

Date Issued: December 17, 2021



**SUMMARY OF ACTIONS**  
**BOARD OF DIRECTORS MEETING OF DECEMBER 17, 2021**

**Resolution No. 2021-092 (December 16, 2021 meeting of the Finance-Auditing Committee)**

Ratifies actions taken by the Auditor-Controller, as follows:

- (1) Ratifies Commitments and/or Expenditures;
- (2) Ratifies previous investments;
- (3) Authorizes investments; and,
- (4) Accepts the "Investment Report" for November 2021.

**Resolution No. 2021-093 (December 16, 2021 meeting of the Building and Operating Committee)**

Approves actions relative to reducing wind induced sound emanated by the Golden Gate Suspension Bridge West Railing as follows:

1. Approves installation of 1/16-inch thick tapered U-shape aluminum clips with 1/16-inch thick vibration damping material inserts on both edges of the pickets of the new western bridge railing for the full length of the main span of the Suspension Bridge as described in the staff report;
2. Approves the addition of a Suspension Bridge Sound Reduction Project in the FY2021/2022 Bridge Division Operating Budget with the estimated cost of \$450,000; and,
3. Authorizes the filing of a Notice of Exemption under the California Environmental Quality Act (CEQA) for the Suspension Bridge Sound Reduction Project;

with the understanding that sufficient funds are available in the Bridge Division Operating Budget.

**Resolution No. 2021-094 (December 16, 2021 meeting of the Rules, Policy and Industrial Relations Committee)**

Approves amendments to the District's Bus Division Table of Organization, that reflect two, new departments: 1) Department of Transit Operations; and 2) Department of Business Operations; and establishes three, new operational units within the Department of Transit Operations, consisting of Safety and Training, Transportation, and Fleet Facilities; and, establishes three, new operational units within the Department of Business Operations, consisting of Business Administration, Data Analytics and Project Management, and Schedules and Service Development;

with the understanding that the proposed changes will result in the addition of eleven new positions, elimination of six existing positions, and retitling of one current position, for an annualized fiscal impact of \$1.2 million, as detailed in the staff report.

*~ Continued on the next page ~*

**Summary of Actions of the Board of Directors  
Meeting of December 17, 2021/Page 2**

**Resolution No. 2021-095 (December 16, 2021 meeting of the Finance-Auditing Committee)**

Approves an extension to the Contract No. 2018-B-05, *Consultants to Provide Technical Support for Toll Operations*, through December 2023; authorizes additional funding for Contract No. 2018-B-05 in the amount of \$2.6 million; and, increases Capital Project #1525 Toll System Upgrade by an additional \$250,000 for consultant services.

**Resolution No. 2021-096 (December 16, 2021 meeting of the Finance-Auditing Committee)**

Authorizes execution of the Third Amendment to the Parking Services Agreement with Parkmobile USA, Inc and Parkmobile Group B.V., relative to Contract No. 2014-FT-19, *Collection of Parking Fees at Larkspur Ferry Terminal*, in the amount of \$100,000, for maintenance and administration of the existing system for the collection of parking fees at the Larkspur Ferry Terminal through December 31, 2022, as detailed in the staff report.

**Resolution No. 2021-097 (December 17, 2021 meeting of the Governmental Affairs and Public Information Committee)**

Approves the implementation of the District's 2022 Legislative Platform, as detailed in the staff report.

**Resolution No. 2021-098 (December 17, 2021 meeting of the Board of Directors)**

Adopts a resolution in accordance with Assembly Bill 361, finding that the proclaimed state of emergency continues to impact the ability to meet safely in person.

**Resolution No. 2021-099 (December 17, 2021 meeting of the Board of Directors)**

Authorizes a Resolution of Appreciation to Denis Mulligan in recognition of his leadership during the Pandemic as General Manager of the Golden Gate Bridge, Highway and Transportation District Board.

**Resolution No. 2021-100 (December 17, 2021 meeting of the Board of Directors)**

Authorizes a Resolution of Appreciation to Alice Fredericks in recognition of her dedicated service as a Director of the Golden Gate Bridge, Highway and Transportation District Board.

**Resolution No. 2021-101 (December 17, 2021 meeting of the Board of Directors)**

Approves the selection of Officers of the Board of Directors for 2022-2023, as follows:

President Michael Theriault  
First Vice President Gerald Cochran  
Second Vice President Bert Hill



Amorette M. Ko-Wong, Secretary of the District

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2021-092**

**RATIFY PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER AND ACCEPT  
THE INVESTMENT REPORTS FOR NOVEMBER 2021  
AS PREPARED BY PUBLIC FINANCIAL MANAGEMENT**

December 17, 2021

**WHEREAS**, the Auditor-Controller and the Finance-Auditing Committee, at its meeting of December 16, 2021, has so recommended; now, therefore, be it

**RESOLVED** that the Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District has no commitments and/or expenditures to ratify for the period of November 1, 2021 November 30, 2021; and be it further

**RESOLVED** that the Board hereby ratifies investments made during the period November 9, 2021 through December 6, 2021; and be it further

**RESOLVED** that the Board hereby authorizes the reinvestment, within the established policy of the Board, of any investments maturing between December 6, 2021 and January 17, 2022, as well as the investment of all other funds not required to cover expenditures which may become available; and be it further

**RESOLVED** that the Board hereby accepts the Investment Report for November 2021, as prepared by Public Financial Management and included in the staff report.

