



September 17, 2021

BOARD OF DIRECTORS MEETING
FRIDAY, SEPTEMBER 24, 2021

(5) CONSENT CALENDAR:

(A) Approve the Minutes of the following Meetings:

- (1) Transportation Committee of August 26, 2021;
- (2) Building and Operating Committee of August 26, 2021;
- (3) Finance-Auditing Committee of August 26 2021;
- (4) Rules, Policy, and Industrial Relations Committee of August 27, 2021; and,
- (5) Board of Directors of August 27, 2021.

Motion

(B) Ratification of Previous Actions by the Auditor-Controller:

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Investments
- (4) Accept Investment Report, August 2021

Resolution

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August 26, 2021



**MINUTES OF THE TRANSPORTATION COMMITTEE/
COMMITTEE OF THE WHOLE**

Executive Order N-25-20 and N-29-20, issued by the Governor of the State of California, in which portions of the Ralph M. Brown Act are suspended and allows, all Board members, staff and the public to participate by telephone.

**These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

A meeting of the Transportation Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) was held via audio conferencing on Thursday, August 26, 2021, at 9:00 a.m., Chair Fredericks presiding.

- (1) **Call to Order:** 9:00 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong.

Committee Members Present (7): Chair Fredericks; Directors Hill, Mastin, Rabbitt, Rodoni and Snyder; President Pahre.

Committee Members Absent (2): Vice Chair Arnold; Director Melgar.

Other Directors Present (5): Directors Cochran, Garbarino, Grosboll, Hernández and Theriault.

Committee of the Whole Members Present (12): Directors Fredericks, Garbarino, Grosboll, Hernández, Hill, Mastin, Rabbitt, Rodoni and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

Committee of the Whole Members Absent (4): Directors Arnold, Conroy, Melgar and Stefani.

[Note: On this date, there were three vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Madeline Chun; Deputy General

TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE
AUGUST 26, 2021/PAGE 2

Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bus Division Mona Babauta; Director of Planning Ron Downing; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports and presentations are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

[Director Rabbitt arrived.]

(3) Report of District Advisory Committees [02:31 Minutes Mark on the Audio Recording]

(a) Advisory Committee on Accessibility; (b) Bus Passengers Advisory Committee; and (c) Ferry Passengers Advisory Committee

General Manager Denis Mulligan presented the staff report, which was for informational purposes only and no action was taken.

President Pahre and Chair Fredericks expressed appreciation to Director Mastin for attending most of the Advisory Committee meetings.

[Director Grosboll arrived.]

(4) US 101 Part-Time Transit Lane Feasibility Study Presentation by the Transportation Authority of Marin (TAM) [03:40 Minutes Mark on the Audio Recording]

Director of Planning Ron Downing provided some background on the Study. He introduced Derek McGill of the Transportation Authority of Marin (TAM) who provided additional background on the Study. Mr. McGill introduced the project consultant Adam Dankberg of Kimley-Horn who made the presentation on the US 101 Part-Time Transit Lane Feasibility Study. Mr. Mulligan expressed appreciation for the presentation and commented that the project was in line with other District goals such as transit equity and greenhouse gas emission reduction.

[27:10 Minutes Mark on the Audio Recording]

Directors Mastin, Hill, Snyder, Rabbitt, Theriault and Grosboll, President Pahre, and Chair Fredericks commented and inquired about the presentation. Director Mastin inquired if the 35 mph speed limit is applicable to the Part Time Transit Lane (PTT Lane), regular maintenance of the lane would be a part of the project, the California Highway Patrol (CHP) enforcement area and AB 476. Director Hill inquired about which local legislators are supporting AB 476. Director Snyder inquired about coordination of Caltrans construction work in the PTT Lane corridor and worker safety. President Pahre inquired about studies that show how buses manage to move effectively between the PTT Lane and other lanes of traffic. Director Rabbitt inquired about other examples of High Occupancy Vehicle (HOV) Lanes paired with PTT Lane. He requested clarification about the location of the average morning delay times cited in the presentation. Director Theriault inquired about the possibility of legislation that could give the buses priority when merging back

TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE
AUGUST 26, 2021/PAGE 3

into traffic at the end of the PTT Lane. He also inquired about how the CHP and entities with emergency vehicles have commented about the PTT Lane. Director Grosboll inquired about the timing of implementing the PTT Lane. Chair Fredericks inquired about how after the pandemic, altered travel patterns could affect demand for the PTT Lane.

Mr. Dankberg and Mr. McGill responded to the inquiries. Mr. McGill highlighted that the PTT Lane initiative is in line with the Metropolitan Transportation Commission Blue Ribbon Task Force Transit Recovery priorities.

