



Agenda Item No. (3)(a)–(3)(c)

To: Transportation Committee/Committee of the Whole
Meeting of January 27, 2022

From: Ron Downing, Director of Planning
Denis J. Mulligan, General Manager

Subject: **REPORTS OF DISTRICT ADVISORY COMMITTEES**
(a) **ADVISORY COMMITTEE ON ACCESSIBILITY**
(b) **BUS PASSENGERS ADVISORY COMMITTEE**
(c) **FERRY PASSENGERS ADVISORY COMMITTEE**

Recommendation

There is no recommendation associated with this item.

Summary

The purpose of the formation of the above-mentioned Advisory Committees is to provide the public a forum by which they can communicate their viewpoints and suggestions on the operations of the Golden Gate Bridge, Highway and Transportation District (District), as well as on the bus and ferry transit systems, to the District Board of Directors and staff. These Advisory Committees meet regularly, and designated District staff participates in these meetings. From time to time, these Advisory Committees submit recommendations to the District’s Transportation Committee (Committee) for its consideration.

The Secretary of the District is required to provide packets of the Advisory Committees to the Committee.

The documents attached to this report are as follows:

- (a) **ADVISORY COMMITTEE ON ACCESSIBILITY**
There is no meeting information at the time of this mailing.
- (b) **BUS PASSENGERS ADVISORY COMMITTEE**
Meeting Packet of November 17, 2021
- (c) **FERRY PASSENGERS ADVISORY COMMITTEE**
Meeting Packet of November 8, 2021.

Fiscal Impact

There is no fiscal impact associated with this item.

Attachments

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BUS PASSENGERS ADVISORY COMMITTEE (BPAC)

Agenda for Wednesday, November 17, 2021

Convene at 5:30 p.m. – Adjourn by 7:30 p.m.

Meeting will be held via Zoom:

<https://us06web.zoom.us/j/83670928834?pwd=SXB5QjNYa29TT2pmY21DWVdaeXJJdz09>

Call-in number: 669-900-6833

Meeting ID: 836 7092 8834

Passcode: 195081



1. Roll Call and Introductions
2. Approval of May 19, July 21, and September 1, 2021, Meeting Minutes (Attached)
3. Bus Stoppers¹
4. New Business (50 minutes)
 - a. Route Renumbering Plan and December 2021 Service Changes
 - b. New E-Bike Policy
 - c. Bay Area Council Return to Transit Survey
 - d. All Aboard Bay Area Transit Marketing Campaign
 - e. BPAC Chairperson/Vice Chairperson Election
 - f. 2022 Meeting Schedule
5. Announcements
6. Members' Forum²
7. Public Comment (3 minutes per speaker)
8. Adjournment

Next Meeting: January 19, 2022

¹ Members to submit observed problems in bus operations, preferably in writing before the meeting, and provide a verbal summary in less than 2 minutes.

² Members to discuss topics not covered on the agenda or that should be added to a future agenda.

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BUS PASSENGERS ADVISORY COMMITTEE (BPAC)

Meeting Minutes for Wednesday, September 1, 2021

Committee Members Present: Brian Bailey-Gates, Scott Kempf, Dave Troup, Fredi Bloom

Committee Members Absent: Dan Bell, Jon Horinek, Valeria Sasser, Arthur Young

District Staff Present: Mike Abegg, Acting Director of Scheduling and Service Development; David Davenport, Senior Planner; Hitham Hamdon, Acting Superintendent of Transportation Operations; Carlena Natouf, Customer Relations Supervisor

Guest Present: David Pilpel

1. **Roll Call:** Scott Kempf opened the meeting at 5:41 p.m. Four members were present, which did not represent a quorum.
2. **Approval of Meeting Minutes:** Approval of the meeting minutes for the May 19 and July 21 meetings was deferred due to the lack of a quorum.
3. **Bus Stoppers:** Dave Troup recently observed a Golden Gate Transit bus idling 10-15 minutes at San Rafael Transit Center. David Davenport indicated that buses are not scheduled to be at the transit center for more than five minutes, so it could have been early, in which case passengers would be on board and the engine would be left running.
4. **Ongoing Business:**
 - a. Clipper START Means-Based Fare Program Update: Mr. Davenport shared that the trial of the region's means-based fare program, known as Clipper START, will be extended 18 months. The program started in July 2020 and will now run into 2023. Fredi Bloom said she would share the news. Mr. Kempf asked about the program's advertisements, and Mr. Davenport said it is marketed by the Metropolitan Transportation Commission. Carlena Natouf added that program information is available at the San Rafael Transit Center's Customer Service Center.
5. **New Business:**
 - a. September 2021 Service Changes: Mr. Davenport reported on Golden Gate Transit service changes effective September 12. Route 27 will be extended to San Anselmo Hub, early morning weekend service will be added to Route 30 so Route 70 no longer has to serve Sausalito, and weekday peak trips will be added to Routes 40 and 101. Mike Abegg added that weekday morning trips on Route 40 will be adjusted to improve on-time performance.
 - b. Real-Time Crowding Data: Mr. Davenport informed the committee of the District's new ability to track bus crowding. On-board equipment is used to estimate whether a bus is not crowded, has some crowding, or is crowded. Ms. Natouf announced that the feature



is available to the public too as of September 1, and the information can be accessed by using the Transit app. Mr. Davenport added that the Transit app still has the “Go” feature, which can provide additional crowd-sourced information for each bus.

- c. **San Francisco Street Project Update:** Mr. Davenport provided an update on various San Francisco street projects that will benefit Golden Gate Transit bus service. First, the construction of bus rapid transit lanes on Van Ness Avenue will be substantially complete by the end of the year, with testing slated for early 2022 and an estimated opening date of spring 2022. Second, high-occupancy vehicle lanes will be striped on Lombard Street later in the month, and HOV lane hours will be in effect weekdays from 5 AM to 8 PM. Finally, the temporary bus lanes on Mission Street were made permanent, and street striping and bus stop improvements will be made later this year. In addition, the bus lanes will be extended from Third Street to First Street. Brian Bailey-Gates asked if any projects were running ahead of schedule, and Mr. Davenport responded that nothing was ahead of schedule due to COVID traffic reductions but additional delays to Van Ness Avenue have been avoided. Mr. Kempf expressed appreciation that projects were underway to support GGT operations.
6. **Announcements:** Mr. Davenport announced that the draft environmental impact report for the San Rafael Transit Center replacement project is in circulation, and online public meetings are scheduled for September 14 in English and September 15 in Spanish.
7. **Members’ Forum:** Two topics were presented:
 - a. Ms. Bloom asked if a recruitment effort for new BPAC members would be made, and Mr. Davenport indicated that ads were placed in the upcoming fall editions of the Transit Guide and *Golden Gate Gazette*.
 - b. Mr. Kempf reported that the District was mentioned in Dick Spotswood’s recent column about managing SMART, relocating the Larkspur Ferry Terminal, and dealing with a long-term reduction in commuting. He observed that these were interesting topics. He also noted recent news coverage about the conflict between unionized and non-unionized bus drivers. Mr. Kempf and Mr. Bailey-Gates said they have had consistently positive interactions with Golden Gate Transit drivers. Mr. Kempf asked if any capital projects are underway, and Mr. Davenport reported that the District is finally updating bus stop signage to reflect service changes implemented throughout the pandemic.
8. **Public Comment:** David Pilpel stated that Marin Transit recently discussed extending its contract with the District. He requested that ridership reports to the Board of Directors be split between regional and local passengers, and observed that ridership by time of day could be more balanced in the future. Mr. Abegg indicated that regional and local ridership is more balanced now than it was pre-pandemic.
9. **Adjournment:** Mr. Kempf adjourned the meeting at 6:50 p.m.

