



July 16, 2021

BOARD OF DIRECTORS MEETING
FRIDAY, JULY 23, 2021

(5) CONSENT CALENDAR:

(A) Approve the Minutes of the following Meetings:

- (1) Transportation Committee of June 24, 2021;
- (2) Building and Operating Committee of June 24, 2021;
- (3) Finance-Auditing Committee of June 24, 2021;
- (4) Rules, Policy, and Industrial Relations Committee of June 25, 2021;
- (5) Board of Directors of June 25, 2021; and,
- (6) Special Board of Directors of July 9, 2021.

Motion

(B) Ratification of Previous Actions by the Auditor-Controller:

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Investments
- (4) Accept Investment Report, June 2021

Resolution

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June 24, 2021



**MINUTES OF THE TRANSPORTATION COMMITTEE/
COMMITTEE OF THE WHOLE**

Executive Order N-25-20 and N-29-20, issued by the Governor of the State of California, in which portions of the Ralph M. Brown Act are suspended and allows all Board members, staff, and the public to participate by telephone.

**These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

A meeting of the Transportation Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) was held via audio conferencing on Thursday, June 24, 2021, at 9:00 a.m., Chair Fredericks presiding.

- (1) **Call to Order:** 9:00 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong.

Committee Members Present (7): Chair Fredericks, Directors Hill, Mastin, Rabbitt, Rodoni and Snyder; President Pahre.

Committee Members Absent (2): Vice Chair Arnold; Director Melgar.

Other Directors Present (5): Directors Cochran, Garbarino, Grosboll, Hernández and Theriault.

Committee of the Whole Members Present (12): Directors Fredericks, Garbarino, Grosboll Hernández, Hill, Mastin, Rabbitt, Rodoni and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

Committee of the Whole Members Absent (3): Directors Arnold, Melgar and Stefani.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development

TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE
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Kellee Hopper; Deputy General Manager/Bus Division Mona Babauta; Deputy General Manager/Ferry Division James Swindler; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports and presentations are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

(3) Report of District Advisory Committees [2:31 Minutes Mark on the Audio Recording]

(a) Advisory Committee on Accessibility; (b) Bus Passengers Advisory Committee; and (c) Ferry Passengers Advisory Committee

General Manager Denis Mulligan presented the staff report, which was for informational purposes only and no action was taken.

(4) Presentation on Golden Gate Transit and Golden Gate Ferry Results of Ridership Survey [3:17 Minutes Mark on the Audio Recording]

Director of Marketing and Communications Dana Fehler reviewed the May 2021 Golden Gate Transit Survey Results for informational purposes only and no action was taken. She expressed appreciation for Marketing Specialist Meaghan Goodwin's efforts on the survey. She said she had positive news and was pleased to share it with the Board. At the conclusion of Ms. Fehler's presentation, Mr. Mulligan added that staff intend to bring back service as demand warrants. He said that Bridge traffic is still down during the commute period from 5 am to 9 am. He said that staff would respond to demand as people return to work and riders return to transit.

Directors Hill, Mastin, Grosboll, Rodoni and Hernández commented and inquired about the staff report. Director Hill commented about the increased number of people riding bikes, and inquired about the security of the bike racks. He encouraged staff to be ready to add service during the July 4th weekend. Director Mastin inquired about the number of ferry riders who responded to the survey, the outreach to Latinx riders and the method for collecting input. Director Grosboll inquired about the possibility of the District offering inducements to get more people back on transit. Director Rodoni asked if the survey distinguished respondents who were current, former or potential riders. Director Hernández inquired about the riders who stated their needs are not being met and how staff proposes to address those unmet needs for service.

Mr. Mulligan and Ms. Fehler responded to the Directors' inquiries. Mr. Mulligan stated that there are bike racks where people get on transit, and there are bike racks onboard buses and bike storage areas on ferries. He said the Larkspur Ferry Terminal has secure bike parking. He noted that most bus stops are not owned by the District and staff would have to work largely with Caltrans to see if secured bike facilities could be added. Ms. Fehler responded that the outreach to the Latinx riders included surveys in Spanish and staff worked with the Canal Alliance. Mr. Mulligan added that the demographics of the respondents mirror the demographics of the District's transit riders. He outlined how the

TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE
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District continues to serve the lower income and transit dependent riders during the pandemic. He emphasized that staff would make equity a priority when making decisions about how and when to add in service. Mr. Mulligan responded that the District would be offering a number of promotions to motivate people to get back on transit. He said that the survey results show that people have not returned to the office. He detailed that staff would add service as people return to the office and demand for transit service increases.

