proposal submitted by the highest ranked firm, Saylor;

WHEREAS, staff conducted a cost analysis and negotiated a not-to-exceed price of \$1,514,263 with Saylor, which staff has determined to be fair and reasonable based on the scope of services requested by the District and an independent cost estimate performed by the District;

WHEREAS, Saylor will be compensated for actual time expended and expenses incurred, plus a fixed fee, up to the not-to-exceed authorized amount;

WHEREAS, there was no contract-specific DBE goal for this contract and the District's DBE Program Office has determined that Leland Saylor Associates is an SBE and 100% SBE participation, including 6.91% DBE participation, is anticipated during the performance of these services;

WHEREAS, the execution of RFQ/RFP No. 2023-B-042, *Golden Gate Bridge Suspension Bridge Seismic Retrofit Independent Cost Estimator (ICE) Services*, with Saylor is subject to the District receiving Caltrans approval of the PSA award;

WHEREAS, by Resolution No. 2009-070, the Board of Directors authorized execution of PSA No. 2010-B-1, *Golden Gate Suspension Bridge Seismic Retrofit Design Services*, with HDR Engineering, Inc. (HDR), to reevaluate and update the Suspension Bridge seismic retrofit strategy, to develop the final design, and to prepare design plans and technical specifications for the Golden Gate Bridge Seismic and Wind Retrofit of the Suspension Bridge, which agreement has amended on 13 occasions;

WHEREAS, HDR has completed the seismic retrofit strategy and progressed the design of the Suspension Bridge seismic retrofit to approximately 85% completion and, upon award of the CMGC Preconstruction PSA, the District will provide to CMGC, ICE, and other Project Team members the 85% completed design plans and specifications, and other relevant documents for

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BOARD OF DIRECTORS MEETING OF FEBRUARY 23, 2024
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their review and use to perform the Preconstruction Phase services concluding with establishing the construction price and schedule;

WHEREAS, the District has determined that during the second stage of Preconstruction Phase of the Project, as the design consultant, HDR needs to perform additional engineering design services, as detailed in the staff report, to finalize the Project construction documents and to assist the District in establishing price and schedule for the Project construction, necessitating an amendment to PSA No. 2010-B-1, *Golden Gate Suspension Bridge Seismic Retrofit Design Services*;

WHEREAS, Engineering staff requested, and HDR provided, a cost proposal for the additional services, and Engineering staff negotiated a not-to-exceed price of \$5,543,833 with HDR for such service, which staff has found to be reasonable in terms of HDR's budgeted labor hours to perform the requested scope of services, and consistent with HDR's audited labor and overhead billing rates;

WHEREAS, the District's DBE Program Office has determined an anticipated DBE participation of 2.27% associated with the work under the Fourteenth Amendment;

WHEREAS, the total cost to implement the second stage of Project Preconstruction Phase is estimated at \$15,913,057, which includes the CMGC, ICE, design consultant, Engineering staff, and all other costs that may be incurred to complete the Preconstruction Phase, as presented in Table 1 of the staff report, necessitating an increase in the amount of \$8,540,031 in the FY 23/24 Bridge Division Capital Budget for Project #1923, *Golden Gate Suspension Bridge Seismic Retrofit Project* to be funded with District reserves; and,

WHEREAS, the Building and Operating Committee has so recommended, and the Finance-Auditing Committee has concurred, at their meetings of February 22, 2024; now, therefore, be it

RESOLVED that the Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) hereby authorizes execution of Professional Services Agreement (PSA) No. 2023-B-015, *Golden Gate Suspension Bridge Seismic Retrofit CMGC Preconstruction Services*, with Halmar International, LLC, Nanuet, NY, in an amount not to exceed \$5,754,332, for Construction Manager/General Contractor (CMGC) preconstruction services, subject to the District receiving Federal Highway Administration (FHWA) approval of the award prior to the PSA execution; and be it further

RESOLVED that the Board hereby authorizes execution of PSA No. 2023-B-042, *Golden Gate Suspension Bridge Seismic Retrofit ICE Services*, with Leland Saylor Associates, Walnut Creek, CA, in an amount not to exceed \$1,514,263, for Independent Cost Estimator (ICE) preconstruction services, subject to the District receiving California Department of Transportation (Caltrans) approval of the award prior to the PSA execution; and be it further