**ADOPTED** this 17<sup>th</sup> day of December 2021, by the following vote of the Board of Directors:


**AYES (16):** Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Melgar, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.  
**NOES (0):** None.  
**ABSENT (1):** Director Hernández.

[Note: On this date, there were two vacancies on the Board of Directors.]



**Barbara L. Pahre**  
**President, Board of Directors**

**ATTEST:**

  
**Amorette M. Ko-Wong**  
**Secretary of the District**

Reference: December 16, 2021, Finance-Auditing Committee, Agenda Item No. (3)  
<https://www.goldengate.org/assets/1/25/2021-1216-financecomm-no3-ratofaction.pdf?7526>

THIS PAGE INTENTIONALLY LEFT BLANK

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2021-093**

**APPROVE ACTIONS RELATIVE TO REDUCING WIND INDUCED SOUND  
EMANATED BY THE GOLDEN GATE SUSPENSION BRIDGE WEST RAILING**

December 17, 2021

**WHEREAS**, as part of on-going Contract No. 2016-B-01, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Projects*, the construction contractor has installed wind retrofit elements on the west side of the Suspension Bridge main span;

**WHEREAS**, the wind retrofit design was based on extensive wind tunnel testing of a scaled model of the Suspension Bridge which showed that, to maintain aerodynamic stability of the Suspension Bridge main span deck truss during strong wind events, it was necessary to increase the transparency of the bridge railing for winds to pass through by replacing the original railing having wide pickets with a new railing having thin pickets;

**WHEREAS**, the inclusion of the wind retrofit in Contract No. 2016-B-01 was necessary to mitigate any effect the Physical Suicide Deterrent System could have on the Suspension Bridge's aerodynamic stability;

**WHEREAS**, as the wind retrofit installation progressed, the Bridge began emanating wind-induced sounds during certain high-velocity wind events, as a result of the wind passing through the new west bridge railing;

**WHEREAS**, in early July 2020, the District engaged the services of HDR Engineering, Inc., the design consultant for the Suspension Bridge wind retrofit, and its subconsultant Rowan Williams Davies and Irwin Inc. (RWDI) with expertise in aerodynamics and acoustics, to investigate and determine what modifications could be made to reduce or eliminate the sound without impairing the effectiveness of the wind retrofit;

**WHEREAS**, the consultant conducted a series of wind tunnel tests that verified the sound was generated by interaction between the railing pickets and wind flowing around the pickets and also verified that the railing posts, the top rail and the wind fairing were not engaged in the sound generation;

**WHEREAS**, the consultant developed and tested a series of different modifications of the railing to determine their effectiveness in preventing the emanation of sound, as further described in the staff report;

**WHEREAS**, following further wind tunnel tests in June 2021 authorized by Resolution 2021-043, it was determined that installing 1/16" thick tapered U-clips with alternating orientation of the clips and with 1/16" thick vibration damping rubber material inserts on both edges of each picket, the full height of a picket, along the new west sidewalk bridge railing for the full length of the Suspension Bridge main span would either eliminate or greatly reduce levels of both the high-frequency and low-frequency wind induced tones for almost all wind speeds and wind directions;

**RESOLUTION NO. 2021-093**  
**BOARD OF DIRECTORS MEETING OF DECEMBER 17, 2021**  
**PAGE 2**

**WHEREAS**, as detailed in the staff report, the proposed sound reduction design allows for the clips to be easily fabricated and painted, to be readily installed on the bridge railing pickets, to be durable enough to withstand the harsh environmental conditions at the Bridge, to be relatively easy to maintain, to have a profile that was effective to attenuate the sound but not alter the appearance of the pickets, and to have no negative impact on the effectiveness of the wind retrofit;

**WHEREAS**, the proposed sound reduction measure is a minor alteration of the bridge railing that will not expand the existing facility or alter the current use of the bridge railing as a barrier, and does not have the potential for a significant effect on the environment, such that it is considered categorically exempt under the California Environmental Quality Act;

**WHEREAS**, the Building and Operating Committee at its meeting of December 16, 2021, after considering the findings from the investigation conducted by the District's consultants, and reviewing the proposed modifications to the west bridge railing as recommended by the District Engineer, recommends that the Board approve implementation of the sound reduction design; now, therefore, be it

**RESOLVED** that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby approves the following actions relative to reducing wind induced sound emanated by the Golden Gate Suspension Bridge west railing:

