

REVISED April 28, 2023



Agenda Item No. (6)(A)

**REPORT OF THE GENERAL MANAGER
BOARD OF DIRECTORS
MEETING OF APRIL 28, 2023**

The Honorable Board of Directors
Golden Gate Bridge, Highway and Transportation District

Honorable Members:

**THE CONFERENCE OF MINORITY TRANSPORTATION OFFICIALS (COMTO)
NORTHERN CALIFORNIA - BOARD OF DIRECTORS**

It is my pleasure to announce that in April 2023, Artemise Davenport was elected to the Northern California chapter of the Conference of Minority Transportation Officials (COMTO) Board of Directors as its Vice President. COMTO is a national, multi-ethnic organization founded over 50 years ago to advocate for the transportation careers and transportation needs of minorities. We are confident that Ms. Davenport will be a positive contributor in this position. Ms. Davenport is the District's Disadvantaged Business Enterprise (DBE) Program Administrator; and among other things, she assists small and/or disadvantaged businesses in competing for contracting opportunities with the District. Congratulations to Artemise!

UPDATE ON DISTRICT OPERATIONS POST-PANDEMIC

Commute travel in the Golden Gate Corridor remains depressed as compared to pre-pandemic levels, which affects the District's finances. Prior to the pandemic, tolls were our largest source of revenue - funding Bridge operations, while also serving as the principal funding for our bus and ferry service. Before the pandemic, transit fares were our second largest source of operating revenue, after tolls.

While District operations are continuing, funded with one-time federal COVID relief funding, absent a return of travel in the Golden Gate Corridor the District is facing a "fiscal cliff" when the federal COVID relief money is fully spent.

During the week of April 9th, overall Bridge traffic was down about 19 percent when compared to the same week pre-pandemic. Overall ridership was down on our buses by about 59 percent (we only carried 41 percent of our normal bus ridership), and our ferry ridership was down 53 percent (we are only carried 47 percent of our normal ferry ridership)

The District's revenues for the week of April 9th were down approximately \$1 million as compared to the same week pre-pandemic.

UPDATE ON DISTRICT OPERATIONS POST-PANDEMIC (continued)

Week of April 9, 2023

	Bridge	% change	Bus	% change	Ferry	% change
	Apr 9- Apr 15		Apr 9- Apr 15		Apr 9- Apr 15	
Weekly Ridership/Traffic	317,826	-18.75%	25,712	-59.21%	24,348	-52.96%
Weekly Revenue	\$ 2,703,110	-18.75%	\$ 128,026	-58.40%	\$ 154,381	-62.61%
Weekly Revenue Loss	\$ (623,876)	-18.75%	\$ (179,754)	-58.40%	\$ (258,465)	-62.61%
2019 Weekly Ridership/Traffic	391,180		63,041		51,757	

*State Shelter in place started 3/17/2020

**Percentage changes are based on Year over year equivalents (current year vs 2019)

*** Weekly Revenue loss uses traffic compared to 2019 and using present toll rate (present value)

****Ferry numbers do not currently include Giants service

RESEARCH EFFORTS CONTINUE TO COLLECT WORKPLACE REOPENING DATA

The Metropolitan Transportation Commission (MTC) has partnered with the Bay Area Council to conduct research with employers regarding their plans for reopening workplaces and bringing non-essential workers back. They have been surveying these employers for close to two years now to monitor developments in workplace reopening plans. The survey results reflect information on Bay Area employers’ return to work plans to assist transit agencies in planning for the future. The March 2023 Employer Survey Results on Return to Work can be found at <https://public.flourish.studio/story/1867439/>. The Bay Area Council will continue surveying the Employer Network every other month and we will continue to share their findings.

DISTRICT FULL-TIME EMPLOYEE SEPARATIONS JANUARY 1, 2023 – MARCH 31, 2023

Between January 1, 2023, and March 31, 2023, the District processed **5** full-time employee separations, exclusive of retirement, termination, death, and casual/temporary assignment. This represents about **.78%** percent of the District’s typical workforce. Out of the 5 full-time employee separations, **1** employee resignation was a result of new employment (approximately **.16%** of our workforce).

