

October 26, 2023



**MINUTES OF THE BUILDING AND OPERATING COMMITTEE/
COMMITTEE OF THE WHOLE**

These minutes are supplemented by the audio recording that is posted online at:

<https://www.goldengate.org/district/board-of-directors/meeting-documents>.

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

The Building and Operating Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, October 26, 2023, at 9:27 a.m., with Chair Garbarino presiding. A remote audio option for public participation was available.

- (1) Call to Order:** 9:27 a.m. **[00:23 Minutes Mark on the Audio Recording]**
- (2) Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[01:00 Minutes Mark on the Audio Recording]**

Committee Members Present (6): Chair Garbarino; Vice-Chair Mastin; Directors Cochran, Rabbitt and Thier; President Thériault.

Committee Members Absent (2): Directors Conroy and Pahre.

Other Directors Present (5): Directors Giudice, Grosboll, Hernández, Hill and Rodoni.

Committee of the Whole Members Present (11): Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Rabbitt, Rodoni, and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

Committee of the Whole Members Absent (8): Directors Conroy, Dorsey, Engardio, Moulton-Peters, Pahre, Safaí, Snyder and Stefani.

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper;

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Deputy District Engineer John Eberle; Chief Technology Director Fang Lu; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(3) Approve Actions Relative to Professional Services Agreement No. 2011-B-2, *Design Services for the Golden Gate Bridge Physical Suicide Deterrent System*, with HNTB Corporation [01:42 Minutes Mark on the Audio Recording]

Director Thier recused herself for Agenda Item Nos. 3 and 4.

[Director Thier departed.]

Deputy District Engineer John Eberle presented the staff report.

[09:36 Minutes Mark on the Audio Recording]

Chair Garbarino expressed appreciation for the report.

Director Grosboll inquired about the consultant's work and the possibility of additional approvals.

Director Rabbitt inquired about HNTB's contract and review services.

Mr. Eberle and Mr. Mulligan responded to the inquiries. Mr. Eberle stated that the Addendum should cover the upcoming work unless the contractor makes more submissions than anticipated. Mr. Mulligan confirmed that HNTB's work is limited to review of the submittals from Suicide Deterrent System contractor Shimmick/Danny's Joint Venture.

(a) Action by the Committee

Staff further recommended and the Committee concurred by motion made and seconded by **Directors RABBITT/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to the Professional Services Agreement (PSA) No. 2011-B-2, *Design Services for the Golden Gate Bridge Physical Suicide Deterrent System*:

- (i) Authorize execution of the Second Addendum to the Twelfth Amendment to PSA No. 2011-B-2 with HNTB Corporation (HNTB), in an amount not-to-exceed \$1,400,000 for continuation of the construction engineering design support services

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during construction of the *Golden Gate Bridge Physical Suicide Deterrent System Construction* (Project #1526); and,

- (ii) Authorize an increase in the amount of \$1,400,000 in the FY 2023/24 Bridge Division Capital Budget, relative to Project #1526, to be financed with District reserves, for a revised total Project #1526 budget of \$218,912,868.

**Action by the Board at its meeting of October 27, 2023 – Resolution
Refer to Finance-Auditing Committee Meeting of October 26, 2023**

AYES (10): Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Rabbitt and Rodoni; Second Vice President Hill; First Vice President Cochran; President Thériault.

NOES (0): None.

ABSENT (9): Directors Conroy, Dorsey, Engardio, Moulton-Peters, Pahre, Safaí, Snyder, Stefani and Thier.

- (4) **Approve Actions Relative to Professional Services Agreement No. 2010-B-1, *Golden Gate Suspension Bridge Seismic Retrofit Design Services*, with HDR Engineering, Inc.**
[13:13 Minutes Mark on the Audio Recording]

Deputy District Engineer John Eberle presented the staff report.

[19:30 Minutes Mark on the Audio Recording]

Chair Garbarino expressed appreciation for the report.

Director Rabbitt inquired about the location of the Lincoln Boulevard undercrossing and why the undercrossing was removed from the project.

Director Mastin inquired about the contingency (page 15) and the timing of showing that contingency amount in the History section of the report (pages 17-21).

Mr. Eberle and Mr. Mulligan responded to the inquiries. He clarified the undercrossing location and stated that staff determined that the structure does not have to be retrofit. Mr. Mulligan added to his explanation. Mr. Eberle explained the History section would reflect the contingency amount when it is authorized to be spent.

- (a) **Action by the Committee**

Staff further recommended and the Committee concurred by motion made and seconded by **Directors RABBITT/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

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The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to the Professional Services Agreement (PSA) No. 2010-B-1, *Golden Gate Suspension Bridge Seismic Retrofit Design Services*:

- (i) Authorize execution of the Thirteenth Amendment to PSA No. 2010-B-1, with HDR Engineering, Inc., Walnut Creek, CA, in an amount not-to-exceed \$351,150, for additional engineering design services associated with the *Golden Gate Suspension Bridge Seismic Retrofit Project*, (Project #1923); and,
- (ii) Establish a 10% contingency for the amendment in the amount of \$35,100,

with the understanding that sufficient funds are available in the FY 23/24 Bridge Division Capital Budget for Project #1923 to finance the Thirteenth Amendment to the PSA and its contingency.