1. Installation of 1/16-inch thick tapered U-shape aluminum clips with 1/16-inch thick vibration damping material inserts on both edges of the pickets of the new western bridge railing for the full length of the main span of the Suspension Bridge as described in the staff report;
2. Addition of a Suspension Bridge Sound Reduction Project in the FY 2021/22 Bridge Division Operating Budget with the estimated cost of \$450,000; and,
3. Filing of a Notice of Exemption under the California Environmental Quality Act (CEQA) for the Suspension Bridge Sound Reduction Project; and be it further

**RESOLVED** that sufficient funds are available in the Bridge Division Operating Budget.

**ADOPTED** this 17<sup>th</sup> day of December 2021, by the following vote of the Board of Directors:

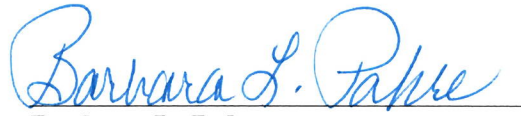
**AYES (16):** Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Melgar, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.

**NOES (0):** None.

**ABSENT (1):** Director Hernández.

[Note: On this date, there were two vacancies on the Board of Directors.]

**RESOLUTION NO. 2021-093**  
**BOARD OF DIRECTORS MEETING OF DECEMBER 17, 2021**  
**PAGE 3**



**Barbara L. Pahre**  
**President, Board of Directors**

**ATTEST:**



**Amorette M. Ko-Wong**  
**Secretary of the District**

Reference: December 16, 2021, Building and Operating Committee, Agenda Item No. 3  
<https://www.goldengate.org/assets/1/25/2021-1216-bocomm-no3-appractreducingwindretrofit.pdf?7522>

THIS PAGE INTENTIONALLY LEFT BLANK



**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2021-094**

**APPROVE REORGANIZATION IN THE BUS TRANSIT DIVISION  
AND RELATED ACTIONS**

December 17, 2021

**WHEREAS**, since 2018, several events and policy changes have occurred that have prompted staff to evaluate further the organizational structure of the Golden Gate Transit (GGT) team such as consistency with new federal and state regulations and Golden Gate Bridge, Highway and Transportation District (District) policies, primarily around climate change and safety, the impacts and lessons learned from significant events such as the devastating Tubbs and Kincadee wildfires, as well as the ongoing COVID-19 pandemic;

**WHEREAS**, the changes reflected in the proposed organizational structure are meant to achieve the vision for an increasingly skilled and agile GGT team, which is motivated to provide world-class, customer-focused transit service that is safe, sustainable, responsive to ridership and community needs, and consistent with District policy commitments, such as reducing air emissions;

**WHEREAS**, the proposed change will not affect any represented positions;

**WHEREAS**, the Rules, Policy and Industrial Relations Committee, at its meeting of December 16, 2021, has so recommended; now, therefore, be it

**RESOLVED** that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby approves the following actions relative to the Bus Division's Table of Organization:

- (1) Amends the Table of Organization to reflect two, new departments within the Bus Division:
  - (a) The Department of Transit Operations to be led by a Senior Director of Transit Operations at an annual salary range of \$152,006 to \$183,685, not including benefits; and,
  - (b) The Department of Business Operations to be led by a Senior Director of Business Operations at an annual salary range of \$152,006 to \$183,685, not including benefits;
  
- (2) Within the proposed Department of Transit Operations, establishes three, new operational units and reflect the following changes:
  - (a) Safety and Training
    - (i) Adds one Director of Safety and Training at an annual salary range of \$127,130 to \$153,589 not including benefits, to report directly to the Senior Director of Transit Operations;
    - (ii) Adds one Full-time Trainer at an annual salary range of \$107,848, not including benefits;