(5) Monthly Report on Bridge Traffic, Transit Ridership Trends, and Transit Service Performance [49:56 Minutes Mark on the Audio Recording]

General Manager Denis Mulligan presented the staff report, which was for informational purposes only and no action was taken. He pointed out that Bridge traffic is down, and Bus and Ferry ridership is also down especially during commute hours. He added that local traffic is approaching pre pandemic regular levels. He noted that the District's ferry ridership has grown as a result of the special event ferries to the ballpark.

(6) Monthly Report on Activities Related to Marin Transit [51:52 Minutes Mark on the Audio Recording]

General Manager Denis Mulligan presented the staff report, which was for informational purposes only and no action was taken. He stated that the District provides local bus service to Marin Transit under contract, the contract is due to end the middle of next year, and Marin Transit staff have requested a six month extension to continue negotiations through the end of 2022.

Chair Fredericks inquired about the staff report and Mr. Mulligan responded.

(7) Public Comment [54:20 Minutes Mark on the Audio Recording]

The following individual spoke under Public Comment:

- Dave Rhody, The Climate Reality Project
- David Pilpel, San Francisco Resident

(8) Adjournment [1:00:53 Hour Mark on the Audio Recording]

All business having been concluded, **Directors MASTIN/FREDERICKS** moved and seconded that the meeting be adjourned at 10:01 a.m.

Carried

Respectfully submitted,

Alice Fredericks, Chair
Transportation Committee

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August 26, 2021



**MINUTES OF THE BUILDING AND OPERATING COMMITTEE/
COMMITTEE OF THE WHOLE**

Executive Order N-25-20 and N-29-20, issued by the Governor of the State of California, in which portions of the Ralph M. Brown Act are suspended and allows all Board members, staff, and the public to participate by telephone.

**These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

A meeting of the Building and Operating Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) was held via audio conferencing on Thursday, August 26, 2021, at 10:06 a.m., Chair Theriault presiding.

- (1) **Call to Order:** 10:06 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong.

Committee Members Present (8): Chair Theriault; Vice-Chair Garbarino; Directors Cochran, Fredericks, Hernández, Mastin and Rabbitt; President Pahre.

Committee Members Absent (0): None.

Other Directors Present (3): Directors Grosboll, Hill and Snyder.

Committee of the Whole Members Present (11): Directors Fredericks, Garbarino, Grosboll, Hernández, Hill, Mastin, Rabbitt, and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

Committee of the Whole Members Absent (5): Directors Arnold, Conroy, Melgar, Rodoni and Stefani.

[Note: On this date, there were three vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Madeline Chun; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE
AUGUST 26, 2021/PAGE 2**

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

[Director Hernández arrived.]

- (3) **Approve Actions Relative to the Award of Professional Services Agreement No. 2021-F-018, Larkspur Ferry Terminal Berth and Channel Maintenance Dredging Design, Pile Design and Permit Support Services, to Anchor QEA, LLC** [02:17 Minutes Mark on the Audio Recording]

District Engineer Ewa Bauer-Furbush presented the staff report.

President Pahre and Chair Theriault commented and inquired about the staff report. Chair Theriault inquired about accessing the location of the inlet for docking the ferries. He also inquired about how inclement weather could affect access to the inlet.

Mr. Mulligan responded to the Chair's inquiries.

(a) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/MASTIN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to Professional Services Agreement (PSA) No. 2021-F-018, *Larkspur Ferry Terminal Berth and Channel Maintenance Dredging Design, Pile Design and Permit Support Services*:

- (i) Approve award of PSA No. 2021-F-018, to Anchor QEA, LLC, San Francisco, California, in an amount not-to-exceed \$632,000, to perform dredging design, piling design and construction permitting services; and,
- (ii) Establish a 15% contingency for PSA No. 2021-F-018 in the amount of \$95,000,

with the understanding that sufficient funds to finance the PSA and its contingency are available in the budget for the *Larkspur Ferry Terminal Berth and Channel Dredging Design Project* (Project #2242).

Action by the Board at its meeting of August 27, 2021 – Resolution

AYES (11): Directors Fredericks, Garbarino, Grosboll, Hernández, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (5): Directors Arnold, Conroy, Melgar, Rodoni and Stefani.

**(4) Status Report from Board Appointee(s) on Sonoma-Marin Area Rail Transit Board
[13:01 Minutes Mark on the Audio Recording]**

Director Garbarino provided a Sonoma-Marin Area Rail Transit (SMART) status report, which was for informational purposes only and no action was taken. Director Rabbitt added to the report.

