



2023-3

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**MEMORANDUM OF MINUTES**

**BOARD OF DIRECTORS MEETING**

**MARCH 24, 2023**

**These minutes are supplemented by the audio recording that is posted online at:**  
**<https://www.goldengate.org/district/board-of-directors/meeting-documents>**.

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the United Irish Cultural Center, St. Francis Room, 2700 45th Avenue, San Francisco, CA, on Friday, March 24, 2023, at 10:00 a.m., President Thériault presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Michael Thériault.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:30 Minutes Mark on the Audio Recording]**

**Directors Present (16):** Directors Conroy, Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Safaí and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Directors Absent (3):** Directors Moulton-Peters, Stefani and Thier.

**Staff Present:** General Manager Denis Mulligan; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Administration and Development Kellee Hopper; Director of Budget and Electronic Revenue Jennifer Mennucci; Director of Data and Project Administration Hitham Hamdon; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

- (3) **PLEDGE OF ALLEGIANCE:** Director Sabrina Hernández **[02:13 Minutes Mark on the Audio Recording]**

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**BOARD OF DIRECTORS MEETING  
MARCH 24, 2023/PAGE 2**

**(4) PUBLIC COMMENT: [02:39 Minutes Mark on the Audio Recording]**

President Thériault confirmed that the people making public comments could have three minutes each in which to make their comments.

The following individuals spoke under Public Comment: [03:24 Minutes Mark on the Audio Recording]

- Manuel Gamboa, Sacramento County Resident (in-person)
- Dave Rhody, The Climate Reality Project (in-person)
- David Pilpel, San Francisco Resident (remotely)

**[Director Safaí arrived.]**

**[13:21 Minutes Mark on the Audio Recording]**

President Thériault and General Manager Denis Mulligan thanked the speakers for their comments. Mr. Mulligan responded to the public comments.

**(5) CONSENT CALENDAR: [14:07 Minutes Mark on the Audio Recording]**

**Directors HERNÁNDEZ/GIUDICE** moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

**AYES (16):** Directors Conroy, Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Safaí and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters, Stefani and Thier.

**(A) Approve the Minutes of the following Meetings:**

- (1) Building and Operating Committee of February 23, 2023;
- (2) Finance-Auditing Committee of February 23, 2023;
- (3) Transportation Committee of February 24, 2023; and
- (4) Board of Directors of February 24, 2023.

**Carried**

**(B) Ratification of Previous Actions by the Auditor-Controller**

**Resolution No. 2023-022** (as detailed in the March 23, 2023, Finance-Auditing Committee meeting)

- (1) Ratifies Commitments and/or Expenditures
- (2) Ratifies Previous Investments
- (3) Authorizes Reinvestments
- (4) Accepts Investment Report for February 2023

**Adopted**

**(6) REPORTS OF OFFICERS:**

**(A) General Manager [15:17 Minutes Mark on the Audio Recording]**

**BOARD OF DIRECTORS MEETING  
MARCH 24, 2023/PAGE 3**

- (1) **Ratify the Emergency Action of the General Manager to Approve an Emergency Contract Change Order with Power Engineering Related to the San Francisco Ferry Terminal Ramp Repair [15:27 Minutes Mark on the Audio Recording]**

Mr. Mulligan presented the staff report and confirmed that the San Francisco Ferry Terminal inner berth is open.

**Directors SNYDER/COCHRAN**

**Resolution No. 2023-023** ratifies the action of the General Manager to approve an emergency contract change order with Power Engineering related to the San Francisco Ferry Terminal ramp repair in the amount of \$155,150.

**Adopted**

**AYES (16):** Directors Conroy, Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Safaí and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters, Stefani and Thier.

- (2) **General Manager Report [17:01 Minutes Mark on the Audio Recording]**

Mr. Mulligan presented the General Manager Report. He highlighted the 10-Year Anniversary of All-Electronic Tolling, and the District's placement of toll collectors in other positions within the District.