The Human Resources Department reviewed the separation document of the employee who resigned as a result of new employment, and the following chart depicts the impact by division:

Division	Total Resignations Due to New Employment	Moving to Other Governmental or Transit Agency	Moving to Non-Governmental Business	Did Not Disclose
Bridge	0			
Bus	1			1
Ferry	0			
District	0			
TOTAL	1	0	0	1

UPDATE ON SAN FRANCISCO FERRY TERMINAL RAMP REPAIR

On June 30, 2021, during a facility inspection at the San Francisco Ferry Terminal, a crack was discovered in one of the outer berth structural steel framing elements. Detailed inspections of both the inner and outer berth steel ramps were performed on July 6th and 7th, 2021 by District certified steel inspectors. The inspections revealed additional cracks in both the inner and outer berths after which both berths were red tagged and the terminal shut down.

In accordance with Public Contract Code Section 22050 and the District's Procurement Policy, the General Manager, on July 14, 2021, authorized an emergency procurement, Contract No. 2021-F-049, with Moffatt & Nichol to perform a thorough damage assessment and structural analysis of the inner and outer berths in order to determine the cause of the cracks and the structural condition of the berths. On August 17, 2021, Moffatt & Nichol submitted a draft damage assessment report that identified deficiencies in the existing hydraulic lift system and possible vessel surge as contributing factors in the damage. On November 19, 2021, Staff executed the first amendment to Contract No. 2021-F-049 with Moffatt & Nichol to provide engineering design services and to prepare construction drawings and technical specifications associated with repairs to the inner berth. The District received the design documents on March 10, 2022 and applied for permit with the Port of San Francisco on March 11, 2022. The District received the Port of San Francisco permit for construction on April 18, 2022.

In accordance with Public Contract Code Section 22050 and the District's Procurement Policy, the General Manager, on April 22, 2022, authorized an emergency procurement, Contract No. 2022-F-035, with Power Engineering Construction ("Power"), located in Alameda, CA, in the not to exceed amount of \$612,600 to perform repairs to the inner berth. On April 25, 2022, the District executed the second amendment to Contract No. 2021-F-049 with Moffatt & Nichol, in the amount of \$84,040 to provide construction engineering support services associated with construction Contract No. 2022-F-035.

Power completed the repairs to the inner berth concrete support beam. While performing the repairs, additional concrete spalls and deterioration in the concrete beam and the adjacent concrete deck slab were discovered. Power was directed to repair these areas and has completed all concrete repairs. Engineering requested and Power provided a price to perform the work. A change order in the amount of \$299,000 was executed for this extra work. Power completed fabrication and implementation of the ramp lifting system, blast cleaning and painting of the steel surfaces, and the steel crack repairs. During the repair work, additional steel cracks were discovered and Power was directed to repair the cracks. Engineering requested and Power provided a price to perform the work. A change order in the amount of \$155,150 was executed for this extra work. All steel repairs have been completed. The ramp has been lowered back into place, hinge pins reinstalled, and the temporary lift system removed. All of the structural repairs to the San Francisco Ferry Terminal inner berth have been completed. The Port of San Francisco permit final inspection was signed on April 7, 2023. Final project documentation and closeout is being performed.

Moffatt & Nichol's damage assessment included recommendations for repairs and rehabilitation to the existing hydraulic lift system. Deficiencies in the hydraulic lift system were determined to be a contributing factor in causing the damage. Ferry Operating staff determined that they are unable to perform the repairs. Engineering requested Moffatt & Nichol develop a scope of work and cost proposal for designing and preparing plans and specifications for rehabilitating the hydraulic system. A change order in the amount of \$269,873 was executed for the hydraulic system

UPDATE ON SAN FRANCISCO FERRY TERMINAL RAMP REPAIR (continued)

rehabilitation design. The design work is progressing. Upon completion of the design, a construction contract will be executed to implement the repairs.

The outer berth condition was determined to be worse than the inner berth and will require more extensive repairs. Engineering staff and Moffatt & Nichol are developing options for the outer berth repairs. Upon agreement of the scope of work, it is anticipated that an amendment to their contract will be made for the final design and construction documents.