Public comments were received from the following individuals: **[50:41 Minutes Mark on the Audio Recording]**

- David Pilpel, San Francisco Resident
- Deborah Tirschwell, Golden Gate Transit Rider

[57:30 Minutes Mark on the Audio Recording]

Director Grosboll requested Mr. Mulligan respond to the last comment. He also requested a staff report about traffic, ridership and government workers returning to the office in four to six weeks. Director Hernández encouraged staff to consider all workers including government workers. She stated that she thought transit could play a role in the recovery of the economy. She also requested staff look more closely at how many workers have returned to work. Chair Fredericks inquired about the percentage of riders government workers represent. Director Rabbitt asked how staff ensures it can add more service as demand warrants.

Mr. Mulligan responded to the public comments, and the Directors' additional comments and inquiries. He reviewed staff's findings that most government offices have not been re-opened and he expressed his understanding that government agencies could be slower to bring their workforce back to the office. He stated that staff intend to add service when people return to school. He added that most office workers in downtown San Francisco ride transit. He spoke about how much staff has considered providing mobility for lower income workers, and noted staff has prioritized providing equity in transit. He reviewed how the District ensures staff are available to staff additional transit service as demand warrants.

(5) Monthly Report on Bridge Traffic, Transit Ridership Trends, and Transit Service Performance [1:09:31 Hours Mark on the Audio Recording]

General Manager Denis Mulligan presented the staff report, which was for informational purposes only and no action was taken. He pointed out the statistics for Bridge traffic in the morning.

Director Mastin inquired about the staff report.

Mr. Mulligan responded to the Director's inquiries.

(6) Monthly Report on Activities Related to Marin Transit [1:15:00 Hours Mark on the Audio Recording]

TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE
JUNE 24, 2021/PAGE 4

General Manager Denis Mulligan presented the staff report, which was for informational purposes only and no action was taken. He stated that staff is negotiating with Marin Transit to extend the District's contract with Marin Transit to provide some of its local bus service.

(7) Public Comment [1:16:22 Hours Mark on the Audio Recording]

The following individuals spoke under Public Comment:

- David Pilpel, San Francisco Resident
- Shane Weinstein, Amalgamated Transit Union, Local 1575
- Shelly Gaynor, Golden Gate Transit Rider

Mr. Mulligan responded to the public comments. [1:17:21 Hours Mark on the Audio Recording] He added that the San Rafael Transit Center Relocation Project Draft Environmental Impact Report (Draft EIR) would be released in mid-July.

(8) Adjournment [1:23:05 Hours Mark on the Audio Recording]

All business having been concluded, Directors MASTIN/RODONI moved and seconded that the meeting be adjourned at 10:25 a.m.

Carried

Respectfully submitted,

Alice Fredericks, Chair
Transportation Committee

AF:AMK:EIE:mjl

June 24, 2021



**MINUTES OF THE BUILDING AND OPERATING COMMITTEE/
COMMITTEE OF THE WHOLE**

Executive Order N-25-20 and N-29-20, issued by the Governor of the State of California, in which portions of the Ralph M. Brown Act are suspended and allows all Board members, staff, and the public to participate by telephone.

**These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

A meeting of the Building and Operating Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) was held via audio conferencing on Thursday, June 24, 2021, at 10:30 a.m., Chair Theriault presiding.

- (1) **Call to Order:** 10:30 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong.

Committee Members Present (8): Chair Theriault; Vice-Chair Garbarino; Directors Cochran, Fredericks, Hernández, Mastin and Rabbitt; President Pahre.

Committee Members Absent (0): None.

Other Directors Present (3): Directors Grosboll, Hill and Snyder.

Committee of the Whole Members Present (11): Directors Fredericks, Garbarino, Grosboll, Hernández, Hill, Mastin, Rabbitt, and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

Committee of the Whole Members Absent (4): Directors Arnold, Melgar, Rodoni and Stefani.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bus Transit Division Mona Babauta; Deputy General Manager/Ferry Division James Swindler; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE
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Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

[Director Rabbitt arrived.]

- (3) **Approve Actions Relative to Professional Services Agreement No. 2010-B-1, Golden Gate Suspension Bridge Seismic and Wind Retrofit Phase IIIB Design Services, with HDR Engineering, Inc., to Perform Wind Tunnel Testing of the Suspension Bridge Sound Attenuation Measures [2:25 Minutes Mark on the Audio Recording]**

District Engineer Ewa Bauer-Furbush presented the staff report.

[Director Hernández arrived.]

(a) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/FREDERICKS** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to Professional Services Agreement (PSA) No. 2010-B-1, *Golden Gate Suspension Bridge Seismic and Wind Retrofit Project Phase IIIB Design Services* with HDR Engineering, Inc., Walnut Creek, CA:

- (i) Authorize execution of the Fourth Addendum to the Ninth Amendment to PSA No. 2010-B-1 in an amount not to exceed \$130,420, to perform wind tunnel testing of measures to attenuate the wind-induced sound emanated by the new bridge railing at the Golden Gate Suspension Bridge; and,
- (ii) Establish a 15% contingency for the Fourth Addendum in the amount of \$19,500,

with the understanding that sufficient funds to finance the Fourth Addendum to the Ninth Amendment to the PSA and its contingency are available in the budget for the Golden Gate Suspension Bridge Seismic and Wind Retrofit Phase IIIB CMGC Design Project (Project #1923).