Director Hill commented about wayfinding between the Larkspur Ferry Terminal and the Larkspur SMART station.

Mr. Mulligan responded to the Director's comment.

(5) Status Report on Engineering Projects [20:34 Minutes Mark on the Audio Recording]

District Engineer Ewa Bauer-Furbush presented a status report, which was for informational purposes only and no action was taken.

(6) Public Comment

There was no Public Comment.

(7) Adjournment [21:24 Minutes Mark on the Audio Recording]

All business having been concluded, Directors PAHRE/HILL moved and seconded that the meeting be adjourned at 10:28 a.m.

Carried

Respectfully submitted,

Michael Theriault, Chair
Building and Operating Committee

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August 26, 2021



**MINUTES OF THE FINANCE-AUDITING COMMITTEE/
COMMITTEE OF THE WHOLE**

Executive Order N-25-20 and N-29-20, issued by the Governor of the State of California, in which portions of the Ralph M. Brown Act are suspended and allows all Board members, staff and the public to participate by telephone.

**These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

A meeting of the Finance-Auditing Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) was held via audio conference, on Thursday, August 26, 2021, at 10:30 a.m., Chair Rabbitt presiding.

- (1) **Call to Order:** 10:30 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong.

Committee Members Present (7): Chair Rabbitt; Vice Chair Fredericks; Directors Cochran, Grosboll, Mastin and Theriault; President Pahre.

Committee Members Absent (0): None.

Other Directors Present (4): Directors Garbarino, Hernández, Hill and Snyder.

Committee of the Whole Members Present (11): Directors Fredericks, Garbarino, Grosboll, Hernández, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

Committee of the Whole Members Absent (5): Directors Arnold, Conroy, Melgar, Rodoni and Stefani.

[Note: On this date, there were three vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Madeline Chun; Deputy General Manager/Administration and Development

**FINANCE-AUDITING COMMITTEE/COMMITTEE OF THE WHOLE
AUGUST 26, 2021/PAGE 2**

Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(3) Ratification of Previous Actions by the Auditor-Controller [01:59 Minutes Mark on the Audio Recording]

PFM Senior Managing Consultant Lesley Murphy presented the Investment Report. She stated the portfolio remains well diversified and invested to meet legal requirements and the District's investment policy. She announced she will be on maternity leave through the end of calendar year 2021.

Chair Rabbitt expressed appreciation for the Investment Report.

(a) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors FREDERICKS/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors approve the following actions:

- (i) Ratify commitments and/or expenditures totaling \$30,088.40 for the period of July 1, 2021 through July 31, 2021;
- (ii) Ratify investments made during the period July 13, 2021 through August 16, 2021;
- (iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing August 17, 2021 and September 13, 2021 as well as the investment of all other funds not required to cover expenditures that may become available; and,
- (iv) Accept the Investment Report for July 2021.

**Action by the Board at its meeting of August 27, 2021 – Resolution
CONSENT CALENDAR**

AYES (11): Directors Fredericks, Garbarino, Grosboll, Hernández, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (5): Directors Arnold, Conroy, Melgar, Rodoni and Stefani.

(4) **Authorize Budget Adjustment(s) and/or Transfer(s)**

No actions required authorization.

(5) **Authorize Actions Related to Grant Programs**

No actions required authorization.

(6) **Status Report on the FY 20/21 Budget** [14:08 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken. The FY 20/21 Adopted Budget is available on the District's website at: <https://www.goldengate.org/documents>.

(7) **Status Report on the FY 21/22 Budget** [19:12 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken. The FY 21/22 Adopted Budget is available on the District's website at: <https://www.goldengate.org/documents>.

The following individual spoke under public comment: [22:32 Minutes Mark on the Audio Recording]

- David Pilpel, San Francisco County Resident

[26:09 Minutes Mark on the Audio Recording]

Mr. Wire responded to the public comment. Chair Rabbitt added to Mr. Wire's response.

(8) **Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for Twelve Months Ending June 2021 and One Month Ending July 2021)** [29:58 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken.

(9) **Monthly Review of Financial Statements (for Twelve Months Ending June 2021 and One Month Ending July 2021)** [35:28 Minutes Mark on the Audio Recording]

(a) **Statement of Revenue and Expenses**

(b) **Statement of Capital Programs and Expenditures** [40:13 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken.

Director Mastin inquired about the staff report. He inquired about the negative numbers under expenses, and the amount of unrestricted cash.

Mr. Wire responded to the Director's inquiries.

