



Agenda Item No. (3)(a)–(3)(d)

To: Transportation Committee/Committee of the Whole
Meeting of February 24, 2023

From: Ron Downing, Director of Planning
Denis J. Mulligan, General Manager

Subject: **REPORTS OF DISTRICT ADVISORY COMMITTEES**
(a) **ADVISORY COMMITTEE ON ACCESSIBILITY**
(b) **BUS PASSENGERS ADVISORY COMMITTEE**
(c) **FERRY PASSENGERS ADVISORY COMMITTEE**
(d) **PEDESTRIAN AND BICYCLE ADVISORY COMMITTEE**

Recommendation

There is no recommendation associated with this item.

Summary

The purpose of the formation of the above-mentioned Advisory Committees is to provide the public a forum by which they can communicate their viewpoints and suggestions on the operations of the Golden Gate Bridge, Highway and Transportation District (District), as well as on the bus and ferry transit systems, to the District Board of Directors and staff. These Advisory Committees meet regularly, and designated District staff participates in these meetings. From time to time, these Advisory Committees submit recommendations to the District's Transportation Committee (Committee) for its consideration.

The Secretary of the District is required to provide packets of the Advisory Committees to the Committee.

The documents attached to this report are as follows:

- (a) **ADVISORY COMMITTEE ON ACCESSIBILITY**
There is no new meeting information at the time of this mailing.
- (b) **BUS PASSENGERS ADVISORY COMMITTEE**
Agenda Packet of January 18, 2023
- (c) **FERRY PASSENGERS ADVISORY COMMITTEE**
Agenda Packets of January 9, 2023, and February 13, 2023
- (d) **PEDESTRIAN AND BICYCLE ADVISORY COMMITTEE**
Agenda Packet of January 18, 2023

Fiscal Impact

There is no fiscal impact associated with this item.

Attachments

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BUS PASSENGERS ADVISORY COMMITTEE (BPAC)

Agenda for Wednesday, January 18, 2023



Convene at 5:30 p.m. – Adjourn by 7:30 p.m.

Meeting will be held via Zoom:

<https://goldengate-org.zoom.us/j/88669958487?pwd=N3ErZCtienZ6SWJtYzhNYlN3RytIZz09>

Call-in number: 669-900-6833

Meeting ID: 886 6995 8487

Passcode: 146357

1. Roll Call and Introductions
2. Approval of November 16, 2022, Meeting Minutes (*Attached*)
3. Bus Stoppers¹
4. Ongoing Business (none)
5. New Business (40 minutes)
 - a. Review of Brown Act (Katherine Tsou)
 - b. Storm Impacts (Krystalyn O'Leary)
 - c. Customer Service Update (Carlena Natouf)
 - d. Future Fare Increase
 - e. Customer On-Board Survey
 - f. Permanent Approval of Route 114
6. Announcements
 - a. Future In-Person Meetings
7. Members' Forum²
8. Public Comment (3 minutes per speaker)
9. Adjournment

Next Meeting: March 15, 2023

¹ Members to submit observed problems in bus operations, preferably in writing before the meeting, and provide a verbal summary in less than 2 minutes.

² Members to discuss topics not covered on the agenda or that should be added to a future agenda.

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BUS PASSENGERS ADVISORY COMMITTEE (BPAC)

Meeting Minutes for Wednesday, November 16, 2022



Committee Members Present: Brian Bailey-Gates, Dan Bell, Mike Combs, Dave Troup, Fredi Bloom

Committee Members Absent: Scott Kempf, Jon Horinek

District Staff Present: Mike Abegg, Director of Schedules and Service Development; Carlena Natouf, Customer Relations Supervisor; Emily DelRoss, Senior Planner; Bill Middleton, Safety and Training Superintendent; Francis Tremblay, Marketing and Communications Specialist; Jamos Yeager, Operations Control Center Manager; David Davenport, Principal Planner

Guests Present: Director James Mastin; Mohamed Osman, Marin Transit (MT); David Pilpel

1. **Roll Call:** Brian Bailey-Gates opened the meeting at 5:40 p.m. Five members were present, representing a quorum.
2. **Approval of Meeting Minutes:** BPAC members approved the May 18, 2022, meeting minutes.
3. **Bus Stoppers:**
 - a. Dan Bell reported that real-time departure information for commute routes was not being displayed at Salesforce Transit Center. Staff reported that MTC fixed the issue, and the real-time sign inside Salesforce Transit Center now displays departures for all Golden Gate Transit (GGT) buses boarding at Bay A and Fremont & Mission.
 - b. Mr. Bell reported inconvenient wait times when transferring from SMART train to GGT bus service at San Rafael Transit Center (SRTC). Staff reported being unable to fix the problem via scheduling due to SMART's irregular headways and the need to maintain bus spacing. Recommended use of Route 132 from SRTC during peak service for best connections.
 - c. Mike Combs reported confusing "Mission & Fremont" destination signage on southbound trips going to Salesforce Transit Center and recommended using "Salesforce Transit Center" instead. Staff reported use of the "Mission & Fremont" text to differentiate the stop from the starting point for northbound (NB) buses at Bay A. This concern will be added to the list of discussion topics for GGT staff's next headsign meeting.
 - d. Mr. Combs reported inconsistent departure frequencies on NB trips leaving San Francisco. Staff explained that schedules are timed to accommodate pulsed transfers at the SRTC, which prevents a pulse from occurring at the San Francisco end-of-line. MT schedule changes in March may yield minor improvements.
 - e. Mr. Combs reported inaccurate and confusing bus stop pin placement along Van Ness Avenue in Google Maps and Apple Maps. Stop pins appear on the sidewalk, although stops are actually located at the median to align with BRT lanes. Staff will explore impacts of relocating stop pins in scheduling software.

- f. Mr. Combs reported possible over-charging on the Route 150 when using a Clipper card. Staff discussed possible coding issue on route. Staff will investigate further. The deployment of Clipper 2.0, scheduled for late 2023-early 2024, will address this concern as riders will be charged only at tag-off.

4. Ongoing Business:

- a. COVID-19 Update: David Davenport reported that the mask policy has been revised, no longer requiring District staff to wear masks on GGT vehicles. Passengers continue to not be required to wear masks. Bridge traffic and bus and ferry ridership trends have remained unchanged since last report to the committee and remain far below pre-pandemic levels.
- b. Short-Range Transit Plan (SRTP): Mr. Davenport presented an overview of the District's SRTP update, which will be presented to the Board for review and approval in December. The SRTP process occurs every two to three years, with a plan horizon of five years, and is a requirement for receiving funding from MTC and the FTA. The plan includes a system overview, performance assessment, current snapshot of the system, budget projections, and service plans for four planning scenarios. Each scenario indicates a projected financial deficit if pre-pandemic service levels were reinstated.
- c. Bus Stop Information Sign Redesign: Francis Tremblay presented an overview of the District's bus stop signage improvement project that aims to redesign GGT bus stops to be more user-friendly, informative, and to strengthen GGT's brand identity. Improved designs are in full color and include direction of travel, accessibility icons, GGT's website, and additional rider resources. Select stops have linear maps with major timepoints and transit connections indicated. BPAC members provided feedback supporting a design that promotes Transit App as a preferred resource, includes instructions for downloading the app, and lists alternative resources.

5. New Business:

- a. September and December 2022 Service Changes: Mr. Davenport presented service changes effective September 11, including the addition of early morning trips on Route 132 and additional weekend evening service on Route 580. On December 11, a new service schedule will go into effect. Service changes will include an added trip on Route 154 in response to high ridership volume, as well as the reactivation of an additional bus stop at Fremont & Mission to better accommodate bus congestion.
- b. San Rafael Transit Center Relocation FEIR: Mr. Davenport reported that the FEIR identifies the "New Whistlestop Alternative" as the preferred option for the location of the new transit center, reflecting the preference of the Committee. Final review and approval of the EIR is anticipated for the December Board meeting. The FEIR is posted on the District's website. Next steps will include securing funding, site design, land acquisition, and construction.
- c. Marin Transit Contract: Mr. Davenport reported on a new interagency agreement effective October 1, 2022, between GGT and MT. The contract term runs through June 2026, with two optional additional one-year extensions. GGT will continue to operate six of MT's bus routes and calls for coordination between the two agencies in conducting a joint study on bus electrification. Changes to the paratransit portion of the service contract were included, with no impacts to riders.
- d. BPAC Chairperson/Vice Chairperson Election: Members voted to continue current chair roles for the 2023 term with Scott Kempf as Chair and Brian Bailey-Gates as Vice Chair.

The committee will have another opportunity to reevaluate chair roles should committee membership change at any point over the next year.

- e. 2023 Meeting Schedule: The committee meets bi-monthly on the third Wednesday of the month, excluding the summer months or when holidays conflict. The proposed committee meeting schedule for 2023 will be:
 - January 18, 2023
 - March 15, 2023
 - May 17, 2023
 - September 20, 2023
 - November 15, 2023

The January 18 meeting will be held virtually at 5:30 P.M. Future meetings may return to an in-person format in 2023. At that time, meeting start time and location will be determined, as the former Whistlestop building may be unavailable.

6. Announcements:

- a. Mohamed Osman provided an update on MT service changes that will go into effect in December. Changes include minor time adjustments on select morning trips of the Route 71 and 17 to improve on-time performance. The Muir Woods shuttle will continue to operate out of the Larkspur Landing Ferry Terminal. Holiday and weekend service for the Muir Woods shuttle will operate out of Sausalito.

7. Members' Forum:

- a. Dan Bell inquired about bus operators driving in mixed-traffic lanes where diamond bus lanes are available, particularly on Mission Street. Staff noted this concern and will discuss with operations staff.
- b. Mr. Bell inquired about the possibility of a new bus shuttle providing service from Larkspur SMART station to San Francisco. Staff expressed concern regarding SMART station design limitations preventing safe bus service, funding, and traffic congestion impacts at the Sir Francis Drake Boulevard Interchange. Staff suggested that shuttle service out of SRTC may be more feasible. Staff plans to meet with regional planning staff to discuss this and other regional transit needs.
- c. Mr. Combs requested an update on the Tamalpais Drive freeway interchange redesign project. Staff reported that no new project developments have taken place since the last update to the Committee.

8. Public Comment: None.

9. Adjournment: Brian Bailey-Gates adjourned the meeting at 7:28 p.m.

Members were advised that the next meeting is scheduled to take place Wednesday, January 18, 2023, via Zoom at 5:30 P.M.

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FERRY PASSENGERS ADVISORY COMMITTEE (FPAC)

Agenda for Monday, January 9, 2023

Convene at 12:00 p.m. – Adjourn by 1:00 p.m.

Online Meeting Address:

Zoom Link: <https://goldengate-org.zoom.us/j/85494955291?pwd=dU9sem5uZTNZVmK1d2psTkV1ZTJ3dz09>



1. Approval of Minutes of November 14, 2022

2. Operational Issues

- A. Ridership Updates – Current Trends
- B. Service Updates – New January 2 Ferry Schedules

3. Updates and Other Items

- A. Vessel Updates
- B. Terminal Updates
- C. Return to Office Timeline Discussion

4. Committee Business

- A. FPAC Initiatives
 - i. Larkspur 42 Crossings/Parking Needs Environmental Review
 - ii. Sonoma-Marin Bike Share
 - iii. Future Vessels Discussion
 - iv. Election of FPAC Chair and Vice-Chair
- B. Membership Recruitment

5. Member/Visitor Comments

6. Next Meeting: February 13, 2023

Survey of Members to Determine Quorum

- Attachments:
- 1. Summary from meeting of November 14, 2022
 - 2. Ferry Route Performance Report for October 2022 – November 2022
 - All Routes
 - Larkspur Ferry Terminal-San Francisco Ferry Terminal (LSSF)
 - Sausalito Ferry Terminal-San Francisco Ferry Terminal (SSSF)
 - Tiburon Ferry Terminal-San Francisco Ferry Terminal (TBSF)
 - Angel Island – San Francisco Ferry Terminal (AISF)
 - Larkspur Ferry Terminal-Oracle Park (LSPB)
 - Larkspur Ferry Terminal -Oracle Park Special Event (LSP1)

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FERRY PASSENGERS ADVISORY COMMITTEE (FPAC)

Minutes of Meeting of Monday, November 14, 2022



FPAC Members Present: Chuck Hornbrook, Jordan Jaffe, Michael Stryker, Bardha Varfaj

Guests Present: Bert Hill, Board of Directors; Jim Mastin, Board of Directors, David Pilpel, Member of Public

Staff Present: Emily DelRoss, Senior Planner; Michael Hoffman, Director of Engineering and Maintenance; Collette Martinez, Manager of Ferry Operations; Josh Widmann, Associate Planner

1. Approval of Meeting Minutes of August 8, 2022. Minutes were reviewed with no edits. A vote was not taken due to lack of quorum.

2. Operational Issues

A. Ridership Updates. Josh Widmann reported recent ferry ridership. Weekday ridership for all routes was close to 4,000 unlinked daily passenger trips in September but is now averaging around 2,500 – 3,000, depending on the weather. Larkspur weekday ridership is around 2,000 unlinked passenger trips (excluding Monday and Friday) while weekend ridership approaches approximately 500 – 750 unlinked daily passenger trips per weekend day. Sausalito service has been carrying around 750 unlinked passenger trips and up to 1,000 - 1,500 unlinked passenger trips on weekend days. Tiburon ridership has been flat since September, averaging 300 – 400 unlinked passenger trips on weekdays and 200 on weekends. Unlinked daily passenger trips for Angel Island depends on weather, averaging around 200 on weekdays and 400 on sunny weekends.

B. Service Updates. Collette Martinez reported that in January there will be an additional Tiburon southbound trip on weekends, departing at 6:05 p.m. The afternoon Larkspur weekday schedule will remain as-is to avoid crowding.