Members were advised that the next meeting is scheduled to take place Wednesday, November 17, 2021, via Zoom.

BUS PASSENGERS ADVISORY COMMITTEE (BPAC)

Meeting Minutes for Wednesday, July 21, 2021



Committee Members Present: Brian Bailey-Gates, Dan Bell, Fredi Bloom

Committee Members Absent: Jon Horinek, Scott Kempf, Valeria Sasser, Dave Troup, Arthur Young

District Staff Present: David Davenport, Senior Planner; Bill Middleton Jr., Acting Superintendent of Safety and Training; Carlena Natouf, Customer Relations Supervisor

Guests Present: Director James Mastin; Mohamed Osman, Marin Transit; Davis Schwartz, Capital Partners

1. **Roll Call:** Brian Bailey-Gates opened the meeting at 5:38 p.m. Three members were present, which did not represent a quorum.
2. **Approval of Meeting Minutes:** Approval of the meeting minutes for the May 19, 2021, meeting was deferred due to the lack of a quorum.
3. **Bus Stoppers:** Dan Bell recommended that the use of Golden Gate Transit be encouraged as a way to visit the Golden Gate Bridge, and Fredi Bloom and Mr. Bailey-Gates agreed. David Davenport noted that GGT usage to the bridge has increased in light of Muni's current service suspension, and Carlena Natouf reported that she has seen an uptick in hotel concierges calling for transit information after a long pause due to the pandemic.
4. **New Business:**
 - a. **Transit Status Report:** Mr. Davenport presented a transit status report prepared for the District's Transportation Committee meeting on July 22. The report highlighted that traffic and transit usage continues to be down, and that transit service has focused on equity with the need for commuter-oriented service diminished. The District anticipates transit service demand to remain weak until office workers return to San Francisco. In addition, the Board of Directors must adopt the findings of a Title VI equity analysis that shows that disadvantaged riders were not adversely affected by the reduction in commute bus service throughout the pandemic. Ms. Bloom asked if the emergence of the delta variant would have an impact on service, and Mr. Davenport responded that service changes would be dependent upon increased demand. Mr. Bailey-Gates reported that his office anticipates reopening after Labor Day but added that the opening is subject to change due to the delta variant. He asked about the District's feedback process, and Mr. Davenport said the District's rider survey in May is being taken into consideration along with external information from sources like the Bay Area Council.
 - b. **Strategic Plan Workshop:** Davis Schwartz led a discussion with BPAC members to solicit feedback on six questions related to the District's effort to create a new strategic plan.

(1) Mr. Schwartz asked about key bus service issues, and Ms. Bloom suggested additional surveying to gauge the return of riders. Mr. Bailey-Gates noted that the emergence of the delta variant may delay the return of riders, and Mr. Bell indicated that Regional routes are essential and should see a boost in service. (2) Mr. Schwartz asked about the relocation of the San Rafael Transit Center, and the committee reiterated its support of the Move Whistlestop Alternative. (3) Mr. Schwartz asked about bicycle and pedestrian access to transit service, and Mr. Bell suggested that policies treat bikes and e-bikes the same. Ms. Bloom said she likes the idea of bikesharing. (4) Mr. Schwartz asked about regional transit coordination, and Mr. Bell and Mr. Bailey-Gates suggested improved connections to the Larkspur SMART Station. Mr. Bailey-Gates observed that GGT is responsive with service changes, and Mr. Bell indicated his support for the means-based fare program. (5) Mr. Schwartz asked about customer service messaging and wayfinding, and the committee expressed support for new technologies. Mr. Bell and Mr. Bailey-Gates stated that 511 is a good information source. (6) Mr. Schwartz asked about the structure and usefulness of BPAC, and committee members agreed that they serve an important role as the voice of bus riders. They added that sharing observations with District staff allows issues to be addressed before the public complains. Lastly, Mr. Schwartz asked for general feedback, and Mr. Bell stated that bus drivers should see themselves as ambassadors. Mr. Bell and Ms. Bloom emphasized the need to be familiar with Marin Transit services where possible. Mr. Schwartz agreed to update the committee on the strategic plan at a future meeting.

5. Announcements: None.

6. Members' Forum: None.

7. Public Comment: None.

8. Adjournment: Mr. Bailey-Gates adjourned the meeting at 7:30 p.m.

Members were advised that the next meeting is scheduled to take place Wednesday, September 1, 2021, via Zoom.

FERRY PASSENGERS ADVISORY COMMITTEE (FPAC)

Agenda for Monday, November 8, 2021

Convene at 12:00 p.m. – Adjourn by 1:00 p.m.

Online Meeting Address:

<https://us06web.zoom.us/j/81829831541?pwd=YXE2cHFkb2c3QTJtOWtWYk50VHEwZz09>



1. Approval of Minutes of July 26, 2021

2. Operational Issues

- A. Ridership Updates – Current Trends
- B. Service Updates – Current Schedules

3. Updates and Other Items

- A. Vessel Updates
- B. Terminal Updates
- C. Return to Office Timeline Discussion

4. Committee Business

- A. FPAC Initiatives
 - i. Larkspur 42 Crossings/Parking Needs Environmental Review
 - ii. Sonoma-Marin Bike Share
- B. Membership Recruitment

5. Member/Visitor Comments

6. Next Meeting: January 10, 2022

Survey of Members to Determine Quorum

- Attachments:
- 1. Summary from meeting of July 26, 2021
 - 2. Ferry Route Performance Report for July & August 2021
 - All Routes
 - Larkspur Ferry Terminal-San Francisco Ferry Terminal (LSSF)
 - Sausalito Ferry Terminal-San Francisco Ferry Terminal (SSSF)
 - Tiburon Ferry Terminal-San Francisco Ferry Terminal (TBSF)
 - Larkspur Ferry Terminal-Oracle Park Baseball “ATT” (LSPB)

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FERRY PASSENGERS ADVISORY COMMITTEE (FPAC)

Minutes of Meeting of Monday, July 26, 2021



FPAC Members Present: Chuck Hornbrook, Jordan Jaffe, Maryline Lewett, Erik Selvig, Michael Stryker, Bardha Varfaj, Adam Wright

Guests Present: Matt Biggar, Connected to Place/Capital Partnership, Inc.

Staff Present: Jim Swindler, Deputy General Manager of Ferry Division, Collette Martinez, Manager of Ferry Operations; Josh Widmann, Planning Department

Approval of Summary of Meeting of June 14, 2021. Minutes were approved.

