

**REVISED December 12, 2022**



Agenda Item No. (6)(A)

**REPORT OF THE GENERAL MANAGER  
BOARD OF DIRECTORS  
MEETING OF DECEMBER 16, 2022**

The Honorable Board of Directors  
Golden Gate Bridge, Highway and Transportation District

Honorable Members:

**UPDATE ON PARKING AT THE GOLDEN GATE BRIDGE AND APPROVE A  
REVISION TO THE 2022 MASTER ORDINANCE**

**Recommendation**

Staff recommends the Board of Directors approve a revision to the 2022 Master Ordinance, Section 1.1., **PARKING PRIVILEGES AND RESTRICTIONS, Subsection (3)(a), PARKING FACILITIES AT THE GOLDEN GATE BRIDGE,** to delete the third paragraph and replace with the following text:

“Parking fees apply on District observed Administrative Holidays (New Year’s Day, Martin Luther King Jr. Day, President’s Day, Cesar Chavez Day, Memorial Day, Independence Day, Labor Day, Veterans Day, Thanksgiving Day, Day after Thanksgiving and Christmas Day).”

**Summary**

At the October 28, 2022 Board of Directors (Board) meeting, the Board approved actions to amend the 2022 Master Ordinance to revise parking hours and rates for parking lots at the Golden Gate Bridge (Bridge), to be implemented upon completion of the transition to the ParkMobile mobile app and replacement of parking meters at the Bridge. On November 21, 2022, the Golden Gate Bridge, Highway and Transportation District (District) completed the replacement of parking meters and implementation of the ParkMobile app. The District also updated all signage and completed its public outreach efforts. This is an enhancement and modernization of the current parking program at the Bridge and the system is now live and working properly.

As part of that October action, the Board approved a revision to the Master Ordinance that inadvertently exempted parking fees at the Bridge on holidays, which is only applicable to parking at the Larkspur parking lot. The proposed text that was attached to the October staff report included this language and to correct this, staff requests that the Board approve a further amendment to the 2022 Master Ordinance to remove the incorrect text and reflect the District's current practice of charging parking fees on designated holidays at the Bridge parking lots.

**THE CONFERENCE OF MINORITY TRANSPORTATION OFFICIALS (COMTO) NORTHERN CALIFORNIA - MEMBER OF THE YEAR AWARD**

The Conference of Minority Transportation Officials (COMTO) Northern California's 19<sup>th</sup> Annual Scholarship & Industry Awards Gala was held on December 2, 2022, and the “Member of the Year” Award was given to the District’s Disadvantaged Business Enterprise (DBE) Program Administrator, Artemisé Davenport, in honor of her great service and value of teamwork within the transportation industry. Each year the award is given to a pioneer who ensures growth and development within the transit industry, and its surrounding communities. Ms. Davenport administers the District’s DBE Program for contracting opportunities by assisting small and/or disadvantaged businesses in competing for contracting opportunities within the District.

**UPDATE ON IMPACTS OF THE COVID-19 PANDEMIC ON DISTRICT OPERATIONS**

During the week of November 27<sup>th</sup> overall Bridge traffic was down about 16 percent when compared to the same week, pre-COVID, while southbound commute traffic was down about 38 percent for the two weeks prior. During the week of November 27<sup>th</sup> overall ridership was down on our buses by about 63 percent (we only carried 37 percent of our normal bus ridership), and our ferry ridership was down 64 percent (we are only carried 36 percent of our normal ferry ridership).

The District’s revenues for the week of November 27<sup>th</sup> were down approximately \$900,000. As compared to the same week pre-pandemic, for the week of November 27<sup>th</sup>.

**Week of November 27, 2022**

	Bridge	% change	Bus	% change	Ferry	% change
	Nov 27- Dec 3		Nov 27- Dec 3		Nov 27- Dec 3	
<b>Weekly Ridership/Traffic</b>	291,824	-16.25%	21,551	-62.61%	13,875	-64.14%
<b>Weekly Revenue</b>	\$ 2,481,963	-16.25%	\$ 107,502	-65.12%	\$ 90,457	-70.41%
<b>Weekly Revenue Loss</b>	\$ (481,621)	-16.25%	\$ (200,702)	-65.12%	\$ (215,271)	-70.41%
<b>2019 Weekly Ridership/Traffic</b>	348,452		57,642		38,694	