Action by the Board at its meeting of June 25, 2021 – Resolution

AYES (10): Directors Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSTENTION (1): Director Hernández.

ABSENT (4): Directors Arnold, Melgar, Rodoni and Stefani.

(4) Approve Actions Relative to the Golden Gate Bridge Physical Suicide Deterrent System Project [11:39 Minutes Mark on the Audio Recording]

District Engineer Ewa Bauer-Furbush presented the staff report.

Directors Mastin and Grosboll commented and inquired about the staff report.

Ms. Bauer-Furbush responded to the Directors' inquiries.

(a) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors HERNÁNDEZ/PAHRE** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to the *Golden Gate Bridge Physical Suicide Deterrent System Project* (Project #1526):

- (i) Authorize a \$5,270,000 increase, to finance through approximately November 2022, the District staff contract administration and construction engineering costs;
- (ii) Authorize execution of the Second Amendment to Professional Services Agreement No. 2018-B-07, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Construction Scheduling and Claim Review Services*, with Secretariat International, Manhattan Beach, CA, in an amount not to exceed \$925,000, for continuation of expert construction scheduling and estimating and claim evaluation services through approximately November 2022; and,
- (iii) Authorize execution of the Second Amendment to Professional Services Agreement No. 2018-B-084, *Golden Gate Bridge Physical Suicide Deterrent Field Inspection Support Services*, with Summit Associates, Concord, CA, in an amount not to exceed \$1,715,000, for continuation of field inspection services through approximately November 2022,

conditioned upon the Finance-Auditing Committee's concurrence and the Board of Directors approval of a \$7,910,000 increase of Project #1526 budget to be funded from Surface Transportation Program (STP) funds programmed by the Metropolitan Transportation Commission (MTC), as presented in a separate staff report to the Finance-Auditing Committee at its June 24, 2021 meeting.

Action by the Board at its meeting of June 25, 2021 – Resolution

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE
JUNE 24, 2021/PAGE 4**

AYES (11): Directors Fredericks, Garbarino, Grosboll, Hernández, Hill, Mastin, Rabbitt, and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (4): Directors Arnold, Melgar, Rodoni and Stefani.

(5) Approve Actions Relative to Contract No. 2020-F-047, Ferry Fleet Scheduled Drydockings and Capital Improvements [25:00 Minutes Mark on the Audio Recording]

Deputy General Manager/Ferry Division James Swindler presented the staff report.

Chair Theriault and Director Mastin commented and inquired about the staff report.

Mr. Mulligan responded to the Director's inquiry.

(a) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors MASTIN/RABBITT** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to Contract No. 2020-F-047, *Ferry Fleet Scheduled Drydockings and Capital Improvements*:

- (i) Authorize the General Manager to approve change order #1030, dated May 12, 2021 in the estimated amount of \$505,621 for unanticipated work to repair the *M.V. Mendocino*;
- (ii) Authorize an increase to the contract contingency from \$459,701 (10% of the original contract) to \$1,231,637 (approximately 27% of the original contract) to ensure sufficient funds are available to cover other miscellaneous change orders and/or unexpected problems for the *M.V. Mendocino*; and,
- (iii) Authorize a transfer of \$1,250,000 from Project #2140 to Project #2040 in the Ferry Division Capital Budget, in order to fund the change order work for the *M.V. Mendocino*, subject to the concurrence of the Finance-Auditing Committee.

**Action by the Board at its meeting of June 25, 2021 – Resolution
Refer to Finance-Auditing Committee Meeting of June 24, 2021
NON-CONSENT CALENDAR**

AYES (11): Directors Fredericks, Garbarino, Grosboll, Hernández, Hill, Mastin, Rabbitt, and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (4): Directors Arnold, Melgar, Rodoni and Stefani.

[Director Grosboll departed.]

- (6) Authorize Execution of Professional Services Agreements Relative to Request for Proposals No. 2021-D-001, On-Call Cyber Security Professional Services [33:32 Minutes Mark on the Audio Recording]**

Deputy General Manager/Administration and Development Kellee Hopper presented the staff report.

President Pahre and Chair Theriault inquired about the staff report.

Ms. Hopper and Mr. Mulligan responded to the President's and Chair's inquiries.