Fiscal Impact

Current estimated costs to date for all activities related to the inner berth concrete and structural steel repairs are \$1,606,746. Estimated costs for the repairs to both the inner and outer berths are \$4,256,746. The General Manager will continue to provide the Board with regular updates on the status and costs of this work.

DESCRIPTION OF ITEMS	COSTS
Structural Analysis and Damage Assessment (Moffatt & Nichol)	\$43,634
Inner Berth Repair Design (Moffatt & Nichol)	\$98,610
Inner Berth Permitting Fees (Port of San Francisco)	\$13,570
Inner Berth Construction Repairs (Power Engineering)	\$612,600
Inner Berth Construction Change Order No. 2 – Additional Temporary Support and Concrete Repairs (Power Engineering)	\$299,000
Inner Berth Construction Change Order No. 3 –Additional Steel Repair (Power Engineering)	\$155,150
Inner Berth Engineering Construction Support (Moffatt & Nichol))	\$84,040
Inner Berth Quality Assurance Inspections (ISI)	\$30,269
Inner Berth Hydraulic System Repair Design (Moffatt & Nichol)	\$269,873
Outer Berth Repair Design (estimated)	\$200,000
Outer Berth Permitting Fees (estimated)	\$50,000
Outer Berth Construction Repairs (estimated)	\$2,000,000
Outer Berth Engineering Construction Support (estimated)	\$200,000
Outer Berth QA Inspections (estimated)	\$100,000
District Staff Costs (estimated)	\$100,000
TOTAL COSTS	\$4,256,746

PRESENTATIONS BY DISTRICT STAFF FOR THE MONTH OF MARCH

For the month of March, District staff made the following speeches and/or presentations:

PRESENTATION TO:	DATE:	PRESENTED BY:
Marin County Suicide Prevention Collaborative	March 1, 2023	Bridge Captain Roger Elauria
7 th Graders at Mission Dolores Academy - SF	March 2, 2023	Bridge Captain Roger Elauria
Northern California Psychiatric Society	March 18, 2023	Director of Public Affairs Paolo Cosulich-Schwartz
University of San Francisco – Engineering Students and Faculty	March 27, 2023	Directing Civil Engineer Steve Song, Senior Civil Engineer Carolina Wallin, Senior Civil Engineer Mike Yim, Senior Civil Engineer Keith Hatcher

SPECIAL EVENT/EXPRESSIVE ACTIVITY REQUESTS

Below are the dates and sponsoring agencies of special events and expressive activities for which permits have been sought. The following applications were received since last reported to the Board in the February 24, 2023, Report of the General Manager:

Event Date	Event Title	Location	Type*	Expected No. Participants
April 28, 2023	Workers' Memorial Day Event	Plaza Center by Strauss Statue	EX	TBA
CANCELLED May 6 - 7, 2023	Golden Gate Relay	Under GGB @ tunnel then shuttle runners across the Bridge S/B	SE	75
June 4, 2023	Wear Orange Walk – National Gun Violence awareness Day	East Sidewalk	EX	700-1,000
June 11, 2023	Escape from Alcatraz Triathlon	Under GGB & Battery East/Coastal Trail	SE	1,800

*Permit Types: EX – Expressive Activity and SE – Special Event

VEHICLE TRAFFIC INCIDENTS FOR THE MONTH OF MARCH

For the month of March, there were the following vehicle traffic incidents to report:

Vehicle Traffic Incident	Vehicles	Injuries	Fatalities	Location
HB – Hit Barrier	1	0	0	Bridge
RE – Rear Ender	2	1	0	Waldo
C – Collision	2	0	0	Bridge
HB – Hit Barrier	1	0	0	Bridge
HB – Hit Barrier	1	0	0	Bridge
HB – Hit Barrier	1	0	0	Waldo
HB – Hit Barrier	1	0	0	Plaza
HB – Hit Barrier	1	0	0	Other
HB – Hit Barrier	3	0	0	Bridge
HB – Hit Barrier	1	0	0	Bridge
HB – Hit Barrier	1	0	0	Plaza
HB – Hit Barrier	1	1	0	Bridge
SS - Side Swipe	2	0	0	Doyle
TOTAL	18	2	0	

