



Agenda Item No. (6)(A)

**REPORT OF THE GENERAL MANAGER
BOARD OF DIRECTORS
MEETING OF JANUARY 27, 2023**

The Honorable Board of Directors
Golden Gate Bridge, Highway and Transportation District

Honorable Members:

GOLDEN GATE BRIDGE AWARDED \$400 MILLION FEDERAL GRANT TO COMPLETE SEISMIC RETROFIT

The Golden Gate Bridge, Highway and Transportation District (District) has been awarded a \$400,000,000 federal grant to complete the final phase of the Golden Gate Bridge seismic retrofit. The Bridge was one of only four projects nationwide selected to receive a Large Bridge Project Grant, which is a new program that is part of the Bipartisan Infrastructure Law. The web link below is to the Biden-Harris Administration's announcement regarding the grant.

<https://www.transportation.gov/briefing-room/biden-harris-administration-announces-21-billion-improve-four-nationally-significant>

Thanks to the Biden-Harris Administration, Transportation Secretary Pete Buttigieg, Speaker Emerita Nancy Pelosi, Senators Padilla and Feinstein and Congressmembers Huffman and Thompson for this vital funding to protect the Golden Gate Bridge for future generations.

UPDATE ON IMPLEMENTATION OF THE TOLL EXEMPTION FOR VETERANS PROGRAM CREATED IN RESPONSE TO CALIFORNIA ASSEMBLY BILL (AB) 2949

Assembly Bill 2949, which was signed by the Governor on September 30, 2022, and became effective on January 1, 2023, creates a new Toll Exemption Program for eligible veterans. The District, the Bay Area Toll Authority (BATA), and BATA's contractor, Conduent, have worked diligently to put together this relatively complex tolling program in short order to meet the January 1, 2023 deadline. Below is a summary of the current status:

- The FasTrak System has been updated under phase one of the plan, which automatically exempts from tolls those vehicles crossing the Golden Gate and BATA bridges with an eligible veteran's plates. (Phase two will introduce the requirement for the motorist to have a FasTrak account to receive the toll exemption.) The Golden Gate Bridge toll system has been updated and tested, and the first transactions have been successfully processed.

UPDATE ON IMPLEMENTATION OF THE TOLL EXEMPTION FOR VETERANS PROGRAM CREATED IN RESPONSE TO CALIFORNIA ASSEMBLY BILL (AB) 2949 (continued)

- The FasTrak and District websites have been updated with news items describing the program. Additional frequently asked questions (FAQs) have been added to the FasTrak website.
- An FAQ document and training slides have been distributed to FasTrak customer service center (CSC) agents. All CSC agents on site have been trained regarding the new toll exemption. Agents that were out of the office last week are being trained prior to getting on the phones. Image Review agents have been trained on verification of eligible license plates. Conduent is checking in with the image review agents to ensure there are no issues.

UPDATE ON IMPACTS OF THE COVID-19 PANDEMIC ON DISTRICT OPERATIONS

The week of January 8th saw a continuation of the recent “atmospheric rivers” with associated advisories to avoid travel if possible, so travel in the Golden Gate Corridor was greatly reduced. During the week of January 8th overall Bridge traffic was down about 29 percent when compared to the same week pre-pandemic. During the week of January 8th overall ridership was down on our buses by about 64 percent (we only carried 36 percent of our normal bus ridership), and our ferry ridership was down 75 percent (we are only carried 25 percent of our normal ferry ridership).

The District’s revenues for the week of January 8th were down approximately \$1.3 million as compared to the same week pre-pandemic.

Week of January 8, 2023

	Bridge	% change	Bus	% change	Ferry	% change
	Jan 8- Jan 14		Jan 8- Jan 14		Jan 8- Jan 14	
Weekly Ridership/Traffic	247,476	-28.94%	20,934	-63.50%	10,083	-74.79%
Weekly Revenue	\$ 2,104,783	-28.94%	\$ 103,766	-63.84%	\$ 44,481	-85.39%
Weekly Revenue Loss	\$ (857,278)	-28.94%	\$ (183,228)	-63.84%	\$ (260,044)	-85.39%
2019 Weekly Ridership/Traffic	348,273		57,355		39,994	

*State Shelter in place started 3/17/2020

**Percentage changes are based on Year over year equivalents (current year vs 2019)

*** Weekly Revenue loss uses traffic compared to 2019 and using present toll rate (present value)

****Ferry numbers do not currently include Giants service

RATIFY THE EMERGENCY ACTION OF THE GENERAL MANAGER TO APPROVE AN EMERGENCY CONTRACT CHANGE ORDER WITH VALENTINE CORPORATION RELATED TO THE LARKSPUR FERRY TERMINAL SINK HOLE REPAIRS

Recommendation

It is recommended that the Board of Directors ratify the action of the General Manager to approve an emergency contract change order with Valentine Corporation related to the Larkspur Ferry Terminal sink hole in the amount of \$151,287.