Notes:  
 \*State Shelter in place started 3/17/2020  
 \*\*Percentage changes are based on Year over year equivalents (current year vs 2019)  
 \*\*\* Weekly Revenue loss uses traffic compared to 2019 and using present toll rate (present value)  
 \*\*\*\*Ferry numbers do not currently include Giants service

**RESEARCH EFFORTS CONTINUE TO COLLECT WORKPLACE REOPENING DATA**

The Metropolitan Transportation Commission (MTC) has partnered with the Bay Area Council to conduct research with employers regarding their plans for reopening workplaces and bringing non-essential workers back. They have been surveying these employers for 18 months to monitor developments in workplace reopening plans. The survey results reflect information on Bay Area employers’ return to work plans to assist transit agencies in planning for the future. The November 2022 Employer Survey Results on Return to Work can be found at <https://public.flourish.studio/story/1762185/>. The Bay Area Council will continue surveying the Employer Network every other month and we will continue to share their findings.

## **UPDATE ON UTILITY REPAIRS AT THE LARKSPUR FERRY TERMINAL**

On February 14, 2022, Ferry Division staff informed the Engineering Department that they found a corroded section of 2-inch diameter potable water pipe under the Larkspur Ferry Terminal and requested Engineering staff to perform an inspection to confirm the pipe's condition. This 2-inch pipe is the main water pipe feeding the terminal and berths from the water meter located near the flagpole within the terminal parking lot. Engineering Department staff performed an investigation of the water line and determined that it is in very poor condition and should be replaced as soon as possible. In addition, while performing site investigations, Engineering staff discovered a gas line running from under the terminal to the parking lot that is severely corroded and also in need of repair. Engineering staff developed a scope of work and drawings for the pipe removal and replacement.

In accordance with Public Contract Code Section 22050 and the District's Procurement Policy, the General Manager, on June 7, 2022, authorized an emergency procurement, Contract No. 2022-F-050, with Valentine Corporation, located in San Rafael, CA, in the not to exceed amount \$227,169 to perform the repairs. On October 10, 2022, Valentine began site work. Additional underground water line was installed, additional deteriorated supports were found and were replaced, and additional protection of the line was installed where the new line daylighted from under the roadway and into the water. A change order in the amount of \$50,000 is being prepared for this extra work. On November 5, 2022, Valentine completed the tie-in work for the water lines. On November 10, 2022, Valentine completed the tie-in work for the gas line.

A sink hole was discovered in the roadway immediately in front of the service building, close to the new utility lines. The sink hole has resulted in the closure of the parking area and one traffic lane in front of the building. Engineering investigated the sink hole and has developed a repair to the area. Engineering has requested a price from Valentine to perform the work.

### **Fiscal Impact**

Current estimated costs to date for all activities related to the water line and gas line repairs are \$292,169. A change order, in the amount of \$50,000 is being executed to compensate Valentine for furnishing and installing additional underground water line, the removal and replacement of additional deteriorated utility line supports discovered under the service building and for installation of additional utility line protection through the existing shoreline rip rap. A change order to repair the sink hole is also being investigated.

The General Manager will continue to provide the Board with regular updates on the status and costs of this work.

<b>DESCRIPTION OF ITEMS</b>	<b>COSTS</b>
Utility Repairs (Valentine Corporation)	\$227,169
District Staff Costs (estimated)	\$15,000
Extra Work (estimated)	\$50,000
<b>TOTAL COSTS</b>	<b>\$292,169</b>

## **UPDATE ON SAN FRANCISCO FERRY TERMINAL RAMP REPAIR**

On June 30, 2021, during a facility inspection at the San Francisco Ferry Terminal, a crack was discovered in one of the outer berth structural steel framing elements. Detailed inspections of both the inner and outer berth steel ramps were performed on July 6<sup>th</sup> and 7<sup>th</sup>, 2021 by District certified steel inspectors. The inspections revealed additional cracks in both the inner and outer berths after which both berths were red tagged and the terminal shut down.