He expressed appreciation for staff who encountered extreme weather conditions and responded extraordinarily well during the past week.

He spoke about Bridge traffic, and bus and ferry ridership and the associated revenue. He spoke about how recreational travel has largely rebounded, and commuter travel has been much slower to return.

Mr. Mulligan recognized Anthony Tecson, Lance Rettick, Nicole Gilardi, Donald Roquemoire, Darrell Bailey, Saovady Mao and Beverly Wong for their District service.

**[30:10 Minutes Mark on the Audio Recording]**

President Thériault spoke about Darrell Bailey.

- (B) **Attorney [30:37Minutes Mark on the Audio Recording]**

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only and no action was required.

- (C) **District Engineer [31:33 Minutes Mark on the Audio Recording]**

**BOARD OF DIRECTORS MEETING  
MARCH 24, 2023/PAGE 4**

District Engineer Ewa Bauer-Furbush presented the District Engineer Report, which was for informational purposes only and no action was taken. She highlighted some key developments of a number of projects including the Suicide Deterrent System (SDS) project, and Toll Plaza Administration Building Elevator project. She also spoke about the Wind Retrofit project, and the status of the District's measures to reduce the sounds emanating from the Bridge. In addition, she spoke about the SDS Rescue Training Net and the Toll Plaza Administration Building Door and Window Rehabilitation projects.

**[37:00 Minutes Mark on the Audio Recording]**

Directors Garbarino, Conroy, Snyder, Mastin, Giudice, Rabbitt and Hernández inquired about the aluminum clip installation for the sound mitigation.

Ms. Bauer-Furbush and Mr. Mulligan responded to the inquiries. Ms. Bauer-Furbush explained the clips will have a rubber insert and will be attached with an adhesive. She said that the clip will cover the whole picket. Mr. Mulligan clarified the shape of the pickets.

**(7) OTHER REPORTS:**

There were no Other Reports to discuss.

**(8) REPORT OF COMMITTEES: [43:40 Minutes Mark on the Audio Recording]**

**(A) Meeting of the Building and Operating Committee/Committee of the Whole  
[43:43 Minutes Mark on the Audio Recording]  
March 23, 2023  
Chair Patricia Garbarino**

President Thériault stated that the following items were discussed at the Building and Operating Committee meeting of the day before.

Chair Garbarino expressed appreciation to staff for providing tools to help her navigate through the meetings. She said she looks forward to continuing to meet in person.

**(1) Approve Actions Relative to the Golden Gate Bridge Physical Suicide Deterrent System Project [44:32 Minutes Mark on the Audio Recording]**

**Directors GARBARINO/SNYDER**

**Resolution No. 2023-024** approves the following actions relative to the *Golden Gate Bridge Physical Suicide Deterrent System Project* (Project #1526):

- (a) Authorizes execution of the Fifth Amendment to Professional Services Agreement (PSA) No. 2018-B-082, *Temporary Structures Engineering Advisor Support Services for the Construction of the Golden Gate Bridge Physical Suicide Deterrent and Traveler Systems*, with TJA Engineering, Inc., of Livermore, CA, in an amount not-to-exceed \$1,200,000, for

**BOARD OF DIRECTORS MEETING  
MARCH 24, 2023/PAGE 5**

continuation of engineering support services during construction of Project #1526;

- (b) Authorizes execution of the Third Amendment to Agreement No. 16R350000, *Construction Zone Enhanced Enforcement Program (COZEEP) Services*, with the Department of California Highway Patrol, in an amount not-to-exceed \$1,280,000, for continuation of construction zone enhanced enforcement services; and,
- (c) Authorizes an increase in the amount of \$2,480,000 in the FY 2022/23 Bridge Division Capital Budget for Project #1526, to be financed with District reserves, for a revised total Project #1526 budget of \$217,512,868\* in concurrence with the Finance-Auditing Committee, as detailed in the Staff Report.

\* Correction made to the total project budget.

**Adopted**

**AYES (16):** Directors Conroy, Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Safaí and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters, Stefani and Thier.