Background

On February 14, 2022, Ferry Division staff informed the Engineering Department that they found a corroded section of 2-inch diameter potable water pipe under the Larkspur Ferry Terminal and requested Engineering staff to perform an inspection to confirm the pipe's condition. This 2-inch pipe is the main water pipe feeding the terminal and berths from the water meter located near the flagpole within the terminal parking lot. Engineering Department staff performed an investigation of the water line and determined that it is in very poor condition and should be replaced as soon as possible. In addition, while performing site investigations, Engineering staff discovered a gas line running from under the terminal to the parking lot that is severely corroded and also in need of repair. Engineering staff developed a scope of work and drawings for the pipe removal and replacement.

In accordance with Public Contract Code Section 22050 and the District's Procurement Policy, the General Manager, on June 7, 2022, authorized an emergency procurement, Contract No. 2022-F-050, with Valentine Corporation, located in San Rafael, CA, in the not to exceed amount \$227,169 to perform the repairs. On October 10, 2022, Valentine began site work. Additional underground water line was installed, additional deteriorated supports were found and were replaced, and additional protection of the line was installed where the new line daylighted from under the roadway and into the water. A change order in the amount of \$50,000 was executed for this extra work. On November 5, 2022, Valentine completed the tie-in work for the water lines. On November 10, 2022, Valentine completed the tie-in work for the gas line.

A sink hole was discovered in the roadway immediately in front of the service building, close to the new utility lines. The sink hole has resulted in the closure of the parking area and one traffic lane in front of the building. Engineering investigated the sink hole and has developed a repair to the area. Engineering requested and Valentine provided a price to perform the work. A change order in the amount of \$151,287 was executed for this extra work and on January 9, 2023, the repair work began. The work is progressing.

Fiscal Impact

Current estimated costs to date for all activities related to the water line and gas line repairs and to the sink hole repairs are \$448,456.

The General Manager will continue to provide the Board with regular updates on the status and costs of this work.

RATIFY THE EMERGENCY ACTION OF THE GENERAL MANAGER TO APPROVE AN EMERGENCY CONTRACT CHANGE ORDER WITH VALENTINE CORPORATION RELATED TO THE LARKSPUR FERRY TERMINAL SINK HOLE REPAIRS (continued)

DESCRIPTION OF ITEMS	COSTS
Utility Repairs (Valentine Corporation)	\$227,169
District Staff Costs (estimated)	\$20,000
Extra Work (CCO 01, additional utility line repairs)	\$50,000
Extra Work (CCO 02, sink hole repairs)	\$151,287
TOTAL COSTS	\$448,456

RATIFY THE EMERGENCY ACTION OF THE GENERAL MANAGER TO APPROVE AN EMERGENCY CONTRACT CHANGE ORDER WITH MOFFATT & NICHOL RELATED TO THE SAN FRANCISCO FERRY TERMINAL RAMP REPAIR

Recommendation

It is recommended that the Board of Directors ratify the action of the General Manager to approve an emergency contract change order with Moffatt & Nichol related to the San Francisco Ferry Terminal ramp repair in the amount of \$269,873.

Background

On June 30, 2021, during a facility inspection at the San Francisco Ferry Terminal, a crack was discovered in one of the outer berth structural steel framing elements. Detailed inspections of both the inner and outer berth steel ramps were performed on July 6th and 7th, 2021 by District certified steel inspectors. The inspections revealed additional cracks in both the inner and outer berths after which both berths were red tagged and the terminal shut down.

