

December 14, 2023



**MINUTES OF THE BUILDING AND OPERATING COMMITTEE/  
COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:  
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Building and Operating Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, December 14, 2023, at 11:03 a.m., with Chair Garbarino presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 11:03 a.m. **[00:23 Minutes Mark on the Audio Recording]**
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[00:45 Minutes Mark on the Audio Recording]**

**Committee Members Present (5):** Chair Garbarino; Directors Cochran, Rabbitt and Thier; President Thériault.

**Committee Members Absent (3):** Vice Chair Mastin; Directors Conroy and Pahre.

**Other Directors Present (6):** Directors Giudice, Grosboll, Hernández, Hill, Rodoni and Snyder.

**Committee of the Whole Members Present (11):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Committee of the Whole Members Absent (8):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí and Stefani.

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General

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Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**(3) Approve Actions Relative to the National Park Service Special Use Permit for Contract No. 2016-B-1, Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit [01:45 Minutes Mark on the Audio Recording]**

District Engineer Ewa Bauer-Furbush presented the staff report.

**[04:25 Minutes Mark on the Audio Recording]**

President Thériault spoke about the cell site revenue and how the income could be used.

Director Grosboll inquired about the process to use the cell site revenue.

Mr. Mulligan responded to the inquiries. He outlined how the cell site revenues are used. He stated that the District has an agreement with the National Park Service (NPS) that limits how cell site revenues will be used and includes a requirement to get approval. He added the District compensates the NPS for staff costs involved in monitoring the various projects where the revenue is used.

**(a) Action by the Committee**

Staff further recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/THIER** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve actions relative to the National Park Service Special Use Permit for construction Contract No. 2016-B-1, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit*, as follows:

- (i) Authorize execution of Amendment No. 2 to the permit extending the permit term to December 31, 2027;
- (ii) Approve an annual permit fee in an amount of \$48,717 for each year of the four years of the permit extension to be charged to Project #1526, *Golden Gate Bridge Physical Suicide Deterrent System* (Project #1526) capital project;

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- (iii) Authorize a \$194,868 budget increase in the FY 23/24 Bridge Division Capital Budget for Project #1526, to be funded with District cell site revenues, for a revised total Project #1526 budget of \$219,107,736; and,
- (iv) Authorize the General Manager to execute Amendment No. 2 to the permit with the terms and conditions outlined in the staff report.

This matter will be presented to the Finance-Auditing Committee for concurrence at its meeting of December 14, 2023.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
Refer to Finance-Auditing Committee Meeting of December 14, 2023**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rodoni, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Rabbitt, Safaí and Stefani.

**(4) Approve Actions Relative to the Golden Gate Bridge Physical Suicide Deterrent System Project [07:15 Minutes Mark on the Audio Recording]**

District Engineer Ewa Bauer-Furbush presented the staff report.

**(a) Action by the Committee**

Staff further recommended and the Committee concurred by motion made and seconded by **Directors THIER/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to Project #1526, the *Golden Gate Bridge Physical Suicide Deterrent System Project* (Project #1526):

- (i) Authorize a \$4,200,000 increase in the Project #1526 budget to finance the contract administration and construction engineering by the District's Engineering staff through approximately December 2024;
- (ii) Authorize execution of the Fourth Amendment to Professional Services Agreement No. 2018-B-07, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Construction Scheduling and Claim Review Services*, with Secretariat International, Manhattan Beach, CA, in an amount not-to-exceed \$1,108,305, for

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continuation of expert construction scheduling and estimating and claim evaluation services through approximately December 2024; and,

- (iii) Authorize an increase in the amount of \$5,308,305 in the FY 23/24 Bridge Division Capital Budget, relative to Project #1526, to be financed with District reserves, for a revised total Project #1526 budget of \$224,416,041, with the understanding that this total budget amount assumes Board approval of the four-year extension cost of the National Park Service Special Use Permit for the Project presented in a separate staff report at this Committee meeting.

This matter will be presented to the Finance-Auditing Committee for concurrence at its meeting of December 14, 2023.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
Refer to Finance-Auditing Committee Meeting of December 14, 2023**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rodoni; Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Rabbitt, Safaí, and Stefani.

**(5) Status Report from Board Appointee(s) on Sonoma-Marín Area Rail Transit Board  
[10:31 Minutes Mark on the Audio Recording]**

Chair Garbarino provided a Sonoma-Marín Area Rail Transit (SMART) Board status report, which was for informational purposes only and no action was taken.

**[Director Rabbitt arrived.]**

**[13:52 Minutes Mark on the Audio Recording]**

Director Giudice thanked SMART, its General Manager Eddy Cummins, and members of the Metropolitan Transportation Commission (MTC) for touring Rohnert Park.

Director Rabbitt responded and commented about the tour and planned housing sites around the SMART stations in Novato, Petaluma, Rohnert Park and Santa Rosa, and the potential for increased train ridership.

**(6) Status Report on Engineering Projects [16:00 Minutes Mark on the Audio Recording]**

District Engineer Ewa Bauer-Furbush presented a status report, which was for informational purposes only and no action was taken.

**(7) Public Comment**

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There were no public comments.

**(8) Adjournment [16:51 Minutes Mark on the Audio Recording]**

All business having been concluded, Directors RABBITT/COCHRAN moved and seconded that the meeting be adjourned at 11:20 a.m.

**Carried**

Respectfully submitted,



Patricia Garbarino, Chair  
Building and Operating Committee

PG:AMK:EIE:tnm