- (2) **Authorize Execution of a Professional Services Agreement Relative to Request for Proposals No. 2022-D-067, *Transportation Statistics Reporting System and Implementation Services*, with TransSIGHT**  
**[47:13 Minutes Mark on the Audio Recording]**

**Directors GARBARINO/RABBITT**

**Resolution No. 2023-025** approves actions relative to Contract No. 2022-D-067, *Transportation Statistics Reporting System and Implementation Services*, as follows:

- (a) Approves award of Contract No. 2022-D-067, with TransSIGHT LLC of Pleasanton, CA, to implement a software solution that aggregates Bus and Ferry statistical data for reporting and analysis for a five-year base term, with up to five additional one-year option terms, for a total not-to-exceed amount of \$1,794,538;
- (b) Authorizes a contingency of \$205,814 to make necessary programming or software license adjustments, for a total not-to-exceed amount of \$2,000,352 for Contract No. 2022-D-067; and,
- (c) Authorizes the General Manager, or their designee, to approve amendments to the Contract to allow for future years' annual recurring maintenance and support after the five-year base term and five one-year option terms

**BOARD OF DIRECTORS MEETING  
MARCH 24, 2023/PAGE 6**

provided that funding has been allocated in the annual budget and such renewals are in the Golden Gate Bridge, Highway and Transportation District's (District) best interest. Subsequent years' maintenance and support may be subject to an annual cost increase not-to-exceed 7% of the prior year's pricing plus any additional licenses that may be added to accommodate District business needs.

**Adopted**

**AYES (16):** Directors Conroy, Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Safaí and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (3):** Directors Moulton-Peters, Stefani and Thier.

Chair Garbarino suggested that the Board take a field trip and look at the aluminum clips after the sound mitigation devices are installed.

**[Director Safaí departed]**

**(B) Meeting of the Finance-Auditing Committee/Committee of the Whole [49:35  
Hour Mark on the Audio Recording]  
March 23, 2023  
Chair David Rabbitt**

President Thériault stated the following items were discussed at the Finance-Auditing Committee meeting of the day before.

**(1) Approve Actions Relative to the Low Carbon Transit Operations Program (LCTOP) [49:50 Minutes Mark on the Audio Recording]**

**Directors RABBITT/COCHRAN**

**Resolution No. 2023-026** approves the following actions necessary to secure FY 22/23 Low Carbon Transit Operations Program (LCTOP) grant funds to support transit capital and operating projects for the Golden Gate Bridge, Highway and Transportation District (District):

- (a) Approves submission of one LCTOP grant application in FY 22/23 for the *M.V. Del Norte* Replacement Project;
- (b) Certifies that the District will comply with all conditions and requirements set forth in the LCTOP certification and assurances, authorized agent documents, applicable statutes, regulations, and guidelines for all LCTOP-funded transit projects; and,
- (c) Authorizes the General Manager, or his designee, to execute for and on

**BOARD OF DIRECTORS MEETING  
MARCH 24, 2023/PAGE 7**

behalf of the District any documents necessary to apply for and receive LCTOP funding, including certifications and assurances, authorized agent forms, and agreements relative to the FY 22/23 LCTOP program.

**Adopted**

**AYES (15):** Directors Conroy, Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Moulton-Peters, Safaí, Stefani and Thier.

**(2) Approve Fiscal Year 2023/2024-2027/2028 Five-Year Fare Program, Amend the Master Ordinance, Approve Title VI Analysis, and Adopt Notice of Exemption [51:12 Minutes Mark on the Audio Recording]**

Chair Rabbitt expressed appreciation for the work done by Mr. Downing and his staff on the Five-Year Fare program.

Director Grosboll expressed appreciation for the report. He inquired about the possibility of having a discussion about what the District could do to increase ridership in the appropriate Committee meeting.

Director Giudice expressed support for the item and staff's thoughtfulness.

Mr. Mulligan and President Thériault responded to the Director's inquiry.