(a) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors FREDERICKS/MASTIN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors authorize execution of five Professional Services Agreements relative to Request for Proposals (RFP) No. 2021-D-001, *On-Call Cyber Security Professional Services*, for a three-year term, in a total aggregate not-to-exceed amount of \$2,250,000 for all five contracts, with two one-year option terms in the aggregate not-to-exceed amount of \$750,000 for Option Year 1 and \$750,000 for Option Year 2, with the understanding that the total annual spending across all five contracts will not exceed \$750,000 in any one year. The five recommended firms are:

1. Bulletproof Solutions, Fairfax, VA
2. Global Solutions Group Inc., Oak Park, MI
3. eSentire, Waterloo, ON
4. RSI Security, San Diego, CA
5. World Wide Technology, Maryland Heights, MI

Requisite funds for these services are available in the FY 21/22 District Division Operating and/or Capital Budgets and future years will be budgeted accordingly.

Action by the Board at its meeting of June 25, 2021 – Resolution

AYES (10): Directors Fredericks, Garbarino, Hernández, Hill, Mastin, Rabbitt, and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (5): Directors Arnold, Grosboll, Melgar, Rodoni and Stefani.

(7) Authorize Execution of the Third Amendment to Contract No. 2017-D-40, HASTUS 2017 Upgrade, to GIRO, Inc. [41:22 Minutes Mark on the Audio Recording]

Deputy General Manager/Administration and Development Kellee Hopper presented the staff report.

Directors Mastin, Hernández and Hill commented and inquired about the staff report. Director Hernández asked if other contracts have a pricing increase built into them. Director Hill inquired if the District can further coordinate the schedules.

Mr. Mulligan responded to the Directors' inquiries. He stated that the District's schedules are coordinated with other agencies in the North Bay. He explained that District staff are doing more to coordinate schedules with other agencies in the region, and have been doing so since the pandemic began.

(b) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors GARBARINO/HILL** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors authorize execution of the third amendment relative to Contract No. 2017-D-40, *HASTUS 2017 Upgrade*, with GIRO, Inc. (GIRO), of Montreal, Canada, as follows:

- (i) Authorize execution of the third amendment in the amount of \$614,357, for ongoing maintenance and support of the HASTUS Transit Scheduling System for a three-year term; and,
- (ii) Authorize the General Manager or his designee to approve additional amendments to the Agreement to allow for future years' annual recurring maintenance and support, provided that funding has been allocated in the annual budget and such renewals are in the District's best interest. Subsequent years' maintenance and support may be subject to an annual cost increase not to exceed 3% of the prior year's pricing.

Action by the Board at its meeting of June 25, 2021 – Resolution

AYES (10): Directors Fredericks, Garbarino, Hernández, Hill, Mastin, Rabbitt, and Snyder; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0): None.

ABSENT (5): Directors Arnold, Grosboll, Melgar, Rodoni and Stefani.

**(8) Status Report from Board Appointee(s) on Sonoma-Marín Area Rail Transit Board
[50:15 Minutes Mark on the Audio Recording]**

Director Garbarino provided a Sonoma-Marín Area Rail Transit (SMART) status report, which was for informational purposes only and no action was taken. President Pahre and Director Rabbitt added to the report.

Director Snyder inquired about the report.

At the conclusion of the item, Director Hill inquired about the schedule for implementing the sound mitigation measures into the Golden Gate Bridge Wind Retrofit Project. **[56:10 Minutes Mark on the Audio Recording]**

Ms. Bauer-Furbush responded to the Director's inquiry.

(9) Status Report on Engineering Projects [58:04 Minutes Mark on the Audio Recording]

District Engineer Ewa Bauer-Furbush presented a status report, which was for informational purposes only and no action was taken.

A public comment was received from the following individual: **[58:49 Minutes Mark on the Audio Recording]**

- David Pilpel, San Francisco Resident

(10) Public Comment

There was no Public Comment.

(11) Adjournment [1:00:55 Hours Mark on the Audio Recording]

All business having been concluded, Directors RABBITT/MASTIN moved and seconded that the meeting be adjourned at 11:32 a.m.

Carried

Respectfully submitted,

Michael Theriault, Chair
Building and Operating Committee

MT:AMK:EIE:mjl

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June 24, 2021



MINUTES OF THE FINANCE-AUDITING COMMITTEE

Executive Order N-25-20 and N-29-20, issued by the Governor of the State of California, in which portions of the Ralph M. Brown Act are suspended and allows all Board members, staff and the public to participate by telephone.

These minutes are supplemented by the audio recording that is posted online at:
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Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

A meeting of the Finance-Auditing Committee (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) was held via audio conference, on Thursday, June 24, 2021, at 11:34 a.m., Chair Rabbitt presiding.

- (1) **Call to Order:** 11:34 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong.

Committee Members Present (6): Chair Rabbitt; Vice Chair Fredericks; Directors Cochran, Mastin and Theriault; President Pahre.

Committee Members Absent (2): Directors Grosboll and Stefani.