3. Updates and Other Items

A. Draft Short-Range Transit Plan Presentation from David Davenport, Principal Planner. David Davenport provided an overview of the Short-Range Transit Plan (SRTP). He discussed anticipated future expenses and funding levels and the necessary service modifications required. The SRTP will be brought to the Board of Directors for approval at the December meeting. Jordan Jaffe inquired about the recommended service changes and was told the normal process of public outreach and Board approval would be necessary to make such changes.

B. Vessel Updates. The M.V. *Mendocino* has been out of service for a month, returning the week of this meeting. Michael Hoffman stated the M.S. *Sonoma* will be receiving a new floor on the main deck and will be back in Larkspur the second or third week of December.

C. Terminal Updates. The inner berth at San Francisco is being repaired and progress is being made. At this point in the meeting, Michael Hoffman provided an update on the new ferry vessel project.

The Board approved the award in August to begin the four-phased approach. Wake analysis is being conducted for the vessel design. Stakeholder input will be sought on the design of the vessel, including customers, to determine details of windows and seating, and other various factors related to the trade-offs of sound, comfort, and speed. The prospective vessel will be 100 tons, which in theory could hold 500 passengers.

- D. Return to Office Timeline Discussion. Michael Stryker discussed parking availability and the variable parking pricing at UCSF Mission Bay. Daily parking rates have been increasing slightly, which is reflective of increased demand. No other return-to-work mandates or changes have gone into place. Jordan Jaffe noted at One Market Street the parking lot was full on a recent rainy day. His work is continuing the hybrid model. Bardha Varfaj stated there is no return-to-work mandate for her office. Chuck Hornbrook stated Tiburon ferry passengers are pleased the concessions have returned to the vessels. He observed recently that the One Maritime parking garage was almost full. Overall, he said, One Maritime is roughly 80 percent full, compared to 40 percent last year.

4. Committee Business

A. FPAC Initiatives.

i. Larkspur 42 Crossings/Parking Needs Environmental Review. Josh Widmann stated that the baseline travel demand calibrations continue, with recent forecast revisions. A possible public outreach may occur in the first quarter of 2023.

ii. Sonoma-Marin Bike Share. Josh Widmann reported that the Bolt contract officially ended October 16, as the company has ceased operations. A new vendor is being sought and E-Scooters are being considered in addition to E-Bikes. The working group will reconvene in January with updates that will be passed along to FPAC.

iii. New Vessels Discussion. This update was provided earlier in the meeting by Michael Hoffman.

iv. Election of FPAC Chair and Vice-Chair. Due to the lack of a quorum at the FPAC meeting no vote was taken.

- B. Membership Recruitment & New Member Vote. No updates.

5. Member/Visitor Comments

Chuck Hornbrook asked which path from the Larkspur SMART station to the Larkspur Ferry Terminal faregates was the shortest. Collette Martinez did not recommend going through the parking lot to avoid any vehicular conflicts. The perimeter was stated to be the safest route.

6. Next Meeting: January 9, 2023.

The committee agreed to reconvene on January 9, 2023 from 12:00 p.m. to 1:00 p.m. using the Zoom meeting format.

Route 'AISF:LSP1:LSPB:LSSF:SSSF:TBSF'				As of October-22				Ferry Route Performance																			
All Routes																											
Patrons:	Oct 22	Sep 22	% Chg	Oct 21	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated											
Total	97,834	108,920	-10.2%	40,690	140.4%	Total:	1,631	1,270	130	1,400	631	2	15,000	2,380	17,380	31											
Avg /WD	3,111	4,017	-22.5%	2,033	53.0%	Avg /WD	61	45	6	51	616	0	568	107	675	21											
Avg / Sat	4,348	5,309	-18.1%	3,225	34.8%	Avg / Sat	37	31	1	32	676	0	331	13	344	5											
Avg / Sun/Hol	3,848	4,338	-11.3%	2,532	52.0%	Avg / Sun/H	37	33	1	34	696	0	333	13	346	5											
Passenger Revenue				Operating Expense																							
				Expense				\$4,523,351																			
Cash/Tickets				Patrons				Revenue				Park Mobile				Patrons				Revenue							
B&G Tix Exch-Saus.				0				\$0				Adult				0				\$0							
Adult				0				\$0				Senior/Disabled				0				\$0							
Senior/Disabled				0				\$0				Youth				0				\$0							
Youth				0				\$0				Total Park Mobile				0				\$0							
Adjustments				0				\$0				Tickets.com				Patrons				Revenue							
Total Cash/Tix				0				\$0				Adult				0				\$0							
Clipper				Patrons				Revenue				Senior/Disabled				0				\$0							
Adult				52,276				\$415,427				Youth				0				\$0							
Senior				4,315				\$29,162				Total Tickets.com				0				\$0							
Disabled				243				\$1,627																			
Youth				503				\$3,377																			
Limited Use								Blue And Gold				Rental Bike				ATT Park				Cal Games				ALL Other LU			
All				Patrons				Revenue				Patrons				Revenue				Patrons				Revenue			
Adult				17,528				\$242,943				0				\$0				0				\$0			
Senior				4,874				\$33,653				0				\$0				0				\$0			
Disabled				0				\$0				0				\$0				0				\$0			
Youth				3,315				\$22,773				0				\$0				0				\$0			
Total Clipper				83,054				\$748,961				0				\$0				0				\$0			
Total Clipper, Park Mobile and Cash/Tickets				83,054				\$748,961																			
Adjustments				14,780				\$115,957				NOTE: Blue & Gold patron count based on weighted average															
Transfers (Memo)				131																							
Faregate Revenue				\$784,177																							
Audit Revenue				\$864,918																							
Adjusted Monthly Expense				-\$475,152																							

Route 'AISF:LSSF:SSSF:TBSF'						As of October-22					Ferry Route Performance						
Regular Service (Larkspur,Sausalito,Tiburon,Angel Island)																	
Patrons:	Oct 22	Sep 22	% Chg	Oct 21	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated	
Total	95,714	101,010	-5.2%	33,581	185.0%	Total:	1,627	1,266	130	1,397	631	2	14,940	2,380	17,320	31	
Avg /WD	3,111	3,155	-1.4%	946	228.9%	Avg /WD	61	45	6	51	616	0	568	107	675	21	
Avg / Sat	3,380	4,372	-22.7%	1,946	73.7%	Avg / Sat	35	30	1	31	672	0	301	13	314	5	
Avg / Sun/Hol	2,696	3,455	-22.0%	1,243	116.9%	Avg / Sun/Hol	35	31	1	32	693	0	303	13	316	5	

Passenger Revenue			Operating Expense														
			Expense			\$4,473,518											
Cash/Tickets			Patrons	Revenue					Park Mobile			Patrons	Revenue				
B&G Tix Exch-Sausalito				0	\$0				Adult				0	\$0			
Adult				0	\$0				Senior/Disabled				0	\$0			
Senior/Disabled				0	\$0	Route Performance			Youth				0	\$0			
Youth				0	\$0	Oct 22			Sep 22 %Chg			Oct 21 % Chg					
Adjustments				0	\$0	Riders per Trip			9.3			10.7 -12.8%			8.3 12.4%		
Total Cash/Tickets				0	\$0	Riders per Hour			75.6			84.0 -10.0%			62.0 21.9%		
						Fare Recovery (%)			18.7			26.5 -29.4%			8.3 125.3%		
Clipper			Patrons	Revenue		Deficit per Passenger			\$34.00			\$23.72 43.4%			\$65.47 -48.1%		
Adult				52,274	\$415,396	Cancellation Rate (%)			0.1			0.4 -69.3%			2.7 -95.5%		
Senior				4,315	\$29,162	Trip Overloads			0			0 0.0%			0 0.0%		
Disabled				243	\$1,627	Accidents			0			0 0.0%			0 0.0%		
Youth				503	\$3,377												
Limited Use						Blue And Gold			Rental Bike			ATT Park			Cal Games		
All						Patrons			Revenue			Patrons			Revenue		
Adult				17,528	\$242,943	0			\$0			0			\$0		
Senior				4,874	\$33,653	0			\$0			0			\$0		
Disabled				0	\$0	0			\$0			0			\$0		
Youth				3,315	\$22,773	0			\$0			0			\$0		
Total Clipper				83,052	\$748,930	0			0			0			\$0		
Total Clipper, Park Mobile and Cash/Tickets				83,052	748,930										\$0		
Adjustments				12,662	\$80,741												
Transfers (Memo)				131													
Faregate Revenue				\$748,930													
Audit Revenue				\$829,671													
Adjusted Monthly Expense				-\$469,917													

NOTE: PARK MOBILE IS NO LONGER IS USE AS OF May 2018

Route 'LSP1:LSPB'			As of October-22			Ferry Route Performance										
ATT Service (ATT Baseball,ATT Special Event)																
Patrons:	Oct 22	Sep 22	% Chg	Oct 21	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	2,120	7,910	-73.2%	7,109	-70.2%	Total:	4	4	0	4	750	0	60	0	60	2
Avg /WD	0	862	-100.0%	1,087	-100.0%	Avg /WD	0	0	0	0	0	0	0	0	0	0
Avg / Sat	968	937	3.3%	1,279	-24.3%	Avg / Sat	2	1	0	1	750	0	30	0	30	1
Avg / Sun/Hol	1,152	883	30.5%	1,289	-10.6%	Avg / Sun/	2	2	0	2	750	0	30	0	30	1
Passenger Revenue				Operating Expense												
				Expense				\$49,833								
Cash/Tickets		Patrons	Revenue													
B&G Tix Exch-Saus		0	\$0													
Adult		0	\$0													
Senior/Disabled		0	\$0	Route Performance				Oct 22	Sep 22	%Chg	Oct 21	% Chg				
Youth		0	\$0	Riders per Trip				530	264	100.8%	547	-3.1%				
Adjustments		0	\$0	Load Factor (%)				70.7	36	95.8%	79.0	-10.5%				
Total Cash/Tickets		0	\$0	Riders per Hour				557.9	299.0	86.6%	583.0	-4.3%				
				Fare Recovery (%)				79.1	172.0	-54.0%	-0.1	N/A				
Clipper		Patrons	Revenue	Deficit per Passenger				\$4.41	-\$10.87	-140.6%	-\$12.20	-136.2%				
Adult		2	\$31	Cancellation Rate (%)				0.0	0.0	0.0%	0.0	0.0%				
Senior		0	\$0	Trip Overloads				0	0	0.0%	0	0.0%				
Disabled		0	\$0	Accidents				0	0	0.0%	0	0.0%				
Youth		0	\$0													
Limited Use				Blue And Gold		Rental Bike		ATT Park		Cal Games		ALL Other LU				
All				Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	
Adult				0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
Senior				0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
Disabled				0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
Youth				0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
Total Clipper				2	\$31	0	\$0	0	0	0	\$0	\$0	\$0	0	\$0	
Total Clipper/Cash Tix				2	\$31											
Adjustments		2,118	\$35,216													
Transfers (Memo)		0														
Faregate Revenue		\$31														
Audit Revenue		\$35,247														
Adjusted Monthly Expense		- \$5,235														

Route AISF Angel Island			As of October-22				Ferry Route Performance										
Patrons:	Oct 22	Sep 22	% Chg	Oct 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated	
Total	8,472	10,060	-15.8%	0	0.0%	Total	246	190	10	200	744	2	1,907	130	2,037	31	
Avg /WD	159	158	1.0%	0	0.0%	Avg /WD	8	6	0	6	750	0	62	0	62	21	
Avg / Sat	631	964	-34.5%	0	0.0%	Avg / Sat	8	6	1	7	712	0	59	13	72	5	
Avg / Sun/Hol	394	578	-31.9%	0	0.0%	Avg / Sun/Hol	8	6	1	7	750	0	62	13	75	5	
Passenger Revenue			Operating Expense														
			Expense				\$662,585										
Cash/Tickets			Patrons		Revenue						Park Mobile		Patrons		Revenue		
Blue/Gold Tix Exchg-Sausalito			0		\$0						Adult		0		\$0		
Adult			0		\$0						Senior/Disabled		0		\$0		
Senior/Disabled			0		\$0		Route Performance				Youth		0		\$0		
Youth			0		\$0		Riders per Trip				Total Park Mobile		0		\$0		
Adjustments			0		\$0		Load Factor (%)										
Total Cash/Tickets			0		\$0		Riders per Hour										
							Fare Recovery (%)										
Clipper			Patrons		Revenue		Deficit per Passenger										
Adult			3,048		\$22,514		Cancellation Rate (%)										
Senior			187		\$1,134		Trip Overloads										
Disabled			10		\$61		Accidents										
Youth			64		\$384												
Limited Use							Blue And Gold		Rental Bike		ATT Park		Cal Games		All Other LU		
All							Patrons		Revenue		Patrons		Revenue		Patrons		
Adult			1,652		\$23,128										1,652		
Senior			325		\$2,275										325		
Disabled			0		\$0										0		
Youth			191		\$1,337										191		
Total Clipper			5,477		\$50,832		0		\$0		0		\$0		2,168		
Total Clipper, Park Mobile and Cash/Tickets			5,477		\$50,832												
Adjustments			2,995		\$4,742												
Transfers (Memo)			0														
Faregate Revenue			\$50,832														
Audit Revenue			\$55,574														
Adjusted Monthly Expense			-\$69,601														