In accordance with Public Contract Code Section 22050 and the District's Procurement Policy, the General Manager, on July 14, 2021, authorized an emergency procurement, Contract No. 2021-F-049, with Moffatt & Nichol to perform a thorough damage assessment and structural analysis of the inner and outer berths in order to determine the cause of the cracks and the structural condition of the berths. On August 17, 2021, Moffatt & Nichol submitted a draft damage assessment report that identified deficiencies in the existing hydraulic lift system and possible vessel surge as contributing factors in the damage. On November 19, 2021, Staff executed the first amendment to Contract No. 2021-F-049 with Moffatt & Nichol to provide engineering design services and to prepare construction drawings and technical specifications associated with repairs to the inner berth. The District received the design documents on March 10, 2022 and applied for permit with the Port of San Francisco on March 11, 2022. The District received the Port of San Francisco permit for construction on April 18, 2022.

In accordance with Public Contract Code Section 22050 and the District's Procurement Policy, the General Manager, on April 22, 2022, authorized an emergency procurement, Contract No. 2021, Contract No. 2022-F-035, with Power Engineering Construction ("Power"), located in Alameda, CA, in the not to exceed amount of \$612,600 to perform repairs to the inner berth. On April 25, 2022, the District executed the second amendment to Contract No. 2021-F-049 with Moffatt & Nichol, in the amount of \$84,040 to provide construction engineering support services associated with construction Contract No. 2022-F-035.

Power completed the repairs to the inner berth concrete support beam. While performing the repairs, additional concrete spalls and deterioration in the concrete beam and the adjacent concrete deck slab were discovered. Power was directed to repair these areas and has completed all concrete repairs. Power completed fabricating and installing the temporary supports and berth lifting system necessary to support the berth while repairing the structural steel cracks. Power has temporarily lifted the ramp and commenced steel repairs. The steel repair work is progressing.

Moffatt & Nichol's damage assessment included recommendations for repairs and rehabilitation to the existing hydraulic lift system. Deficiencies in the hydraulic lift system was determined to be a contributing factor in causing the damage. Ferry Operating staff has determined that they are unable to perform the repairs. Engineering requested Moffatt & Nichol develop a scope of work and cost proposal for designing and preparing plans and specifications for rehabilitating the hydraulic system.

The outer berth condition was determined to be worse than the inner berth and will require more extensive repairs. Engineering staff and Moffatt & Nichol have begun investigating outer berth repair options.

**UPDATE ON SAN FRANCISCO FERRY TERMINAL RAMP REPAIR (continued)**

**Fiscal Impact**

Power has incurred additional costs due to repairing the additional concrete deterioration. They have also incurred additional engineering costs for the lift system design and coordination with the Port of San Francisco. On October 28, 2022, the additional costs, in the amount of \$299,000, were approved by the General Manager. Current estimated costs to date for all activities related to the structural steel cracks are \$3,831,723. The General Manager will continue to provide the Board with regular updates on the status and costs of this work.

<b>DESCRIPTION OF ITEMS</b>	<b>COSTS</b>
Structural Analysis and Damage Assessment (Moffatt & Nichol)	\$43,634
Inner Berth Repair Design (Moffatt & Nichol)	\$98,610
Inner Berth Permitting Fees (Port of San Francisco)	\$13,570
Inner Berth Construction Repairs (Power Engineering)	\$612,600
Inner Berth Construction Change Order Repairs (Power Engineering)	\$299,000
Inner Berth Engineering Construction Support (Moffatt & Nichol))	\$84,040
Inner Berth Quality Assurance Inspections (ISI)	\$30,269
Outer Berth Repair Design (estimated)	\$200,000
Outer Berth Permitting Fees (estimated)	\$50,000
Outer Berth Construction Repairs (estimated)	\$2,000,000
Outer Berth Engineering Construction Support (estimated)	\$200,000
Outer Berth QA Inspections (estimated)	\$100,000
District Staff Costs (estimated)	\$100,000
<b>TOTAL COSTS</b>	<b>\$3,831,723</b>

**PRESENTATIONS BY DISTRICT STAFF FOR THE MONTH OF NOVEMBER**

For the month of November, District staff made the following speeches and/or presentations to organizations, groups, and interviewers interested in the District:

<b>PRESENTATION TO:</b>	<b>DATE:</b>	<b>PRESENTED BY:</b>
CalAct Autumn Conference On “Youth in Transit”	November 2, 2022	David Davenport
Visiting delegation from the Philippines Department of Public Works and Highways	November 16, 2022	Denis Mulligan, David Rivera, Fred Mixon and Captain Roger Elauria

**SPECIAL EVENT/EXPRESSIVE ACTIVITY REQUESTS**

There were no special event/expressive activity requests since last reported in the November 18, 2022, Report of the General Manager.