(10) **Public Comment**

There was no “Public Comment.”

(11) **Adjournment** [43:05 Minutes Mark on the Audio Recording]

All business having been concluded **Directors COCHRAN/THERIAULT** moved and seconded that the meeting be adjourned at 11:14 a.m.

Carried

Respectfully submitted,

David A. Rabbitt, Chair
Finance-Auditing Committee

DAR:AMK:EIE:tnm

DRAFT

August 27, 2021



**MINUTES OF THE RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/
COMMITTEE OF THE WHOLE**

Executive Order N-25-20 and N-29-20, issued by the Governor of the State of California, in which portions of the Ralph M. Brown Act are suspended and allows all Board members, staff and the public to participate by telephone.

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Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

A meeting of the Rules, Policy and Industrial Relations Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) was held in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, August 27, 2021, at 9:00 a.m., Chair Arnold presiding.

- (1) **Call to Order:** 9:00 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong

Committee Members Present (8): Chair Arnold; Vice Chair Theriault; Directors Cochran, Garbarino, Grosboll, Hernández and Hill; President Pahre.

Committee Members Absent (0): None.

Other Directors Present (4): Directors Fredericks, Mastin, Rodoni and Snyder.

Committee of the Whole Members Present (12): Directors Arnold, Fredericks, Garbarino, Grosboll, Hernández, Hill, Mastin, Rodoni, and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

Committee of the Whole Members Absent (4): Directors Conroy, Melgar, Rabbitt and Stefani.

[Note: On this date, there were three vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong;

RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE
AUGUST 27, 2021/PAGE 2

Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division Steve Miller; Deputy General Manager/Bus Transit Division Mona Babauta; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

[Director Snyder arrived.]

(3) Approve Actions Relative to Post Retirement Employment Pursuant to California Public Employees' Pension Reform Act (PEPRA) – "Extra Help" Technical Expert Assignment [02:35 Minutes Mark on the Audio Recording]

Deputy General Manager/Administration and Development Kellee Hopper presented the staff report.

Directors Grosboll and Hernández inquired about the staff report. Director Grosboll inquired about when Mr. Smith would begin and end his Technical Expert Assignment. Director Hernández expressed support for providing professional development opportunities to existing staff. Directors Grosboll and Hernández also expressed support for the assignment.

Ms. Hopper and Ms. Bauer-Furbush responded to the Director's inquiries.

(a) Action by Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors THERIAULT/HILL** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Rules, Policy and Industrial Relations Committee/Committee of the Whole recommends that the Board of Directors (Board) appoint Mr. Robert Smith to an "extra help" technical expert assignment in the Engineering Department of the Golden Gate Bridge, Highway and Transportation District (District) for the period beginning September 13, 2021, for an initial period of 18 months, with the option to reappoint him for an additional 18 months, in accordance with the post-retirement employment requirements under section 7522.56 of the California Public Employees' Pension Reform Act of 2013 and the "extra help" exception to reinstatement to the California Public Employees' Retirement System (CalPERS) under section 21224 of the Public Employees Retirement Law as presented in the staff report, with the understanding that sufficient funds to finance this appointment are available in the Engineering Department FY 2021/22 operating budget and in the *Golden Gate Bridge Physical Suicide Deterrent System and Seismic Retrofit Phase IIIB* capital projects. This appointment will also comply with Executive Order N-

RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE
AUGUST 27, 2021/PAGE 3

25-20 and CalPERS guidance regarding appointments of retired annuitants during the COVID-19 state of emergency.

Action by the Board at its meeting of August 27, 2021 – Resolution

AYES (12): Directors Arnold, Fredericks, Garbarino, Grosboll, Hernández, Hill, Mastin, Rodoni and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (4): Directors Conroy, Melgar, Rabbitt and Stefani.

(4) Authorize Actions Relative to the Medical Benefits Premium Sharing Contribution Rate for Non-Represented Employees, Deputy General Managers, District Officers and Members of the Board of Directors [12:09 Minutes Mark on the Audio Recording]

Deputy General Manager/Administration and Development Kellee Hopper presented the staff report. She stated this and the following agenda items were driven by changes made by the California Public Employees' Retirement System (CalPERS). She noted that the revised approach would be more consistent and easier for staff to administer and communicate to other staff.

Director Grosboll and President Pahre commented and inquired about the staff report. Director Grosboll requested clarification about the cost to employees of the revised monthly staff contributions. He also asked for clarification about how the change would affect various employee groups. President Pahre commented that the benefits are fair and reasonably priced. She expressed appreciation to staff for their efforts and expressed support for the changes.

