



Agenda Item No. (6)(A)

**REPORT OF THE GENERAL MANAGER
BOARD OF DIRECTORS
MEETING OF AUGUST 25, 2023**

The Honorable Board of Directors
Golden Gate Bridge, Highway and Transportation District

Honorable Members:

DISCUSSION AND POSSIBLE MOTION TO INVITE THE GOLDEN GATE TRANSIT-AMALGAMATED RETIREMENT PLAN'S ACTUARY TO PRESENT TO THE DISTRICT'S BOARD OF DIRECTORS

District employees participate in one of four different pension plans, based on their collective bargaining agreement. One of these plans is the Golden Gate Transit-Amalgamated Retirement Plan (GGTARP) which, for a variety of reasons, is in much more dire fiscal straits than the other three pension plans.

The GGTARP Board of Trustees (Trust Board) met on August 9, 2023, and among other things the Trust Board authorized the Plan Actuary to make a presentation to the Golden Gate Bridge, Highway and Transportation District (District) Board regarding their GGTARP's 2023 Actuarial Valuation Report - if they are invited by our Board to make such a presentation. Staff recommends that the Board pass a motion to invite the GGTARP Actuary to make a presentation at its September 2023 meeting.

DISTRICT PARTICIPATION IN 2023 PISTAHAN PARADE AND FESTIVAL

The District's Security and Roadway Services Department participated in the 2023 Pistahan (pronounced "PEE-stah-hahn") Parade and Festival. "Pistahan" in the Tagalog language means "festival" or "feast. This year's event marks the 30th Pistahan Festival in San Francisco.

In this year's event, San Francisco Police Department Deputy Chief, David Lazar, complimented the District's Security and Roadway Services department. Bridge Captain Elauria and several personnel from these departments were onsite handing out numerous Junior Officer stickers to children and adults and answering questions about the District. The District's Asian American Pacific Islander population makes up 18% of the District's workforce. Participation in Bay Area cultural events provides potential recruitment opportunities as well as strengthens community relations. Thanks to the staff who represented the District!

DISTRICT STAFF GREETES COMMUNITY ON NATIONAL NIGHT OUT

On Tuesday, August 1, District staff participated in National Night Out in the Presidio. National Night Out is an annual community-building campaign that promotes police-community partnerships and neighborhood camaraderie. The Bridge District was invited as one of many agencies responsible for public safety in the Presidio and surrounding communities.

District staff from multiple departments attended and assisted with the event, including Bridge Patrol, Roadway Services, Ironworkers, and Painters. Staff reported that the event was a success and that they enjoyed interacting with our partner agencies and the public, who had many questions. Thank you to all who participated and represented the District!

UPDATE ON ALEXANDER AVENUE

On July 6, 2023, the center and fog lines on Alexander Avenue were refreshed with new paint and new road reflectors were installed. You can see images and video of this effort at the following link: https://www.instagram.com/p/Cuku-PyP0Vh/?img_index=1

On June 8, 2023, the District sent solicitations to five surveying firms for statements of qualifications and cost proposal to perform a survey of Alexander Avenue. By the due date of June 30, 2023, two proposals were received. Staff evaluated the proposals and has selected BKF Engineers to perform the survey. The survey field work will be performed later this summer. The survey will be used for the design of a future pavement and guard rail rehabilitation project.

Staff is working on preparing a request for statements of qualifications and cost proposal for the design, environmental clearance and permitting for the pavement and guard rail rehabilitation project. The project will grind and pave the existing asphalt concrete surfacing, rehabilitate or replace existing guard railing and place new pavement markings to maintain the roadway in a good state of repair. “Quick-Build” bicycle and pedestrian safety improvements will be studied for incorporation into this construction <https://mtc.ca.gov/planning/transportation/complete-streets/quick-build-materials>.

A project to investigate modifications to the roadway, address current roadway use and to address slide prone areas, such as modifications to the travel way lane widths, speed limit changes, providing dedicated bicycle lanes, constructing pedestrian facilities, and constructing retaining walls, will be initiated after the above noted projects are underway.