**RESOLUTION NO. 2021-094**

**BOARD OF DIRECTORS MEETING OF DECEMBER 17, 2021**

**PAGE 2**

- (iii) Changes the current Safety and Training Supervisor position's reporting structure to report to the new Director of Safety and Training; and,
    - (iv) Adds a second Safety and Training Supervisor at an annual salary range of \$103,147 to \$124,619, not including benefits;
  - (b) Transportation
    - (i) Adds one Director of Transportation at an annual salary range of \$140,421 to \$169,723, not including benefits, and assign position to report directly to the Senior Director of Transit Operations;
    - (ii) Eliminates one Director of Bus Operations at an annual salary range of \$140,421 to \$169,723, not including benefits;
    - (iii) Adds one Operations Control Center Manager position at an annual salary range of \$104,811 to \$126,693, not including benefits, to report to the Director of Transportation;
    - (iv) Eliminates one Superintendent of Transportation Operations at an annual salary range of \$120,682 to \$145,850, not including benefits;
    - (v) Adds one Manager of Transportation Field Operations at an annual salary range of \$104,811 to \$126,693, not including benefits, to report to the Director of Transportation; and,
    - (vi) Eliminates one Superintendent of Safety and Training at an annual salary range of \$120,682 to \$145,850, not including benefits;
  - (c) Fleet and Facilities
    - (i) Adds one Director of Fleet and Facilities at an annual salary range of \$140,421 to \$169,723, not including benefits, to report directly to the Senior Director of Transit Operations;
    - (ii) Eliminates one Director of Maintenance at an annual salary range of \$140,421 to \$169,723, not including benefits; and,
    - (iii) Eliminates one Superintendent of Fleet and Facilities at an annual salary savings of \$120,682 to \$145,850, not including benefits;
- (3) Within the proposed Department of Business Operations, reflects three business units with the following changes:
  - (a) Bus Administration
    - (i) Changes the Supervising Administrative Assistant position's reporting structure to report to the Senior Director of Business Operations;
    - (ii) Changes the Safety and Training Coordinator position's reporting structure to report to the Supervising Administrative Assistant; and,
    - (iii) Adds one Office Assistant position at an annual salary range of \$60,736 to \$73,299, not including benefits, to report directly to the Supervising Administrative Assistant;
  - (b) Data Analytics and Project Management
    - (i) Adds one Director of Data Analytics and Project Management at an annual salary range of \$127,130 to \$153,589, not including benefits, to report directly to the Senior Director of Business Operations;
    - (ii) Retitles the Operations and Schedules Analyst position to Senior Operations Analyst and changes the reporting structure to report to the Director of Data Analytics and Project Management;

**RESOLUTION NO. 2021-094**  
**BOARD OF DIRECTORS MEETING OF DECEMBER 17, 2021**  
**PAGE 3**

- (iii) Changes the Operations Analyst position's reporting structure to report to the Director of Data Analytics and Project Management;
- (iv) Changes the Office Technician position's reporting structure to report to the Director of Data Analytics and Project Management; and,
- (v) Adds one Project Assistant Volunteer position to be filled by a current employee on a voluntary basis and report to the Director of Data Analytics and Project Management;
- (c) Schedules and Service Development
  - (i) Changes the Director of Schedules and Service Development position's reporting structure to report to the Senior Director of Business Operations; and,
  - (ii) Eliminates the Schedules Technician position at an annual salary savings of \$73,590 to \$88,880, not including benefits; and,
- (4) Amends the Bus Division Table of Organization, accordingly, as shown on Attachment A of the staff report. It is anticipated that it will take four to six months to hire the new positions, which would result in almost all the additional expense not occurring until the next fiscal year allowing sufficient funds in this year's FY 21/22 Bus Division's Operating Budget to cover salary changes for the recommendations. The \$1.2 million in additional expenses will be budgeted accordingly in future years.

**ADOPTED** this 17<sup>th</sup> day of December 2021, by the following vote of the Board of Directors:

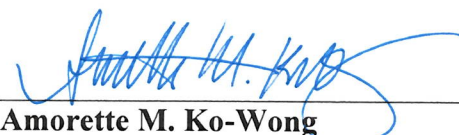
**AYES (11):** Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Hill, Rabbitt, and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

**NOES (5):** Directors Grosboll, Mastin, Melgar, Rodoni and Stefani.

**ABSENT (1):** Director Hernández.

[Note: On this date, there were two vacancies on the Board of Directors.]

  
**Barbara L. Pahre**  
**President, Board of Directors**

**ATTEST:**   
**Amorette M. Ko-Wong**  
**Secretary of the District**

Reference:

December 16, 2021, Rules, Policy & Industrial Relations Committee, Agenda Item No. 3  
<https://www.goldengate.org/assets/1/25/2021-1216-rulescomm-no3-busreorg1.pdf?7564>

THIS PAGE INTENTIONALLY LEFT BLANK

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2021-095**

**AUTHORIZE EXTENSION OF CONTRACT NO. 2018-B-05, CONSULTANTS TO  
PROVIDE TECHNICAL SUPPORT FOR TOLL OPERATIONS, AND  
RELATED ACTIONS**

December 17, 2021

**WHEREAS**, the Golden Gate Bridge, Highway and Transportation District (District) is currently undertaking significant toll system projects, which are supported by services provided by several technical consultants engaged by the District on an on-call basis pursuant to Contract No. 2018-B-05, *Consultants to Provide Technical Support for Toll Operations*;

**WHEREAS**, in order to ensure that the District can continue to efficiently collect tolls pending the development of a replacement gantry based toll system, the District is implementing an interim toll collection system that would improve the toll collection process by using modernized equipment and technology to more effectively capture required transaction information;

**WHEREAS**, in May 2021, pursuant to Resolution 2021-038, the Board of Directors approved a transition of vendors for the interim toll collection system to P-Square Solutions, LLC (P-Square) when it became evident that the previous contractor would not be able to meet the critical project schedule and that its proposed system would have less operational functionality than the District's current toll collection system;