Route LSP1		As of October-22				Ferry Route Performance											
ATT Special Event																	
Patrons:	Oct 22	Sep 22	% Chg	Oct 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated	
Total	0	996	-100.0%	0	0.0%	Total	0	0		0		0			0		
Avg /WD	0	498	-100.0%	0	0.0%	Avg /WD	0	0		0		0			0		
Avg / Sat	0	0	0.0%	0	0.0%	Avg / Sat	0	0		0		0			0		
Avg / Sun/Hol	0	0	0.0%	0	0.0%	Avg / Sun/Hol				0		0			0		
Passenger Revenue			Operating Expense														
			Expense														
Cash/Tickets	Patrons	Revenue															
Blue/Gold Tix Exchg-Sausalito	0	\$0															
Adult	0	\$0															
Senior/Disabled	0	\$0	Route Performance		Oct 22	Sep 22	%Chg	Oct 21	% Chg								
Youth	0	\$0	Riders per Trip		0	249	-100.0%	0	0.0%								
Adjustments	0	\$0	Load Factor (%)		0.0	36.8	-100.0%	0.0	0.0%								
Total Cash/Tickets	0	\$0	Riders per Hour		0.0	285.0	-100.0%	0.0	0.0%								
			Fare Recovery (%)		0.0	523.3	-100.0%	0.0	0.0%								
Clipper	Patrons	Revenue	Deficit per Passenger		\$0.00	-\$83.46	-100.0%	\$0.00	0.0%								
Adult	0	\$0	Cancellation Rate (%)		0.0	0.0	0.0%	0.0	0.0%								
Senior	0	\$0	Trip Overloads		0	0	0.0%	0	0.0%								
Disabled	0	\$0	Accidents		0	0	0.0%	0	0.0%								
Youth	0	\$0															
Limited Use			Blue And Gold		Rental Bike		ATT Park				Cal Games		All Other LU				
All			Patrons	Revenue	Patrons	Revenue			Patrons	Revenue		Patrons	Revenue	Patrons	Revenue		
Adult	0	\$0															
Senior	0	\$0															
Disabled	0	\$0															
Youth	0	\$0															
Total Clipper	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
Total Clipper, Park Mobile and Cash/Tickets			0	\$0													
Adjustments	0	\$0															
Transfers (Memo)																	
Faregate Revenue		\$0															
Audit Revenue																	
Adjusted Monthly Expense		\$0															

Route LSPB			As of October-22				Ferry Route Performance									
ATT Baseball																
Patrons:	Oct 22	Sep 22	% Chg	Oct 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	2,120	6,914	-69.3%	7,109	-70.2%	Total	4	4	0	4	750	0	60	0	60	2
Avg /WD	0	364	-100.0%	1,087	-100.0%	Avg /WD	0	0	0	0		0	0	0	0	0
Avg / Sat	968	937	3.3%	1,279	-24.3%	Avg / Sat	2	1	0	1	750	0	30	0	30	1
Avg / Sun/Hol	1,152	883	30.5%	1,289	-10.6%	Avg / Sun/Hol	2	2	0	2	750	0	30	0	30	1
Passenger Revenue			Operating Expense													
Cash/Tickets			Patrons		Revenue		Expense \$49,833									
Blue/Gold Tix Exchg-Sausalito	0	\$0														
Adult	0	\$0														
Senior/Disabled	0	\$0	Route Performance		Oct 22		Sep 22 %Chg		Oct 21 % Chg							
Youth	0	\$0	Riders per Trip		530		266		99.2%		547		-3.1%			
Adjustments	0	\$0	Load Factor (%)		70.7		36.0		96.3%		79.0		-10.5%			
Total Cash/Tickets	0	\$0	Riders per Hour		557.9		301.0		85.3%		583.0		-4.3%			
			Fare Recovery (%)		79.1		103.2		-23.4%		-0.1		N/A			
Clipper	Patrons	Revenue	Deficit per Passenger		\$4.41		-\$0.41		N/A		-\$12.20		-136.2%			
Adult	2	\$31	Cancellation Rate (%)		0.0		0.0		0.0%		0.0		0.0%			
Senior	0	\$0	Trip Overloads		0		0		0.0%		0		0.0%			
Disabled	0	\$0	Accidents		0		0		0.0%		0		0.0%			
Youth	0	\$0														
Limited Use			Blue And Gold		Rental Bike		ATT Park				Cal Games		All Other LU			
All	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
Adult	0	\$0														
Senior	0	\$0														
Disabled	0	\$0														
Youth	0	\$0														
Total Clipper	2	\$31	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Total Clipper, Park Mobile and Cash/Tickets			2	\$31												
Adjustments	2,118	\$35,216														
Transfers (Memo)	0															
Faregate Revenue	\$31															
Audit Revenue	\$35,247															
Adjusted Monthly Expense	-\$5,235															

Route LSSF Larkspur			As of October-22				Ferry Route Performance										
Patrons:	Oct 22	Sep 22	% Chg	Oct 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated	
Total	44,462	43,673	1.8%	22,512	97.5%	Total	620	493	42	535	462	0	8,029	1,053	9,082	31	
Avg /WD	1,711	1,683	1.7%	791	116.4%	Avg /WD	25	18	2	20	437	0	321	50	371	21	
Avg / Sat	912	1,024	-10.9%	745	22.4%	Avg / Sat	10	11	0	11	582	0	127	0	127	5	
Avg / Sun/Hol	795	847	-6.2%	546	45.6%	Avg / Sun/Hol	10	11	0	11	600	0	130	0	130	5	
Passenger Revenue			Operating Expense														
			Expense				\$1,862,250										
Cash/Tickets	Patrons	Revenue									Park Mobile	Patrons	Revenue				
Blue/Gold Tix Exchg-Sausalito	0	\$0									Adult	0	\$0				
Adult	0	\$0									Senior/Disabled	0	\$0				
Senior/Disabled	0	\$0	Route Performance				Oct 22	Sep 22	%Chg	Oct 21	% Chg	Youth	0	\$0			
Youth	0	\$0	Riders per Trip				72	79	-9.2%	50	43.4%	Total Park Mobile	0	\$0			
Adjustments	0	\$0	Load Factor (%)				15.5	17.1	-9.2%	10.4	49.3%						
Total Cash/Tickets	0	\$0	Riders per Hour				90.2	98.0	-8.0%	66.0	36.6%						
			Fare Recovery (%)				21.3	27.5	-22.4%	10.5	103.3%						
Clipper	Patrons	Revenue	Deficit per Passenger				\$29.48	\$21.21	39.0%	\$56.71	-48.0%						
Adult	29,352	\$244,969	Cancellation Rate (%)				0.0	0.2	-100.0%	1.8	-100.0%						
Senior	2,617	\$17,481	Trip Overloads				0	0	0.0%	0	0.0%						
Disabled	161	\$1,064	Accidents				0	0	0.0%	0	0.0%						
Youth	288	\$1,937															
Limited Use			Blue And Gold		Rental Bike		ATT Park		Cal Games		All Other LU						
All			Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	
Adult	4,898	\$66,123													4,898	\$66,123	
Senior	1,861	\$12,562													1,861	\$12,562	
Disabled	0	\$0													0	\$0	
Youth	1,728	\$11,664													1,728	\$11,664	
Total Clipper	40,905	\$355,799		0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	8,487	\$90,349
Total Clipper, Park Mobile and Cash/Tickets			40,905	\$355,799													
Adjustments	3,557	-\$10,913															
Transfers (Memo)	30																

Route SSSF			As of October-22					Ferry Route Performance								
Sausalito																
Patrons:	Oct 22	Sep 22	% Chg	Oct 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	31,644	37,044	-14.6%	9,659	227.6%	Total	394	322	53	375	718	0	2,494	865	3,359	31
Avg /WD	875	946	-7.5%	100	776.3%	Avg /WD	14	11	3	14	727	0	89	41	130	21
Avg / Sat	1,434	2,036	-29.6%	955	50.3%	Avg / Sat	10	8	0	8	686	0	63	0	63	5
Avg / Sun/Hol	1,218	1,805	-32.5%	697	74.7%	Avg / Sun/Hol	10	9	0	9	700	0	63	0	63	5
Passenger Revenue			Operating Expense													
			Expense \$1,176,967													
Cash/Tickets	Patrons	Revenue	Park Mobile													
Blue/Gold Tix Exchg-Sausalito			Patrons Revenue													
Adult	0	\$0	Adult 0 \$0													
Senior/Disabled	0	\$0	Senior/Disabled 0 \$0													
Youth	0	\$0	Youth 0 \$0													
Adjustments	0	\$0	Total Park Mobile 0 \$0													
Total Cash/Tickets	0	\$0														
Clipper	Patrons	Revenue	Route Performance													
Adult	13,430	\$99,851	Oct 22 Sep 22 %Chg Oct 21 % Chg													
Senior	961	\$6,707	Riders per Trip 80 96 -16.3% 50 60.6%													
Disabled	45	\$314	Load Factor (%) 11.2 14.4 -22.3% 7.6 47.2%													
Youth	85	\$595	Riders per Hour 98.2 115.0 -14.6% 74.0 32.8%													
Limited Use			Fare Recovery (%) 26.2 40.7 -35.6% 6.9 280.1%													
All			Deficit per Passenger \$24.56 \$14.39 70.6% \$61.55 -60.1%													
Adult	10,198	\$142,772	Cancellation Rate (%) 0.0 0.3 -100.0% 5.9 -100.0%													
Senior	2,460	\$17,220	Trip Overloads 0 0 0.0% 0 0.0%													
Disabled	0	\$0	Accidents 0 0 0.0% 0 0.0%													
Youth	1,262	\$8,834														
Total Clipper	28,441	\$276,293														
Total Clipper, Park Mobile and Cash/Tickets																
Adjustments	3,203	\$95,216														
Transfers (Memo)	69															
Faregate Revenue			\$276,293													
Audit Revenue			\$371,509													
Adjusted Monthly Expense			-\$123,634													

Route TBSF Tiburon			As of October-22			Ferry Route Performance										
Patrons:	Oct 22	Sep 22	% Chg	Oct 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	11,136	10,233	8.8%	1,410	689.8%	Total	367	261	25	287	746	0	2,510	332	2,842	31
Avg /WD	365	368	-0.6%	55	559.6%	Avg /WD	14	10	1	11	747	0	96	16	112	21
Avg / Sat	403	348	15.7%	246	63.7%	Avg / Sat	8	5	0	5	731	0	52	0	52	5
Avg / Sun/Hol	290	225	29.0%	0	0.0%	Avg / Sun/Hol	7	5	0	5	750	0	48	0	48	5
Passenger Revenue			Operating Expense													
			Expense			\$771,716										
Cash/Tickets	Patrons	Revenue										Park Mobile	Patrons	Revenue		
Blue/Gold Tix Exchg-Sausalito	0	\$0										Adult	0	\$0		
Adult	0	\$0										Senior/Disabled	0	\$0		
Senior/Disabled	0	\$0	Route Performance			Oct 22	Sep 22	%Chg	Oct 21	% Chg						
Youth	0	\$0	Riders per Trip			30	29	4.6%	16	89.6%						
Adjustments	0	\$0	Load Factor (%)			4.1	4.0	1.7%	2.3	76.8%						
Total Cash/Tickets	0	\$0	Riders per Hour			42.6	41.0	3.9%	21.0	102.9%						
			Fare Recovery (%)			9.6	12.0	-20.4%	1.5	N/A						
Clipper	Patrons	Revenue	Deficit per Passenger			\$56.09	\$50.11	11.9%	\$232.35	-75.9%						
Adult	6,444	\$48,062	Cancellation Rate (%)			0.0	0.8	-100.0%	0.0	0.0%						
Senior	550	\$3,841	Trip Overloads			0	0	0.0%	0	0.0%						
Disabled	27	\$188	Accidents			0	0	0.0%	0	0.0%						
Youth	66	\$461														
Limited Use			Blue And Gold		Rental Bike		ATT Park				Cal Games		All Other LU			
All	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
Adult	780	\$10,920													780	\$10,920
Senior	228	\$1,596													228	\$1,596
Disabled	0	\$0													0	\$0
Youth	134	\$938													134	\$938
Total Clipper	8,229	\$66,006	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	1,142	\$13,454
Total Clipper, Park Mobile and Cash/Tickets			8,229	\$66,006												
Adjustments	2,907	-\$8,304														
Transfers (Memo)	32															
Faregate Revenue	\$66,006															
Audit Revenue	\$57,702															
Adjusted Monthly Expense	-\$81,064															

Route 'AISF:LSPB:LSSF:SSSF:TBSF' All Routes						As of November-22											
						Ferry Route Performance											
Patrons:	Nov 22	Oct 22	% Chg	Nov 21	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours		Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	76,211	97,834	-22.1%	34,710	119.6%	Total:	1,535	1,192	125	1,317		614	0	14,127	2,297	16,424	29
Avg /WD	2,761	3,111	-11.3%	1,078	156.1%	Avg /WD	61	45	6	51		606	0	570	109	679	20
Avg / Sat	2,639	4,348	-39.3%	1,777	48.5%	Avg / Sat	35	31	1	32		653	0	303	13	316	4
Avg / Sun/Hol	2,088	3,848	-45.7%	1,209	72.7%	Avg / Sun/H	35	31	1	32		639	0	303	13	316	5

Passenger Revenue			Operating Expense												
			Expense		\$4,184,865										
Cash/Tickets			Patrons		Revenue					Park Mobile		Patrons		Revenue	
B&G Tix Exch-Saus.			950		\$0					Adult		0		\$0	
Adult			0		\$0					Senior/Disabled		0		\$0	
Senior/Disabled			0		\$0					Youth		0		\$0	
Youth			0		\$0					Total Park Mobile		0		\$0	
Adjustments			0		\$0										
Total Cash/Tix			950		\$0										
Clipper			Patrons		Revenue					Tickets.com		Patrons		Revenue	
Adult			45,905		\$365,680					Adult		0		\$0	
Senior			3,607		\$24,355					Senior/Disabled		0		\$0	
Disabled			232		\$1,544					Youth		0		\$0	
Youth			520		\$3,496					Total Tickets.com		0		\$0	
Limited Use															
All															
Adult			12,503		\$173,186										
Senior			3,305		\$22,801										
Disabled			0		\$0										
Youth			3,403		\$23,370										
Total Clipper			69,475		\$614,431										
Total Clipper, Park Mobile and Cash/Tickets			70,425		\$614,431										
Adjustments			5,786		\$66,829										
Transfers (Memo)			132												
Faregate Revenue			\$614,431												
Audit Revenue			\$681,260												
Adjusted Monthly Expense			\$0												