2023 ACHIEVEMENT OF EXCELLENCE IN PROCUREMENT AWARD

For the sixth year in a row, the District’s Procurement Department has received the prestigious Achievement of Excellence in Procurement® (AEP) Award from the National Procurement Institute (NPI). The AEP Award is earned by public and non-profit agencies that demonstrate a commitment to procurement excellence. This annual program recognizes procurement organizations that embrace Innovation, Professionalism, Productivity, Leadership and e-Procurement. This award is sponsored by all major professional procurement associations across North America. The District was one of only ten transportation authorities out of 194 total agencies across the United States and Canada to receive the award. Our procurement team continues to maintain its high standards of excellence and are leaders in their profession.

UPDATE ON DISTRICT OPERATIONS POST-PANDEMIC

Travel in the Golden Gate Corridor - by Bridge, Bus and Ferry - remains below pre-pandemic levels, especially commute travel.

During the week of August 6th, overall Bridge traffic was down about 16 percent when compared to the same week pre-pandemic. Overall ridership was down on our buses by about 53 percent (we only carried 47 percent of our normal bus ridership), and our ferry ridership was down 44 percent (we are only carried 56 percent of our normal ferry ridership). The District's revenues for the week of August 6th were down approximately \$990,000 as compared to the same week pre-pandemic.

Week of August 6, 2023

	Bridge	% change	Bus	% change	Ferry	% change
	Aug 6 - 12		Aug 6 - 12		Aug 6 - 12	
Weekly Ridership/Traffic	340,828	-15.51%	30,146	-52.65%	34,243	-44.05%
Weekly Revenue	\$ 3,014,198	-15.51%	\$ 154,238	-53.76%	\$ 244,227	-51.38%
Weekly Revenue Loss	\$ (553,283)	-15.51%	\$ (179,346)	-53.76%	\$ (258,092)	-51.38%
2019 Weekly Ridership/Traffic	403,390		63,670		61,198	

*State Shelter in place started 3/17/2020

**Percentage changes are based on Year over year equivalents (current year vs 2019)

*** Weekly Revenue loss uses traffic compared to 2019 and using present toll rate (present value)

****Ferry numbers do not currently include Giants service

UPDATE ON SAN FRANCISCO FERRY TERMINAL RAMP REPAIR

On June 30, 2021, during a facility inspection at the San Francisco Ferry Terminal, a crack was discovered in one of the outer berth structural steel framing elements. Detailed inspections of both the inner and outer berth steel ramps were performed on July 6th and 7th, 2021 by District certified steel inspectors. The inspections revealed additional cracks in both the inner and outer berths after which both berths were red tagged and the terminal shut down.

In accordance with Public Contract Code Section 22050 and the District's Procurement Policy, the General Manager, on July 14, 2021, authorized an emergency procurement, Contract No. 2021-F-049, with Moffatt & Nichol to perform a thorough damage assessment and structural analysis of the inner and outer berths in order to determine the cause of the cracks and the structural condition of the berths. On August 17, 2021, Moffatt & Nichol submitted a draft damage assessment report that identified deficiencies in the existing hydraulic lift system and possible vessel surge as contributing factors in the damage. On November 19, 2021, Staff executed the first amendment to Contract No. 2021-F-049 with Moffatt & Nichol to provide engineering design services and to prepare construction drawings and technical specifications associated with repairs to the inner berth. The District received the design documents on March 10, 2022 and applied for a permit with the Port of San Francisco on March 11, 2022. The District received the Port of San Francisco permit for construction on April 18, 2022.

