



September 21, 2023

## MINUTES OF THE FINANCE-AUDITING COMMITTEE

**These minutes are supplemented by the audio recording that is posted online at:**  
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Finance-Auditing Committee (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session at the United Irish Cultural Center, Saint Francis Room, 2700 45<sup>th</sup> Avenue, San Francisco, CA, on Thursday, September 21, 2023, at 9:37 a.m., with Vice Chair Pahre presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:37 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong.

**Committee Members Present (5):** Vice Chair Pahre; Directors Cochran, Grosboll and Hernández; President Thériault.

**Committee Members Absent (3):** Chair Rabbitt; Directors Giudice and Rodoni.

**Other Directors Present (4):** Directors Garbarino, Hill, Mastin and Thier.

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(3) **Ratification of Previous Actions by the Auditor-Controller** [00:56 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the Investment Report. He spoke about the stability of the financial markets and the value of that state. He reviewed key market indicators and highlighted people's return to the work force and the somewhat elevated rate of unemployment.

He confirmed that the District's portfolio is wisely and safely invested, and he reviewed the current income level yields, which have increased.

[05:08 Minutes Mark on the Audio Recording]

Vice Chair Pahre expressed appreciation for the District's portfolio returns.

Director Grosboll inquired about who makes the District's investments decisions.

Mr. Wire responded to the Directors' inquiries. He stated that the District has hired PFM Asset Management on a discretionary basis and has given the company "discretion" to make investment decisions based on the District's and State of California's investment policies.

(a) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/THÉRIAULT** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee recommends that the Board of Directors approves the following actions:

- (i) There are no commitments and/or expenditures to ratify for the period of August 1, 2023 through August 31, 2023;
- (ii) Ratify investments made during the period August 15, 2023 through September 11, 2023;
- (iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing between September 11, 2023, and October 16, 2023, as well as the investment of all other funds not required to cover expenditures that may become available; and,
- (iv) Accept the Investment Report for August 2023.

**Action by the Board at its meeting of September 22, 2023 – Resolution**  
**CONSENT CALENDAR**

**FINANCE-AUDITING COMMITTEE  
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**AYES (5):** Vice Chair Pahre; Directors Cochran, Grosboll and Hernández; President Thériault.

**NOES (0):** None.

**ABSENT (3):** Chair Rabbitt; Directors Giudice and Rodoni.

**(4) Authorize Budget Adjustment(s) and/or Transfer(s)**

No actions required authorization.

**(5) Authorize Actions Related to Grant Programs**

No actions required authorization.

**(6) Status Report on the FY 23/24 Budget [10:35 Minutes Mark on the Audio Recording]**

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken. He reviewed the table on page 25. He pointed out the \$10.29 million of reduced expenses, and \$2.7 million of increased tolls and transit fare revenues and \$2.1 million of increased other operating revenues as of August 31, 2023. He referred to the other tables and charts on pages 27 to 31.

**[13:14 Minutes Mark on the Audio Recording]**

Director Grosboll inquired about the reduced expenses, and increased revenues in July and August. He commented that the report is positive.

Mr. Wire and Mr. Mulligan responded to the Director's comments and inquiries. Mr. Wire reviewed why expenses have decreased and revenue has increased. He said that about 70% of District expenses are salaries and benefits, and he highlighted savings from open positions. Mr. Mulligan stated that some employers have mandated that employees work in the office a few days a week, and this increased work from the office has helped to increase traffic and ridership.

**(7) Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for Two Months Ending August 2023) [17:29 Minutes Mark on the Audio Recording]**

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken. He pointed out the traffic, ridership and associated revenue charts (pages 33-35). He outlined how revenue ebbs and flows at uneven rates from month to month. He and Mr. Mulligan explained the different fares for the various types of trips and noted that riders pay higher fares to go on some trips such as the special event trips.

**(8) Monthly Review of Financial Statements (for Two Months Ending August 2023) [21:28 Minutes Mark on the Audio Recording]**

**(a) Statement of Revenue and Expenses**

(b) Statement of Capital Programs and Expenditures

Auditor-Controller Joseph Wire presented the staff reports, which were for informational purposes only and no actions were taken. He reviewed FY 23/24 revenue and expenses, and noted the difference is declining (page 43) and said the District's higher revenue months occur during the summer. He pointed to the Capital Report (page 53).

(9) Public Comment [24:31 Minutes Mark on the Audio Recording]

The following individual spoke under Public Comment:

- David Pilpel, San Francisco Resident (in person)

Vice Chair Pahre stated that Mr. Pilpel is very thorough in his analysis of District services.

Mr. Mulligan confirmed that staff looks forward to receiving Mr. Pilpel's analysis.

Director Grosboll inquired about complaints related to frequency of service on Bus Route No. 101.

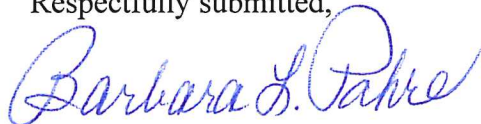
Mr. Mulligan responded to the Director's inquiry. He stated that the District has not received complaints related to frequency of bus service between San Rafael and San Francisco. He said that staff would like to see more service from Sonoma to San Rafael and San Francisco on Highway 101. He said that District staff met with other North Bay transit operators and discussed possible increased service in the Highway 101 corridor. He explained that one of the District's constraints is having sufficient Bus Operators for additional service.

(10) Adjournment [29:42 Minutes Mark on the Audio Recording]

All business having been concluded Directors THÉRIAULT/GROSBOLL moved and seconded that the meeting be adjourned at 10:07 a.m.

Carried

Respectfully submitted,



Barbara L. Pahre, Vice Chair  
Finance-Auditing Committee