1. Operational Issues

- A. Ridership Updates. Josh Widmann reported that Ferry ridership is 85 percent down from pre-COVID levels but ridership is slowly improving, compared to the 90 percent drop reported at the previous meeting. As of late July, Ferry daily ridership has now surpassed 1,300 daily passengers on weekdays and 2,000 on Saturdays.
- B. Service Updates. Sausalito weekday service returned June 23 along with weekend service recently for Sausalito and Larkspur. Baseball service has also returned with some high ridership trips transporting approximately 600 patrons. Michael Stryker noted that the 90-minute commute time headways is a deterrent for some.

2. Updates and Other Items

- A. Strategic Plan Workshop. Capital Partnerships, Inc. in coordination with Matt Biggar lead a group discussion on the strategic planning efforts, discussing what FPAC members value and appreciate in ferry service, including strengths and areas in need of improvement. Erik Selvig pointed out that the deckhands assist the ferries well, helping out tourists and commuters, however the need for more crossings was evident when patrons would have to wait half an hour or longer, when boats were selling out pre-COVID. Finding a parking spot was also a major issue and Mr. Selvig pointed out the need for a streamlined intermodal SMART connection which could drop off connecting patrons on top of a future garage. Mr. Stryker highlighted the benefits of the fast catamaran ferries along with the Route 25 shuttle bus, however he mentioned the lack of parking and the SMART connection distance from the ferry terminal. Mr. Stryker mentioned the need for Mission Bay service to meet the demands of that growing employment and entertainment hub. Chuck Hornbrook pointed out the longer travel times due to the triangle runs when taking Tiburon service. Maryline Lewett pointed out that her focus is on clean transportation and clean technologies, with particular interest in electric vehicle charging and the last mile connection. Bardha Varfaj noted that safety and making passengers feel comfortable is now important in the COVID era and also echoed the

need for more peak service once demand returns. Jordan Jaffe mentioned that the ferries run on time even with fog in the bay and that the ferries are clean. He noted that there needs to be better integration of all modes of access to the Larkspur Ferry Terminal, for those who can't drive or choose not to drive. Adam Wright noted he had been commuting for 7 years but that there are opportunities to expand ferry service to Oakland, which could be done at a much lower cost than a rail expansion connection.

The committee transitioned to a group discussion of the various modes used when accessing the ferry terminal and the last mile issue, since most patrons do not live within walking distance. The committee discussed ways to inform patrons if trips were sold out or likely to sell out, so that travel plans could be modified if necessary. A booking app was discussed as well, however it was mentioned by Ms. Varfaj that tourists may have difficulty knowing about the app.

- B. Vessel Updates. The M.V. *Mendocino* is still in San Diego and the replacement of the mounts continues. These mounts haven't been replaced in 17 years.
- C. Terminal Updates. The Sausalito float is back in use, however service in San Francisco is going through Gate B for the next two months.
- D. Return to Office Timeline Discussion. Ms. Varfaj mentioned her work may return to a two- to three-day schedule as early as September. Collette Martinez mentioned that Mondays and Fridays have been the lighter commute days.

3. Committee Business

A. FPAC Initiatives.

i. Larkspur 42 Crossings/Parking Needs Environmental Review. This update was emailed due to lack of time. Recently, TAM has been reviewing their travel demand model methodology for 2040 projections.

ii. Sonoma-Marin Bike Share. This update was emailed due to lack of time. Permitting continues for Larkspur Ferry Terminal bike share rack installation with a possible fall implementation date.

iii. EV Charger Update. This update was emailed due to lack of time. Electric vehicle charging companies are being reviewed however it has been noted in previous meetings that expansion of chargers will require a voltage upgrade.

- C. Membership Recruitment & New Member Vote. The committee now stands at eight members with a large list of prospective members from previous outreach efforts.

4. Member/Visitor Comments

Larkspur commute headways of 30 minutes were discussed, however it is expensive to pay another crew, and difficult to justify if the boats aren't filling up to capacity.

5. Next Meeting: November 8, 2021.

The committee agreed to reconvene on November 8, 2021 from 12:00 p.m. to 1:00 p.m. using the Zoom meeting format.

Route 'LSPB:LSSF:SSSF:TBSF'

As of July-21

Ferry Route Performance

All Routes

Patrons:	Jul 21	Jun 21	% Chg	Jul 20	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	61,507	21,361	187.9%	6,051	916.5%	Total:	693	531	56	587	527	0	7,133	923	8,056	31
Avg /WD	1,799	1,532	17.4%	275	554.1%	Avg /WD	24	17	2	19	459	0	264	42	306	21
Avg / Sat	3,463	524	560.9%	0	0.0%	Avg / Sat	22	19	0	19	686	0	212	0	212	5
Avg / Sun/Hol	4,232	960	340.8%	0	0.0%	Avg / Sun/H	24	22	1	23	711	0	232	9	241	5

Passenger Revenue

Cash/Tickets	Patrons	Revenue
B&G Tix Exch-Saus.	0	\$6,606
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Adjustments	0	\$0
Total Cash/Tix	0	\$6,606

Clipper	Patrons	Revenue
Adult	16,234	\$132,739
Senior	2,113	\$14,278
Disabled	115	\$773
Youth	307	\$2,069

Limited Use	Patrons	Revenue
All		
Adult	9,047	\$40,712
Senior	2,334	\$10,503
Disabled	0	\$0
Youth	4,120	\$18,540
Total Clipper	34,270	\$219,613

Total Clipper, Park Mobile and Cash/Tickets **34,270** **\$226,219**

Adjustments	27,237	\$232,433
Transfers (Memo)	83	
Faregate Revenue	\$410,944	
Audit Revenue	\$458,652	

Adjusted Monthly Expense \$0

Operating Expense

Expense \$2,563,611

Route Performance	Jul 21	Jun 21	%Chg	Jul 20	% Chg
Riders per Trip	89	50	77.5%	13	N/A
Load Factor (%)	16.8	11.3	49.0%	2.9	480.6%
Riders per Hour	115.8	69.0	67.8%	20.0	479.1%
Fare Recovery (%)	16.0	2.4	N/A	1.3	N/A
Deficit per Passenger	\$35.00	\$299.47	-88.3%	\$481.85	-92.7%
Cancellation Rate (%)	0.0	0.0	0.0%	0.2	-100.0%
Trip Overloads	0	0	0.0%	0	0.0%
Accidents	0	0	0.0%	0	0.0%

Blue And Gold		Rental Bike		ATT Park		Cal Games		ALL Other LU	
Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
0	\$0	0	\$0	0	\$0	0	\$0	9,047	\$40,712
0	\$0	0	\$0	0	\$0	0	\$0	2,334	\$10,503
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	4,120	\$18,540
0	\$0	0	\$0	0	\$0	0	\$0	15,501	\$69,755

Park Mobile	Patrons	Revenue
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Total Park Mobile	0	\$0

Tickets.com	Patrons	Revenue
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Total Tickets.com	0	\$0