In accordance with Public Contract Code Section 22050 and the District's Procurement Policy, the General Manager, on April 22, 2022, authorized an emergency procurement, Contract No. 2022-F-035, with Power Engineering Construction ("Power"), located in Alameda, CA, in the not to

UPDATE ON SAN FRANCISCO FERRY TERMINAL RAMP REPAIR (continued)

exceed amount of \$612,600 to perform repairs to the inner berth. On April 25, 2022, the District executed the second amendment to Contract No. 2021-F-049 with Moffatt & Nichol, in the amount of \$84,040 to provide construction engineering support services associated with construction Contract No. 2022-F-035.

Power completed the repairs to the inner berth concrete support beam. While performing the repairs, additional concrete spalls and deterioration in the concrete beam and the adjacent concrete deck slab were discovered. Power was directed to repair these areas and has completed all concrete

repairs. Engineering requested and Power provided a price to perform the work. A change order in the amount of \$299,000 was executed for this extra work. Power completed fabrication and implementation of the ramp lifting system, blast cleaning and painting of the steel surfaces, and the steel crack repairs. During the repair work, additional steel cracks were discovered and Power was directed to repair the cracks. Engineering requested and Power provided a price to perform the work. A change order in the amount of \$155,150 was executed for this extra work. All steel repairs have been completed. The ramp has been lowered back into place, hinge pins reinstalled, and the temporary lift system removed. All of the structural repairs to the San Francisco Ferry Terminal inner berth have been completed. The Port of San Francisco permit final inspection was signed on April 7, 2023. Final project documentation provided. This portion of project is complete.

Moffatt & Nichol's damage assessment included recommendations for repairs and rehabilitation to the existing hydraulic lift system. Deficiencies in the hydraulic lift system were determined to be a contributing factor in causing the damage. Ferry Operating staff determined that they are unable to perform the repairs. Engineering requested Moffatt & Nichol develop a scope of work and cost proposal for designing and preparing plans and specifications for rehabilitating the hydraulic system. The District executed the third amendment with Moffatt & Nichol in the amount of \$269,873, for the inner berth hydraulic system rehabilitation design. The design work is progressing. During field investigations of the berth hydraulic lift systems, it was determined that the hydraulic system for the gangplanks that extend from the berth to the vessels was also in poor condition. The investigation determined that the condition of the inner berth hydraulic gangplank system was similar to that of the hydraulic lift system and requires replacement. Engineering staff requested and Moffatt & Nichol prepared a scope of work and cost proposal for the design of the repairs. A fourth contract amendment, which includes a task in the amount of \$19,766, was executed with Moffatt & Nichol, for the replacement of the inner berth hydraulic gangplank design plans and specifications was executed for this additional scope of work. The design work for the gangplank hydraulic repairs is progressing. Upon completion of the design, a construction contract will be issued for bids to implement the repairs.

As previously reported, the outer berth condition was determined to be worse than the inner berth and requires more extensive repairs. After the inner berth structural repairs were completed, Engineering staff and Moffatt & Nichol developed options for the outer berth repairs. Engineering staff requested and Moffatt & Nichol prepared a scope of work and cost proposal for the design of the outer berth repairs. The fourth contract amendment, which includes a task in the amount of \$336,374, was executed with Moffatt & Nichol for the outer berth structural and hydraulic systems repair final design and construction documents. The design work for the outer berth is progressing. Upon completion of the design, a construction contract will be issued for bids to implement the outer berth repairs. The fourth amendment total amount is \$356,140.

UPDATE ON SAN FRANCISCO FERRY TERMINAL RAMP REPAIR (continued)

Fiscal Impact

Current estimated costs to date for all activities related to the inner berth concrete and structural steel repairs are \$1,606,746. Estimated costs for the repairs to both the inner and outer berths are \$4,412,886. The General Manager will continue to provide the Board with regular updates on the status and costs of this work.