Ms. Hopper responded to the Director's inquiries.

The following individual spoke under Public Comment: [23:53 Minutes Mark on the Audio Recording]

- Helen Moore, former District employee

Ms. Hopper responded to the public comments. [24:58 Minutes Mark on the Audio Recording]

(a) Action by Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/PAHRE** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE
AUGUST 27, 2021/PAGE 4

The Rules, Policy and Industrial Relations Committee/Committee of the Whole recommends that the Board of Directors approve an adjustment in the Golden Gate Bridge, Highway and Transportation District's (District) medical benefits program for non-represented employees, Deputy General Managers, District Officers, and members of the Board of Directors, more particularly as described below:

- (1) Effective January 1, 2022, participants will contribute 6% toward the premiums charged and/or applicable COBRA rates for the PERS Kaiser and PERS Gold medical plans, based on the level of enrollment (i.e., single, employee plus one, or family);
- (2) Effective January 1, 2022, participants will contribute 8.5% toward the premiums charged and/or applicable COBRA rates for the PERS Platinum medical plan, based on the level of enrollment (i.e., single, employee plus one, or family); and,
- (3) Effective January 1, 2022 all pre-Medicare eligible retirees will contribute the equivalent of the Medicare Part B premium for all plans as their premium share.

Action by the Board at its meeting of August 27, 2021 – Resolution

AYES (12): Directors Arnold, Fredericks, Garbarino, Grosboll, Hernández, Hill, Mastin, Rodoni and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (4): Directors Conroy, Melgar, Rabbitt and Stefani.

[Director Hernández departed]

- (5) **Authorize Actions Relative to the Medical Benefits Program for Non-Represented Employees, Deputy General Managers and District Officers, and Retirees** **[27:51 Minutes Mark on the Audio Recording]**

Deputy General Manager/Administration and Development Kellee Hopper presented the staff report.

Directors Grosboll and Hill inquired about the staff report. Director Grosboll inquired about how the proposed benefits compared to the Labor Coalition benefits. Director Hill inquired about the open enrollment period.

Ms. Hopper responded to the Directors' inquiries.

The following individual spoke under Public Comment: **[34:27 Minutes Mark on the Audio Recording]**

- Helen Moore, former District employee

Ms. Hopper responded to the public comments. **[38:07 Minutes Mark on the Audio Recording]**

RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF THE WHOLE
AUGUST 27, 2021/PAGE 5

(a) Action by Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/HILL** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Rules, Policy and Industrial Relations Committee/Committee of the Whole recommends that the Board of Directors approve an adjustment in the Golden Gate Bridge, Highway and Transportation District's (District) District's medical benefits program effective January 1, 2022, for non-represented employees, Deputy General Managers, District Officers, and retirees, as described below:

- (1) Stipulate that the District will provide an annual stipend to participants who enroll in PERS Kaiser or PERS Gold;
- (2) Modify the District-paid annual stipend amounts for participants enrolled in CalPERS Kaiser or PERS Gold at \$1,000 for employee only coverage, \$2,000 employee plus one coverage, and \$3,000 for family coverage;
- (3) Modify the annual District-paid Health Reimbursement Arrangement (HRA) funding amounts for individuals enrolled in the following plans; and,

Medical Plan	Employee Only	Employee + One	Family
PERS Kaiser	\$1,500	\$3,000	\$3,000
PERS Gold	\$3,500	\$7,000	\$7,000
PERS Platinum	\$2,500	\$5,000	\$5,000

- (4) Modify the policy that newly hired non-represented employees must be enrolled in PERS Kaiser or PERS Gold for at least two Open Enrollment periods following their date of hire.

Action by the Board at its meeting of August 27, 2021 – Resolution

AYES (11): Directors Arnold, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rodoni and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (5): Directors Conroy, Hernández, Melgar, Rabbitt and Stefani.

(6) Public Comment

There were no public comments.

(7) Adjournment [43:45 Minutes Mark on the Audio Recording]

**RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE/COMMITTEE OF
THE WHOLE
AUGUST 27, 2021/PAGE 6**

All business having been concluded, Directors THERIAULT/PAHRE moved and seconded that the meeting be adjourned at 9:47 a.m.

Carried

Respectfully submitted,

Judy Arnold, Chair
Rules, Policy and Industrial Relations Committee

JA:AMK:EIE:tnm

DRAFT



2021-08

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

MEMORANDUM OF MINUTES

BOARD OF DIRECTORS MEETING

AUGUST 27, 2021

Executive Order N-25-20 and N-29-20, issued by the Governor of the State of California, in which portions of the Ralph M. Brown Act are suspended and allows, all Board members, staff and the public to participate by telephone.