**WHEREAS**, this unexpected change in contractors caused a related increase in the consultant services required to support the project, and the use of consultant services for the project will exceed the overall authority over the life of the contract;

**WHEREAS**, additional funding is required to finish the implementation of the interim toll collection system, support the implementation of the toll replacement project, and to provide ongoing support to current operations until the legacy system is replaced;

**WHEREAS**, the Finance-Auditing Committee/Committee of the Whole at its meeting of December 16, 2021, has so recommended; now, therefore, be it

**RESOLVED** that the Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District hereby authorizes an extension to Contract No. 2018-B-05, *Consultants to Provide Technical Support for Toll Operations* through December 2023; and be it further

**RESOLVED** that the Board hereby authorizes additional funding for the on-call services authorized under Contract No. 2018-B-05 in an amount not-to-exceed \$2.6 million; and be it further

**RESOLVED** that the Board hereby authorizes an increase in Capital Project #1525, *Toll System Upgrade* by an additional \$250,000 for consultant services.

**RESOLUTION NO. 2021-095**  
**BOARD OF DIRECTORS MEETING OF DECEMBER 17, 2021**  
**PAGE 2**

**ADOPTED** this 17<sup>th</sup> day of December 2021, by the following vote of the Board of Directors:


**AYES (16):** Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Melgar, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.  
**NOES (0):** None.  
**ABSENT (1):** Director Hernández.

[Note: On this date, there were two vacancies on the Board of Directors.]



**Barbara L. Pahre**  
**President, Board of Directors**

**ATTEST:**

  
**Amorette M. Ko-Wong**  
**Secretary of the District**

Reference: December 16, 2021, Finance-Auditing Committee, Agenda Item No. 6  
<https://www.goldengate.org/assets/1/25/2021-1216-financecomm-no6-authextconsultprovidetechsuppsvcs.pdf?7527>

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2021-096**

**AUTHORIZE EXECUTION OF THE THIRD AMENDMENT TO THE PARKING SERVICES AGREEMENT WITH PARKMOBILE USA, INC. AND PARKMOBILE GROUP B.V. RELATIVE TO CONTRACT NO. 2014-FT-19, COLLECTION OF PARKING FEES AT LARKSPUR FERRY TERMINAL**

December 17, 2021

**WHEREAS**, on July 12, 2013, the Golden Gate Bridge, Highway and Transportation District's Board of Directors (Board) adopted Resolution No. 2013-100, authorizing a Pilot Program for the collection of parking fees at the Larkspur Ferry Terminal, effective January 2014;

**WHEREAS**, Resolution No. 2013-100 also authorized execution of an agreement under Contract No. 2014-FT-19 with Parkmobile USA Inc. (Parkmobile) for the use of its mobile parking fee collection technology solution;

**WHEREAS**, the District's agreement with Parkmobile was extended pursuant to the First Amendment, under the General Manager's authority;

**WHEREAS**, by Resolution No. 2019-016, the Board approved a contract with NuPark, Inc., for a revised parking system, which has not been executed and is now being re-assessed as a result of the significant reduction in ferry ridership due to the COVID-19 pandemic;

**WHEREAS**, in June 2020, the Board adopted Resolution No. 2020-039 to authorize a further extension to the contract with Parkmobile for the existing program to allow uninterrupted service through December 31, 2021;

**WHEREAS**, staff recommends another extension of the contract with Parkmobile while staff continues to evaluate options for a revised parking system;

**WHEREAS**, the Finance-Auditing Committee at its meeting of December 16, 2021, has so recommended; now, therefore, be it

**RESOLVED** that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby authorizes execution of the Third Amendment to the Parking Services Agreement with Parkmobile USA, Inc. and Parkmobile Group B.V. relative to Contract No. 2014-FT-19, *Collection of Parking Fees at Larkspur Ferry Terminal*, in the amount not-to-exceed \$100,000, for maintenance and administration of the existing system for the collection of parking fees at Larkspur Ferry Terminal through December 31, 2022; and be it further

**RESOLVED** that sufficient funds are currently available in the Ferry Division Operating Budget to continue this program.

**ADOPTED** this 17<sup>th</sup> day of December 2021, by the following vote of the Board of Directors:

**RESOLUTION NO. 2021-096**  
**BOARD OF DIRECTORS MEETING OF DECEMBER 17, 2021**  
**PAGE 2**


**AYES (16):** Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Melgar, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.  
**NOES (0):** None.  
**ABSENT (1):** Director Hernández.

[Note: On this date, there were two vacancies on the Board of Directors.]