Other Directors Present (3): Directors Hernández, Hill and Snyder.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bus Transit Division Mona Babauta; Deputy General Manager/Ferry Division James Swindler; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(3) **Ratification of Previous Actions by the Auditor-Controller** [1: 52 Minutes Mark on the Audio Recording]

PFM Senior Managing Consultant Lesley Murphy presented the Investment Report. She stated the portfolio remains well diversified and invested to meet legal requirements and the District's investment policy.

Chair Rabbitt and Directors Theriault and Hill commented and inquired about the Investment Report. Director Hill inquired about the District's Investment Policy.

Ms. Murphy and Mr. Wire responded to the Directors' inquiries. Mr. Wire stated that the Board could take action to change its Investment Policy. He noted that President Pahre and Chair Rabbitt could request that staff research the matter, and come back to the Committee with potential policy options.

(a) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/THERIAULT** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors approve the following actions:

- (i) There are no commitments or expenditures to ratify for the period of May 1, 2021 through May 31, 2021;
- (ii) Ratify investments made during the period May 10, 2021 through June 14, 2021;
- (iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing June 15, 2021 and July 12, 2021 as well as the investment of all other funds not required to cover expenditures that may become available; and,
- (iv) Accept the Investment Report for May 2021.

Action by the Board at its meeting of June 25, 2021 – Resolution
CONSENT CALENDAR

AYES (6): Chair Rabbitt; Vice Chair Fredericks; Directors Cochran, Mastin and Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Director Grosboll and Stefani.

(4) **Authorize Budget Adjustment(s) and/or Transfer(s)**

- (a) **Authorize Budget Transfers and Adjustments to the FY 20/21 Operating Budget** [06:25 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report.

Director Theriault inquired about the staff report.

Mr. Wire responded to the Director's inquiry.

(i) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors FREDERICKS/THERIAULT** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors authorize operating budget transfers of \$450,000, or 0.2%, of total FY 20/21 Operating Budget Expenses as summarized below:

- (i) The Bridge Division will transfer \$150,000 between budget categories in the Bridge Division;
- (ii) The Bus Division will transfer \$300,000 between budget categories in the Bus Division; and,
- (iii) There is no cross division transfer between divisions. Each Division is anticipated to maintain their operation within its own Division budget.

Action by the Board at its meeting of June 25, 2021 – Resolution
NON-CONSENT CALENDAR

AYES (6): Chair Rabbitt; Vice Chair Fredericks; Directors Cochran, Mastin and Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Directors Grosboll and Stefani.

- (b) Budget Increase in the FY 20/21 Bridge Division Capital Budget for the Golden Gate Bridge Physical Suicide Deterrent System Project (Project #1526)**
[19:42 Minutes Mark on the Audio Recording]

District Engineer Ewa-Bauer Furbush presented the staff report.

President Pahre expressed appreciation to the Metropolitan Transportation Commission for their support of the District's Suicide Deterrent System.

(i) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/THERIAULT** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors authorize an increase in the amount of \$7,910,000 in the *Golden Gate Bridge Physical Suicide Deterrent System Project (Project #1526)* budget, to be financed with Surface Transportation Program (STP) funds programmed by the Metropolitan Transportation Commission (MTC), for additional administration and construction engineering costs relative to construction Contract No. 2016-B-01, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Project*.

Action by the Board at its meeting of June 25, 2021 – Resolution
NON-CONSENT CALENDAR

AYES (6): Chair Rabbitt; Vice Chair Fredericks; Directors Cochran, Mastin and Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Directors Grosboll and Stefani.

- (c) **Budget Transfer in the Ferry Division Capital Budget from FY21 Ferry Vessel Rehab Project (Project #2140) to Capital Improvements for Ferry Fleet Project (Project #2040) Relative to Repairs for the M.V. Mendocino** [22:39 Minutes Mark on the Audio Recording]

Deputy General Manager/Ferry Division James Swindler presented the staff report.

(i) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors THERIAULT/MASTIN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends, in concurrence with the Building and Operating Committee at its meeting on June 24, 2021, that the Board of Directors authorize a budget transfer in the amount of \$1,250,000, in the Ferry Division Capital Budget from FY 20/21 *Ferry Vessel Rehab Project (Project #2140)* to *Capital Improvements for Ferry Fleet Project (Project #2040)* Relative to Repairs for the *M.V. Mendocino*.

Action by the Board at its meeting of June 25, 2021 – Resolution
Refer to Building and Operating Committee Meeting of June 24, 2021
NON-CONSENT CALENDAR

AYES (6): Chair Rabbitt; Vice Chair Fredericks; Directors Cochran, Mastin and Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Directors Grosboll and Stefani.

(5) **Authorize Actions Related to Grant Programs**

- (a) **Approve Actions Relative to the State of Good Repair (SGR) Program** [25:41 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report.