BICYCLE INCIDENTS FOR THE MONTH OF MARCH

For the month of March, there were the following bicycle incidents to report:

Bicycle Incidents	Bicycles	Injuries	Fatalities	Location
SO - Solo	1	1	0	Plaza
TOTAL	1	1	0	

FERRY BICYCLE COUNTS FOR THE MONTH OF MARCH

Ferry Bicycle Counts for the month of March are as follows:

Larkspur Southbound Bicycle Counts	
2018 Annual Total	29,747
2019 Annual Total	29,828
2020 Annual Total	7,422
2021 Annual Total	4,716
2022 Annual Total	13,312
January – March 2023	2,670

*The Larkspur March bicycle count was 914

FERRY BICYCLE COUNTS FOR THE MONTH OF MARCH (continued)

Sausalito Southbound Bicycle Counts	
2018 Annual Total	116,248
2019 Annual Total	95,590
2020 Annual Total	9,415
2021 Annual Total	8,845
2022 Annual Total	64,952
January – March 2023	6,440

*The Sausalito March bicycle count was 2,567

Tiburon Southbound Bicycle Counts	
2022 Annual Total	9,204
January – March 2023	1,111

*The Tiburon March bicycle count was 332

Angel Island Northbound Ferry Bicycle Counts	
2021 (December service start) Annual Total	39
2022 Annual Total	4,807
January – March 2023	452

*The Angel Island March bicycle count was 146

RETIREMENT OF DARRYN SILVERIA, FAIRBOX REPAIR/WELDER MECHANIC, BUS DIVISION

It is my privilege to announce that Fairbox Repair/Welder Mechanic Darryn Silveria retired on April 1, 2023, after 27 years, 11 months and 8 days of service with the District.

Mr. Silveria joined the District as a Temporary Bus Servicer on April 4, 1994 and was promoted to a full time Bus Servicer April 20, 1995. On February 13, 1996, Mr. Silveria was promoted to Farebox Repair/Welder Mechanic.

We wish Mr. Silveria a long and happy retirement.

EMPLOYEE OF THE MONTH – APRIL 2023

After reviewing nominations submitted by District employees, the Employee of the Month Committee selected Electrician Paul Merkouris in the Bridge Division, as the Employee of the Month for April 2023.

Mr. Merkouris is recognized for going above and beyond by helping a colleague who was taking an online class for work and was having trouble with load calculations. Mr. Merkouris offered to stay over his shift time and stayed even longer to ensure that his co-worker felt comfortable to take the test and do well. His co-worker passed the final exam and is now certified to install Electric Vehicle Charging Stations. Paul Merkouris is described as both humble and a great teacher making information easy to understand and retain. Additionally, his colleagues share that Mr. Merkouris is not only an asset to the Electric shop (E-shop) but to the District as a whole and exemplifies District values which is very much appreciated by his peers. They go on to say that Mr. Merkouris' work ethic is second to none and that it is a common practice for him to go above and beyond his job requirements ensuring that the duties he has been given are done in the most thorough manner. He is constantly doing the small things in the shop to make his coworkers jobs easier and doesn't need to be told to do certain tasks - he is a self-starter in every sense of the word. The Electrical Superintendent Del West also stated that he is honored to have Mr. Merkouris in the E-shop and that the District is better because of his many positive attributes and contributions.

Mr. Merkouris joined the District on April 14, 2014, as an Electrician in the Bridge Division. Prior to joining the District, Mr. Merkouris was an Electrician at various companies through International Brotherhood of Electrical Workers (I.B.E.W.) Local 6.

Mr. Merkouris was born in Sacramento, CA, and attended Redwood High in Larkspur, CA. He has been a resident of Sausalito, CA since 2005. In his free time, Mr. Merkouris enjoys playing drums and guitar, hiking, kicking his soccer ball around, watching movies/gaming, and playing with Octo the cat, who was rescued from the bridge paint containment by one of the bridge painters and subsequently adopted by Mr. Merkouris.

Denis J. Mulligan
General Manager

DJM:jb

Attachment: 2023-0427-FinanceComm-No9-Attachment C – Transit Funding & Expense Comparison

2023-0427-FinanceComm-No9-Attachment C – Transit Funding & Expense Comparison