NOTE: Blue & Gold patron count based on actual ticket count

Route LSSF Larkspur	As of July-21					Ferry Route Performance										
	Patrons:	Jul 21	Jun 21	% Chg	Jul 20	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles
Total	32,118	17,114	87.7%	4,570	602.8%	Total	382	304	2	306	504	0	4,947	26	4,973	31
Avg /WD	984	778	26.5%	208	373.7%	Avg /WD	14	10	0	10	450	0	181	0	181	21
Avg / Sat	945	0	0.0%	0	0.0%	Avg / Sat	8	9	0	9	665	0	104	0	104	5
Avg / Sun/Hol	1,346	0	0.0%	0	0.0%	Avg / Sun/Hol	10	11	0	11	703	0	124	5	130	5

Passenger Revenue			Operating Expense				Park Mobile		Cal Games		All Other LU	
Cash/Tickets	Patrons	Revenue	Expense	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	
Blue/Gold Tix Exchg-Sausalito	0	\$0	Route Performance Riders per Trip 84 56 50.1% 15 460.5% Load Factor (%) 16.7 12.4 34.5% 3.3 405.5% Riders per Hour 105.7 79.0 33.7% 21.0 403.1% Fare Recovery (%) 11.4 3.4 235.0% 1.8 N/A Deficit per Passenger \$38.87 \$235.67 -83.5% \$448.38 -91.3% Cancellation Rate (%) 0.0 0.0 0.0% 0.0 0.0% Trip Overloads 0 0 0.0% 0 0.0% Accidents 0 0 0.0% 1 -100.0%	0	\$0	Adult	0	\$0				
Adult	0	\$0		Senior/Disabled	0	\$0	Senior/Disabled	0	\$0			
Senior/Disabled	0	\$0		Youth	0	\$0	Youth	0	\$0			
Youth	0	\$0		Total Park Mobile	0	\$0						
Adjustments	0	\$0										
Total Cash/Tickets	0	\$0										
Clipper	Patrons	Revenue										
Adult	11,921	\$100,578										
Senior	1,711	\$11,478										
Disabled	102	\$682										
Youth	259	\$1,734										
Limited Use												
All												
Adult	5,461	\$24,575									5,461 \$24,575	
Senior	1,749	\$7,871									1,749 \$7,871	
Disabled	0	\$0									0 \$0	
Youth	3,020	\$13,590									3,020 \$13,590	
Total Clipper	24,223	\$160,506									0 \$0	
Total Clipper, Park Mobile and Cash/Tickets	24,223	\$160,506									0 \$0	
Adjustments	7,895	\$53,798										
Transfers (Memo)	51											
Faregate Revenue	\$160,506											
Audit Revenue	\$214,304											
Adjusted Monthly Expense	\$0											

Route SSSF Sausalito	As of July-21					Ferry Route Performance										
	Patrons:	Jul 21	Jun 21	% Chg	Jul 20	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles
Total	20,605	544	3687.7%	950	2068.9%	Total	207	143	30	172	605	0	1,310	565	1,876	31
Avg /WD	108	91	19.0%	43	149.8%	Avg /WD	4	2	1	3	411	0	25	26	51	21
Avg / Sat	1,715	0	0.0%	0	0.0%	Avg / Sat	12	9	0	9	738	0	79	0	79	5
Avg / Sun/Hol	1,953	0	0.0%	0	0.0%	Avg / Sun/Hol	12	9	0	9	737	0	77	4	81	5

Passenger Revenue			Operating Expense				Park Mobile		Cal Games		All Other LU	
Cash/Tickets	Patrons	Revenue	Expense	Jul 21	Jun 21 %Chg	Jul 20 % Chg	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
Blue/Gold Tix Exchg-Sausalito		\$6,606	\$730,965				Adult	\$0			3,565	\$16,043
Adult	0	\$0					Senior/Disabled	\$0			584	\$2,628
Senior/Disabled	0	\$0					Youth	\$0			0	\$0
Youth	0	\$0					Total Park Mobile	\$0			1,095	\$4,928
Adjustments	0	\$0										
Total Cash/Tickets	0	\$6,606									0	\$0
Clipper	Patrons	Revenue										
Adult	3,758	\$28,037										
Senior	325	\$2,265										
Disabled	13	\$91										
Youth	48	\$336										
Total Clipper	9,388	\$54,327									0	\$0
Total Clipper, Park Mobile and Cash/Tickets	9,388	\$60,933									0	\$0
Adjustments	11,217	-\$6,684										
Transfers (Memo)	17											
Faregate Revenue	\$60,933											
Audit Revenue	\$54,249											
Adjusted Monthly Expense	\$0											

Route TBSF Tiburon	As of July-21					Ferry Route Performance										
	Patrons:	Jul 21	Jun 21	% Chg	Jul 20	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles
Total	1,317	1,630	-19.2%	531	148.0%	Total	84	67	24	91	411	0	575	332	906	21
Avg /WD	63	74	-15.4%	24	160.2%	Avg /WD	4	3	1	4	411	0	27	16	43	21
Avg / Sat	0	0	0.0%	0	0.0%	Avg / Sat	0	0	0	0		0	0	0	0	0
Avg / Sun/Hol	0	0	0.0%	0	0.0%	Avg / Sun/Hol	0	0	0	0		0	0	0	0	0

Passenger Revenue			Operating Expense				Route Performance				Park Mobile		Cal Games		All Other LU	
Cash/Tickets	Patrons	Revenue	Expense	Jul 21	Jun 21	%Chg	Jul 20	% Chg	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
Blue/Gold Tix Exchg-Sausalito	0	\$0	\$339,264	16	19	-17.5%	6	161.3%	0	\$0					14	\$63
Adult	0	\$0		3.8	4.5	-15.2%	1.5	154.3%	0	\$0					1	\$5
Senior/Disabled	0	\$0		19.8	23.0	-14.0%	13.0	52.1%	0	\$0					0	\$0
Youth	0	\$0		1.4	0.6	133.3%	0.5	179.9%	0	\$0					5	\$23
Adjustments	0	\$0		Riders per Hour												
Total Cash/Tickets	0	\$0		Fare Recovery (%)												
Clipper	Patrons	Revenue		Deficit per Passenger	\$254.00	\$1,099.80	-76.9%	\$848.73	-70.1%							
Adult	555	\$4,124		Cancellation Rate (%)	0.0	0.0	0.0%	1.1	-100.0%							
Senior	77	\$534		Trip Overloads	0	0	0.0%	0	0.0%							
Disabled	0	\$0		Accidents	0	0	0.0%	0	0.0%							
Youth	0	\$0														
Limited Use																
All																
Adult	14	\$63														
Senior	1	\$5														
Disabled	0	\$0														
Youth	5	\$23														
Total Clipper	652	\$4,749													20	\$90
Total Clipper, Park Mobile and Cash/Tickets	652	\$4,749														
Adjustments	665	\$593														
Transfers (Memo)	15															
Faregate Revenue	\$4,749															
Audit Revenue	\$5,342															
Adjusted Monthly Expense	\$0															

Route 'LSPB'
ATT Service (ATT Baseball)