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RESOLVED that the Board hereby authorizes execution of the Fourteenth Amendment to PSA No. 2010-B-1, *Golden Gate Suspension Bridge Seismic Retrofit Design Services*, with HDR Engineering, Inc., Walnut Creek, CA, in an amount not to exceed \$5,543,833, for additional engineering design services to finalize the Project construction documents and to assist the District in establishing construction price and schedule for the Project during the Preconstruction Phase; and be it further

RESOLVED that the Board hereby authorizes an \$8,540,031 increase, to be funded with District reserves, in the FY 23/24 Bridge Division Capital Budget for Project #1923, *Golden Gate Suspension Bridge Seismic Retrofit Project*, to finance the estimated \$15,913,057 in costs for District staff and consultant services, and other expenses required to develop the final construction documents and the construction price and schedule, for the total Project budget of \$19,845,538.

ADOPTED this 23rd day of February 2024, by the following vote of the Board of Directors:

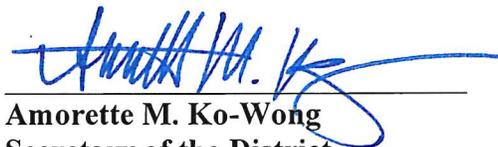
AYES (17): Directors Conroy, Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni, Stefani, Snyder and Thériault; Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (2): Directors Safaí and Thier.


Gerald D. Cochran
President, Board of Directors

ATTEST:


Amorette M. Ko-Wong
Secretary of the District

Reference: February 22, 2024, Building and Operating Committee, Agenda Item No. (3)
<https://www.goldengate.org/assets/1/25/2024-0222-bocomm-no3-awardseismiccmgcpreconstrphase.pdf>

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

RESOLUTION NO. 2024-010

APPROVE RENEWAL OF THE MARINE INSURANCE PROGRAM

February 23, 2024

WHEREAS, the District's Marine Insurance Program, which renews on February 20, 2024, covers the vessels, crew, and marine terminal liability;

WHEREAS, USI Insurance Services, the District's marine insurance broker, marketed the District's marine renewal needs to the world market;

WHEREAS, the total cost for renewal of the 2024 Marine Insurance Program based upon the recommended quotes detailed in the staff report, is \$943,167;

WHEREAS, the Finance-Auditing Committee, at its meeting of February 22, 2024, has so recommended; now, therefore, be it

RESOLVED that the Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District hereby approves renewal of the Golden Gate Bridge, Highway and Transportation District's (District) Marine Insurance Program, effective February 20, 2024, with a renewal package totaling \$943,167, as follows:

1. Renew Protection & Indemnity coverage with the Steamship Mutual Protection and Indemnity Club for a one-year term, with a limit of \$1 billion for each occurrence/annual aggregate in excess of a per occurrence deductible of \$55,000 and annual aggregate deductible of \$350,000 for a total premium of \$502,731;
2. Renew Hull & Machinery, Increased Value and War coverage including Terrorism and Risk Insurance Act (TRIA) coverage with Travelers, The Hartford and Liberty for a one-year term, with insured hull limits per values in excess of the same \$200,000 deductible for a total premium of \$284,641;
3. Renew Marine General Liability coverage with Liberty Mutual for a one-year term, with a limit of \$1 million occurrence and \$2 million aggregate, in excess of a per occurrence deductible of \$10,000 for a total premium of \$30,500;
4. Bind Excess Marine General Liability Insurance program with Navigators, Liberty, Core Specialty, Great American, Endurance, and Continental for a one-year term with a liability limit of \$50 million for each occurrence/annual aggregate in excess of a \$10,000 self-insured retention (SIR) for a total premium of \$118,375; and,
5. Bind Vessel Pollution Liability coverage with Great American for a one-year term, with a limit of \$5 million for a total premium of \$6,920; and, be it further

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BOARD OF DIRECTORS MEETING OF FEBRUARY 23, 2024
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RESOLVED that the requisite funds are available in the FY 23/24 Operating Budget for the appropriate District divisions and the remaining of the plan year that falls in the FY 24/25 will be budgeted accordingly in future budgets.