These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session via audio conference, on Friday, August 27, 2021, at 10:00 a.m., President Pahre presiding.

ADMINISTER OATH OF OFFICE [01:01 Minutes Mark on the Audio Recording]

At the beginning of the August 27, 2021, meeting of the Board, Secretary of the District Amorette Ko-Wong administered the Oath of Office to Gerard Giudice who was appointed to the District's Board by the Sonoma County Board of Supervisors.

Director Giudice stated that he is honored and privileged to serve on the Board. He expressed his interest in working on Bridge, bus, and ferry initiatives. On behalf of the Board, President Pahre welcomed Director Giudice to the Board.

- (1) CALL TO ORDER:** President Barbara L. Pahre.
- (2) ROLL CALL:** Secretary of the District Amorette M. Ko-Wong.

Directors Present (15): Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.

Directors Absent (2): Directors Hernández and Melgar.

[Note: On this date, there were two vacancies on the Board of Directors.]

**BOARD OF DIRECTORS MEETING
AUGUST 27, 2021/PAGE 2**

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division Steve Miller; Deputy General Manager/Bus Division Mona Babauta; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

- (3) **PLEDGE OF ALLEGIANCE:** Director Annemarie Conroy. **[05:46 Minutes Mark on the Audio Recording]**

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

- (4) **PUBLIC COMMENT:** **[06:12 Minutes Mark on the Audio Recording]**

Secretary of the District Amorette Ko-Wong stated that the Board would take public comment for all items on the agenda at this time. President Pahre stated that public comments would be limited to two minutes.

The following individuals spoke under "Public Comment":

- Kymerlyrenee Gamboa, Sacramento County Resident
- Dave Rhody, The Climate Reality Project
- Jose Velazquez, Dispatcher
- Richard Rothman, San Francisco County Resident
- Robert Estrada, Inlandboatmen's Union (IBU)
- Christopher Parber, Deckhand Lead
- Keith Williams, Ferry Operations Supervisor
- Robert Humann, Vessel Master
- Keith Hatcher, Senior Civil Engineer
- David Tuttle, Operating Engineers Local Union No. 3
- Frank McMurray, Deckhand Lead
- Eddie Reyes, Ironworkers Local 377
- Bob Cooper, Ironworker
- Andy Zhen, Ironworker
- Phil Farrelly, Electrician
- Rameses Johnson, Senior Civil Engineer
- Jack Buckhorn, North Bay Labor Council
- Joshua Morgan, Teamsters Local Union 665 Bus Division
- Marina Secchitano, Labor Coalition Chair
- Wilma Atkins, Ferry Operations Supervisor
- Charles Sheehy, Laborer
- Rene Alvarado, Terminal Assistant
- Jose Sanchez, Bridge Patrol Officer

President Pahre thanked the speakers for their public comments. She expressed appreciation for employees' contributions.

**BOARD OF DIRECTORS MEETING
AUGUST 27, 2021/PAGE 3**

Mr. Mulligan responded to the public comments. **[50:38 Minutes Mark on the Audio Recording]**

[Directors Arnold and Rabbitt departed.]

(5) CONSENT CALENDAR: [51:32 Minutes Mark on the Audio Recording]

Secretary of the District Amorette Ko-Wong presented the Consent Calendar.

Directors FREDERICKS/COCHRAN moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

AYES (13): Directors Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (4): Directors Arnold, Hernández, Melgar and Rabbitt.

(A) Approve the Minutes of the following Meetings

- (1) Transportation Committee of July 22, 2021;
- (2) Finance-Auditing Committee of July 22, 2021; and,
- (3) Board of Directors of July 23, 2021.

Carried

(B) Ratification of Previous Actions by the Auditor-Controller

Resolution No. 2021-067 (as detailed in the August 26, 2021 Finance-Auditing Committee meeting)

- (1) Ratifies Commitments and/or Expenditures
- (2) Ratifies Previous Investments
- (3) Authorizes Reinvestments
- (4) Accepts Investment Report for July 2021

Adopted

(6) REPORTS OF OFFICERS:

(A) General Manager [53:55 Minutes Mark on the Audio Recording]

Mr. Mulligan presented the General Manager's Report. He recognized the following employees and Director for their service: Rene Alvarado, Kristy DeCoursey, Director Richard (Dick) Grosboll and Emmett Caven.