In accordance with Public Contract Code Section 22050 and the District’s Procurement Policy, the General Manager, on July 14, 2021, authorized an emergency procurement, Contract No. 2021-F-049, with Moffatt & Nichol to perform a thorough damage assessment and structural analysis of the inner and outer berths in order to determine the cause of the cracks and the structural condition of the berths. On August 17, 2021, Moffatt & Nichol submitted a draft damage assessment report that identified deficiencies in the existing hydraulic lift system and possible vessel surge as contributing factors in the damage. On November 19, 2021, Staff executed the first amendment to Contract No. 2021-F-049 with Moffatt & Nichol to provide engineering design services and to prepare construction drawings and technical specifications associated with repairs to the inner berth. The District received the design documents on March 10, 2022 and applied for permit with the Port of San Francisco on March 11, 2022. The District received the Port of San Francisco permit for construction on April 18, 2022.

In accordance with Public Contract Code Section 22050 and the District’s Procurement Policy, the General Manager, on April 22, 2022, authorized an emergency procurement, Contract No. 2022-F-035, with Power Engineering Construction (“Power”), located in Alameda, CA, in the not to

RATIFY THE EMERGENCY ACTION OF THE GENERAL MANAGER TO APPROVE AN EMERGENCY CONTRACT CHANGE ORDER WITH MOFFATT & NICHOL RELATED TO THE SAN FRANCISCO FERRY TERMINAL RAMP REPAIR (continued)

exceed amount of \$612,600 to perform repairs to the inner berth. On April 25, 2022, the District executed the second amendment to Contract No. 2021-F-049 with Moffatt & Nichol, in the amount of \$84,040 to provide construction engineering support services associated with construction Contract No. 2022-F-035.

Power completed the repairs to the inner berth concrete support beam. While performing the repairs, additional concrete spalls and deterioration in the concrete beam and the adjacent concrete deck slab were discovered. Power was directed to repair these areas and has completed all concrete repairs. Power completed fabrication and implementation of the ramp lifting system, blast cleaning and painting of the steel surfaces, and the steel crack repairs. During the repair work, additional steel cracks were discovered and Power was directed to repair the cracks. All steel repairs have been completed. The ramp has been lowered into place and final alignment of the ramp and installation of the new hinge pins is progressing.

Moffatt & Nichol's damage assessment included recommendations for repairs and rehabilitation to the existing hydraulic lift system. Deficiencies in the hydraulic lift system was determined to be a contributing factor in causing the damage. Ferry Operating staff has determined that they are unable to perform the repairs. Engineering requested Moffatt & Nichol develop a scope of work and cost proposal for designing and preparing plans and specifications for rehabilitating the hydraulic system. A change order in the amount of \$269,873 was executed for the hydraulic system rehabilitation design. The design work is progressing. Upon completion of the design, a construction contract will be executed to implement the repairs.

The outer berth condition was determined to be worse than the inner berth and will require more extensive repairs. Engineering staff and Moffatt & Nichol have begun investigating outer berth repair options.

Fiscal Impact

Current estimated costs to date for all activities related to the inner berth concrete and structural steel repairs are \$1,633,247. Estimated costs for the repairs to both the inner and outer berths are \$4,283,247. The General Manager will continue to provide the Board with regular updates on the status and costs of this work.

DESCRIPTION OF ITEMS	COSTS
Structural Analysis and Damage Assessment (Moffatt & Nichol)	\$43,634
Inner Berth Repair Design (Moffatt & Nichol)	\$98,610
Inner Berth Permitting Fees (Port of San Francisco)	\$13,570
Inner Berth Construction Repairs (Power Engineering)	\$612,600
Inner Berth Construction Change Order No. 2 – Additional Temporary Support and Concrete Repairs (Power Engineering)	\$299,000
Inner Berth Construction Change Order No. 3 –Additional Steel Repair (Power Engineering) (estimated)	\$135,200
Inner Berth Engineering Construction Support (Moffatt & Nichol))	\$84,040
Inner Berth Quality Assurance Inspections (ISI)	\$30,269
Inner Berth Hydraulic System Repair Design (Moffatt & Nichol)	\$269,873
Outer Berth Repair Design (estimated)	\$200,000
Outer Berth Permitting Fees (estimated)	\$50,000
Outer Berth Construction Repairs (estimated)	\$2,000,000
Outer Berth Engineering Construction Support (estimated)	\$200,000
Outer Berth QA Inspections (estimated)	\$100,000
District Staff Costs (estimated)	\$100,000
TOTAL COSTS	\$4,283,247

DISTRICT FULL-TIME EMPLOYEE SEPARATIONS OCTOBER 1, 2022 – DECEMBER 31, 2022

Between October 1, 2022 and December 31, 2022, the District processed 7 full-time employee separations, exclusive of retirement, termination, death, and casual/temporary assignment. This represents about one percent of the District’s typical workforce. Out of the 7 full-time employee separations, 2 employee resignations were the result of new employment (approximately 0.3% of our workforce).