**Barbara L. Pahre**  
**President, Board of Directors**

**ATTEST:**



**Amorette M. Ko-Wong**  
**Secretary of the District**

Reference: December 16, 2021, Finance-Auditing Committee, Agenda Item No. 7  
<https://www.goldengate.org/assets/1/25/2021-1216-financecomm-no7-authexec3rdamendparkmobile.pdf?7528>



**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2021-097**

**APPROVE THE IMPLEMENTATION OF THE 2022 LEGISLATIVE PLATFORM**

December 17, 2021

**WHEREAS**, the Golden Gate Bridge, Highway and Transportation District (District) is preparing for the 2022 State and Federal Legislative sessions, working actively with its legislative advocates to follow a variety of non-pandemic and pandemic-related issues that affect or potentially could affect the operations of the District;

**WHEREAS**, since the effects of the pandemic in March 2020, obtaining significant and sufficient COVID-19 relief funding to address the financial shortfall arising from the drop in travel in the Golden Gate Corridor due to the pandemic was staff's main priority and staff is identifying existing and potential new sources of funding opportunities while at the same time protecting the current sources;

**WHEREAS**, in 2022, the District will continue to focus on seismic funding but also will monitor legislative bills that could have a funding impact on the District's overall operations and specific to the California State legislative session, District staff will continue to monitor and weigh-in on potential legislation affecting the District and our partner transit agencies while keeping in mind the District's resolution declaring a climate emergency and the District's resolution regarding racial equity and justice;

**WHEREAS**, approval of a legislative platform establishes Board-approved priorities to provide direction on legislative and policy activities on important issues;

**WHEREAS**, the Governmental Affairs and Public Information Committee at its meeting of December 17, 2021, has so recommended; now, therefore, be it

**RESOLVED** that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby approves the implementation of the 2022 Legislative Platform, as outlined in the staff report.

**ADOPTED** this 17<sup>th</sup> day of December 2021, by the following vote of the Board of Directors:

**AYES (16):** Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Melgar, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.  
**NOES (0):** None.  
**ABSENT (1):** Director Hernández.

[Note: On this date, there were two vacancies on the Board of Directors.]

RESOLUTION NO. 2021-097  
BOARD OF DIRECTORS MEETING OF DECEMBER 17, 2021  
PAGE 2



**Barbara L. Pahre**  
**President, Board of Directors**

ATTEST:



**Amorette M. Ko-Wong**  
**Secretary of the District**

Reference: December 17, 2021, Governmental Affairs and Public Information Committee,  
Agenda Item No. (3)

<https://www.goldengate.org/assets/1/25/2021-1217-gapicomm-no3-applegplatform.pdf?7550>

## Golden Gate Bridge, Highway and Transportation District 2022 Legislative Platform

<b>FEDERAL</b>	
<b>Priorities</b>	<b>Strategy</b>
COVID-19 Relief Funding	Continue to pursue significant and sufficient COVID-19 relief funding to address the fiscal challenges resulting from the slow recovery in travel in the Golden Gate Corridor due to the pandemic.
Transportation Funding	Continue pursuing funding opportunities and seek the delegation’s assistance in funding District needs, especially with respect to completing the seismic retrofit of the Golden Gate Bridge and obtaining USDOL certification for the District’s federal transit grants. Remain flexible to work with partners to gather Congressional support for any transportation or infrastructure grants the District may be eligible for when opportunities arise. Support MTC’s efforts to ensure that Congress funds highway, transit and rail programs consistent with levels authorized by the surface transportation bill.
Water Resources Development Act	Continue pursuing opportunities to federalize the Larkspur Ferry Channel where possible.
Security	Continue monitoring and working with officials on enhancing security measures affecting the District including issues such as deployment of autonomous vehicles, domestic and international terrorism, drone safety and disaster mitigation.

<b>STATE</b>	
<b>Priorities</b>	<b>Strategy</b>
State Transportation Funding	<ul style="list-style-type: none"> <li>• Continue pursuing funding opportunities for the final phase of the Seismic Retrofit Project.</li> <li>• In conjunction with Metropolitan Transportation Commission (MTC), continue monitoring and support efforts to protect and increase transportation funding under Plan Bay Area 2050 and maximize the Bay Area’s share of General Fund surplus revenues for transportation.</li> <li>• Support the region’s advocacy efforts to establish new sources of regional and statewide transportation funding including potential funding sources to address deficits resulting from the COVID-19 pandemic. Also, continue support of MTC and California Transit Association’s (CTA) efforts to update California’s current TDA (Transportation Development Act) eligibility requirements.</li> <li>• Monitor and protect actions that may affect State Transit Assistance and TDA funds and any set aside for transit operations</li> <li>• Support MTC’s efforts to advocate and support for additional Bay Area transportation funding from the Cap-and-Trade program.</li> </ul>