As of July-21

Ferry Route Performance

Patrons:	Jul 21	Jun 21	% Chg	Jul 20	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	7,467	2,073	260.2%	0	0.0%	Total:	20	18	0	18	650	0	302	0	302	10
Avg /WD	645	589	9.4%	0	0.0%	Avg /WD	2	2	0	2	712	0	30	0	30	6
Avg / Sat	803	524	53.2%	0	0.0%	Avg / Sat	2	1	0	1	450	0	30	0	30	1
Avg / Sun/Hol	932	960	-2.9%	0	0.0%	Avg / Sun/l	2	2	0	2	593	0	30	0	30	3

Passenger Revenue

Operating Expense

Cash/Tickets	Patrons	Revenue
B&G Tix Exch-Saus	0	\$0
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Adjustments	0	\$0
Total Cash/Tickets	0	\$0

Expense \$84,296

Clipper	Patrons	Revenue
Adult	0	\$0
Senior	0	\$0
Disabled	0	\$0
Youth	0	\$0

Route Performance	Jul 21	Jun 21	%Chg	Jul 20	% Chg
Riders per Trip	373	346	7.9%	0	0.0%
Load Factor (%)	57.4	46	24.6%	0.0	0.0%
Riders per Hour	417.2	391.0	6.7%	0.0	0.0%
Fare Recovery (%)	219.2	0.0	0.0%	0.0	0.0%
Deficit per Passenger	-\$13.45	\$51.91	-125.9%	\$0.00	0.0%
Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%
Trip Overloads	0	0	0.0%	0	0.0%
Accidents	0	0	0.0%	0	0.0%

Limited Use	Patrons	Revenue
All		
Adult	7	\$32
Senior	0	\$0
Disabled	0	\$0
Youth	0	\$0
Total Clipper	7	\$32

Blue And Gold		Rental Bike		ATT Park		Cal Games		ALL Other LU	
Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
0	\$0	0	\$0	0	\$0	0	\$0	7	\$32
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	7	\$32

Total Clipper/Cash Tix **7** **\$32**

Adjustments	7,460	\$184,725
Transfers (Memo)	0	
Faregate Revenue	\$32	
Audit Revenue	\$184,757	

Adjusted Monthly Expense \$0

Route 'LSPB:LSSF:SSSF:TBSF'

As of August-21

Ferry Route Performance

All Routes

Patrons:	Aug 21	Jul 21	% Chg	Aug 20	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	43,271	61,507	-29.6%	5,765	650.6%	Total:	688	527	55	582	512	0	7,126	920	8,045	31
Avg /WD	1,484	1,799	-17.5%	275	440.5%	Avg /WD	24	17	2	19	458	0	264	42	306	22
Avg / Sat	2,659	3,463	-23.2%	0	0.0%	Avg / Sat	22	19	0	19	693	0	210	0	210	4
Avg / Sun/Hol	2,501	4,232	-40.9%	0	0.0%	Avg / Sun/H	22	20	0	20	685	0	210	0	210	5

Passenger Revenue

Cash/Tickets	Patrons	Revenue
B&G Tix Exch-Saus.	0	\$5,096
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Adjustments	0	\$0
Total Cash/Tix	0	\$5,096

Clipper	Patrons	Revenue
Adult	16,845	\$136,806
Senior	1,893	\$12,802
Disabled	111	\$746
Youth	305	\$2,057

Limited Use	Patrons	Revenue
All		
Adult	7,882	\$35,469
Senior	1,995	\$8,978
Disabled	0	\$0
Youth	3,192	\$14,364
Total Clipper	32,223	\$211,220

Total Clipper, Park Mobile and Cash/Tickets **32,223** **\$216,316**

Adjustments	11,048	\$204,115
Transfers (Memo)	90	
Faregate Revenue	\$326,881	
Audit Revenue	\$420,432	

Adjusted Monthly Expense \$0

Operating Expense

Expense \$3,220,404

Route Performance	Aug 21	Jul 21	%Chg	Aug 20	% Chg
Riders per Trip	63	89	-29.3%	13	383.8%
Load Factor (%)	12.3	16.8	-26.8%	2.8	339.1%
Riders per Hour	82.1	116.0	-29.2%	20.0	310.7%
Fare Recovery (%)	10.2	16.0	-36.3%	1.4	N/A
Deficit per Passenger	\$66.87	\$35.00	91.1%	\$499.61	-86.6%
Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%
Trip Overloads	0	0	0.0%	0	0.0%
Accidents	0	0	0.0%	0	0.0%

Blue And Gold		Rental Bike		ATT Park		Cal Games		ALL Other LU	
Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
0	\$0	0	\$0	0	\$0	0	\$0	7,882	\$35,469
0	\$0	0	\$0	0	\$0	0	\$0	1,995	\$8,978
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	3,192	\$14,364
0	\$0	0	\$0	0	\$0	0	\$0	13,069	\$58,811

NOTE: Blue & Gold patron count based on actual ticket count

Route LSSF Larkspur	As of August-21					Ferry Route Performance										
	Patrons:	Aug 21	Jul 21	% Chg	Aug 20	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles
Total	22,471	32,118	-30.0%	4,460	403.8%	Total	380	302	0	302	493	0	4,921	0	4,921	31
Avg /WD	798	984	-18.9%	212	275.5%	Avg /WD	14	10	0	10	450	0	181	0	181	22
Avg / Sat	607	945	-35.8%	0	0.0%	Avg / Sat	8	9	0	9	707	0	104	0	104	4
Avg / Sun/Hol	500	1,346	-62.9%	0	0.0%	Avg / Sun/Hol	8	9	0	9	657	0	104	0	104	5

Passenger Revenue			Operating Expense			Route Performance			Park Mobile			Cal Games		All Other LU	
Cash/Tickets	Patrons	Revenue	Expense	Aug 21	Jul 21 %Chg	Aug 20 % Chg	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	
Blue/Gold Tix Exchg-Sausalito	0	\$0	\$1,736,380	59	84 -29.6%	15 294.2%	0	\$0	0	\$0	0	\$0	0	\$0	
Adult	0	\$0		12.0	16.7 -28.2%	3.4 252.8%	0	\$0	0	\$0	0	\$0	0	\$0	
Senior/Disabled	0	\$0		74.5	106.0 -29.7%	21.0 254.8%	0	\$0	0	\$0	0	\$0	0	\$0	
Youth	0	\$0		8.2	11.4 -28.0%	1.8 356.1%	0	\$0	0	\$0	0	\$0	0	\$0	
Adjustments	0	\$0		\$70.93	\$38.87 82.5%	\$443.76 -84.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Total Cash/Tickets	0	\$0		0.0	0.0 0.0%	0.0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Clipper	Patrons	Revenue		0.0	0.0 0.0%	0.0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Adult	11,303	\$95,292		0	0 0.0%	0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Senior	1,479	\$9,920		0	0 0.0%	0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Disabled	89	\$592		0	0 0.0%	0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Youth	256	\$1,717		0	0 0.0%	0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Limited Use				0	0 0.0%	0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
All				0	0 0.0%	0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Adult	4,086	\$18,387		0	0 0.0%	0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Senior	1,381	\$6,215		0	0 0.0%	0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Disabled	0	\$0		0	0 0.0%	0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Youth	2,320	\$10,440		0	0 0.0%	0 0.0%	0	\$0	0	\$0	0	\$0	0	\$0	
Total Clipper	20,914	\$142,562		0	\$0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
Total Clipper, Park Mobile and Cash/Tickets	20,914	\$142,562		0	\$0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
Adjustments	1,557	\$35,923													
Transfers (Memo)	29														
Faregate Revenue	\$142,562														
Audit Revenue	\$178,485														
Adjusted Monthly Expense	\$0														