A public comment was received from the following individual: [27:36 Minutes Mark on the Audio Recording]

- David Pilpel, San Francisco Resident

(i) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors FREDERICKS/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors approve actions necessary to secure FY 21/22 State of Good Repair (SGR) program funds to support transit projects that maintain the public transit system in a state of good repair for the Golden Gate Bridge, Highway and Transportation District (District):

- (i) Authorize the General Manager or his designee to execute for and on behalf of the District any documents necessary relative to the FY 21/22 SGR program; and,
- (ii) Approve submission of the list of FY 21/22 proposed project(s) and future lists of proposed projects to the Metropolitan Transportation Commission (MTC). The FY 21/22 list includes the purchase of a new passenger ferry vessel, Project #1940.

Action by the Board at its meeting of June 25, 2021 – Resolution
NON-CONSENT CALENDAR

AYES (6): Chair Rabbitt; Vice Chair Fredericks; Directors Cochran, Mastin and Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Directors Grosboll and Stefani.

- (6) **Approve Ratification of General Manager Emergency Action for Contract No. 2021-F-027 Sausalito Ferry Terminal Emergency Float Repair Work, and Authorize Budget Increase in the Ferry Division Capital Budget Relative to Project #1542, Service Life Extension Program (SLEP): Larkspur, San Francisco, Sausalito** [30:27 Minutes Mark on the Audio Recording]

Deputy General Manager/Ferry Division James Swindler presented the staff report.

- (a) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors FREDERICKS/THERIAULT** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors approve the following actions:

- (i) Ratify the General Manager's emergency action to increase the contract amount for Contract No. 2021-F-027, *Sausalito Ferry Terminal Emergency Float Repair Work*, with Bay Ship & Yacht Co., in Alameda, CA, for a total contract amount not to exceed \$2,300,000, for Sausalito Ferry Terminal emergency float repair work; and,
- (ii) Authorize a budget increase in the amount of \$1,050,000 in the FY 20/21 Ferry Division Capital Budget relative to Project #1542, *Service Life Extension Program (SLEP): Larkspur, San Francisco, Sausalito*.

Action by the Board at its meeting of June 25, 2021 – Resolution
NON-CONSENT CALENDAR

AYES (6): Chair Rabbitt; Vice Chair Fredericks; Directors Cochran, Mastin and Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Directors Grosboll and Stefani.

(7) Approve Renewal of the Liability and Property Insurance Programs [35:05 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report. He noted that staff is recommending that number 1 of the staff recommendation be amended to give the General Manager the authority to pay a premium of up to \$3.7 million from the original \$3.5 million stated in the staff report.

President Pahre inquired if it would be prudent for the District to establish its own self-insurance fund for any other insurance areas besides the Bridge Self-Insurance Fund.

Mr. Wire responded to the President's inquiry.

(a) Action by the Committee

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/MASTIN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

FINANCE-AUDITING COMMITTEE
JUNE 24, 2021/PAGE 7

The Finance-Auditing Committee recommends that the Board of Directors approve the Liability Insurance Program, effective July 1, 2021, as follows:

- (i) Delegate to the General Manager the authority to purchase the Excess General and Automobile Liability Insurance Program, including Public Officials and Employment Practices Liability with Terrorism Risk Insurance Act (TRIA) coverage, with various insurance companies with which the insurance broker is still negotiating. Potential insurers, many of which currently provide coverage to the Golden Gate Bridge Highway and Transportation District (District), include Allied Public Risk, Berkley PE (Gemini), Inigo, MAP, Hyland, AWAC, Hiscox, Canopus, Convex, Hamilton Re, Aspen, Sompco, Apollo, Liberty and others for a one-year term. The expiring program has a \$100 million limit. Given the current difficult market, the District may elect to reduce limits for premium savings. For the renewal, this program will be excess of a self-insured retention of \$5 million for Auto Liability and \$3 million for General Liability, including legal defense costs within the self-insured retention. The renewal limits will be between \$75 and \$100 million. The insurance broker will be working through the month of June to negotiate the best possible insurance program for the District. This extra time will enable the broker to obtain offers of insurance in a difficult market. The delegation authorizes the General Manager to purchase insurance consistent with the terms described above up to a not to exceed premium amount of \$3.7 million.
- (ii) Renew the Excess Workers' Compensation and Employers' Liability Insurance Program with Safety National, for a one-year term, in excess of a self-insured retention of \$1 million for each accident, with a \$25 million limit, for an annual premium of \$419,895;
- (iii) Renew the Public Officials'/Employment Practices Liability Insurance Program with Ironshore, for a one-year term, with a liability limit of \$2 million for each occurrence/annual aggregate. The program has a self-insured retention of \$250,000 for each Directors and Officers claim, and \$250,000 for Employment Practices Liability claims – the only exception being a \$500,000 self-insured retention for claims concerning Class Actions or Layoffs. The annual premium for this policy is \$186,540;
- (iv) Renew the Fiduciary Liability Insurance Program for the Other Public Employee Benefits (OPEB) Trust Board with Chubb Insurance Company for a one-year term, with a \$5 million limit for each occurrence, and a \$25,000 deductible, for an annual premium of \$15,168;
- (v) Renew the Crime Insurance program with F&D/Zurich Insurance Company, for the third-year of a three-year term with a \$25,000 deductible and \$1 million limit for an annual premium of \$4,724;
- (vi) Renew the three-year Environmental Liability program with Chubb with a \$5 million limit and a \$1 million sub-limit for Bioterrorism that covers expenses for the clean-up of decontamination. This policy includes a \$250,000 self-insured retention. The premium is \$66,789; and,