<p>Toll Operations</p>	<ul style="list-style-type: none"> <li>• Support MTC’s efforts to implement Regional Measure 3.</li> <li>• Monitor any state-wide mandates for electronic tolling and support efforts by the California Toll Operators Committee (CTOC) on state-wide initiatives related to toll operations.</li> </ul>
<p>Transit Operations, Safety and Security</p>	<ul style="list-style-type: none"> <li>• Collaborate and advocate with MTC and other ferry operators regarding potential amendments to the California Air Resources Board’s (CARB) regulations for Commercial Harbor Craft to ensure that amendments are implemented in a manner that is feasible and ensures no disruption in ferry operations.</li> <li>• Monitor legislation affecting transit operations as it pertains to deployment of autonomous vehicles, emission standards including reduction of greenhouse gas emission, bus axle weights, security (including cyber), operator safety and training, roadways (including bus-on-shoulder efforts), transit stations/hubs, and transportation network/rideshare companies.</li> <li>• Support state advocacy efforts by MTC and CTA on the conversion of bus fleets to zero-emission in order to meet the state’s Innovative Clean Transit rule and support Transportation Development Act (TDA) reforms. Also, in relation to Executive Order N-79-20, support additional funding to help transit operators convert their bus fleets and ferries to zero-emission in order to meet the rule and any ferry regulations.</li> <li>• Support legislation to improve the performance of high-occupancy vehicle (HOV) lanes and support the SFMTA’s efforts to speed up transit within San Francisco through its use of transit signaling priority equipment onboard buses.</li> <li>• Support consensus-based industry standards developed with input from stakeholders as well as best practices and/or industry standards developed by entities such as American Public Transportation Association or California Transit Association.</li> <li>• Monitor legislation regarding transit coordination, network management and transit agency governance.</li> </ul>
<p>Bicycle &amp; Pedestrian Safety</p>	<ul style="list-style-type: none"> <li>• Monitor legislation regarding the safety of pedestrians and bicyclists, which includes any effects of new bills expanding or governing the use of electric-powered/-assisted bicycles, scooters, skateboards and other mobility devices on paths, sidewalks, bike ways and streets;</li> <li>• Monitor any legislation which would prohibit a toll from being imposed on the passage of a pedestrian or bicycle over various toll bridges, including the Golden Gate Bridge.</li> <li>• Continue support of any legislation to assist the Vision Zero Programs in any cities or counties within the District’s service area.</li> </ul>

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2021-098**

**FINDING THAT THE PROCLAIMED STATE OF EMERGENCY CONTINUES TO  
IMPACT THE ABILITY TO MEET SAFELY IN PERSON**

December 17, 2021

**WHEREAS**, on March 4, 2020, Governor Newsom declared a State of Emergency to make additional resources available, formalize emergency actions already underway across multiple state agencies and departments, and help the State prepare for a broader spread of COVID-19;

**WHEREAS**, on March 17, 2020, in response to the COVID-19 pandemic, Governor Newsom issued Executive Order N-29-20, which suspended certain provisions of the Ralph M. Brown Act in order to allow legislative bodies to conduct meetings electronically without a physical meeting place;

**WHEREAS**, on June 11, 2021, Governor Newsom issued Executive Order N-08-21, which specified that Executive Order N-29-20 would expire on September 30, 2021;

**WHEREAS**, on September 16, 2021, the Governor signed Assembly Bill 361 into law as urgency legislation that goes into effect on October 1, 2021, amending Government Code Section 54953 of the Brown Act to allow legislative bodies to continue to meet remotely during a proclaimed state of emergency, provided certain conditions are met and certain findings are made;

**WHEREAS**, the Governor's proclaimed State of Emergency remains in effect, and State and local officials, including the California Department of Public Health and the Department of Industrial Relations, have imposed or recommended measures to promote social distancing.

**NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:**

1. The Board of Directors of the Golden Gate Bridge, Highway and Transportation District has reconsidered the circumstances of the State of Emergency, and finds that:
  - a. The factors triggering the State of Emergency continue to directly impact the ability of the members of the Board and members of the public to meet safely in person; and
  - b. State or local officials continue to recommend measures to promote social distancing.
2. The District will comply with the requirements of Government Code Section 54953(e)(2), when holding Board and committee meetings pursuant to this Resolution.
3. The Board of Directors will reconsider the circumstances of the State of Emergency and revisit the need to conduct meetings remotely within 30 days of the adoption of this Resolution.

**RESOLUTION NO. 2021-098**  
**BOARD OF DIRECTORS MEETING OF DECEMBER 17, 2021**  
**PAGE 2**

**ADOPTED** this 17<sup>th</sup> day of December 2021, by the following vote of the Board of Directors:


- AYES (13):** Directors Conroy, Fredericks, Garbarino, Giudice, Hill, Mastin, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.
- NOES (0):** None.
- ABSENT (4):** Directors Arnold, Grosboll, Hernández and Melgar.

[Note: On this date, there were two vacancies on the Board of Directors.]