Route SSSF Sausalito	As of August-21					Ferry Route Performance										
	Patrons:	Aug 21	Jul 21	% Chg	Aug 20	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles
Total	11,732	20,605	-43.1%	872	1245.4%	Total	196	134	30	163	570	0	1,241	572	1,813	31
Avg /WD	100	108	-7.5%	42	140.5%	Avg /WD	4	2	1	3	417	0	25	26	51	22
Avg / Sat	1,274	1,715	-25.7%	0	0.0%	Avg / Sat	12	9	0	9	674	0	76	0	76	4
Avg / Sun/Hol	888	1,953	-54.5%	0	0.0%	Avg / Sun/Hol	12	9	0	9	711	0	76	0	76	5

Passenger Revenue			Operating Expense				Park Mobile		Cal Games		All Other LU	
Cash/Tickets	Patrons	Revenue	Expense	Aug 21	Jul 21	%Chg	Aug 20	% Chg	Patrons	Revenue	Patrons	Revenue
Blue/Gold Tix Exchg-Sausalito		\$5,096	\$874,786									
Adult	0	\$0							Adult	0	\$0	
Senior/Disabled	0	\$0							Senior/Disabled	0	\$0	
Youth	0	\$0							Youth	0	\$0	
Adjustments	0	\$0							Total Park Mobile	0	\$0	
Total Cash/Tickets	0	\$5,096										
Clipper	Patrons	Revenue										
Adult	4,943	\$36,869										
Senior	353	\$2,464										
Disabled	21	\$147										
Youth	45	\$312										
Total Clipper	10,606	\$63,390										
Total Clipper, Park Mobile and Cash/Tickets	10,606	\$68,486										
Adjustments	1,126	\$56,510										
Transfers (Memo)	47											
Faregate Revenue	\$68,486											
Audit Revenue	\$124,996											
Adjusted Monthly Expense	\$0											

Route TBSF Tiburon	As of August-21					Ferry Route Performance										
	Aug 21	Jul 21	% Chg	Aug 20	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	1,329	1,317	0.9%	433	206.9%	Total	88	70	26	95	417	0	602	348	950	22
Avg /WD	60	63	-3.7%	21	193.2%	Avg /WD	4	3	1	4	417	0	27	16	43	22
Avg / Sat	0	0	0.0%	0	0.0%	Avg / Sat	0	0	0	0	0	0	0	0	0	0
Avg / Sun/Hol	0	0	0.0%	0	0.0%	Avg / Sun/Hol	0	0	0	0	0	0	0	0	0	0

Passenger Revenue

Cash/Tickets	Patrons	Revenue
Blue/Gold Tix Exchg-Sausalito	0	\$0
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Adjustments	0	\$0
Total Cash/Tickets	0	\$0

Operating Expense

Expense	Aug 21	Jul 21	%Chg	Aug 20	% Chg
Expense	\$442,208				
Route Performance					
Riders per Trip	15	16	-5.6%	5	202.0%
Load Factor (%)	3.6	3.8	-4.7%	1.2	201.8%
Riders per Hour	19.1	20.0	-4.7%	10.0	90.7%
Fare Recovery (%)	1.1	1.4	-22.0%	0.2	445.7%
Deficit per Passenger	\$329.11	\$254.00	29.6%	\$1,063.69	-69.1%
Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%
Trip Overloads	0	0	0.0%	0	0.0%
Accidents	0	0	0.0%	0	0.0%

Park Mobile	Patrons	Revenue
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Total Park Mobile	0	\$0

Clipper	Patrons	Revenue
Adult	577	\$4,315
Senior	61	\$418
Disabled	1	\$7
Youth	4	\$28

Blue And Gold	Rental Bike	ATT Park	Cal Games	All Other LU	
Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
0	\$0	0	\$0	9	\$41
0	\$0	0	\$0	1	\$5
0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	3	\$14
0	\$0	0	\$0	13	\$59

Limited Use	Patrons	Revenue
All	9	\$41
Adult	1	\$5
Senior	0	\$0
Disabled	3	\$14
Total Clipper	656	\$4,827

Total Clipper, Park Mobile and Cash/Tickets **656** **\$4,827**

Adjustments 673 \$1,117
 Transfers (Memo) 14

Faregate Revenue \$4,827
 Audit Revenue \$5,943

Adjusted Monthly Expense \$0

Route 'LSPB'
ATT Service (ATT Baseball)

As of August-21

Ferry Route Performance

Patrons:	Aug 21	Jul 21	% Chg	Aug 20	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	7,739	7,467	3.6%	0	0.0%	Total:	24	22	0	22	674	0	362	0	362	12
Avg /WD	526	645	-18.4%	0	0.0%	Avg /WD	2	2	0	2	674	0	30	0	30	9
Avg / Sat	778	803	-3.1%	0	0.0%	Avg / Sat	2	1	0	1	750	0	30	0	30	1
Avg / Sun/Hol	1,113	932	19.4%	0	0.0%	Avg / Sun/l	2	2	0	2	637	0	30	0	30	2

Passenger Revenue

Operating Expense

Cash/Tickets	Patrons	Revenue
B&G Tix Exch-Saus	0	\$0
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Adjustments	0	\$0
Total Cash/Tickets	0	\$0

Expense \$167,029

Clipper	Patrons	Revenue
Adult	22	\$330
Senior	0	\$0
Disabled	0	\$0
Youth	0	\$0

Route Performance	Aug 21	Jul 21	%Chg	Aug 20	% Chg
Riders per Trip	322	373	-13.6%	0	0.0%
Load Factor (%)	47.8	57	-16.7%	0.0	0.0%
Riders per Hour	356.6	417.0	-14.5%	0.0	0.0%
Fare Recovery (%)	66.7	219.2	-69.6%	0.0	0.0%
Deficit per Passenger	\$7.24	-\$13.45	-153.8%	\$0.00	0.0%
Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%
Trip Overloads	0	0	0.0%	0	0.0%
Accidents	0	0	0.0%	0	0.0%

Limited Use	Patrons	Revenue
All		
Adult	25	\$113
Senior	0	\$0
Disabled	0	\$0
Youth	0	\$0
Total Clipper	47	\$443

Blue And Gold		Rental Bike		ATT Park		Cal Games		ALL Other LU	
Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
0	\$0	0	\$0	0	\$0	0	\$0	25	\$113
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	25	\$113

Total Clipper/Cash Tix **47** **\$443**

Adjustments	7,692	\$110,565
Transfers (Memo)	0	
Faregate Revenue	\$443	
Audit Revenue	\$111,008	

Adjusted Monthly Expense \$0

Route 'LSPB:LSSF:SSSF:TBSF'