- (vii) Renew the Cyber Liability Program with At Bay for a one-year-term. The program has a \$7 million limit, except for \$2 million for Ransomware attacks, and \$1 million for Social Engineering Fraud. The coverage has a \$50,000 self-insured retention with a premium of \$58,822.

The Finance-Auditing Committee also recommends that the Board of Directors approve the Property Insurance Program, effective July 1, 2021, as follows:

- (i) Renew the property insurance program with AIG for buildings and facilities for a premium of \$574,252, and also the excess earthquake and flood insurance program for a premium of \$139,460;
- (ii) Renew the Marin Transit Bus Property Damage Program with actual cash value basis and a deductible of \$50,000 with Markel for a premium of \$29,493; and,
- (iii) Continue to allocate monies to the Restricted Contingency Reserve for FY 21/22, in the amount of \$1.3 million, as self-insurance for costs associated with Bridge Physical Damage and Loss of Revenue.

These recommendations are made with the understanding that the requisite funds will be available in the approved FY 21/22 Operating Budget for the Bridge, Bus, Ferry and District divisions.

Action by the Board at its meeting of June 25, 2021 – Resolution
NON-CONSENT CALENDAR

AYES (6): Chair Rabbitt; Vice Chair Fredericks; Directors Cochran, Mastin and Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Directors Grosboll and Stefani.

(8) Annual Review of District's 457(b) Deferred Compensation and 401(a) Defined Contribution Programs [50:27 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report for informational purposes only and no action was taken.

(9) Status Report on the FY 20/21 Budget [52:37 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken. The FY 20/21 Adopted Budget is available on the District's website at: <https://www.goldengate.org/documents>.

Director Theriault commented about the staff report.

A public comment was received from the following individual: **[54:18 Minutes Mark on the Audio Recording]**

- David Pilpel, San Francisco Resident

(10) **Approve Proposed FY 21/22 Operating and Capital Budget** [56:21 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report. He reviewed the highlights of what was included in the proposed FY 21/22 Budget as outlined on page 76. He summarized some of the key assumptions of the proposed budget as outlined on page 77, and noted that if these assumptions were not fulfilled, the District would have a funding shortfall. He summarized the recommendation as outlined on page 75.

Directors Theriault, Hernández and Mastin, and Chair Rabbitt inquired about the staff report. Director Theriault noted that it is important to consider the Budget a living document. Director Hernández inquired why there were no wage increases budgeted, and where the money would be found if future wage increases are approved. She expressed a preference for wage increases being included in the budget. Director Mastin asked if staff had considered that a fare increase could deter riders from returning to transit, and he asked about the financial implications of postponing the fare increase. Chair Rabbitt inquired about how many riders pay the full fare. He expressed his view that the Clipper Start program would continue. He spoke about MTC's principles and values for the American Rescue Plan Act (ARPA) funding.

Mr. Mulligan responded to the Directors' inquiries. He stated that District staff historically have not included items that are not yet approved in the proposed budget because the budget reflects the Board's policy decisions. He also stated that actual expenses often vary from what is projected, and when increases are approved, District staff usually identify available money within the budget to fund increases. He explained that staff does not always spend all budgeted funds and as a result, the unspent money can be used elsewhere. He proposed that the Board approve the budget with the understanding that District representatives are in negotiations with the Union Coalition about wage increases, and wage increases could be approved and added in the future. He clarified that historically the District's transit ridership has been inelastic. He noted that the District did implement the Clipper Start program, a means-based fare program that was recently extended. Mr. Wire confirmed that it was challenging for staff to develop transit ridership projections. He said that in the past, the Board had made a policy decision to attempt to spread out fare increases, and keep fares on par with expense increases. Mr. Mulligan added that a delay in a fare increase could affect the District's ability to pay for other expenses like employee costs. He stated that most riders pay the full fare, and only one third of the District's riders are low income. He outlined the profile of the District's typical rider.