The Human Resources Department reviewed exit interviews conducted and/or other related documents submitted in reference to the 2 employees who resigned due to new employment. Of those 2, one separated employee moved to government and/or another transit agency, and one employee did not disclose his new employer. The following chart depicts impact by division:

Division	Total Resignations Due to New Employment	Moving to Other Governmental or Transit Agency	Moving to Non-Governmental Business	Did Not Disclose
Bridge	0			
Bus	1			1
Ferry	0			
District	1	1		
TOTAL	2	1	0	1

PRESENTATIONS BY DISTRICT STAFF FOR THE MONTH OF DECEMBER

For the month of December, District staff made the following speeches and/or presentations to organizations, groups, and interviewers interested in the District:

PRESENTATION TO:	DATE:	PRESENTED BY:
Making Connections 2022- The National Transit Workforce Conference (Session: Out of the Box Strategies: Using Partnerships to Strengthen Recruitment, Retention and the Advancement of Diversity, Equity, Inclusion and Access)	December 13, 2022	Richard Diaz, Bus Operator Apprenticeship Coordinator and Mona Babauta, Deputy General Manager, Bus Division
Making Connections 2022- The National Transit Workforce Conference (Session: Mentoring: A Great Route to Frontline Workforce Development)	December 14, 2022	Troy Thornton, Bus Operator

SPECIAL EVENT/EXPRESSIVE ACTIVITY REQUESTS

There were no special event/expressive activity requests since last reported in the December 16, 2022, Report of the General Manager.

VEHICLE TRAFFIC INCIDENTS FOR THE MONTH OF DECEMBER

For the month of December, there were the following vehicle traffic incidents to report:

Vehicle Traffic Incident	Vehicles	Injuries	Fatalities	Location
RE – Rear Ender	3	1	0	Bridge
HB – Hit Barrier	1	1	0	Bridge
C - Collision	3	1	0	Bridge
HB – Hit Barrier	1	0	0	Bridge
HB – Hit Barrier	1	3	0	Bridge
HB – Hit Barrier	1	0	0	Plaza
RE – Rear Ender	3	0	0	Bridge
RE – Rear Ender	2	0	0	Bridge
HB – Hit Barrier	1	0	0	Plaza
OT - Overturn	1	0	0	Plaza
TOTAL	17	6	0	

BICYCLE INCIDENTS FOR THE MONTH OF DECEMBER

For the month of December, there were the following bicycle incidents to report:

Bicycle Incidents	Bicycles	Injuries	Fatalities	Location
SO - Solo	1	1	0	Bridge
TOTAL	1	1	0	

FERRY BICYCLE COUNTS FOR THE MONTH OF DECEMBER

Ferry Bicycle Counts for the month of December are as follows:

Larkspur Southbound Bicycle Counts	
2017 Annual Total	30,990
2018 Annual Total	29,747
2019 Annual Total	29,828
2020 Annual Total	7,422
2021 Annual Total	4,716
January – December	13,312

*The Larkspur December bicycle count was 698

Sausalito Southbound Bicycle Counts	
2017 Annual Total	144,064
2018 Annual Total	116,248
2019 Annual Total	95,590
2020 Annual Total	9,415
2021 Annual Total	8,845
January - December	64,952

*The Sausalito December bicycle count was 1,707

Tiburon Southbound Bicycle Counts	
January - December	9,204

*The Tiburon December bicycle count was 217

Angel Island Northbound Ferry Bicycle Counts	
2021 (December service start) Annual Total	39
January – December	4,807

*The Angel Island December bicycle count was 113

THANK YOU VIDEO TO KEY PERSONNEL INVOLVED IN CRITICAL INCIDENT RESUSCITATION EFFORTS

In the October 2022 Report of the General Manager, I reported that on Thursday, September 29, 2022, Bridge District Laborers notified the Sergeants Office of a bicyclist on the ground in the East Parking Lot. Bridge Patrol and Roadway Services Personnel arrived on scene. District personnel advised the person was not breathing and began Cardiopulmonary Resuscitation (CPR).