President Pahre expressed appreciation for the employees and Director Grosboll who were being recognized for their service. Director Grosboll said he was honored to continue to serve on the Board. Director Rodoni asked for a report about how the issues with collecting tolls were resolved, and he inquired about the schedule for negotiating with the Labor Coalition. He expressed appreciation for the District's marketing campaigns.

Mr. Mulligan responded to the Directors' inquiries. He said that the District continues to negotiate with employees including Amalgamated Transit Union Local 1575, the Labor

**BOARD OF DIRECTORS MEETING
AUGUST 27, 2021/PAGE 4**

Coalition, Painters and Electricians, and he would obtain and provide additional details by email later that day.

(B) Attorney [1:03:21 Hour Mark on the Audio Recording]

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only and no action was required.

He stated there would not be a closed session that day.

(C) District Engineer [1:03:58 Hour Mark on the Audio Recording]

District Engineer Ewa Bauer-Furbush presented the District Engineer Report, which was for informational purposes only and no action was taken. She provided a status update on a few projects.

Director Fredericks inquired about the District Engineer Report.

(7) OTHER REPORTS:

There were no "Other Reports" to discuss.

[Director Arnold returned.]

(8) REPORT OF COMMITTEES: [1:09:37 Hour Mark on the Audio Recording]

President Pahre stated that the agenda action items were discussed in depth at the respective Committee meetings. She noted that the Transportation Committee received a presentation from the Transportation Authority of Marin on its U.S. 101 Part-Time Transit Lanes Feasibility Study.

**(A) Meeting of the Building and Operating Committee/Committee of the Whole
[1:10:30 Hour Mark on the Audio Recording]
August 26, 2021
Chair Michael Theriault**

(1) Approve Actions Relative to the Award of Professional Services Agreement No. 2021-F-018, Larkspur Ferry Terminal Berth and Channel Maintenance Dredging Design, Pile Design and Permit Support Services, to Anchor QEA, LLC [1:10:35 Hour Mark on the Audio Recording]

Directors THERIAULT/COCHRAN

Resolution No. 2021-068 approves the following actions relative to Professional Services Agreement (PSA) No. 2021-F-018, *Larkspur Ferry Terminal Berth and Channel Maintenance Dredging Design, Pile Design and Permit Support Services*:

**BOARD OF DIRECTORS MEETING
AUGUST 27, 2021/PAGE 5**

- (a) Approves award of PSA No. 2021-F-018, to Anchor QEA, LLC, San Francisco, California, in an amount not-to-exceed \$632,000, to perform dredging design, piling design and construction permitting services; and,
- (b) Establishes a 15% contingency for PSA No. 2021-F-018 in the amount of \$95,000,

with the understanding that sufficient funds to finance the PSA and its contingency are available in the budget for the *Larkspur Ferry Terminal Berth and Channel Dredging Design Project* (Project #2242).

Adopted

AYES (14): Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (3): Directors Hernández, Melgar and Rabbitt.

[Director Rabbitt returned.]

- (B) **Meeting of the Rules, Policy and Industrial Relations Committee/Committee of the Whole** **[1:13:00 Hour Mark on the Audio Recording]**
August 27, 2021
Chair Judy Arnold

- (1) **Approve Actions Relative to Post Retirement Employment Pursuant to California Public Employees' Pension Reform Act (PEPRA) – “Extra Help” Technical Expert Assignment** **[1:13:20 Hour Mark on the Audio Recording]**

Directors ARNOLD/RABBITT

Resolution No. 2021-069 appoints Mr. Robert Smith to an “extra help” technical expert assignment in the Engineering Department of the Golden Gate Bridge, Highway and Transportation District for the period beginning September 13, 2021, for an initial period of 18 months, with the option to reappoint him for an additional 18 months, in accordance with the post-retirement employment requirements under section 7522.56 of the California Public Employees' Pension Reform Act of 2013 and the “extra help” exception to reinstatement to the California Public Employees' Retirement System (CalPERS) under section 21224 of the Public Employees Retirement Law as presented in the staff report, with the understanding that sufficient funds to finance this appointment are available in the Engineering Department FY 2021/22 operating budget and in the Golden Gate Bridge Physical Suicide Deterrent System and Seismic Retrofit Phase IIIB capital projects. This appointment will also comply with Executive Order N-25-20 and CalPERS guidance regarding appointments of retired annuitants during the COVID-19 state of emergency.

Adopted

**BOARD OF DIRECTORS MEETING
AUGUST 27, 2021/PAGE 6**

AYES (15): Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Directors Hernández and Melgar.