DESCRIPTION OF ITEMS	COSTS
Structural Analysis and Damage Assessment (Moffatt & Nichol)	\$43,634
Inner Berth Repair Design (Moffatt & Nichol)	\$98,610
Inner Berth Permitting Fees (Port of San Francisco)	\$13,570
Inner Berth Construction Repairs (Power Engineering)	\$612,600
Inner Berth Construction Change Order No. 2 – Additional Temporary Support and Concrete Repairs (Power Engineering)	\$299,000
Inner Berth Construction Change Order No. 3 –Additional Steel Repair (Power Engineering)	\$155,150
Inner Berth Engineering Construction Support (Moffatt & Nichol))	\$84,040
Inner Berth Quality Assurance Inspections (ISI)	\$30,269
Inner Berth Hydraulic Lift System Repair Design (Moffatt & Nichol)	\$269,873
Inner Berth Hydraulic Gangplank System Repair Design (Moffatt & Nichol)	\$19,766
Outer Berth Repair Design	\$336,374
Outer Berth Permitting Fees (estimated)	\$50,000
Outer Berth Construction Repairs (estimated)	\$2,000,000
Outer Berth Engineering Construction Support (estimated)	\$200,000
Outer Berth QA Inspections (estimated)	\$100,000
District Staff Costs (estimated)	\$100,000
TOTAL COSTS	\$4,412,886

PRESENTATIONS BY DISTRICT STAFF FOR THE MONTH OF JULY

For the month of July, District staff made the following speeches and/or presentations:

PRESENTATION TO:	DATE:	PRESENTED BY:
Dominican MBA Grad Students	July 18, 2023	Deputy General Manager, Bridge Division David Rivera and Director of Public Affairs Paolo Cosulich-Schwartz
Great Seto Sister Bridge Program Students, Mayor Tetsuji Arifuku and Delegation	July 27, 2023	Deputy General Manager, Bridge Division David Rivera, Administrative Assistant, Jacqueline Vega, Bridge Captain Roger Elauria and Director of Public Affairs Paolo Cosulich-Schwartz
Ehime Prefecture Delegation and Consulate General of Japan members	July 31, 2023	Deputy General Manager, Bridge Division David Rivera, Administrative Assistant Jacqueline Vega, and Senior Civil Engineer Steve Song

SPECIAL EVENT/EXPRESSIVE ACTIVITY REQUESTS

Below are the dates and sponsoring agencies of special events and expressive activities for which permits have been sought. The following applications were received since last reported to the Board in the July 28, 2023, Report of the General Manager:

Event Date	Event Title	Location	Type*	Expected No. Participants
September 9, 2023	Waves to Wine	Under GGB @ Tunnel, W-Costal Trail Loop & W-Sidewalk	SE	700
September 17, 2023	Mermaid Run	W-Sidewalk, under GGB @ Tunnel & E-Sidewalk	SE	450
September 30, 2023	Golden Jubilee Event	E- Sidewalk	EX	50+

*Permit Types: EX – Expressive Activity and SE – Special Event

VEHICLE TRAFFIC INCIDENTS FOR THE MONTH OF JULY

For the month of July, there were the following vehicle traffic incidents to report:

Vehicle Traffic Incident	Vehicles	Injuries	Fatalities	Location
HB – Hit Barrier	1	1	0	Waldo
RE – Rear Ender	2	1	0	Bridge
RE – Rear Ender	4	2	0	Bridge
RE – Rear Ender	2	0	0	Waldo
HB – Hit Barrier	1	0	0	Bridge
HB – Hit Barrie	1	0	0	Plaza
RE – Rear Ender	2	0	0	Bridge
C - Collision	2	0	0	Plaza
RE – Rear Ender	2	0	0	Waldo
HB – Hit Barrier	1	0	0	Bridge
HB – Hit Barrier	1	0	0	Plaza
RE – Rear Ender	3	0	0	Waldo
RE – Rear Ender	2	0	0	Waldo
TOTAL	24	4	0	

BICYCLE INCIDENTS FOR THE MONTH OF JULY

For the month of July, there were the following bicycle incidents to report:

Bicycle Incidents	Bicycles	Injuries	Fatalities	Location
BB – Bicycle/Bicycle	2	1	0	Bridge
BB – Bicycle/Bicycle	2	2	0	Bridge
SO - Solo	1	0	0	Alexander
SO - Solo	1	1	0	Conzelman
BB – Bicycle/Bicycle	2	1	0	Bridge
TOTAL	8	5	0	

FERRY BICYCLE COUNTS FOR THE MONTH OF JULY

Ferry Bicycle Counts for the month of July are as follows:

Larkspur Southbound Bicycle Counts	
2018 Annual Total	29,747
2019 Annual Total	29,828
2020 Annual Total	7,422
2021 Annual Total	4,716
2022 Annual Total	13,312
January – July 2023	8,524

*The Larkspur July bicycle count was 1,411

Sausalito Southbound Bicycle Counts	
2018 Annual Total	116,248
2019 Annual Total	95,590
2020 Annual Total	9,415
2021 Annual Total	8,845
2022 Annual Total	64,952
January – July 2023	33,503

*The Sausalito July bicycle count was 11,259

Tiburon Southbound Bicycle Counts	
2022 Annual Total	9,204
January – July 2023	5,177

*The Tiburon July bicycle count was 1,515

FERRY BICYCLE COUNTS FOR THE MONTH OF JULY (continued)

Angel Island Northbound Ferry Bicycle Counts	
2021 (December service start) Annual Total	39
2022 Annual Total	4,807
January – July 2023	2,550

*The Angel Island July bicycle count was 828

PRESENTATION OF TWENTY-FIVE YEAR SERVICE AWARD TO DANIEL NG, DIRECTING CIVIL ENGINEER, DISTRICT DIVISION

We are pleased to announce that Directing Civil Engineer, Daniel Ng, celebrated twenty-five years of service with the District on August 13, 2023.

Mr. Ng joined the District on August 13, 1998.

EMPLOYEE OF THE MONTH – AUGUST 2023

After reviewing nominations submitted by District employees, the Employee of the Month Committee selected Terminal Assistant Eugenio Marollano in the Ferry Division as the Employee of the Month for August 2023.

Mr. Marollano is recognized for consistently providing exemplary customer service, always going above and beyond with both customers and colleagues and for being punctual, reliable, courteous, upbeat and friendly. When there is a large group of customers on weekends heading to Sausalito, Tiburon or Angel Island, Mr. Marollano takes the initiative to keep the customers informed as well as speeds up the boarding process by pre-tagging tickets, which helps to keep the boats on schedule and the customers on their way on time. Of special note, Mr. Marollano's coworkers share that he is always willing to take on tasks and is a pleasure to work with.

Mr. Marollano started at the District March 16, 2010 as a casual deckhand, and held several positions in Ferry eventually promoting to his current position on March 10, 2014. Prior to joining the District Mr. Marollano was a Chef at Bacchus Fine Dining in the Cayman Islands and prior to that a Chef at the Waterfront Cebu City Hotel & Casino.

Mr. Marollano was the Employee of the Month in October 2014 at the District. He also previously received the Employee of the Month and Employee of the Year at the Waterfront Cebu City Hotel & Casino.

Mr. Marollano was born in Cebu City, Philippines and attended Madridejos National High School, and then the University of San Jose-Recoletos in the Philippines, receiving a degree in Mechanical Engineering. Mr. Marollano has been a resident of Daly City, CA since 2008 where he lives with his family, Anita and Patrick. Mr. Marollano shares that he loves communicating with people and exchanging thoughts and ideas and appreciates a sense of humor which helps get him through the day. In his free time, he enjoys watching sports which makes him very happy.

EMPLOYEE OF THE MONTH – AUGUST 2023 (continued)

Mr. Marollano would like to share that he feels very blessed by his 13 years of District service and is very thankful to again receive this prestigious award in recognition of his work.