Route 'AISF:LSSF:SSSF:TBSF'						As of November-22					Ferry Route Performance						
Regular Service (Larkspur,Sausalito,Tiburon,Angel Island)																	
Patrons:	Nov 22	Oct 22	% Chg	Nov 21	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated	
Total	76,211	95,714	-20.4%	34,710	119.6%	Total:	1,535	1,192	125	1,317	614	0	14,127	2,297	16,424	29	
Avg /WD	2,761	3,111	-11.3%	1,078	156.1%	Avg /WD	61	45	6	51	606	0	570	109	679	20	
Avg / Sat	2,639	3,380	-21.9%	1,777	48.5%	Avg / Sat	35	31	1	32	653	0	303	13	316	4	
Avg / Sun/Hol	2,088	2,696	-22.6%	1,209	72.7%	Avg / Sun/Hol	35	31	1	32	639	0	303	13	316	5	

Passenger Revenue			Operating Expense																				
			Expense	\$4,184,865																			
Cash/Tickets			Patrons	Revenue					Park Mobile			Patrons	Revenue										
B&G Tix Exch-Sausalito				950	\$0				Adult				0	\$0									
Adult				0	\$0				Senior/Disabled				0	\$0									
Senior/Disabled				0	\$0				Youth				0	\$0									
Youth				0	\$0				Total Park Mobile				0	\$0									
Adjustments				0	\$0																		
Total Cash/Tickets				950	\$0																		
Clipper			Patrons	Revenue					Route Performance			Nov 22	Oct 22	%Chg	Nov 21	% Chg							
Adult				45,905	\$365,680				Riders per Trip			50	59	-15.8%	50	-0.7%							
Senior				3,607	\$24,355				Load Factor (%)			8.1	9.3	-13.1%	8.9	-9.2%							
Disabled				232	\$1,544				Riders per Hour			63.9	76.0	-15.9%	66.0	-3.1%							
Youth				520	\$3,496				Fare Recovery (%)			14.7	18.7	-21.4%	10.4	41.3%							
Limited Use									Deficit per Passenger			\$46.85	\$34.00	37.8%	\$72.50	-35.4%							
All									Cancellation Rate (%)			0.0	0.1	#####	0.0	0.0%							
Adult				12,503	\$173,186				Trip Overloads			0	0	0.0%	0	0.0%							
Senior				3,305	\$22,801				Accidents			0	0	0.0%	0	0.0%							
Disabled				0	\$0																		
Youth				3,403	\$23,370																		
Total Clipper				69,475	\$614,431																		
Total Clipper, Park Mobile and Cash/Tickets				70,425	614,431																		
Adjustments				5,786	\$66,829																		
Transfers (Memo)				132																			
Faregate Revenue				\$614,431																			
Audit Revenue				\$681,260																			
																		NOTE: PARK MOBILE IS NO LONGER IS USE AS OF May 2018					

Route 'LSPB'			As of November-22			Ferry Route Performance												
ATT Service (ATT Baseball)																		
Patrons:	Nov 22	Oct 22	% Chg	Nov 21	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated		
Total	0	2,120	-100.0%	0	0.0%	Total:	0	0	0	0	0	0	0	0	0	0		
Avg /WD	0	0	0.0%	0	0.0%	Avg /WD	0	0	0	0	0	0	0	0	0	0		
Avg / Sat	0	968	-100.0%	0	0.0%	Avg / Sat	0	0	0	0	0	0	0	0	0	0		
Avg / Sun/Hol	0	1,152	-100.0%	0	0.0%	Avg / Sun/	0	0	0	0	0	0	0	0	0	0		
Passenger Revenue				Operating Expense				\$0										
				Expense														
Cash/Tickets	Patrons	Revenue																
B&G Tix Exch-Saus	0	\$0																
Adult	0	\$0																
Senior/Disabled	0	\$0	Route Performance				Nov 22	Oct 22	%Chg	Nov 21	% Chg							
Youth	0	\$0	Riders per Trip				0	530	-100.0%	0	0.0%							
Adjustments	0	\$0	Load Factor (%)				0.0	71	-100.0%	0.0	0.0%							
Total Cash/Tickets	0	\$0	Riders per Hour				0.0	558.0	-100.0%	0.0	0.0%							
			Fare Recovery (%)				0.0	79.1	-100.0%	0.0	0.0%							
Clipper	Patrons	Revenue	Deficit per Passenger				\$0.00	\$4.41	-100.0%	\$0.00	0.0%							
Adult	0	\$0	Cancellation Rate (%)				0.0	0.0	0.0%	0.0	0.0%							
Senior	0	\$0	Trip Overloads				0	0	0.0%	0	0.0%							
Disabled	0	\$0	Accidents				0	0	0.0%	0	0.0%							
Youth	0	\$0																
Limited Use			Blue And Gold				Rental Bike				ATT Park				Cal Games		ALL Other LU	
All			Patrons	Revenue	Patrons	Revenue	Patrons		Revenue	Patrons		Revenue	Patrons		Revenue	Patrons	Revenue	
Adult	0	\$0	0	\$0	0	\$0	0		\$0	0		\$0	0		\$0	0	\$0	
Senior	0	\$0	0	\$0	0	\$0	0		\$0	0		\$0	0		\$0	0	\$0	
Disabled	0	\$0	0	\$0	0	\$0	0		\$0	0		\$0	0		\$0	0	\$0	
Youth	0	\$0	0	\$0	0	\$0	0		\$0	0		\$0	0		\$0	0	\$0	
Total Clipper	0	\$0	0	\$0	0	\$0	0		\$0	0		\$0	0		\$0	0	\$0	
Total Clipper/Cash Tix	0	\$0																
Adjustments	0	\$0																
Transfers (Memo)	0																	
Faregate Revenue	\$0																	
Audit Revenue	\$0																	
Adjusted Monthly Expense	\$0																	

Route AISF Angel Island			As of November-22				Ferry Route Performance										
Patrons:	Nov 22	Oct 22	% Chg	Nov 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated	
Total	5,933	8,472	-30.0%	0	0.0%	Total	232	180	9	189	750	0	1,798	117	1,915	29	
Avg /WD	121	159	-23.9%	0	0.0%	Avg /WD	8	6	0	6	750	0	62	0	62	20	
Avg / Sat	478	631	-24.3%	0	0.0%	Avg / Sat	8	6	1	7	750	0	62	13	75	4	
Avg / Sun/Hol	319	394	-19.0%	0	0.0%	Avg / Sun/Hol	8	6	1	7	750	0	62	13	75	5	
Passenger Revenue			Operating Expense														
			Expense				\$614,819										
Cash/Tickets	Patrons	Revenue									Park Mobile	Patrons	Revenue				
Blue/Gold Tix Exchg-Sausalito	0	\$0									Adult	0	\$0				
Adult	0	\$0									Senior/Disabled	0	\$0				
Senior/Disabled	0	\$0	Route Performance				Nov 22	Oct 22	%Chg	Nov 21	% Chg	Youth	0	\$0			
Youth	0	\$0	Riders per Trip				26	34	-24.8%	0	0.0%	Total Park Mobile	0	\$0			
Adjustments	0	\$0	Load Factor (%)				3.4	4.6	-25.9%	0.0	0.0%						
Total Cash/Tickets	0	\$0	Riders per Hour				33.0	45.0	-26.6%	0.0	0.0%						
			Fare Recovery (%)				6.5	8.6	-24.9%	0.0	0.0%						
Clipper	Patrons	Revenue	Deficit per Passenger				\$96.93	\$63.99	51.5%	\$0.00	0.0%						
Adult	2,713	\$20,094	Cancellation Rate (%)				0.0	0.8	-100.0%	0.0	0.0%						
Senior	132	\$800	Trip Overloads				0	0	0.0%	0	0.0%						
Disabled	9	\$55	Accidents				0	0	0.0%	0	0.0%						
Youth	53	\$318															
Limited Use			Blue And Gold		Rental Bike		ATT Park		Cal Games		All Other LU						
All	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	
Adult	1,043	\$14,602													1,043	\$14,602	
Senior	167	\$1,169													167	\$1,169	
Disabled	0	\$0													0	\$0	
Youth	384	\$2,688													384	\$2,688	
Total Clipper	4,501	\$39,726	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	1,594	\$18,459	
Total Clipper, Park Mobile and Cash/Tickets			4,501	\$39,726													
Adjustments	1,432	-\$156															
Transfers (Memo)	0																
Faregate Revenue	\$39,726																
Audit Revenue	\$39,570																
Adjusted Monthly Expense	\$0																

Route LSPB			As of November-22				Ferry Route Performance										
ATT Baseball																	
Patrons:	Nov 22	Oct 22	% Chg	Nov 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours		Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	0	2,120	-100.0%	0	0.0%	Total	0	0		0			0			0	
Avg /WD	0	0	0.0%	0	0.0%	Avg /WD	0	0		0			0			0	
Avg / Sat	0	968	-100.0%	0	0.0%	Avg / Sat	0	0		0			0			0	
Avg / Sun/Hol	0	1,152	-100.0%	0	0.0%	Avg / Sun/Hol				0			0			0	
Passenger Revenue			Operating Expense														
			Expense														
Cash/Tickets	Patrons	Revenue															
Blue/Gold Tix Exchg-Sausalito		0	\$0														
Adult		0	\$0														
Senior/Disabled		0	\$0	Route Performance				Nov 22	Oct 22	%Chg	Nov 21	% Chg					
Youth		0	\$0	Riders per Trip				0	530	-100.0%	0	0.0%					
Adjustments		0	\$0	Load Factor (%)				0.0	70.7	-100.0%	0.0	0.0%					
Total Cash/Tickets		0	\$0	Riders per Hour				0.0	558.0	-100.0%	0.0	0.0%					
				Fare Recovery (%)				0.0	79.1	-100.0%	0.0	0.0%					
Clipper	Patrons	Revenue															
Adult		0	\$0	Deficit per Passenger				\$0.00	\$4.41	-100.0%	\$0.00	0.0%					
Senior		0	\$0	Cancellation Rate (%)				0.0	0.0	0.0%	0.0	0.0%					
Disabled		0	\$0	Trip Overloads				0	0	0.0%	0	0.0%					
Youth		0	\$0	Accidents				0	0	0.0%	0	0.0%					
Limited Use																	
All			Blue And Gold				Rental Bike		ATT Park		Cal Games		All Other LU				
Adult		0	\$0	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue		
Senior		0	\$0														
Disabled		0	\$0														
Youth		0	\$0														
Total Clipper		0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Total Clipper, Park Mobile and Cash/Tickets			0	\$0													
Adjustments		0	\$0														
Transfers (Memo)																	
			Faregate Revenue	\$0													
			Audit Revenue														
Adjusted Monthly Expense		\$0															

Route LSSF Larkspur			As of November-22				Ferry Route Performance										
Patrons:	Nov 22	Oct 22	% Chg	Nov 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated	
Total	39,317	44,462	-11.6%	23,139	69.9%	Total	590	467	42	509	450	0	7,641	1,040	8,681	29	
Avg /WD	1,671	1,711	-2.4%	915	82.6%	Avg /WD	25	18	2	20	434	0	324	52	376	20	
Avg / Sat	770	912	-15.5%	644	19.6%	Avg / Sat	10	11	0	11	545	0	130	0	130	4	
Avg / Sun/Hol	565	795	-28.9%	453	24.8%	Avg / Sun/Hol	10	11	0	11	536	0	130	0	130	5	
Passenger Revenue			Operating Expense														
			Expense				\$1,732,008										
Cash/Tickets	Patrons	Revenue									Park Mobile	Patrons	Revenue				
Blue/Gold Tix Exchg-Sausalito	0	\$0									Adult	0	\$0				
Adult	0	\$0									Senior/Disabled	0	\$0				
Senior/Disabled	0	\$0	Route Performance				Nov 22	Oct 22	%Chg	Nov 21	% Chg	Youth	0	\$0			
Youth	0	\$0	Riders per Trip				67	72	-7.4%	54	23.4%	Total Park Mobile	0	\$0			
Adjustments	0	\$0	Load Factor (%)				14.8	15.5	-4.5%	10.9	35.9%						
Total Cash/Tickets	0	\$0	Riders per Hour				84.1	90.0	-6.5%	70.0	20.2%						
			Fare Recovery (%)				18.2	21.4	-14.8%	11.1	64.2%						
Clipper	Patrons	Revenue	Deficit per Passenger				\$36.02	\$29.48	22.2%	\$66.30	-45.7%						
Adult	27,008	\$225,260	Cancellation Rate (%)				0.0	0.0	0.0%	0.0	0.0%						
Senior	2,384	\$15,938	Trip Overloads				0	0	0.0%	0	0.0%						
Disabled	177	\$1,168	Accidents				0	0	0.0%	0	0.0%						
Youth	304	\$2,040															
Limited Use			Blue And Gold		Rental Bike		ATT Park				Cal Games		All Other LU				
All			Patrons	Revenue	Patrons	Revenue	Patrons	Revenue			Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	
Adult	3,713	\$50,126													3,713	\$50,126	
Senior	1,337	\$9,025													1,337	\$9,025	
Disabled	0	\$0													0	\$0	
Youth	1,805	\$12,184													1,805	\$12,184	
Total Clipper	36,728	\$315,739	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	6,855	\$71,334	
Total Clipper, Park Mobile and Cash/Tickets			36,728	\$315,739													
Adjustments	2,589	\$21,145															
Transfers (Memo)	19																
Faregate Revenue	\$315,739																
Audit Revenue	\$336,884																
Adjusted Monthly Expense	\$0																