As of September-21

Ferry Route Performance

All Routes

Patrons:	Sep 21	Aug 21	% Chg	Sep 20	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	43,200	43,271	-0.2%	6,141	603.5%	Total:	708	540	66	606	573	0	7,448	1,229	8,677	30
Avg /WD	1,393	1,484	-6.1%	293	376.4%	Avg /WD	26	18	3	21	536	0	286	59	345	21
Avg / Sat	2,536	2,659	-4.6%	0	0.0%	Avg / Sat	22	20	0	20	697	0	210	0	210	4
Avg / Sun/Hol	2,755	2,501	10.2%	0	0.0%	Avg / Sun/H	22	20	0	20	680	0	210	0	210	5

Passenger Revenue

Cash/Tickets

Patrons	Revenue
B&G Tix Exch-Saus.	0 \$336
Adult	0 \$0
Senior/Disabled	0 \$0
Youth	0 \$0
Adjustments	0 \$0
Total Cash/Tix	0 \$336

Clipper

Patrons	Revenue
Adult	17,056 \$138,397
Senior	1,986 \$13,451
Disabled	164 \$1,110
Youth	405 \$2,742
Total Clipper	30,984 \$206,878

Limited Use

Patrons	Revenue
Adult	7,709 \$34,691
Senior	1,808 \$8,136
Disabled	0 \$0
Youth	1,856 \$8,352
Total Clipper	30,984 \$206,878

Total Clipper, Park Mobile and Cash/Tickets

	30,984	\$207,214
Adjustments	12,216	\$282,195
Transfers (Memo)	77	
Faregate Revenue	\$380,674	
Audit Revenue	\$489,410	
Adjusted Monthly Expense	\$0	

Operating Expense

Expense \$3,009,801

Route Performance

	Sep 21	Aug 21	%Chg	Sep 20	% Chg
Riders per Trip	61	63	-3.1%	13	369.4%
Load Factor (%)	10.7	12.3	-13.4%	3.2	233.0%
Riders per Hour	79.9	82.0	-2.5%	19.0	320.7%
Fare Recovery (%)	12.6	10.2	23.5%	1.4	N/A
Deficit per Passenger	\$60.86	\$66.87	-9.0%	\$486.10	-87.5%
Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%
Trip Overloads	0	0	0.0%	0	0.0%
Accidents	0	0	0.0%	0	0.0%

Blue And Gold

Patrons	Revenue
0	\$0
0	\$0
0	\$0
0	\$0
0	\$0

Rental Bike

Patrons	Revenue
0	\$0
0	\$0
0	\$0
0	\$0
0	\$0

ATT Park

Patrons	Revenue
0	\$0
0	\$0
0	\$0
0	\$0
0	\$0

Cal Games

Patrons	Revenue
0	\$0
0	\$0
0	\$0
0	\$0
0	\$0

ALL Other LU

Patrons	Revenue
7,709	\$34,691
1,808	\$8,136
0	\$0
1,856	\$8,352
11,373	\$51,179

NOTE: Blue & Gold patron count based on actual ticket count

Route LSSF Larkspur	As of September-21					Ferry Route Performance										
	Patrons:	Sep 21	Aug 21	% Chg	Sep 20	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles
Total	20,404	22,471	-9.2%	4,815	323.8%	Total	402	314	14	328	487	0	5,206	351	5,557	30
Avg /WD	739	798	-7.4%	229	222.1%	Avg /WD	16	11	1	12	450	0	204	17	220	21
Avg / Sat	573	607	-5.7%	0	0.0%	Avg / Sat	8	9	0	9	677	0	104	0	104	4
Avg / Sun/Hol	521	500	4.2%	0	0.0%	Avg / Sun/Hol	8	9	0	9	646	0	104	0	104	5

Passenger Revenue			Operating Expense			Route Performance			Park Mobile		Cal Games		All Other LU	
Cash/Tickets	Patrons	Revenue	Expense	Sep 21	Aug 21 %Chg	Sep 20 % Chg	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
Blue/Gold Tix Exchg-Sausalito	0	\$0	\$1,669,970	51	59 -14.0%	16 217.2%	0	\$0	0	\$0	0	\$0	0	\$0
Adult	0	\$0		10.4	12.0 -13.1%	4.0 160.6%	0	\$0	0	\$0	0	\$0	0	\$0
Senior/Disabled	0	\$0		64.9	75.0 -13.4%	23.0 182.3%	0	\$0	0	\$0	0	\$0	0	\$0
Youth	0	\$0		8.1	8.2 -1.3%	2.2 267.7%	0	\$0	0	\$0	0	\$0	0	\$0
Adjustments	0	\$0		Deficit per Passenger	\$75.22	\$70.93 6.1%	\$351.22	-78.6%	0	\$0	0	\$0	0	\$0
Total Cash/Tickets	0	\$0		Riders per Trip	51	59 -14.0%	16	217.2%	0	\$0	0	\$0	0	\$0
				Load Factor (%)	10.4	12.0 -13.1%	4.0	160.6%	0	\$0	0	\$0	0	\$0
Clipper				Riders per Hour	64.9	75.0 -13.4%	23.0	182.3%	0	\$0	0	\$0	0	\$0
Adult	11,426	\$96,312		Fare Recovery (%)	8.1	8.2 -1.3%	2.2	267.7%	0	\$0	0	\$0	0	\$0
Senior	1,524	\$10,220		Deficit per Passenger	\$75.22	\$70.93 6.1%	\$351.22	-78.6%	0	\$0	0	\$0	0	\$0
Disabled	121	\$810		Cancellation Rate (%)	0.0	0.0 0.0%	0.0	0.0%	0	\$0	0	\$0	0	\$0
Youth	347	\$2,337		Trip Overloads	0	0 0.0%	0	0.0%	0	\$0	0	\$0	0	\$0
Limited Use				Accidents	0	0 0.0%	0	0.0%	0	\$0	0	\$0	0	\$0
All														
Adult	3,382	\$15,219		Blue And Gold										
Senior	1,198	\$5,391		Patrons										
Disabled	0	\$0		Revenue										
Youth	1,068	\$4,806		Patrons										
Total Clipper	19,066	\$135,094		Revenue										
				Patrons										
Total Clipper, Park Mobile and Cash/Tickets	19,066	\$135,094		Revenue										
Adjustments	1,338	\$47,262		Patrons										
Transfers (Memo)	22			Revenue										
				Patrons										
				Revenue										
Faregate Revenue	\$135,094			Patrons										
Audit Revenue	\$182,356			Revenue										
Adjusted Monthly Expense	\$0			Patrons										
				Revenue										

Route SSSF Sausalito	As of September-21					Ferry Route Performance										
	Patrons:	Sep 21	Aug 21	% Chg	Sep 20	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles
Total	12,234	11,732	4.3%	907	1248.8%	Total	192	132	28	160	694	0	1,215	546	1,761	30
Avg /WD	97	100	-2.8%	43	124.5%	Avg /WD	4	2	1	3	674	0	25	26	51	21
Avg / Sat	1,151	1,274	-9.7%	0	0.0%	Avg / Sat	12	9	0	9	711	0	76	0	76	4
Avg / Sun/Hol	1,119	888	26.0%	0	0.0%	Avg / Sun/Hol	12	9	0	9	709	0	76	0	76	5