ADOPTED this 23rd day of February 2024, by the following vote of the Board of Directors:

AYES (18): Directors Conroy, Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni, Snyder, Stefani, Thériault and Thier (remote); Second Vice President Rabbitt; First Vice President Hill; President Cochran.

NOES (0): None.

ABSENT (1): Director Safai.


Gerald D. Cochran
President, Board of Directors

ATTEST:


Amorette M. Ko-Wong
Secretary of the District

Reference: February 22, 2024, Finance-Auditing Committee, Agenda Item No. (3)
<https://www.goldengate.org/assets/1/25/2024-0222-financecomm-no6-apprenewalmarineinsprgm.pdf>

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

RESOLUTION NO. 2024-011

**APPROVE ACTION TO DELEGATE TO THE GENERAL MANAGER THE
AUTHORITY TO MAKE TRANSIT SERVICE LEVEL ADJUSTMENTS THROUGH
MARCH 1, 2025**

February 23, 2024

WHEREAS, at its March 27, 2020 meeting, the Board of Directors (Board), by Resolution No. 2020-017, authorized the temporary suspension of all Board procedural rules and policies to allow the timely execution of emergency actions during the COVID-19 pandemic, consistent with federal, state, regional and local public health mandates;

WHEREAS, Resolution No. 2020-017 stated the Board would review and consider at each subsequent regularly scheduled meeting, whether to terminate the suspension of Board procedural rules and policies through March 1, 2023;

WHEREAS, on February 24, 2023, the Board of Directors (Board), by Resolution No. 2023-021, delegated to the General Manager, through March 1, 2024, the authority to make transit service level adjustments as necessary and appropriate to address shifting ridership demand and community needs; consistent with federal and state laws, and the Golden Gate Bridge, Highway and Transportation District's (District) approved annual budget;

WHEREAS, because the District must respond on a daily basis to changing conditions and modify its operations as circumstances warrant, it is crucial for the District to remain nimble and responsive to ever-changing needs during this period yet be prudent with its resources; and

WHEREAS, in order to quickly respond to ridership demand and shifting community needs, it is therefore recommended that the Board extend to the General Manager the authority to make transit service level adjustments as necessary and appropriate to address shifting ridership demand and community needs, consistent with federal and state laws, including Federal Transit Administration requirements and Title VI of the Civil Rights Act of 1964, and the District's approved annual budget; and temporarily waive Board Procedural Rules and Policies to effect such delegation of authority; now, therefore, be it

RESOLVED that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby approves actions as follows:

1. Temporarily waive Board Procedural Rules and Policies that would otherwise apply to transit service level adjustments, through March 1, 2025; and,
2. Delegate to the General Manager authority to make transit service level adjustments as necessary and appropriate to address shifting ridership demand and community needs,

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BOARD OF DIRECTORS MEETING OF FEBRUARY 23, 2024
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consistent with federal and state laws, and the Golden Gate Bridge, Highway and Transportation District's approved annual budget; and be it further

RESOLVED that the General Manager will continue to provide periodic reports to the Board of Directors, at each regularly scheduled Board meeting, regarding any transit service level adjustments.

ADOPTED this 23rd day of February 2024, by the following vote of the Board of Directors:

AYES (18): Directors Conroy, Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Moulton-Peters, Pahre, Rodoni, Snyder, Stefani, Thériault and Thier (remote); Second Vice President Rabbitt; First Vice President Hill; President Cochran.

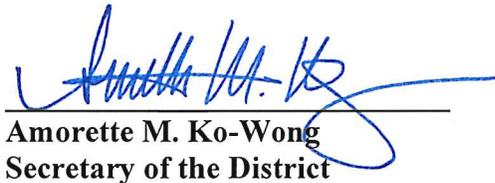
NOES (0): None.

ABSENT (1): Director Safaí.



Gerald D. Cochran
President, Board of Directors

ATTEST:



Amorette M. Ko-Wong
Secretary of the District

Reference: February 23, 2024, Board of Directors, Agenda Item No. (10)(A)
<https://www.goldengate.org/assets/1/25/2024-0223-boardmeeting-no10a-specorderbus-extendgmsememergencyauthtransitsvc.pdf>