Action by the Board at its meeting of October 27, 2023 – Resolution

AYES (10):	Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Rabbitt and Rodoni; Second Vice President Hill; First Vice President Cochran; President Thériault.
NOES (0):	None.
ABSENT (9):	Directors Conroy, Dorsey, Engardio, Moulton-Peters, Pahre, Safaí, Snyder, Stefani. and Thier.

[Director Thier returned.]

(5) Authorize Payment Relative to Terminating Contract No. 2022-F-084, CARB Compliant Tier 4 Diesel Engines [24:01 Minutes Mark on the Audio Recording]

Deputy General Manager/Ferry Division Michael Hoffman presented the staff report.

Mr. Mulligan added that the Spaulding vessels were the vessels that struck and caused damage to terminal facilities. He noted that the current vessels are not very maneuverable and would be less so if modified.

[29:33 Minutes Mark on the Audio Recording]

Director Mastin inquired about how staff would respond if Dave Rhody of The Climate Reality project asks about purchasing electric ferries.

Chair Garbarino expressed appreciation for Mr. Hoffman's presentation about his trip to explore alternative ferry powering in Europe.

Director Rabbitt inquired about the timing of the California Air Resources Board (CARB) requirements related to tail pipe emissions from ferries, and the consequences of continuing to use the Spaulding vessels. He inquired about the capacity of the new vessels.

Director Hill inquired about the source of the hydrogen for the hydrogen fuel cell technology.

Director Thier commented that the District will be acquiring three new ferry vessels and inquired about the timeline for availability of electric propulsion systems for ferries.

Chair Garbarino commented about the availability of hydrogen fuel cell technology that is independent for her business that utilizes large vehicles.

Director Rabbitt commented about the County of Sonoma's use of hydrogen fuel cells and the associated cost, which has been high. He noted that being the first to venture into a new endeavor can be challenging.

Director Thier clarified that she supports the District powering the ferries with the most environmentally friendly and effective technology available. She stated that she is on the Marin Clean Energy (MCE) Board of Directors and the District could likely utilize similar companies as MCE.

Mr. Mulligan responded to the inquiries. He said alternative fuel vessels are not yet available to match the District's speed and capacity profile. He confirmed staff looks forward to participating in the Sea Change pilot project, which utilizes hydrogen fuel cell technology. He acknowledged that the District does have a deadline and has to move forward with a way to meet CARB requirements. He reviewed the value of updating the ferry vessel design and fuel savings that could be realized. With regard to the source of hydrogen fuel, he indicated the Sea Change will utilize the hydrogen fuel that is available and there are efforts underway to produce green hydrogen that may prove to be a feasible fuel source for future ferry vessels. He spoke about possible opportunities to change the propulsion systems in the future and some of the challenges of various technologies. He stated that the District will likely work with the City of Santa Rosa on leasing hybrid buses.

(a) Action by the Committee

Staff further recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/RABBITT** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors authorize payment of cancellation costs in the amount of \$299,576.00 to Pacific Power Group of Kent, WA, for the termination of Contract No. 2022-F-084, *CARB Compliant Tier 4 Diesel Engines*; with the understanding that sufficient funds are available in capital project #2240, *Spaulding Repower*.

Action by the Board at its meeting of October 27, 2023 – Resolution

AYES (11): Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Rabbitt, Rodoni and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

NOES (0): None.

ABSENT (8): Directors Conroy, Dorsey, Engardio, Moulton-Peters, Pahre, Safaí, Snyder and Stefani.

(6) Approve Actions Relative to the Naming of a New Ferry Vessel [43:58 Minutes Mark on the Audio Recording]

Deputy General Manager/Ferry Division Michael Hoffman presented the staff report.

[46:00 Minutes Mark on the Audio Recording]

Director Giudice expressed appreciation for staff's efforts to work with Graton Rancheria and select the name of *Motor Vessel (M.V. Liwa)* for the District's new ferry.

President Thériault echoed Director Giudice's comments and expressed appreciation for the name of *M.V. Liwa*. He said the process for selecting the new name could become a model and requested staff propose a policy for the name selection process.

Director Thier expressed appreciation for staff's work with Graton Rancheria and the name of *M.V. Liwa*. She expressed support for the President's request to develop a naming process.

Director Grosboll inquired about the process to develop the original name.

Director Hill expressed appreciation for the name of *M.V. Liwa* and the process followed with Graton Rancheria.

Director Rabbitt suggested the District Board and staff be inclusive of all tribes in the District's area.

Director Cochran commented about a Del Norte County tribe and suggested being inclusive of that tribe, which is located within one of the District's member counties.

Mr. Mulligan responded to the comments and inquiries. He stated that the District's replacement ferries could utilize the names of the prior ferries so that the vessels are named after the District's member counties of Del Norte, Marin, Mendocino, Napa, San Francisco and Sonoma. He confirmed that staff would develop a naming policy.