Passenger Revenue			Operating Expense				Park Mobile		Cal Games		All Other LU	
Cash/Tickets	Patrons	Revenue	Expense				Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
Blue/Gold Tix Exchg-Sausalito		\$336	\$783,229									
Adult	0	\$0					Adult	0	\$0			
Senior/Disabled	0	\$0					Senior/Disabled	0	\$0			
Youth	0	\$0					Youth	0	\$0			
Adjustments	0	\$0					Total Park Mobile	0	\$0			
Total Cash/Tickets	0	\$336										
Clipper	Patrons	Revenue	Route Performance	Sep 21	Aug 21	%Chg	Sep 20	% Chg				
Adult	5,142	\$38,354	Riders per Trip	64	60	6.2%	11	479.3%				
Senior	390	\$2,723	Load Factor (%)	9.2	10.5	-12.6%	2.4	282.6%				
Disabled	40	\$279	Riders per Hour	92.8	88.0	5.4%	19.0	388.2%				
Youth	51	\$357	Fare Recovery (%)	8.6	7.8	10.8%	0.5	N/A				
Limited Use			Deficit per Passenger	\$58.49	\$68.73	-14.9%	\$708.13	-91.7%				
All			Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%				
Adult	4,307	\$19,382	Trip Overloads	0	0	0.0%	0	0.0%				
Senior	609	\$2,741	Accidents	0	0	0.0%	0	0.0%				
Disabled	0	\$0										
Youth	788	\$3,546										
Total Clipper	11,327	\$67,381	Blue And Gold	Rental Bike	ATT Park	Cal Games	All Other LU					
			Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
			0	\$0	0	\$0	0	\$0	0	\$0	5,704	\$25,668
Total Clipper, Park Mobile and Cash/Tickets	11,327	\$67,717										
Adjustments	907	\$63,933										
Transfers (Memo)	47											
Faregate Revenue	\$67,717											
Audit Revenue	\$131,650											
Adjusted Monthly Expense	\$0											

Route TBSF Tiburon	As of September-21					Ferry Route Performance										
	Sep 21	Aug 21	% Chg	Sep 20	% Chg	Ferry Service	Trips	Service Hours	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	1,196	1,329	-10.0%	419	185.4%	Total	84	67	24	91	674	0	575	332	906	21
Avg /WD	57	60	-5.6%	20	185.0%	Avg /WD	4	3	1	4	674	0	27	16	43	21
Avg / Sat	0	0	0.0%	0	0.0%	Avg / Sat	0	0	0	0		0	0	0	0	0
Avg / Sun/Hol	0	0	0.0%	0	0.0%	Avg / Sun/Hol	0	0	0	0		0	0	0	0	0

Passenger Revenue			Operating Expense		Route Performance		Park Mobile		Blue And Gold		Rental Bike		ATT Park		Cal Games		All Other LU		
Cash/Tickets	Patrons	Revenue	Expense		Sep 21	Aug 21	%Chg	Sep 20	% Chg	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
Blue/Gold Tix Exchg-Sausalito	0	\$0	\$381,275		14	15	-5.1%	5	184.8%									7	\$32
Adult	0	\$0			2.1	3.6	-41.3%	1.1	92.0%									1	\$5
Senior/Disabled	0	\$0			18.0	19.0	-5.3%	6.0	199.7%									0	\$0
Youth	0	\$0			1.1	1.1	-0.7%	0.2	446.2%									0	\$0
Adjustments	0	\$0			Deficit per Passenger	\$315.31	\$329.11	-4.2%	\$1,555.48	-79.7%								0	\$0
Total Cash/Tickets	0	\$0			Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%								0	\$0
Clipper					Trip Overloads	0	0	0.0%	0	0.0%								0	\$0
Adult	477	\$3,566			Accidents	0	0	0.0%	0	0.0%								0	\$0
Senior	71	\$493																8	\$36
Disabled	3	\$21																	
Youth	7	\$49																	
Limited Use																			
All																			
Adult	7	\$32																	
Senior	1	\$5																	
Disabled	0	\$0																	
Youth	0	\$0																	
Total Clipper	566	\$4,165																	
Total Clipper, Park Mobile and Cash/Tickets	566	\$4,165																	
Adjustments	630	-\$2,460																	
Transfers (Memo)	8																		
Faregate Revenue	\$4,165																		
Audit Revenue	\$1,705																		
Adjusted Monthly Expense	\$0																		

Route 'LSPB'
ATT Service (ATT Baseball)

As of September-21

Ferry Route Performance

Patrons:	Sep 21	Aug 21	% Chg	Sep 20	% Chg	Ferry Service	Trips	Svc Hrs	DH Hours	Total Hours	Seats	Canx Trips	Serv. Miles	DH Miles	Total Miles	Days Operated
Total	9,366	7,739	21.0%	0	0.0%	Total:	30	28	0	28	659	0	452	0	452	15
Avg /WD	501	526	-4.8%	0	0.0%	Avg /WD	2	2	0	2	657	0	30	0	30	11
Avg / Sat	813	778	4.5%	0	0.0%	Avg / Sat	2	2	0	2	693	0	30	0	30	2
Avg / Sun/Hol	1,116	1,113	0.2%	0	0.0%	Avg / Sun/l	2	2	0	2	637	0	30	0	30	2

Passenger Revenue

Operating Expense

Expense \$175,326

Cash/Tickets	Patrons	Revenue
B&G Tix Exch-Saus	0	\$0
Adult	0	\$0
Senior/Disabled	0	\$0
Youth	0	\$0
Adjustments	0	\$0
Total Cash/Tickets	0	\$0

Route Performance	Sep 21	Aug 21	%Chg	Sep 20	% Chg
Riders per Trip	312	323	-3.3%	0	0.0%
Load Factor (%)	47.4	48	-0.9%	0.0	0.0%
Riders per Hour	336.9	357.0	-5.6%	0.0	0.0%
Fare Recovery (%)	99.2	66.7	48.7%	0.0	0.0%
Deficit per Passenger	\$0.17	\$7.24	-97.6%	\$0.00	0.0%
Cancellation Rate (%)	0.0	0.0	0.0%	0.0	0.0%
Trip Overloads	0	0	0.0%	0	0.0%
Accidents	0	0	0.0%	0	0.0%

Clipper	Patrons	Revenue
Adult	11	\$165
Senior	1	\$15
Disabled	0	\$0
Youth	0	\$0

Limited Use	Patrons	Revenue
All		
Adult	13	\$59
Senior	0	\$0
Disabled	0	\$0
Youth	0	\$0
Total Clipper	25	\$239

Blue And Gold		Rental Bike		ATT Park		Cal Games		ALL Other LU	
Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue	Patrons	Revenue
0	\$0	0	\$0	0	\$0	0	\$0	13	\$59
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
0	\$0	0	\$0	0	\$0	0	\$0	13	\$59

Total Clipper/Cash Tix **25** **\$239**

Adjustments	9,341	\$173,460
Transfers (Memo)	0	
Faregate Revenue	\$239	
Audit Revenue	\$173,699	

Adjusted Monthly Expense \$0

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