**VEHICLE TRAFFIC INCIDENTS FOR THE MONTH OF NOVEMBER**

For the month of November, there were the following vehicle traffic incidents to report:

<b>Vehicle Traffic Incident</b>	<b>Vehicles</b>	<b>Injuries</b>	<b>Fatalities</b>	<b>Location</b>
HB – Hit Barrier	1	1	0	Bridge
HB – Hit Barrier	1	0	0	Plaza
HB – Hit Barrier	1	0	0	Plaza
HB – Hit Barrier	1	0	0	Plaza
RE – Rear Ender	2	0	0	Bridge
RE – Rear Ender	2	0	0	Alexander
<b>TOTAL</b>	<b>8</b>	<b>1</b>	<b>0</b>	

**BICYCLE INCIDENTS FOR THE MONTH OF NOVEMBER**

For the month of November, there were the following bicycle incidents to report:

<b>Bicycle Incidents</b>	<b>Bicycles</b>	<b>Injuries</b>	<b>Fatalities</b>	<b>Location</b>
SO - Solo	1	1	0	Bridge
<b>TOTAL</b>	<b>1</b>	<b>1</b>	<b>0</b>	

**FERRY BICYCLE COUNTS FOR THE MONTH OF NOVEMBER**

Ferry Bicycle Counts for the month of November are as follows:

<b>Larkspur Southbound Bicycle Counts</b>	
2017 Annual Total	30,990
2018 Annual Total	29,747
2019 Annual Total	29,828
2020 Annual Total	7,422
2021 Annual Total	4,716
January – November	12,614

\*The Larkspur November bicycle count was 1,063

<b>Sausalito Southbound Bicycle Counts</b>	
2017 Annual Total	144,064
2018 Annual Total	116,248
2019 Annual Total	95,590
2020 Annual Total	9,415
2021 Annual Total	8,845
January - November	63,245

\*The Sausalito November bicycle count was 3,043

**FERRY BICYCLE COUNTS FOR THE MONTH OF NOVEMBER (continued)**

<b>Tiburon Southbound Bicycle Counts</b>	
January - November	8,987

\*The Tiburon November bicycle count was 602

<b>Angel Island Northbound Ferry Bicycle Counts</b>	
2021 (December service start) Annual Total	39
January – November	4,694

\*The Angel Island November bicycle count was 254

**PRESENTATION OF TWENTY-YEAR SERVICE AWARD TO SYLVIA CALDERON, BUS OPERATOR, BUS DIVISION**

We are pleased to announce that Bus Operator, Sylvia Calderon, celebrated twenty years of service with the District on December 5, 2022.

Ms. Calderon joined the District as a Full Time Bus Operator on December 5, 2002.

**EMPLOYEE OF THE MONTH – DECEMBER 2022**

After reviewing nominations submitted by District employees, the Employee of the Month Committee selected Bus Division Storekeeper, Donald Whitten, Jr., as the Employee of the Month for December 2022.

Mr. Whitten is recognized for his professionalism, excellent customer service, resourcefulness and consistent positivity. His colleagues note that he is always willing to help and goes above and beyond, which is especially helpful when needing quick turnaround on parts that are vital to the maintenance of the District’s buses. His work ethic and upbeat approach make the work environment more enjoyable for all.

Mr. Whitten joined the District as a Storekeeper in the Bus Division on March 25, 2019, he then transitioned to Marine Storekeeper in the Ferry Division on October 20, 2021, and on April 22, 2022, Mr. Whitten returned to the Bus Division as a Storekeeper. Prior to joining the District, Mr. Whitten was the General Manager at NAPA Auto Parts in Napa, CA for 23 years.

Mr. Whitten was born in Burlingame, CA and completed his early education years in San Bruno, CA, and has been a resident of Vacaville, CA since 1990. In his free time, Mr. Whitten enjoys time with family, motorcycles and water sports and is an ASE Certified Parts Specialist.

Denis J. Mulligan  
General Manager

DJM:jb

Attachment: 2022-1215-FinanceComm-No7-Attachment C – Transit Funding & Expense Comparison

2022-1215-FinanceComm-No7-Attachment C – Transit Funding & Expense Comparison