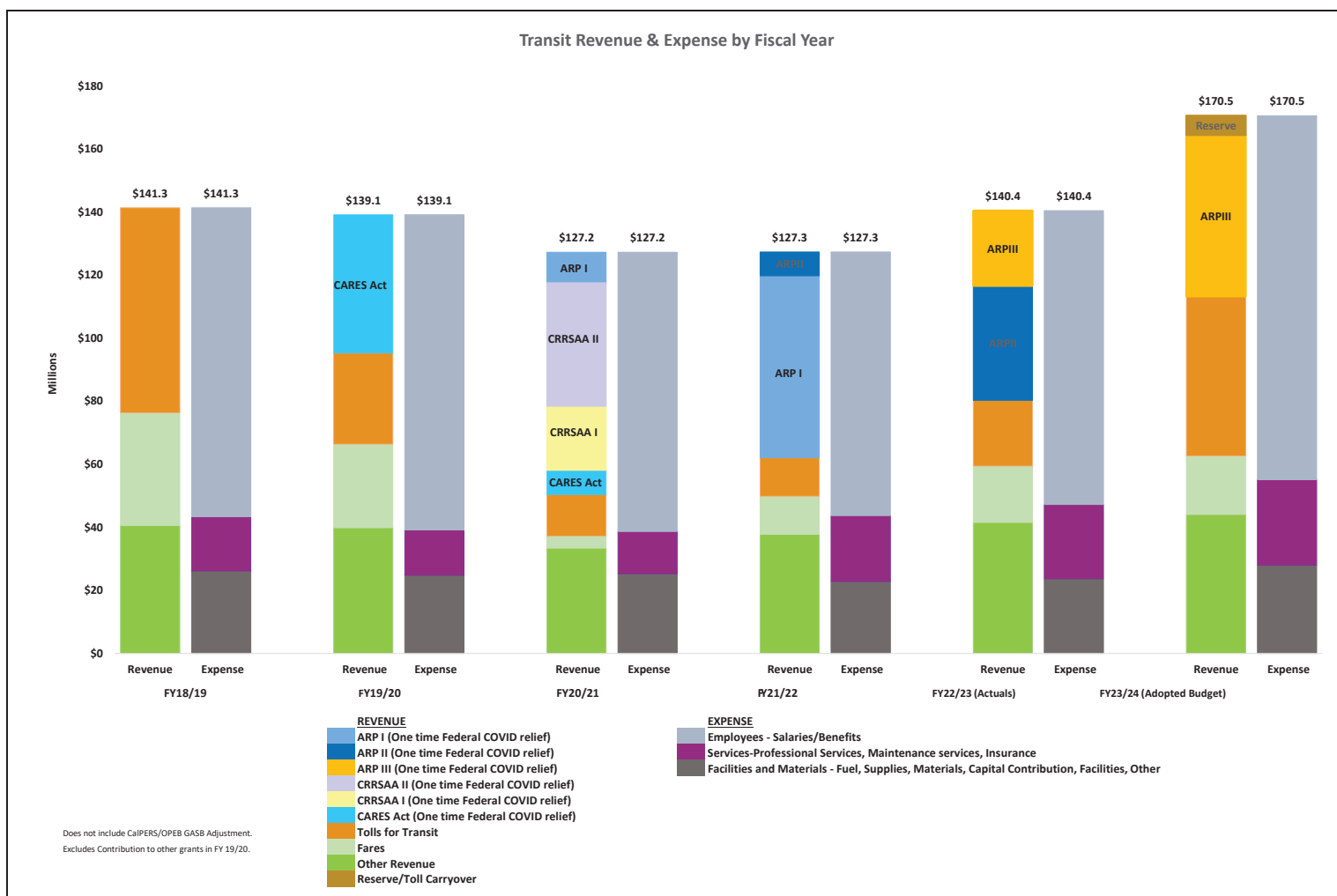
Denis J. Mulligan
General Manager

DJM:jb

Attachment: 2023-0824-FinanceComm-No6-Attachment C – Transit Funding & Expense Comparison

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Attachment C – Transit Funding & Expense Comparison



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