Route SSSF Sausalito			As of November-22				Ferry Route Performance											
Patrons:	Nov 22	Oct 22	% Chg	Nov 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated		
Total	22,311	31,644	-29.5%	10,427	114.0%	Total	370	304	50	354	672	0	2,342	824	3,166	29		
Avg /WD	636	875	-27.3%	106	501.9%	Avg /WD	14	11	3	14	697	0	89	41	130	20		
Avg / Sat	1,147	1,434	-20.0%	1,134	1.2%	Avg / Sat	10	9	0	9	617	0	63	0	63	4		
Avg / Sun/Hol	1,000	1,218	-17.9%	756	32.2%	Avg / Sun/Hol	10	9	0	9	576	0	63	0	63	5		
Passenger Revenue			Operating Expense															
			Expense				\$1,103,946											
Cash/Tickets	Patrons	Revenue									Park Mobile	Patrons	Revenue					
Blue/Gold Tix Exchg-Sausalito		950									Adult		0	\$0				
Adult		0	\$0									Senior/Disabled		0	\$0			
Senior/Disabled		0	\$0	Route Performance				Nov 22	Oct 22	%Chg	Nov 21	% Chg	Youth		0	\$0		
Youth		0	\$0	Riders per Trip				60	80	-24.6%	56	7.7%	Total Park Mobile		0	\$0		
Adjustments		0	\$0	Load Factor (%)				9.0	11.2	-19.9%	8.3	8.1%						
Total Cash/Tickets		950	\$0	Riders per Hour				73.4	98.0	-25.1%	80.0	-8.2%						
				Fare Recovery (%)				18.1	26.2	-31.0%	13.0	39.1%						
Clipper	Patrons	Revenue	Deficit per Passenger				\$40.53	\$24.56	65.0%	\$61.63	-34.2%							
Adult	10,233	\$76,083	Cancellation Rate (%)				0.0	0.0	0.0%	0.0	0.0%							
Senior	624	\$4,357	Trip Overloads				0	0	0.0%	0	0.0%							
Disabled	34	\$238	Accidents				0	0	0.0%	0	0.0%							
Youth	99	\$692																
Limited Use			Blue And Gold		Rental Bike		ATT Park		Cal Games		All Other LU							
All	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue		
Adult	7,110	\$99,540													7,110	\$99,540		
Senior	1,555	\$10,885													1,555	\$10,885		
Disabled	0	\$0													0	\$0		
Youth	1,119	\$7,833													1,119	\$7,833		
Total Clipper	20,774	\$199,628	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	9,784	\$118,258		
Total Clipper, Park Mobile and Cash/Tickets			21,724	\$199,628														
Adjustments	587	\$58,481																
Transfers (Memo)	54																	
Faregate Revenue	\$199,628																	
Audit Revenue	\$258,109																	
Adjusted Monthly Expense	\$0																	

Route TBSF Tiburon			As of November-22				Ferry Route Performance										
Patrons:	Nov 22	Oct 22	% Chg	Nov 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated	
Total	8,650	11,136	-22.3%	1,144	656.1%	Total	343	241	24	265	743	0	2,346	316	2,662	29	
Avg /WD	333	365	-8.9%	57	481.8%	Avg /WD	14	10	1	11	742	0	96	16	112	20	
Avg / Sat	244	403	-39.5%	0	0.0%	Avg / Sat	7	5	0	5	750	0	48	0	48	4	
Avg / Sun/Hol	204	290	-29.7%	0	0.0%	Avg / Sun/Hol	7	5	0	5	750	0	48	0	48	5	
Passenger Revenue			Operating Expense														
			Expense				\$734,093										
Cash/Tickets	Patrons	Revenue									Park Mobile	Patrons	Revenue				
Blue/Gold Tix Exchg-Sausalito	0	\$0									Adult	0	\$0				
Adult	0	\$0									Senior/Disabled	0	\$0				
Senior/Disabled	0	\$0	Route Performance				Nov 22	Oct 22	%Chg	Nov 21	% Chg	Youth	0	\$0			
Youth	0	\$0	Riders per Trip				25	30	-15.9%	14	80.1%	Total Park Mobile	0	\$0			
Adjustments	0	\$0	Load Factor (%)				3.4	4.1	-17.2%	2.2	54.3%						
Total Cash/Tickets	0	\$0	Riders per Hour				35.9	43.0	-16.5%	18.0	99.4%						
			Fare Recovery (%)				8.1	9.6	-15.8%	1.2	N/A						
Clipper	Patrons	Revenue	Deficit per Passenger				\$78.01	\$56.09	39.1%	\$297.16	-73.7%						
Adult	5,951	\$44,243	Cancellation Rate (%)				0.0	0.0	0.0%	0.0	0.0%						
Senior	467	\$3,260	Trip Overloads				0	0	0.0%	0	0.0%						
Disabled	12	\$84	Accidents				0	0	0.0%	0	0.0%						
Youth	64	\$446															
Limited Use			Blue And Gold		Rental Bike		ATT Park		Cal Games		All Other LU						
All	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue			
Adult	637	\$8,918													637	\$8,918	
Senior	246	\$1,722													246	\$1,722	
Disabled	0	\$0													0	\$0	
Youth	95	\$665													95	\$665	
Total Clipper	7,472	\$59,338	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	978	\$11,305	
Total Clipper, Park Mobile and Cash/Tickets			7,472	\$59,338													
Adjustments	1,178	-\$12,641															
Transfers (Memo)	59																
Faregate Revenue	\$59,338																
Audit Revenue	\$46,697																
Adjusted Monthly Expense	\$0																

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FERRY PASSENGERS ADVISORY COMMITTEE (FPAC)

Agenda for Monday, February 13, 2023

Convene at 12:00 p.m. – Adjourn by 1:00 p.m.

Zoom Meeting Address:

<https://goldengateorg.zoom.us/j/85052932168?pwd=dHhIK3pzV2xRMld6UjFNMXBRMnl4UT09>



1. Approval of Minutes of January 9, 2023

2. Special Presentation

Bylaws and Brown Act Discussion (Katherine Tsou)

3. Operational Issues

- A. Ridership Updates – Current Trends
- B. Service Updates

4. Updates and Other Items

- A. Vessel Updates
- B. Terminal Updates
- C. Return to Office Timeline Discussion
- D. Proposed Five-Year Fare Program

5. Committee Business

- A. FPAC Initiatives
 - i. Larkspur 42 Crossings/Parking Needs Environmental Review
 - ii. Sonoma-Marin Bike Share
 - iii. Future Vessels Discussion
- B. Membership Recruitment
 - i. Updates on Recent Outreach
 - ii. Prospective Member Introductions

6. Member/Visitor Comments

7. Next Meeting: April 10, 2023

Survey of Members to Determine Quorum

- Attachments:
- 1. Summary from meeting of January 9, 2023
 - 2. Ferry Route Performance Report for December 2022
 - All Routes
 - Larkspur Ferry Terminal-San Francisco Ferry Terminal (LSSF)
 - Sausalito Ferry Terminal-San Francisco Ferry Terminal (SSSF)
 - Tiburon Ferry Terminal-San Francisco Ferry Terminal (TBSF)
 - Angel Island – San Francisco Ferry Terminal (AISF)

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FERRY PASSENGERS ADVISORY COMMITTEE (FPAC)

Minutes of Meeting of Monday, January 9, 2023



FPAC Members Present: Chuck Hornbrook, Jordan Jaffe, Maryline Lewett, Erik Selvig, Michael Stryker

Guests Present: Dan Bell, BPAC; Jim Mastin, Board of Directors

Staff Present: Michael Hoffman, Director of Engineering and Maintenance; Collette Martinez, Manager of Ferry Operations; Carlena Natouf, Customer Relations Supervisor; Josh Widmann, Associate Planner

1. Approval of Meeting Minutes of November 14, 2022. Minutes were approved with no edits.

2. Operational Issues

A. Ridership Updates. Josh Widmann reported weekday ridership for all routes was close to 3,000 unlinked daily passenger trips in November and December. Larkspur average weekday ridership is around 2,000 unlinked passenger trips while Larkspur weekend ridership averages approximately 500 unlinked daily passenger trips. Sausalito service has been carrying around 600 to 800 unlinked passenger trips on average days and up to 1,400 unlinked passenger trips on sunny days. Tiburon has been averaging 200 to 400 unlinked passenger trips depending on weather. Unlinked daily passenger trips for Angel Island depends on weather, averaging around 50 on winter weekdays and 300 on sunny weekends.

B. Service Updates. Josh Widmann reported that recent schedule changes have taken effect as of January 2, but the results have been difficult to determine due to the severe storms over the past few weeks and their impact on service and ridership. Collette Martinez stated the next schedule changes will occur on April 2 to coordinate with the baseball schedules. Michael Stryker mentioned that he has heard positive comments on the new schedules. Collette Martinez stated Golden Gate Ferry Larkspur service now has four convenient timed connections with SMART train service.

3. Updates and Other Items

A. Vessel Updates. Michael Hoffman stated the M.S. *Sonoma* remains in the Chula Vista shipyard. Ferry is waiting on a response from the Coast Guard regarding a hull issue, and depending on the level of necessary repairs, the boat may return in 30 to 45 days.

B. Terminal Updates. The inner berth repairs at San Francisco began November 21 and Michael Hoffman stated we were hoping to have it back in service in February, however, there have been some delays due to the weather. No plans for the outer berth were available. Michael Stryker inquired if we could run all service out of the inner berth and was told we can. Collette Martinez informed the committee that dredging had finished outside of the Larkspur terminal and the contractor used did great work. Ms. Martinez also stated that Deputy General Manager Jim Swindler had retired. She also mentioned a new Director of Ferry Operations had been hired, Chris Bearden.

- C. Return to Office Timeline Discussion. Chuck Hornbrook stated the One Maritime parking garage appeared to be approximately 80 percent utilized. He added that the Sutter/Stockton garage upper deck was not in use. Michael Stryker stated Mission Bay on-street parking remains relatively easy. North Bay-residing UCSF workers may continue to prefer to drive to the office, due to the fact that the Muni T light rail will now require a transfer to the N Judah light rail line to get to the ferry building. He estimated this transfer could add 10 minutes.

4. Committee Business

A. FPAC Initiatives.

i. Larkspur 42 Crossings/Parking Needs Environmental Review. Josh Widmann stated that the no updates were available at the time of the meeting but the calibration work for the baseline ridership model continues.

ii. Sonoma-Marin Bike Share. Josh Widmann reported that an update was going to the Transportation Authority of Marin on January 9 to discuss a new Request for Proposals. Collette Martinez stated this service would be of use for reverse commuters to access jobs in Marin. Chuck Hornbrook stated the Romberg Campus in Tiburon may benefit from bike share.

iii. Future Vessels Discussion. Some survey results were discussed including the desire for window seats with views and lighting on both decks. An outside wraparound deck was being considered.

iv. Election of FPAC Chair and Vice-Chair. FPAC was notified that in order to align with the other PAC groups a chair and vice-chair will be necessary. Michael Stryker was elected FPAC chair and Chuck Hornbrook was elected FPAC vice-chair with a unanimous vote.

- B. Membership Recruitment & New Member Vote. FPAC was informed an outreach may take place to recruit up to three additional members. These prospective members will be invited to the February FPAC meeting.

5. Member/Visitor Comments

No comments from members or visitors.

6. Next Meeting: February 13, 2023.

The committee agreed to reconvene on February 13, 2023 from 12:00 p.m. to 1:00 p.m. using the Zoom meeting format.

Route 'AISF:LSSF:SSSF:TBSF'			As of December-22			Ferry Route Performance														
All Routes																				
Patrons:	Dec 22	Nov 22	% Chg	Dec 21	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours		Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated			
Total	59,954	76,211	-21.3%	33,037	81.5%	Total:	1,588	1,228	130	1,359		573	8	14,639	2,406	17,045	30			
Avg /WD	2,348	2,761	-15.0%	1,192	97.0%	Avg /WD	61	45	6	51		567	0	570	109	679	21			
Avg / Sat	1,090	2,639	-58.7%	1,431	-23.8%	Avg / Sat	33	30	1	31		583	0	291	13	304	5			
Avg / Sun/Hol	1,301	2,088	-37.7%	697	86.7%	Avg / Sun/H	35	31	1	32		623	0	303	13	316	4			
Passenger Revenue			Operating Expense																	
			Expense			\$3,815,410														
Cash/Tickets			Patrons		Revenue								Park Mobile		Patrons		Revenue			
B&G Tix Exch-Saus.			725		\$0								Adult		0		\$0			
Adult			0		\$0								Senior/Disabled		0		\$0			
Senior/Disabled			0		\$0								Youth		0		\$0			
Youth			0		\$0								Total Park Mobile		0		\$0			
Adjustments			0		\$0															
Total Cash/Tix			725		\$0								Tickets.com		Patrons		Revenue			
													Adult		0		\$0			
													Senior/Disabled		0		\$0			
													Youth		0		\$0			
													Total Tickets.com		0		\$0			
Clipper			Patrons		Revenue															
Adult			35,018		\$279,786															
Senior			3,174		\$21,434															
Disabled			193		\$1,278															
Youth			470		\$3,161															
Limited Use							Blue And Gold		Rental Bike		ATT Park		Cal Games		ALL Other LU					
All			Patrons		Revenue		Patrons		Revenue		Patrons		Revenue		Patrons		Revenue			
Adult			8,378		\$115,531		0		\$0		0		\$0		0		\$0			
Senior			2,108		\$14,457		0		\$0		0		\$0		0		\$0			
Disabled			0		\$0		0		\$0		0		\$0		0		\$0			
Youth			3,006		\$20,586		0		\$0		0		\$0		0		\$0			
Total Clipper			52,347		\$456,232		0		\$0		0		\$0		0		\$0			
Total Clipper, Park Mobile and Cash/Tickets			53,072		\$456,232															
Adjustments			6,882		\$17,866															
Transfers (Memo)			119																	
Faregate Revenue			\$456,232																	
Audit Revenue			\$474,098																	
Adjusted Monthly Expense			\$330,561																	