(a) Action by the Committee

Staff further recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/THIER** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve actions relative to the naming of the Golden Gate Bridge, Highway and Transportation District's new ferry vessel as follows:

- (i) Rescind Resolution No. 2023-031, which approved the selection of *Motor Vessel (M.V.) Olompali* for the new vessel and authorized the official filing of the name with the United States Coast Guard; and,
- (ii) Approve naming the new ferry vessel the *M.V. Liwa* and authorize staff to file the name with the United States Coast Guard.

Action by the Board at its meeting of October 27, 2023 – Resolution

AYES (11): Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Rabbitt, Rodoni and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

NOES (0): None.

ABSENT (8): Directors Conroy, Dorsey, Engardio, Moulton-Peters, Pahre, Safaí, Snyder and Stefani.

(7) Authorize Award of Contracts Relative to Request for Proposals No. 2023-D-006, Microsoft and VMWare Professional Services [51:19 Minutes Mark on the Audio Recording]

Chief Technology Director Fang Lu presented the staff report.

[56:04 Minutes Mark on the Audio Recording]

Chair Garbarino expressed appreciation for the staff report.

Director Rodoni commented about the proposers' business locations. He inquired about the possibility of the Selection Committee giving more weight to proposers who are in the local area.

Director Grosboll commented about the number of proposers.

Director Thier commented about Disadvantaged Business Enterprise (DBE) and Local Business Enterprise (LBE) goals, and the possibility that the District could provide incentives and recognize certifications for local businesses.

Mr. Mulligan and Ms. Lu responded to the comments and inquiries. Mr. Mulligan stated the District does not give a preference to local firms and did not have a DBE or LBE goal for the RFP for Microsoft and VMWare Professional Services. Ms. Lu indicated that she

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would talk with the DBE Administrator and investigate ways to give opportunities to smaller firms.

(a) Action by the Committee

Staff further recommended and the Committee concurred by motion made and seconded by **Directors THIER/RABBITT** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors authorize execution of five contracts pursuant to Request for Proposals No. 2023-D-006, *Microsoft and VMware Professional Services*, for on-call professional services for a three-year term, with two one-year option terms, exercisable at the District's sole discretion, with the understanding that the total annual spending across all five contracts will not exceed \$750,000 in any one year, for a total aggregate amount of \$3,750,000. The five recommended firms are as follows:

- (i) ePlus Technology, Inc., Herndon, VA (Contract No. 2023-D-006-01)
- (ii) iShift LLC, Scottsdale, AZ (Contract No. 2023-D-006-02)
- (iii) Zones, LLC, Auburn, WA (Contract No. 2023-D-006-03)
- (iv) Softchoice Corporation, Chicago, IL (Contract No. 2023-D-006-04)
- (v) World Wide Technology, LLC, St. Louis, MO (Contract No. 2023-D-006-05)

Action by the Board at its meeting of October 27, 2023 – Resolution

AYES (11): Directors Garbarino, Giudice, Grosboll, Hernández, Mastin, Rabbitt, Rodoni and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

NOES (0): None.

ABSENT (8): Directors Conroy, Dorsey, Engardio, Moulton-Peters, Pahre, Safaí, Snyder and Stefani.

**(8) Status Report from Board Appointee(s) on Sonoma-Marín Area Rail Transit Board
[1:01:51 Hour Mark on the Audio Recording]**

Chair Garbarino and Director Rabbitt provided a Sonoma-Marín Area Rail Transit (SMART) Board status report, which was for informational purposes only and no action was taken.

(9) Status Report on Engineering Projects [1:06:32 Hour Mark on the Audio Recording]

Deputy District Engineer John Eberle presented a status report, which was for informational purposes only and no action was taken.

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President Thériault commented about the procurement for the Seismic Retrofit Project Construction Management General Contractor (CMGC) Preconstruction and inquired about the top ranked firm Halmar International.

Director Mastin commented and inquired about the use of fluazifop at the Corte Madera Ecological Reserve (CMER) (page 75). He spoke about the University of California Integrated Pest Management program's assessment of fluazifop and expressed his opposition to the use of the pesticide at the CMER.

Director Thier requested a regular report each month, the herbicide be removed from the plan and an alternative plan for elimination of the pampas grass.

Mr. Eberle and Mr. Mulligan responded to the Director s' comments and inquiries. Mr. Eberle stated that staff is negotiating with Halmar International and once the negotiation is complete, staff will provide additional information about the firm. Mr. Mulligan confirmed many Board members support Director Mastin's view. He added that staff will continue to report to the Board about the CMER each month, is aware that the Board strongly opposes the use of a pesticide at the CMER and will seek Board approval before utilizing alternative methods for removing the pampas grass.

(10) Public Comment

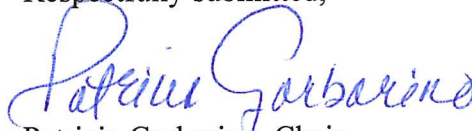
There were no public comments.

(11) Adjournment [1:11:54 Hour Mark on the Audio Recording]

All business having been concluded, **Directors THIER/MASTIN** moved and seconded that the meeting be adjourned at 10:38 a.m.

Carried

Respectfully submitted,



Patricia Garbarino, Chair
Building and Operating Committee

PG:AMK:EIE:tnm