- (2) Authorize Actions Relative to the Medical Benefits Premium Sharing Contribution Rate for Non-Represented Employees, Deputy General Managers, District Officers and Members of the Board of Directors [1:16:26 Hour Mark on the Audio Recording]**

Directors ARNOLD/GROSBOLL

Resolution No. 2021-070 approves an adjustment in the Golden Gate Bridge, Highway and Transportation District's (District) medical benefits program for non-represented employees, Deputy General Managers, District Officers, and members of the Board of Directors, more particularly as described below:

- (a) Effective January 1, 2022, participants will contribute 6% toward the premiums charged and/or applicable COBRA rates for the PERS Kaiser and PERS Gold medical plans, based on the level of enrollment (i.e., single, employee plus one, or family);
- (b) Effective January 1, 2022, participants will contribute 8.5% toward the premiums charged and/or applicable COBRA rates for the PERS Platinum medical plan, based on the level of enrollment (i.e., single, employee plus one, or family); and,
- (c) Effective January 1, 2022 all pre-Medicare eligible retirees will contribute the equivalent of the Medicare Part B premium for all plans as their premium share.

Adopted

AYES (15): Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Directors Hernández and Melgar.

- (3) Authorize Actions Relative to the Medical Benefits Program for Non-Representative Employees, Deputy General Managers and District Officers, and Retirees [1:18:29 Hour Mark on the Audio Recording]**

Directors ARNOLD/FREDERICKS

Resolution No. 2021-071 approves an adjustment in the Golden Gate Bridge, Highway and Transportation District's medical benefits program effective January

**BOARD OF DIRECTORS MEETING
AUGUST 27, 2021/PAGE 7**

1, 2022, for non-represented employees, Deputy General Managers, District Officers, and retirees, as described below:

- (1) Stipulates that the District will provide an annual stipend to participants who enroll in PERS Kaiser or PERS Gold;
- (2) Modifies the District-paid annual stipend amounts for participants enrolled in CalPERS Kaiser or PERS Gold at \$1,000 for employee only coverage, \$2,000 employee plus one coverage, and \$3,000 for family coverage;
- (3) Modifies the annual District-paid Health Reimbursement Arrangement (HRA) funding amounts for individuals enrolled in the following plans; and,

Medical Plan	Employee Only	Employee + One	Family
PERS Kaiser	\$1,500	\$3,000	\$3,000
PERS Gold	\$3,500	\$7,000	\$7,000
PERS Platinum	\$2,500	\$5,000	\$5,000

- (4) Modifies the policy that newly hired non-represented employees must be enrolled in PERS Kaiser or PERS Gold for at least two Open Enrollment periods following their date of hire.

Adopted

AYES (15): Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Directors Hernández and Melgar.

(9) ADDRESSES TO BOARD:

There were no “Addresses to Board” to discuss.

(10) SPECIAL ORDER OF BUSINESS:

- (A) Consider Possible Action to Terminate the Suspension of Board Procedural Rules and Policies for COVID-19 Related Emergency Actions [1:20:41 Hour Mark on the Audio Recording]**

Mr. Mulligan presented the staff report. President Pahre stated that it appears the Board should not be acting on this item at this time.

Directors GARBARINO/HILL moved and seconded to continue consideration of this item until the next Board meeting.

Carried

**BOARD OF DIRECTORS MEETING
AUGUST 27, 2021/PAGE 8**

AYES (15): Directors Arnold, Conroy, Fredericks, Garbarino, Giudice, Grosboll, Hill, Mastin, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Directors Hernández and Melgar.

(11) UNFINISHED BUSINESS:

There was no “Unfinished Business” to discuss.

(12) NEW BUSINESS:

There was no “New Business” to discuss.

(13) COMMUNICATIONS: [1:22:33 Hour Mark on the Audio Recording]

A copy of Board Agenda Item No. 13, “Communications” is available on the District’s web site or upon request from the Office of the District Secretary.

(14) ADJOURNMENT: [1:22:24 Hour Mark on the Audio Recording]

All business having been concluded **Directors GARBARINO/FREDERICKS** moved and seconded that the meeting be adjourned at 11:24 a.m. in the memory of Mariam Mansourian and Dean Bjornson.

Carried

Respectfully submitted,

Amorette M. Ko-Wong
Secretary of the District

AMK:EIE:tnm

AGENDA ITEM NO. 5.B.

**RATIFICATION OF PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER
FINANCE-AUDITING COMMITTEE OF SEPTEMBER 23, 2021**

(B) Ratification of Previous Actions by the Auditor-Controller:

(1) Staff Report

The previous actions by the Auditor-Controller were presented to the Finance-Auditing Committee for approval at the meeting of September 23, 2021. The staff report can be found on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents>.

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