Route AISF Angel Island			As of December-22				Ferry Route Performance									
Patrons:	Dec 22	Nov 22	% Chg	Dec 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	3,173	5,933	-46.5%	1,663	90.8%	Total	236	183	9	192	737	4	1,829	117	1,946	30
Avg /WD	104	121	-14.6%	83	25.6%	Avg /WD	8	6	0	6	750	0	62	0	62	21
Avg / Sat	96	478	-79.9%	217	-55.8%	Avg / Sat	7	6	1	7	675	0	56	13	69	5
Avg / Sun/Hol	130	319	-59.4%	105	23.9%	Avg / Sun/Hol	8	6	1	7	750	0	62	13	75	4
Passenger Revenue			Operating Expense													
Cash/Tickets			Patrons		Revenue						Park Mobile		Patrons		Revenue	
Blue/Gold Tix Exchg-Sausalito	0	\$0									Adult	0	\$0			
Adult	0	\$0									Senior/Disabled	0	\$0			
Senior/Disabled	0	\$0	Route Performance				Dec 22	Nov 22	%Chg	Dec 21	% Chg	Youth	0	\$0		
Youth	0	\$0	Riders per Trip				13	26	-48.3%	10	34.4%	Total Park Mobile	0	\$0		
Adjustments	0	\$0	Load Factor (%)				1.8	3.4	-46.3%	1.4	30.3%					
Total Cash/Tickets	0	\$0	Riders per Hour				17.3	33.0	-47.5%	12.0	44.3%					
			Fare Recovery (%)				2.7	6.5	-59.0%	79.2	-96.6%					
Clipper	Patrons	Revenue	Deficit per Passenger				\$190.31	\$96.93	96.3%	\$2.19	N/A					
Adult	1,098	\$7,855	Cancellation Rate (%)				1.7	0.0	0.0%	0.0	0.0%					
Senior	54	\$329	Trip Overloads				0	0	0.0%	0	0.0%					
Disabled	13	\$78	Accidents				0	0	0.0%	0	0.0%					
Youth	31	\$186														
Limited Use			Blue And Gold		Rental Bike		ATT Park		Cal Games		All Other LU					
All	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
Adult	466	\$6,524													466	\$6,524
Senior	65	\$455													65	\$455
Disabled	0	\$0													0	\$0
Youth	160	\$1,120													160	\$1,120
Total Clipper	1,887	\$16,547	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	691	\$8,099
Total Clipper, Park Mobile and Cash/Tickets			1,887	\$16,547												
Adjustments	1,286	\$4,481														
Transfers (Memo)	0															
Faregate Revenue	\$16,547															
Audit Revenue	\$21,028															
Adjusted Monthly Expense	\$49,465															

Route LSSF Larkspur			As of December-22				Ferry Route Performance											
Patrons:	Dec 22	Nov 22	% Chg	Dec 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated		
Total	35,044	39,317	-10.9%	19,758	77.4%	Total	615	479	44	522	457	0	7,964	1,092	9,056	30		
Avg /WD	1,479	1,671	-11.5%	742	99.2%	Avg /WD	25	18	2	20	442	0	324	52	376	21		
Avg / Sat	405	770	-47.4%	531	-23.8%	Avg / Sat	10	11	0	11	528	0	130	0	130	5		
Avg / Sun/Hol	492	565	-13.0%	273	80.2%	Avg / Sun/Hol	10	11	0	11	562	0	130	0	130	4		
Passenger Revenue			Operating Expense															
			Expense				\$1,626,656											
Cash/Tickets	Patrons	Revenue										Park Mobile	Patrons	Revenue				
Blue/Gold Tix Exchg-Sausalito		0	\$0									Adult		0	\$0			
Adult		0	\$0									Senior/Disabled		0	\$0			
Senior/Disabled		0	\$0	Route Performance				Dec 22	Nov 22	%Chg	Dec 21	% Chg	Youth		0	\$0		
Youth		0	\$0	Riders per Trip				57	67	-15.0%	43	32.5%	Total Park Mobile		0	\$0		
Adjustments		0	\$0	Load Factor (%)				12.5	14.8	-15.8%	8.7	43.3%						
Total Cash/Tickets		0	\$0	Riders per Hour				73.2	84.0	-12.8%	57.0	28.5%						
			Fare Recovery (%)				15.5	18.2	-14.6%	9.8	58.6%							
Clipper	Patrons	Revenue		Deficit per Passenger				\$42.60	\$36.02	18.3%	\$75.86	-43.8%						
Adult		22,663	\$188,528	Cancellation Rate (%)				0.0	0.0	0.0%	0.4	-100.0%						
Senior		2,283	\$15,262	Trip Overloads				0	0	0.0%	0	0.0%						
Disabled		142	\$935	Accidents				0	0	0.0%	0	0.0%						
Youth		300	\$2,005															
Limited Use				Blue And Gold		Rental Bike		ATT Park				Cal Games		All Other LU				
All				Patrons	Revenue	Patrons	Revenue	Patrons		Revenue		Patrons	Revenue	Patrons	Revenue			
Adult		3,523	\$47,561												3,523	\$47,561		
Senior		1,198	\$8,087												1,198	\$8,087		
Disabled		0	\$0												0	\$0		
Youth		1,825	\$12,319												1,825	\$12,319		
Total Clipper		31,934	\$274,695			0	\$0	0	\$0	0	\$0			0	\$0	6,546	\$67,966	
Total Clipper, Park Mobile and Cash/Tickets			31,934	\$274,695														
Adjustments		3,110	-\$7,361															
Transfers (Memo)		38																
Faregate Revenue		\$274,695																
Audit Revenue		\$267,334																
Adjusted Monthly Expense		\$140,931																

Route SSSF Sausalito			As of December-22			Ferry Route Performance										
Patrons:	Dec 22	Nov 22	% Chg	Dec 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	15,530	22,311	-30.4%	10,081	54.1%	Total	384	317	53	370	529	0	2,431	865	3,296	30
Avg /WD	511	636	-19.7%	294	73.9%	Avg /WD	14	11	3	14	535	0	89	41	130	21
Avg / Sat	505	1,147	-56.0%	682	-26.0%	Avg / Sat	10	9	0	9	522	0	63	0	63	5
Avg / Sun/Hol	570	1,000	-43.0%	319	78.6%	Avg / Sun/Hol	10	9	0	9	495	0	63	0	63	4
Passenger Revenue			Operating Expense			\$999,527										
Cash/Tickets	Patrons	Revenue	Route Performance			Dec 22	Nov 22	%Chg	Dec 21	% Chg	Park Mobile		Patrons	Revenue		
Blue/Gold Tix Exchg-Sausalito	725		Riders per Trip	40	60	-32.6%	30	34.8%	Adult		0		\$0			
Adult	0	\$0	Load Factor (%)	7.6	9.0	-15.1%	4.4	73.8%	Senior/Disabled		0		\$0			
Senior/Disabled	0	\$0	Riders per Hour	49.0	73.0	-32.9%	42.0	16.6%	Youth		0		\$0			
Youth	0	\$0	Fare Recovery (%)	11.5	18.1	-36.4%	10.6	8.5%	Total Park Mobile		0		\$0			
Adjustments	0	\$0	Deficit per Passenger	\$61.89	\$40.53	52.7%	\$76.54	-19.1%								
Total Cash/Tickets	725	\$0	Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%								
Clipper	Patrons	Revenue	Trip Overloads	0	0	0.0%	0	0.0%								
Adult	7,089	\$52,499	Accidents	0	0	0.0%	0	0.0%								
Senior	496	\$3,462														
Disabled	16	\$112														
Youth	76	\$532														
Limited Use			Blue And Gold		Rental Bike		ATT Park				Cal Games				All Other LU	
All			Patrons	Revenue	Patrons	Revenue	Patrons	Revenue			Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
Adult	4,044	\$56,616													4,044	\$56,616
Senior	753	\$5,271													753	\$5,271
Disabled	0	\$0													0	\$0
Youth	922	\$6,454													922	\$6,454
Total Clipper	13,396	\$124,945	0	\$0	0	\$0	0	\$0			0	\$0			5,719	\$68,341
Total Clipper, Park Mobile and Cash/Tickets			14,121	\$124,945												
Adjustments	1,409	\$28,795														
Transfers (Memo)	39															
Faregate Revenue	\$124,945															
Audit Revenue	\$153,740															
Adjusted Monthly Expense	\$86,597															

Route TBSF Tiburon			As of December-22				Ferry Route Performance											
Patrons:	Dec 22	Nov 22	% Chg	Dec 21	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated		
Total	6,207	8,650	-28.2%	1,535	304.4%	Total	353	249	25	274	714	4	2,415	332	2,746	30		
Avg /WD	255	333	-23.5%	73	248.3%	Avg /WD	14	10	1	11	716	0	96	16	112	21		
Avg / Sat	85	244	-65.3%	0	0.0%	Avg / Sat	6	4	0	4	664	0	42	0	42	5		
Avg / Sun/Hol	109	204	-46.4%	0	0.0%	Avg / Sun/Hol	7	5	0	5	750	0	48	0	48	4		
Passenger Revenue			Operating Expense															
			Expense				\$618,291											
Cash/Tickets	Patrons	Revenue									Park Mobile	Patrons	Revenue					
Blue/Gold Tix Exchg-Sausalito	0	\$0									Adult	0	\$0					
Adult	0	\$0									Senior/Disabled	0	\$0					
Senior/Disabled	0	\$0	Route Performance				Dec 22	Nov 22	%Chg	Dec 21	% Chg	Youth	0	\$0				
Youth	0	\$0	Riders per Trip				18	25	-29.7%	10	75.8%	Total Park Mobile	0	\$0				
Adjustments	0	\$0	Load Factor (%)				2.5	3.4	-27.6%	1.4	75.9%							
Total Cash/Tickets	0	\$0	Riders per Hour				24.9	36.0	-30.8%	14.0	77.8%							
			Fare Recovery (%)				6.0	8.1	-26.4%	2.2	170.9%							
Clipper	Patrons	Revenue	Deficit per Passenger				\$101.79	\$78.01	30.5%	\$247.31	-58.8%							
Adult	4,168	\$30,904	Cancellation Rate (%)				1.1	0.0	0.0%	0.0	0.0%							
Senior	341	\$2,381	Trip Overloads				0	0	0.0%	0	0.0%							
Disabled	22	\$154	Accidents				0	0	0.0%	0	0.0%							
Youth	63	\$438																
Limited Use			Blue And Gold		Rental Bike		ATT Park		Cal Games		All Other LU							
All	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue		
Adult	345	\$4,830													345	\$4,830		
Senior	92	\$644													92	\$644		
Disabled	0	\$0													0	\$0		
Youth	99	\$693													99	\$693		
Total Clipper	5,130	\$40,044	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	536	\$6,167		
Total Clipper, Park Mobile and Cash/Tickets			5,130	\$40,044														
Adjustments	1,077	-\$8,048																
Transfers (Memo)	42																	
Faregate Revenue	\$40,044																	
Audit Revenue	\$31,996																	
Adjusted Monthly Expense	\$53,568																	

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GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

FERRY PASSENGERS COMMITTEE BYLAWS

ARTICLE I: PURPOSE

Section 1. Name.

The name of this group is the Ferry Passengers Advisory Committee ("Committee").

Section 2. Creation and Purpose.

The Committee was reactivated by Golden Gate Bridge, Highway and Transportation District ("District") staff in 1998 to effectively and efficiently address comments from members of the public regarding the District's ferry service ("Golden Gate Ferry"), and to provide a forum for discussion of District proposals to change Golden Gate Ferry service.

The Committee advises District staff. District staff will provide informational updates on Committee business to the District's Board of Directors.

ARTICLE II: MEMBERSHIP & STAFFING

Section 1. Composition.

The Committee will consist of no less than nine (9) and no more than eleven (11) frequent Golden Gate Ferry users appointed by District staff based on the following factors: residence in Southern Marin, Central Marin, Northern Marin, San Francisco, or Sonoma; experience using transit in general and Golden Gate Ferry in particular; and, representative of one or more types of ferry passengers: peak-period commuter to San Francisco, early or late commuter, recreational passenger, transit-dependent passenger, ferry-feeder user, and bicycle commuter.

Section 2. Member Terms.

Each member will serve a term of three (3) years. Members wishing to serve another term may reapply to the District for Committee membership.

Section 3. Member Vacancy.

Members are expected to attend all Committee meetings. If a member is absent for two (2) consecutive meetings without first notifying District staff of their anticipated absence, the member's seat will automatically be deemed vacant. The District will appoint an interested Golden Gate Ferry user based on the factors set forth in Section II.1 to fill the resulting vacancy for the duration of the departing member's term.

Section 4. District Support.

District staff will support the Committee's business as follows:

- Serve as the liaison between the Committee and the Board of Directors.
- Serve as the liaison between the Committee and District staff, all internal and external organizations, and members of the public.
- Prepare Committee meeting agenda packets in consultation with the Committee Chair.
- Post and distribute Committee meeting agenda packets.
- Attend Committee meetings.
- Prepare Committee meeting minutes.
- Maintain the Committee roster.
- Manage Committee member recruitments.

- Handle all communications to and from the Committee.

ARTICLE III: OFFICERS

Section 1. Duties of Officers.

The officers of the Committee will be the Chair and Vice Chair. Their duties are as follows:

Section 1.1. Chair Duties.

The Chair presides over all Committee meetings of which there is quorum of members present. The Chair works with District staff to schedule meetings and develop meeting agendas. The Chair may create and appoint members to temporary ad hoc advisory subcommittees of the Committee as provided in the Brown Act.

Section 1.2. Vice Chair Duties.

The Vice Chair assists the Chair in the execution of that role. The Vice Chair presides over meetings in the event the Chair is absent. In the event of a vacancy in the Chair's position, the Vice Chair will succeed as Chair for the remainder of the Chair's term, and the Committee will elect a successor Vice Chair.

Section 2. Election of Chair and Vice Chair.

The Committee will elect a Chair and Vice Chair annually. No person may occupy the Chair or Vice Chair position for more than one (1) year. Committee members will nominate and vote to elect a Chair and Vice Chair at the first regular meeting of each calendar year. An individual receiving a majority of the votes of the current membership will be elected and will assume office at the second meeting of the year.

ARTICLE IV: MEETINGS

Section 1. Brown Act.

The Committee is subject to and will comply with the Ralph M. Brown Act (California Government Code Section 54950 et seq.) ("Brown Act"). Notice of Committee meetings, posting of Committee meeting agendas, and the conduct of such meetings will comply with the Brown Act requirements applicable to legislative bodies.

Section 2. Location and Time.