**Barbara L. Pahre**  
**President, Board of Directors**

**ATTEST:**



---

**Amorette M. Ko-Wong**  
**Secretary of the District**

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2021-099**

**APPROVE THE PREPARATION AND PRESENTATION  
OF A RESOLUTION OF APPRECIATION TO  
GENERAL MANAGER DENIS J. MULLIGAN  
IN RECOGNITION OF HIS LEADERSHIP DURING THE PANDEMIC**

December 17, 2021

**WHEREAS**, the Board of Directors of the Golden Gate Bridge, Highway and Transportation District desires to officially recognize Denis J. Mulligan in recognition of his leadership in navigating the District through the on-going pandemic; now, therefore, be it;

**RESOLVED** that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby approves the preparation and presentation of a Resolution of Appreciation to Denis J. Mulligan in recognition of his leadership and efforts during an unprecedented pandemic; and, be it further

**RESOLVED** that the official Resolution of Appreciation is attached hereto.

**ADOPTED** this 17<sup>th</sup> day of December 2021, by the following vote of the Board of Directors:

**AYES (13):** Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Hill, Mastin, Melgar, Rabbitt and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

**NOES (0):** None.


**ABSENT (4):** Directors, Grosboll, Hernández, Rodoni and Stefani.

[Note: On this date, there were two vacancies on the Board of Directors.]



**Barbara L. Pahre**  
**President, Board of Directors**

**ATTEST:**



**Amorette M. Ko-Wong**  
**Secretary of the District**

Attachment

THIS PAGE INTENTIONALLY LEFT BLANK



**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2021-100**

**APPROVE THE PREPARATION AND PRESENTATION  
OF A RESOLUTION OF APPRECIATION TO  
ALICE FREDERICKS  
IN RECOGNITION OF HER PUBLIC SERVICE AS A  
GOLDEN GATE BRIDGE DISTRICT DIRECTOR**

December 17, 2021

**WHEREAS**, the Board of Directors of the Golden Gate Bridge, Highway and Transportation District desires to officially recognize Alice Fredericks in recognition of her public service as a Golden Gate Bridge District Director; now, therefore, be it;

**RESOLVED** that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby approves the preparation and presentation of a Resolution of Appreciation to Alice Fredericks in recognition of her public service as a Golden Gate Bridge District Director; and, be it further

**RESOLVED** that the official Resolution of Appreciation is attached hereto.

**ADOPTED** this 17<sup>th</sup> day of December 2021, by the following vote of the Board of Directors:

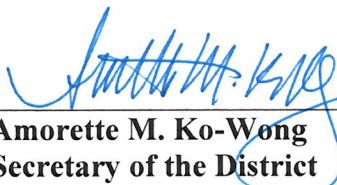
**AYES (11):** Directors Arnold, Garbarino, Giudice, Hill, Mastin, Melgar, Rabbitt and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.  
**NOES (0):** None.  
**ABSTAIN (1):** Director Fredericks.  
**ABSENT (5):** Directors Conroy, Grosboll, Hernández, Rodoni and Stefani.

[Note: On this date, there were two vacancies on the Board of Directors.]



**Barbara L. Pahre**  
**President, Board of Directors**

**ATTEST:**



**Amorette M. Ko-Wong**  
**Secretary of the District**

Attachment

THIS PAGE INTENTIONALLY LEFT BLANK

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**RESOLUTION NO. 2021-101**

**APPROVE ACTIONS RELATIVE TO THE SELECTION OF OFFICERS OF THE  
BOARD OF DIRECTORS FOR 2022**

December 17, 2021

**WHEREAS**, the Nomination of Officers of the Board of Directors for 2022 Advisory Committee (Advisory Committee) met on November 30, 2021, to discuss the selection of the Officers of the Board of Directors for the first of a two-year term;

**WHEREAS**, the Chair of the Advisory Committee presented a report to the Board of Directors on December 17, 2021, to recommend a slate of Officers of the Board of Directors; now, therefore be it

**RESOLVED** that the Board of Directors of the Golden Gate Bridge, Highway and Transportation District hereby approves the selection of Officers of the Board of Directors for 2022 as follows:

President Michael Theriault  
First Vice President Gerald Cochran  
Second Vice President Elbert Hill

**AYES (11\*):** Directors Arnold, Fredericks, Garbarino, Giudice, Hill\*, Mastin, Melgar, Rabbitt and Snyder; Second Vice President Cochran\*; First Vice President Theriault\*; President Pahre.

**NOES (0):** None.

**ABSTAIN (3\*):** Director Hill\*; Second Vice President Cochran\*; First Vice President Theriault\*.

**ABSENT (5):** Directors Conroy, Grosboll, Hernández, Rodoni and Stefani.

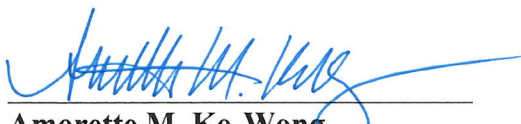
\* Directors Cochran, Hill and Theriault voted for the slate of officers and each abstained from voting for themselves.

[Note: On this date, there were two vacancies on the Board of Directors.]



**Barbara L. Pahre**  
**President, Board of Directors**

**ATTEST:**



**Amorette M. Ko-Wong**  
**Secretary of the District**

THIS PAGE INTENTIONALLY LEFT BLANK