**Directors RABBITT/GIUDICE**

**Ordinance No. 2023-001** approves the following actions:

- (a) Approves the Fiscal Years 2023/24 – 2027/28 Five-Year Fare Program, containing Option 2 for both Golden Gate Transit bus and Golden Gate Ferry (GGF) fares;
- (b) Amends the Master Ordinance accordingly;
- (c) Approves the associated Title VI Equity Analysis; and,
- (d) Authorizes the Filing of a Notice of Exemption under the California Environmental Quality Act (CEQA).

This Fare Program increases fares for the Golden Gate Bridge, Highway and Transportation District's (District) Regional Bus, Ferry, and Americans with Disabilities Act (ADA)-compliant complementary paratransit service effective July 1, 2023, with the exception of GGF special event fares to Oracle Park and Chase Center, which will be addressed in a separate future action.



**Adopted**

**AYES (15):** Directors Conroy, Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Moulton-Peters, Safaí, Stefani and Thier.

- (3) **Approve Actions Relative to the Annual Review of Rule XI, Investment Policy, of the Rules of the Board** [54:50 Minutes Mark on the Audio Recording]

**Directors RABBITT/HERNÁNDEZ**

**Resolution No. 2023-027** approves the following actions relative to the annual review of RULE XI, **INVESTMENT POLICY**, of the *Rules of the Board*:

- (a) Renews the annual delegation of investment management authority to the Auditor-Controller for Fiscal Year (FY) 23/24 as per RULE XI, **INVESTMENT POLICY**, Section E, **Delegation of Authority**, of the Rules of the Board, and as provided for in California Government Code Section 53607.
- (b) Approves an amendment to RULE XI, **INVESTMENT POLICY**, of the *Rules of the Board* as detailed in the Staff Report.

**Adopted**

**AYES (15):** Directors Conroy, Dorsey, Engardio, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Moulton-Peters, Safaí, Stefani and Thier.

- (9) **ADDRESSES TO BOARD:** [56:16 Minutes Mark on the Audio Recording]

Director Rabbitt stated that he was appointed as the Chair of the new Metropolitan Transportation Commission (MTC) Regional Network Management Committee, and he expressed appreciation for Mr. Mulligan's role working on the effort. He also said that he has been named to an MTC Ad Hoc Fiscal Cliff Committee.

President Thériault expressed appreciation for Director Rabbitt's new roles at MTC.

- (10) **SPECIAL ORDER OF BUSINESS:**

There was no Special Order of Business.



**BOARD OF DIRECTORS MEETING  
MARCH 24, 2023/PAGE 9**

**(11) UNFINISHED BUSINESS:**

There was no Unfinished Business.

**(12) NEW BUSINESS:**

**(A) Report on Meetings/Conferences Attended by Director(s) [59:13 Minutes  
Mark on the Audio Recording]**

First Vice President Cochran reported that he, Director Snyder, Mr. Mulligan, Ms. Ko-Wong and the District's lobbyist Paul Schlesinger met with various legislators and staff in Washington D.C. in mid-March 2023. He reported that they met with a number of legislators, legislators' staff, and Department of Transportation staff. Director Snyder added that they met with Operating Engineers, Local Union No. 3 (OE3) representatives who have been helpful in advocating on various District issues. He stated that the District's delegation thanked everyone involved for their help in securing \$400 million for the Seismic Retrofit project funding and spoke about a few future projects.

**(13) COMMUNICATIONS:**

There were no Communications.

**(14) ADJOURNMENT: [1:06:08 Hour Mark on the Audio Recording]**

All business having been concluded Directors GIUDICE/SNYDER moved and seconded that the meeting be adjourned in honor of former Director Virginia "Ginny" Simms, former Supervisor and Director Thomas Hsieh, Richard Edwin Roth and Lynn King at 11:08 a.m.

**Carried**

Respectfully submitted,



Amorette M. Ko-Wong  
Secretary of the District

AMK:EIE:tnm

THIS PAGE INTENTIONALLY LEFT BLANK