District staff, in consultation with the Committee Chair, will establish the time and place for regular Committee meetings to be held five times per year. Generally, meetings will be held on the second Monday of the selected month. The Chair, in consultation with District staff, may cancel a regularly scheduled meeting if there are no items requiring Committee discussion or action, or if less than a quorum of the Committee is expected to attend the meeting.

Section 3. Minutes.

District staff will record each regular and special meeting. District staff will prepare the minutes for all Committee meetings. A copy of the minutes of the prior meeting will be presented to the Committee for approval at the next Committee meeting. District staff will include a copy of the minutes of the most recent Committee meeting in the informational report on advisory committees to the Transportation Committee of the Board of Directors.

Section 4. Public Comment.

Public comment at Committee meetings will be limited to three (3) minutes per person, unless the Chair, at his or her discretion, permits additional time.

Section 5. Parliamentary Procedure.

Section 5.1. Robert's Rules of Order.

The Committee will follow Robert's Rules of Order, except where inconsistent with these Bylaws or modified by action of the Committee.

Section 5.2. Voting.

Each member of the Committee shall have one vote. Members must be present to vote. Action items must have a simple majority vote of the current Committee membership in order to pass, unless otherwise specified in these Bylaws.

Section 5.3. Quorum.

A simple majority of the current Committee membership shall constitute a quorum authorized to transact any business duly presented at a meeting of the Committee.

Section 6. Order of Business.

The order of business for Committee meetings generally will be as follows:

- (a) CALL TO ORDER
- (b) ROLL CALL
- (c) ELECTION OF OFFICERS – when appropriate and at least once each year
- (d) APPROVAL OF MEETING MINUTES
- (e) OTHER BUSINESS
- (f) COMMITTEE MEMBER COMMENTS/COMMUNICATIONS
- (g) PUBLIC COMMENTS – at this time, members of the public may speak on any matter within the jurisdiction of the Committee
- (h) ADJOURNMENT

Section 7. Adjournment.

The Chair may adjourn a meeting when the discussion of all business on the agenda has concluded or a quorum of the Committee is no longer present at the meeting.

ARTICLE V: MISCELLANEOUS

Section 1. Communications with the District; Requests for Information. All member communications to the District related to the Committee, including requests for information or records to support Committee business, should be directed to the staff person designated by the District or submitted to pac@goldengate.org.

Section 2. Committee Records.

All Committee records are the property of the District and are subject to public disclosure pursuant to the California Public Records Act (Government Code Sections 7920.000 et seq.) Requests to inspect or copy Committee records should be made to the Secretary of the District by email at districtsecretary@goldengate.org, or by mail at Golden Gate Bridge, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, California, 94129. The Secretary of the District will handle all requests for Committee records.

Section 3. Member Conduct. Members are expected to show respect for each other by raising hands, not interrupting, and following time limits for discussion at Committee meetings. Members are expected to respect the Brown Act's open meeting requirements when communicating with each other about subjects within the Committee's jurisdiction.

Section 4. Conflicts of Interest. If a member has a conflict of interest in a matter before the Committee, the member must abstain from making, participating in making, or influencing the making of a decision on that matter. Before the Committee begins discussing an item in which a member has a conflict of interest, the member must state the nature of the conflict on the record, excuse themselves from the meeting, and refrain from any participation in the decision.

Section 5. Compensation. Members will not receive compensation for, or reimbursement of expenses associated with, attendance of Committee meetings. The District will not make any reimbursement or payment in connection with expenses incurred on behalf of the Committee without prior approval of the Board of Directors.

Section 6. No Standing Subcommittees. There shall be no standing subcommittees.

ARTICLE VI: AMENDMENT OF BYLAWS

These Bylaws may be amended at any meeting of the Committee by a two-thirds majority vote of the current Committee membership, provided that the amendment has been submitted in writing to the Committee at a previous meeting.

Adopted [date]

PEDESTRIAN AND BICYCLE ADVISORY COMMITTEE (PBAC)

Agenda for Wednesday, January 18, 2023

Convene at 6:00 p.m.



Meeting will be held via Zoom: <https://goldengate-org.zoom.us/j/83194959447>

1. Consent Calendar (5 minutes)
 - a. Approval of Meeting Minutes from November 16, 2022 PBAC Meeting
2. PBAC Rules
 - a. Review of Brown Act (Katherine Tsou)
 - b. Review of Proposed PBAC Bylaws (Katherine Tsou)
3. Committee Business
 - a. Summary of GGBHTD Pedestrian and Bicycle Policies (David Rivera)
 - b. Summary of 2020 Alta Safety Study on the Golden Gate Bridge (Michael Jones)
 - c. Presentation of Standard Planning Task Flow Diagram (Michael Jones)
 - d. Prioritize Topic Groupings by next meeting
 - e. Confirm next meeting date: April 19, 2023
 - f. Discussion of PBAC Meeting Schedule Calendar (2023)
4. Ongoing Issues
 - a. Report on Pedestrian and Bicycle Related Maintenance, Signage, Pavement Conditions (PBAC Members)
5. Other (5 minutes)
6. Public Comment-3 minutes per speaker (10 minutes)
7. Adjournment

Possible Future Agenda Items:

April 19 Meeting:

Alexander Avenue concerns and issues

June 21 Meeting:

Pedestrian and Bicycle Access Review of Other District Facilities (Ferry Terminals, Bus Transit Centers)

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PEDESTRIAN AND BICYCLE ADVISORY COMMITTEE (PBAC)

Meeting Minutes for Wednesday, November 16, 2022



Members Present: David Alexander, Parker Day, Carolyn (Candy) Doran, Dan Federman, Kevin Gammon, James Grady, Timothy Hunter, Sasha Madfes, Charles Metzler, Susan Nawbary, Phoebe Ford, Ray Scherck, Warren Wells

District Staff Present: David Rivera, Deputy General Manager, Bridge Division; Josh Widmann, Associate Planner; Roberta Regan, Administrative Assistant, Planning Department

Guests Present: Michael Theriault, President, Board of Directors; James Mastin, Board of Directors; Michael Jones, Alta Consulting; Katherine Tsou, Senior Counsel, Hanson Bridgett, LLP

David Rivera called the Zoom meeting to order at 6:01 p.m. A quorum of members was present.

1. **Clarification of PBAC relationship to the Board of Directors and Brown Act.** David Rivera introduced Attorney Katherine Tsou of Hanson-Bridgett, LLP. Ms. Tsou provided a short overview of the requirements of PBAC and its relationship to the District's Board of Directors via the Brown Act. She explained that the Brown Act is a state law that imposes various requirements on legislative bodies that hold public meetings, such as posting meeting agendas, following the agenda during the meeting, and allowing for public comment, among other legal requirements. Ms. Tsou offered to provide training or written documentation on the Brown Act in the future, if desired. She also offered her expertise in assisting the group to create committee bylaws and other procedural concerns.
2. **Introductions.** Staff, members, and visitors introduced themselves. The group welcomed new member, David Pilpel.
3. **Consent Calendar.**
 - a. **Approval of Minutes from the October 19, 2022 Meeting.** A majority of members present approved the meeting Minutes. Member Susan Nawbary dissented because her mention of insufficient public outreach was not included in the Minutes.
 - b. **Affirm Selection of Committee Chairs and Vice-Chairs from October 19, 2022 Meeting.** Sasha Madfes moved to approve the selection of Committee Chairs and Warren Wells seconded. Committee Chairs were approved by a majority vote. Sasha Madfes moved to approve the selection of committee Vice-chairs and Phoebe Ford seconded. Committee Vice-chairs were approved by a majority vote.
 - c. **Meet the Meeting Facilitator: Michael Jones, Founder, Alta Consulting.** Michael Jones presented an overview of his 28 years of experience in the bicycle-pedestrian field and stated that he had been selected to assist the committee for an initial six-month period as a facilitator and technical resource. He was involved in past bicycle safety studies for

the District in 2010 and 2020. In his role as facilitator, he will assist the chairs and vice-chairs in leading the meetings and will help provide a focus and structure for keeping the meetings productive, stepping in as needed.

5. **Discussion of Proposed Committee Guidelines/Quorum for Voting on an Action or Recommendation/Code of Conduct.** Ms. Tsou repeated that she is happy to assist the committee develop a document that addresses all these concerns. She also mentioned that Robert's Rules of Order is a good guide for the orderly conduct of meetings. Chair Warren Wells offered to assist with creation of such a document, as did Mr. Pilpel. Mr. Pilpel also suggested uniformity among all four advisory committees. Chair Wells and Vice-Chair David Alexander asked to review the bylaws that currently exist for the other District advisory committees. Mr. Jones also suggested that the chairs and vice-chairs begin by working on meeting agendas, which are the roadmaps that result in committee action. He also stated that a structured format tends to work best for a Code of Conduct, with members showing respect for each other, raising hands, not interrupting, and respecting time limits for discussion.
6. **Continuation of Discussion of Key Areas of Interest among Committee Members.** Members discussed some of the items of interest that were listed on the google sheets from the previous meeting, specifically the Alexander Avenue safety issue. Mr. Jones mentioned that he would share the District's previous Bike Studies with members by email before the next meeting. James Grady mentioned that he, and everyone on the committee, is probably interested in seeing the past studies, and specifically why Alexander Avenue continues to require safety enhancements. Mr. Rivera remarked that there is always maintenance being performed on Alexander Avenue, such as repairing potholes, repaving, improving bicycle line striping. Mr. Jones added that some improvements have been made, such as the maximum 15 mph speed limit for bikes on the bridge and stenciling the bike lane on the east sidewalk. He suggested that a simple stop sign on Alexander Avenue might make the roadway safer, but Caltrans would undoubtedly be concerned about traffic backups. This discussion will continue at future meetings.
7. **Other.** No other business to discuss.
8. **Public Comments.** None.
9. **Adjournment.** David Rivera adjourned the meeting at 7:31 p.m.

The next meeting of the Pedestrian and Bicycle Advisory Committee will take place on Wednesday, January 18, 2023, at 6:00 p.m. via Zoom.

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

PEDESTRIAN AND BICYCLE ADVISORY COMMITTEE BYLAWS

ARTICLE I: PURPOSE

Section 1. Name.

The name of this group is the Pedestrian and Bicycle Advisory Committee ("Committee").

Section 2. Creation and Purpose.

The Committee was created by Ordinance No. 2021-001 of the Golden Gate Bridge, Highway and Transportation District ("District") Board of Directors ("Board of Directors") "for the purpose of making recommendations concerning bicycle and pedestrian safety on the Golden Gate Bridge and related matters concerning District facilities and services." (Ordinance No. 2021-001, Section 3.)

The Committee advises District staff. District staff will provide informational updates on Committee business to the Board of Directors.

ARTICLE II: MEMBERSHIP & STAFFING

Section 1. Composition.

The Committee will consist of no more than sixteen (16) interested representatives of the bicyclist and pedestrian communities appointed by District staff. (Ordinance No. 2021-001, Section 3.)

Section 2. Member Terms.

Each member will serve a term of three (3) years. Members wishing to serve another term may reapply to the District for Committee membership.

Section 3. Member Vacancy.

Members are expected to attend all Committee meetings. If a member is absent for two (2) consecutive meetings without first notifying District staff of their anticipated absence, the member's seat will automatically be deemed vacant. The District will appoint an interested representative of the bicyclist community and/or pedestrian community to fill the resulting vacancy for the duration of the departing member's term.

Section 4. District Support.

District staff will support the Committee's business as follows:

- Serve as the liaison between the Committee and the Board of Directors.
- Serve as the liaison between the Committee and District staff, all internal and external organizations, and members of the public.
- Prepare Committee meeting agenda packets in consultation with the Committee Chair.
- Post and distribute Committee meeting agenda packets.
- Attend Committee meetings.
- Prepare Committee meeting minutes.
- Maintain the Committee roster.
- Manage Committee member recruitments.
- Handle all communications to and from the Committee.

ARTICLE III: OFFICERS

Section 1. Duties of Officers.

The officers of the Committee will be the Chair and Vice Chair. Their duties are as follows:

Section 1.1. Chair Duties.

The Chair presides over all Committee meetings of which there is quorum of members present. The Chair works with District staff to schedule meetings and develop meeting agendas. The Chair may create and appoint members to temporary ad hoc advisory subcommittees of the Committee as provided in the Brown Act.

Section 1.2. Vice Chair Duties.

The Vice Chair assists the Chair in the execution of that role. The Vice Chair presides over meetings in the event the Chair is absent. In the event of a vacancy in the Chair's position, the Vice Chair will succeed as Chair for the remainder of the Chair's term, and the Committee will elect a successor Vice Chair.

Section 2. Election of Chair and Vice Chair.

The Committee will elect a Chair and Vice Chair annually. No person may occupy the Chair or Vice Chair position for more than one (1) year. Committee members will nominate and vote to elect a Chair and Vice Chair at the first regular meeting of each calendar year. An individual receiving a majority of the votes of the current membership will be elected and will assume office at the second meeting of the year.

ARTICLE IV: MEETINGS

Section 1. Brown Act.

The Committee is subject to and will comply with the Ralph M. Brown Act (California Government Code Section 54950 et seq.) ("Brown Act"). Notice of Committee meetings, posting of Committee meeting agendas, and the conduct of such meetings will comply with the Brown Act requirements applicable to legislative bodies.

Section 2. Location and Time.

District staff, in consultation with the Committee Chair, will establish the time and place for regular Committee meetings to be held five times per year. Generally, meetings will be held on the third Wednesday of the selected month. The Chair, in consultation with District staff, may cancel a regularly scheduled meeting if there are no items requiring Committee discussion or action, or if less than a quorum of the Committee is expected to attend the meeting.

Section 3. Minutes.

District staff will record each regular and special meeting. District staff will prepare the minutes for all Committee meetings. A copy of the minutes of the prior meeting will be presented to the Committee for approval at the next Committee meeting. District staff will include a copy of the minutes of the most recent Committee meeting in the informational report on advisory committees to the Transportation Committee of the Board of Directors.

Section 4. Public Comment.

