

January 26, 2023



**MINUTES OF THE BUILDING AND OPERATING COMMITTEE/
COMMITTEE OF THE WHOLE**

Assembly Bill 361, signed by the Governor of the State of California on September 16, 2021, amends the Ralph M. Brown Act to allow Board members, staff and the public to participate remotely in meetings, without complying with traditional teleconference meeting rules.

**These minutes are supplemented by the video recording that is posted online at:
<https://www.youtube.com/user/goldengatedistrict>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

A meeting of the Building and Operating Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session held virtually/remotely on Thursday, January 26, 2023, at 10:20 a.m., Chair Garbarino presiding.

- (1) Call to Order:** 10:20 a.m. **[00:21 Minutes Mark on the Video Recording]**
- (2) Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[01:11 Minutes Mark on the Video Recording]**

Committee Members Present (8): Chair Garbarino; Vice-Chair Mastin; Directors Cochran, Conroy, Pahre, Rabbitt and Thier; President Thériault.

Committee Members Absent (0): None.

Other Directors Present (6): Directors Giudice, Grosboll, Hernández, Hill, Rodoni and Snyder.

Committee of the Whole Members Present (14): Directors Conroy, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

Committee of the Whole Members Absent (1): Director Stefani.

[Note: On this date, there were four vacancies on the Board of Directors.]

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Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorneys Madeline Chun and Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Bus Transit Division Mona Babauta; Deputy General Manager/Administration and Development Kellee Hopper; Director of Planning Ron Downing; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(3) Approve Actions Relative to Contract No. 2019-F-058, Larkspur Ferry Service and Parking Expansion Environmental Clearance and Preliminary Design Study [03:37 Minutes Mark on the Video Recording]

Director of Planning Ron Downing presented the staff report. He explained the rationale for the Study, the likelihood that ridership would return, the long timeline for achieving the project goals, and the necessity to work towards completing this project at this time. He reviewed the challenges of obtaining appropriate data for the Study, and the elements that are still in draft form. He also spoke about the addition of Graton Rancheria as a key stakeholder in the process.

Mr. Mulligan confirmed that the increased cost is due to the additional increased scope of work that entailed additional data analysis and traffic modeling. He spoke about the importance of planning for the future.

[Director Thier departed.]

Ms. Ko-Wong stated that Director Thier had recused herself and was in a waiting area outside of the meeting.

[14:34 Minutes Mark on the Video Recording]

Director Grosboll expressed appreciation for the project and spoke about the importance of planning. He inquired about staff's satisfaction with the consultant.

Director Hill commented about climate change and the goal to get people out of their cars. He said he would hold additional comments until the District's strategic plan is completed.

Director Snyder commented about making choices to support transit versus automobiles, and referred to a book by Robert Caro entitled, *The Power Broker*. He said the book outlined choices made related to transit and building parking structures in New York City in the fifties. He indicated that if the choices are to build parking structure in San Francisco or outside of San Francisco, he would prefer to see the structures built outside of San Francisco.

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President Thériault stated that he thinks every parking garage constructed is a systemic failure and shows that people are not taking transit for their whole trip from home to destination. He indicated that he would like to see more people taking public transit for more of the trip. He agreed that the District could have to build a garage in order to keep people from driving cars all the way into San Francisco. He said that he hoped that doing the Study would not obligate the District to build a garage.

Director Pahre stated that Sonoma-Marin Area Rail Transit (SMART) representatives also struggle with how to bridge the “last mile,” and get riders to the SMART stations. She expressed hope the consultants would include vehicle choices in the Study.

Director Rabbitt commented that parking is necessary for the foreseeable future. He said he had heard that the Bay Area Rapid Transit (BART) has more parking spaces than any other entity west of the Mississippi. He stated he believes that fixed route transit like a train or ferry has to provide options to get people to the transit origin. He added that in Sonoma County, the Board of Supervisors is exploring the possibility of constructing parking structures that could be converted to other uses at a future time. He expressed support for the Study.

Mr. Mulligan confirmed that staff is satisfied with the consulting team’s performance and believes they are doing excellent work. He spoke about riders making choices about how to get to the Larkspur Ferry Terminal and noted some people would prefer to drive. He told a story about former Director Charles McGlashan, who reported that he would drive into San Francisco if he was unable to find parking and take the ferry.

(a) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors PAHRE/RABBITT** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to Contract No. 2019-F-058, *Larkspur Ferry Service & Parking Expansion Environmental Clearance and Preliminary Design Study*:

- (i) Authorize execution of the First Amendment with Jacobs Engineering Group in an amount not to exceed \$948,260 for additional consulting services;
- (ii) Increase the project contingency by \$94,826, to a total of \$346,228 which is equal to 10% of the sum of the contract amount (\$2,514,024) plus 10% of the amount of the First Amendment (\$948,260); and,

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- (iii) Authorize a budget increase of \$1,043,086 in the FY 22/23 Ferry Division Capital Budget for Project #2042, for a revised total project budget of \$4,191,512.

This matter will be presented to the Finance-Auditing Committee at its meeting of January 26, 2023, for concurrence.

Action by the Board at its meeting of January 27, 2023 – Resolution
Refer to Finance-Auditing Committee meeting of January 26, 2023

AYES (12): Directors Conroy, Garbarino, Giudice, Grosboll, Hernández, Mastin, Pahre, Rabbitt, Rodoni and Snyder; First Vice President Cochran; President Thériault.
ABSTENTION (1): Second Vice President Hill.
NOES (0): None.
ABSENT (2): Directors Stefani and Thier.

[Director Thier returned.]

(4) Status Report from Board Appointee(s) on Sonoma-Marín Area Rail Transit Board
[26:11 Minutes Mark on the Video Recording]

Chair Garbarino provided a Sonoma-Marín Area Rail Transit (SMART) Board status report, which was for informational purposes only and no action was taken. Directors Pahre and Rabbitt added to her report.

(5) Status Report on Engineering Projects [34:11 Minutes Mark on the Video Recording]

District Engineer Ewa Bauer-Furbush presented a status report, which was for informational purposes only and no action was taken. She stated that the District received two bids for the Suicide Deterrent System Rescue Training Net and noted the importance of the project.

[10:56 Minutes Mark on the Video Recording]

Director Mastin inquired about the completion date of the elevator project as outlined in the Status Report on page 31 (page 39 of the meeting packet), and how a delay would affect the District's Board and Committee meetings.

Ms. Bauer-Furbush responded to the Director's inquiry. She said that the elevator completion date is unknown. Ms. Ko-Wong added that staff is working to make meeting arrangements and is hoping to secure two locations: one in San Francisco for March and the other further north for April.

(6) Public Comment

There was no public comment.

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(7) Adjournment [38:10 Minutes Mark on the Video Recording]

All business having been concluded, **Directors HILL/MASTIN** moved and seconded that the meeting be adjourned at 10:59 a.m.

Carried

Respectfully submitted,

A handwritten signature in black ink, reading "Patricia Garbarino". The signature is written in a cursive, flowing style.

Patricia Garbarino, Chair
Building and Operating Committee

PG:AMK:EIE:tnm