A District Automated External Defibrillator (AED) delivered three separate shocks to the person. District Personnel, and California Highway Patrol (CHP) officers, took turns administering CPR prior to the arrival of the San Francisco Fire Department (SFFD). Through shared efforts, the person regained a pulse and ability to breath prior to being transported by ambulance to California Pacific Medical Center in San Francisco.

In collaboration with the Bridge Laborers, Bridge Patrol, Roadway Services, Marin CHP, and SFFD, personnel worked together in a professional manner to save this person's life. Mr. Grenier, the bicyclist who was resuscitated, has since posted a video thanking staff at the following link: <https://vimeo.com/768203617/8d79aa2c04>

RETIREMENT OF SYLVIA CALDERON, BUS OPERATOR, BUS DIVISION

It is my privilege to announce that Bus Operator, Sylvia Calderon, retired on January 1, 2023, after 20 years and 27 days of service with the District.

Ms. Calderon joined the District as a full time Bus Operator on December 5, 2002.

We wish Ms. Calderon a long and happy retirement.

PRESENTATION OF TWENTY-FIVE YEAR SERVICE AWARD TO ANTHONY TECSON, BUS OPERATOR, BUS DIVISION

We are pleased to announce that Bus Operator, Anthony Tecson, celebrated twenty-five years of service with the District on January 12, 2023.

Mr. Tecson joined the District as a Full-time Bus Operator on January 12, 1998.

EMPLOYEE OF THE MONTH – JANUARY 2023

After reviewing nominations submitted by District employees, the Employee of the Month Committee selected Andrew Bulleri, Mechanic, in the Bus Division, as the Employee of the Month for January 2023.

Mr. Bulleri is recognized for his professionalism, resourcefulness and work ethic. Mr. Bulleri started at the District as a Bus Servicer. His hard work, dedication and abilities quickly moved him in to the position in Bus Maintenance as an Apprentice Bus Mechanic in a short time. He went on to complete the Apprenticeship Program and became a Journeyman Bus Mechanic. During his years as an Apprentice, Mr. Bulleri's mechanical skill set advanced very quickly and his abilities impressed a lot of journeyman mechanics in the Bus Maintenance Shop and he has been consistently recognized as a valuable member of the department. Mr. Bulleri brings a lot of knowledge to his position and during a past District Roadeo event, was appointed to compete on the Bus Maintenance Roadeo team. The team won the event, earning them a trip to the National Bus Roadeo competition.

Mr. Bulleri's colleagues share that he is a calm person, and is very motivated, and is never afraid of figuring out anything new such as diagnosing electrical issues of new buses in the District, among other projects he comes across in his day to day. Mr. Bulleri's achievements going from Servicer to Mechanic in a short amount of time because of his work ethic and abilities is a story worth recognizing and his colleagues are very happy to have him as part of their crew.

Mr. Bulleri joined the District as a Servicer in the Bus Division in January of 2016, and shortly thereafter in July 2016 became an Apprentice Mechanic, and in 2018 was promoted to Mechanic. Prior to joining the District, Mr. Bulleri was an Apprentice Electrician at Vince Segal in Santa Rosa, CA, prior to that an Apprentice Electrician at NCI in Rohnert Park, CA and before that a Carpenter at Bulleri Construction.

Mr. Bulleri was born in Santa Rosa, CA where he completed his early education years and then attended Rancho Cotate High School in Rohnert Park and then Santa Rosa Junior College where he received his AA degree and has a Heavy Duty Diesel Certification. Mr. Bulleri has been a resident of Rohnert Park, CA since 1985 where he lives with his wife, Annie and their daughters Rosalie and Louisa. In his free time, Mr. Bulleri enjoys classic car restoration, camping and is a volunteer at his daughters' co-op preschool. He was also an Eagle Scout.

Denis J. Mulligan
General Manager

DJM:jb

Attachment: 2023-0126-FinanceComm-No9-Attachment C – Transit Funding & Expense Comparison

2023-0126-FinanceComm-No9-Attachment C – Transit Funding & Expense Comparison