Public comment at Committee meetings will be limited to three (3) minutes per person, unless the Chair, at his or her discretion, permits additional time.

Section 5. Parliamentary Procedure.

Section 5.1. Robert's Rules of Order.

The Committee will follow Robert's Rules of Order, except where inconsistent with these Bylaws or modified by action of the Committee.

Section 5.2. Voting.

Each member of the Committee shall have one vote. Members must be present to vote. Action items must have a simple majority vote of the current Committee membership in order to pass, unless otherwise specified in these Bylaws.

Section 5.3. Quorum.

A simple majority of the current Committee membership shall constitute a quorum authorized to transact any business duly presented at a meeting of the Committee.

Section 6. Order of Business.

The order of business for Committee meetings generally will be as follows:

- (a) CALL TO ORDER
- (b) ROLL CALL
- (c) ELECTION OF OFFICERS – when appropriate and at least once each year
- (d) APPROVAL OF MEETING MINUTES
- (e) OTHER BUSINESS
- (f) COMMITTEE MEMBER COMMENTS/COMMUNICATIONS
- (g) PUBLIC COMMENTS – at this time, members of the public may speak on any matter within the jurisdiction of the Committee
- (h) ADJOURNMENT

Section 7. Adjournment.

The Chair may adjourn a meeting when the discussion of all business on the agenda has concluded or a quorum of the Committee is no longer present at the meeting.

ARTICLE V: MISCELLANEOUS

Section 1. Communications with the District; Requests for Information. All member communications to the District related to the Committee, including requests for information or records to support Committee business, should be directed to the staff person designated by the District or submitted to pac@goldengate.org.

Section 2. Committee Records.

All Committee records are the property of the District and are subject to public disclosure pursuant to the California Public Records Act (Government Code Sections 7920.000 et seq.) Requests to inspect or copy Committee records should be made to the Secretary of the District by email at districtsecretary@goldengate.org, or by mail at Golden Gate Bridge, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, California, 94129. The Secretary of the District will handle all requests for Committee records.

Section 3. Member Conduct. Members are expected to show respect for each other by raising hands, not interrupting, and following time limits for discussion at Committee meetings. Members are expected to respect the Brown Act's open meeting requirements when communicating with each other about subjects within the Committee's jurisdiction.

Section 4. Conflicts of Interest. If a member has a conflict of interest in a matter before the Committee, the member must abstain from making, participating in making, or influencing the making of a decision on that matter. Before the Committee begins discussing an item in which a member has a conflict of interest, the member must state the nature of the conflict on the record, excuse themselves from the meeting, and refrain from any participation in the decision.

Section 5. Compensation. Members will not receive compensation for, or reimbursement of expenses associated with, attendance of Committee meetings. The District will not make any reimbursement or payment in connection with expenses incurred on behalf of the Committee without prior approval of the Board of Directors.

Section 6. No Standing Subcommittees. There shall be no standing subcommittees.

ARTICLE VI: AMENDMENT OF BYLAWS

These Bylaws may be amended at any meeting of the Committee by a two-thirds majority vote of the current Committee membership, provided that the amendment has been submitted in writing to the Committee at a previous meeting.

Adopted [date]



Committee Communication: The attached document was prepared and submitted by Committee member David Pilpel for the Committee's consideration.

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**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT
DISTRICT ADVISORY COMMITTEES
DRAFT RULES OF ORDER**

Article I. Committee Names, Authority, Membership, and Conduct.

Section 1. Committee Names.

The District has established four (4) District Advisory Committees ("the Committees"): (a) Advisory Committee on Accessibility (ACA), formed in 1979; (b) Bus Passengers Advisory Committee (BPAC), formed in 1989; (c) Ferry Passengers Advisory Committee (FPAC), formed in 19__; and (d) Pedestrian and Bicycle Advisory Committee (PBAC), formed in 2021.

Section 2. Purpose and Authority.

The Committees shall advise the District, through the Board of Directors, District Officers, and District staff, regarding issues within their respective jurisdiction. Each Committee shall operate as a body and shall advise but not dictate or interfere with day-to-day District operations. The Committees shall have no authority to bind the District in any way, enter into contracts, or expend funds. The Committees have been established by the Board of Directors and may be abolished or restructured by action of the Board of Directors.

Section 3. Membership, Application, and Appointment.

Each Committee shall consist of no less than three and no more than fifteen members. An application to serve shall be available on the District's website and shall be available on request from the District Secretary's Office, Customer Relations, and the Planning Department. The General Manager may establish reasonable criteria for applicants to the Committees and make reasonable requests for information from members of the public applying to serve on the Committees. The General Manager shall appoint members of the public to serve on the Committees for indefinite terms. The membership of the Committees shall be broadly representative of the residents of the District and users of District facilities and services.

Section 4. Committee Member Conduct, Orientation, and Training.

Each Committee member shall act in a manner reasonably expected of a public advisory body. Committee members shall be provided orientation materials by District staff. Each Committee shall periodically receive training on its jurisdiction, process, and expectations, including the Ralph M. Brown Act, and any other training required by applicable law, District rules or policy.

Section 5. Conflicts of Interest and Recusals.

Advisory Committee members shall not be subject to Form 700 Statement of Economic Interests filing requirements under California state law. However, when a Committee member has a conflict of interest under any applicable law, or cannot participate in discussion and action on an item due to actual bias or the appearance thereof, the Committee member shall recuse from the

decision-making process on that item. At any Committee meeting when a Committee member has a conflict of interest, immediately prior to consideration of that item, the Committee member shall: (1) publicly identify the financial interest or other reason that requires recusal and (2) leave the room until after the discussion, vote, or other disposition of the item has concluded.

Section 6. Committee Member Email Use; Committee Websites.

Committee members may use an email address for email related to Committee business and shall comply with any District policies related to email use. Email related to Committee business received by a Committee member and intended for a majority of Committee members shall be forwarded to the Committee Chair and District staff for inclusion in the Communications Log. The District shall maintain a website for each Committee with notices, agendas, and minutes.

Article II. Committee Officers, Powers and Duties, and District Staff.

Section 1. Election and Terms of Committee Officers.

At the first regular Committee meeting each year, or at a subsequent meeting, the date of which shall be fixed by the Committee, the Committee members shall elect from among their number a Committee Chair and Vice Chair, each to serve for a one-year term or until their successors are elected. If the position of Chair becomes vacant before expiration of the term, the Vice Chair shall assume the position of Chair and serve for the remainder of the term, and at the next regular Committee meeting, the Committee members shall elect a new Vice Chair to serve for the remainder of the term. If the position of Vice Chair becomes vacant before expiration of the term, at the next regular Committee meeting, the Committee members shall elect a new Vice Chair to serve for the remainder of the term.

Section 2. Powers and Duties of Committee Officers.

The Chair shall preside at Committee meetings; shall preserve order and decorum; shall decide questions of order, subject to appeal to the Committee by any member; shall appoint any subcommittee of the Committee; shall work with the assigned District staff on Committee business; and shall perform any other duties necessary or incidental to the office. The Chair shall represent the Committee to the Board of Directors and District staff. The Chair shall have the right to participate in the proceedings of the Committee, including the right to make and second any resolutions or other motions, and may speak to points of order in preference to the other members. In the absence of the Chair, the Vice Chair shall preside, and in the absence of both the Chair and the Vice Chair, the senior member of the Committee in length of service on the Committee shall preside.

Section 3. District Staff Assignments and Functions.

The General Manager shall assign District staff to facilitate the work of each Committee. In particular, each Committee shall have a staff member assigned for administrative support (meeting notices, agendas, minutes, etc.) and another for substantive support (agenda items, presentations, etc.). Primary support for the Committees shall be from the Planning Department,

but assistance shall also be provided by other District Officers, Divisions, and Departments. District staff shall work with each Committee Chair to set meeting agendas, communicate the work of the Committee to the Board of Directors and the public, facilitate communications between the Committee and the District, and respond to requests for information from the Committee. Committee members shall deal with Committee administrative matters solely through the assigned District staff and shall not interfere with day-to-day District operations.

Article III. Committee Procedures and Meetings.

Section 1. Rules of Order and Amendments Thereto.

These Rules of Order shall govern Committee meeting procedures unless special circumstances require otherwise, as determined by the Committee in conjunction with District staff. Any material deviations from these Rules of Order shall be reported during the next regular report to the Board of Directors. Amendments to these Rules of Order may be proposed by the Board of Directors or District staff, and comments shall be solicited from each Committee prior to action.

Section 2. Regular Committee Meetings.

Each Committee shall schedule a regular meeting no less than 4 times, and no more than 8 times, annually, at a location designated by the Committee. At the last regular meeting of each year, each Committee shall adopt a schedule of regular meetings for the following year. The schedule of regular meetings shall be posted on the Committee's website and updated promptly if amended by the Committee. Scheduling regular meetings shall prioritize the availability of Committee members, District staff, and meeting locations, as well as public access and participation. Regular meetings shall be scheduled to coordinate with other District activities, including Board of Directors meetings and operating Division signups. Items to be included on a Committee meeting agenda shall be determined by the Committee Chair and District staff, or by a motion adopted by an affirmative vote of a majority of Committee members.

Section 3. Special Committee Meetings.

Special Committee meetings may be called at any time by the Chair or a majority of Committee members. Notice of the time and place of every Special Committee meeting shall be given to Committee members at least 72 hours before the time of such meeting, and shall be given by posting and otherwise, as required. Written notice may be dispensed with for any Committee member who, at or prior to the time the meeting convenes, files with the Committee Chair or District staff a written waiver of notice, which may be given by electronic written notice. Such written notice may also be dispensed with as to any member who is actually present at the meeting when it convenes. Each special meeting shall be held at the regular meeting place, except that the Committee may designate an alternate meeting place in the meeting notice.

Section 4. Attendance at Committee Meetings.

Unless excused, Committee members shall be present at the appointed time for each Committee meeting. Committee members with a medical condition requiring excessive absences from

participating in Committee meetings may request a leave of absence in writing. Following notice to a Committee member, excessive unexcused absences shall be deemed a resignation.

Section 5. Quorum and Vote Required.

A quorum for the transaction of Committee business shall be a majority of Committee members. The affirmative vote of a majority of Committee members shall be required for the approval of any matter, except that a Committee may act by the affirmative vote of a majority of Committee members present for matters of procedure. Each Committee member present at a Committee meeting shall vote "yes" or "no" when a question is put to a vote, unless excused from voting by a motion adopted by a majority of Committee members present.

Section 6. Order of Business and Agenda for Regular Committee Meetings.

The normal order of business at each regular Committee meeting shall be as follows:

- A. Call to Order, Roll Call, and Agenda Changes
- B. Welcome and Announcements from the Chair
- C. General Public Comment, not to exceed 15 minutes
- D. District Staff Report, including Communications Log and Advance Calendar
- E. Consent Calendar of Routine Matters, including Adoption of Minutes
- F. Regular Calendar Items for Consideration
- G. New Business and Requests for Information from Committee Members
- H. General Public Comment, continued from earlier
- I. Adjournment

Section 7. Call to Order and Roll Call.

The Chair shall call to order each Committee meeting at the appointed time. Following the call to order, District staff shall call the roll of Committee members and shall record in the minutes those members present and those absent at the first roll call, as well as the name and time of arrival or departure of any member who arrives or departs during the meeting. District staff shall record the minutes of each Committee meeting, including the actions taken and vote of each Committee member, as well as a summary of the discussion on each agenda item and the names of those persons making public comment, along with a brief summary of each public comment.

Section 8. Public Comment at Committee Meetings.

Public comment shall be allowed on each item listed on a meeting agenda. Public comment shall normally be allowed after an item is introduced and presented and may be before or after discussion by the Committee. Public comment shall normally be three minutes per person on each item, but may be limited to less than three minutes by the Chair as circumstances warrant. General public comment shall be allowed at the beginning of each regular Committee meeting, not to exceed 15 minutes, and at the end of each regular Committee meeting, provided that each person shall have the same amount of total speaking time for general public comment.

Section 9. Consent Calendar Procedures.

Consent calendar items are considered routine; they shall be heard together and acted on by a single vote. There shall be no separate discussion of these items unless a Committee member or a member of the public requests an item be removed, in which case it shall be heard separately.

Section 10. Regular Calendar Items.

Each Committee shall maintain a list of ongoing and recurring regular calendar items. ACA shall review Bus and Ferry vehicles, signage, schedules, operating policies and procedures, fares, and customer service issues related to persons with disabilities. BPAC shall review Bus Division vehicles, signage, schedules, operating policies and procedures, fares, and customer service issues. FPAC shall review Ferry Division vessels, signage, schedules, operating policies and procedures, fares, and customer service issues. PBAC shall review wayfinding, signage, safety, and rules and regulations related to bicyclists and pedestrians using all District facilities and services but focused primarily on the Bridge Division. Prior to significant changes to bus or ferry operating schedules, changes to bridge tolls or bus and ferry transit fares, adopting the Short Range Transit Plan, considering significant budget change proposals, or any other public hearing held by the Board of Directors, District staff shall present these items, including any Title VI analysis, to each Committee as appropriate, and solicit comments and recommendations.

Section 11. Committee Member Requests for Information.

Committee members who wish to make a request for information at a meeting shall seek recognition from the Chair. Once the request is made and acknowledged by the Chair, the request becomes a request of the Committee, and the Committee shall receive a response. The Chair, with the concurrence of the Committee, shall determine whether a request is proper.

Section 12. Adjournment of Committee Meetings.

The Chair shall adjourn a meeting when the discussion of the business on the agenda has concluded. The Committee may adjourn any regular, adjourned regular, special, or adjourned special meeting to a time and place specified in the order of adjournment. Less than a quorum may so adjourn from time to time.

Section 13. Recordings and Minutes of Committee Meetings.

District staff shall audio record each Committee meeting and video record each Committee meeting held by video conference. Such recordings shall not be erased or destroyed. Draft minutes shall be available no later than ten business days after the meeting. Final minutes shall be available no later than five business days after the meeting at which the minutes are adopted.

[DP base document 11-18-22; first draft 1-10-23]

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