A public comment was received from the following individual: [1:19:50 Hours Mark on the Audio Recording]

- David Pilpel, San Francisco County Resident

(a) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/FREDERICKS** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Finance-Auditing Committee recommends that the Board of Directors approve the FY 2021/2022 (FY 21/22) Proposed Operating and Capital Budget, as follows:

- (i) Authorize the following items as contained in the budget:
 - 1. District Goals, Projects, and Accomplishments;
 - 2. Changes to the Reserve Structure;
 - 3. Changes to the Table of Organization;
- (ii) No budgeted salary increase are included for any employees, since none have been negotiated;
- (iii) Authorize a Capital Contribution amount of \$21 million; and,
- (iv) Authorize the following items not currently included in the Proposed Budget but will be included in the Adopted Budget:
 - 1. Any Board approved actions through June 30, 2021 that have a fiscal impact to the FY 21/22 Capital and/or Operating Budget;
 - 2. Carryover any incomplete projects in the FY 20/21 Capital Budget to FY 21/22 as authorized by the General Manager;
 - 3. Move capital projects from the FY 22/23 list to the FY 21/22 budget, authorized by the General Manager, as staff resources become available in FY 21/22; and,
 - 4. Any final FY 20/21 budget transfers needed to comply with the Board's budget policy will be implemented in the FY 21/22 Adopted Budget Book.

Action by the Board at its meeting of June 25, 2021 – Resolution
NON-CONSENT CALENDAR

AYES (6): Chair Rabbitt; Vice Chair Fredericks; Directors Cochran, Mastin and Theriault; President Pahre.

NOES (0): None.

ABSENT (2): Directors Grosboll and Stefani.

- (11) **Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for Eleven Months Ending May 2021)** [1:24:21 Hours Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken.

- (12) **Monthly Review of Financial Statements (for Eleven Months Ending May 2021)** [1:25:17 Hours Mark on the Audio Recording]

- (a) Statement of Revenue and Expenses
- (b) Statement of Capital Programs and Expenditures

FINANCE-AUDITING COMMITTEE
JUNE 24, 2021/PAGE 11

Auditor-Controller Joseph Wire presented the staff reports, which were for informational purposes only and no action was taken.

(13) Public Comment

There was no “Public Comment.”

(14) Adjournment [1:26:52 Hours Mark on the Audio Recording]

All business having been concluded Directors COCHRAN/FREDERICKS moved and seconded that the meeting be adjourned at 1:00 p.m.

Carried

Respectfully submitted,

David A. Rabbitt, Chair
Finance-Auditing Committee

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June 25, 2021



MINUTES OF THE RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE

Executive Order N-25-20 and N-29-20, issued by the Governor of the State of California, in which portions of the Ralph M. Brown Act are suspended and allows all Board members, staff and the public to participate by telephone.

These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents/>

Honorable Board of Directors
Golden Gate Bridge, Highway
and Transportation District

Honorable Members:

A meeting of the Rules, Policy and Industrial Relations Committee (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) was held in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, June 25, 2021, at 9:00 a.m., Chair Arnold presiding.

- (1) **Call to Order:** 9:00 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong

Committee Members Present (5): Chair Arnold; Directors Cochran, Grosboll, and Hill; President Pahre.

Committee Members Absent (4): Vice Chair Theriault; Directors Garbarino, Hernández and Stefani.

Other Directors Present (3): Directors Fredericks, Mastin and Snyder.

[Note: On this date, there were four vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bus Transit Division Mona Babauta; Deputy General Manager/Ferry Division James Swindler; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

RULES, POLICY AND INDUSTRIAL RELATIONS COMMITTEE
JUNE 25, 2021/PAGE 2

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

- (3) **Receive Statement of Actuarial Opinion Regarding the Cost Impact of Retiree Health Benefit Plan Changes in Accordance with California Code 7507 Relative to the Transition of District Health Plans to the CalPERS Health System for Union Coalition Employees and Retirees** [2:43 Minutes Mark on the Audio Recording]

Auditor-Controller Joseph Wire presented the staff report.

(a) **Action by Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors HILL/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

RECOMMENDATION

The Rules, Policy and Industrial Relations Committee recommends that the Board of Directors receive the statement of actuarial opinion regarding the cost impact of retiree health benefit plan changes upon future costs, including normal cost and any additional accrued liability, in accordance with California Code 7507 relative to the transition of District retiree health plans to the CalPERS health system for Union Coalition employees and retirees.

Action by the Board at its meeting of June 25, 2021 – Resolution

AYES (5): Chair Arnold; Directors Cochran, Grosboll, and Hill; President Pahre.

NOES (0): None.

ABSENT (4): Vice Chair Theriault; Directors Garbarino, Hernández and Stefani.

(4) **Public Comment**

There were no public comments.

(5) **Adjournment** [7:41 Minutes Mark on the Audio Recording]

All business having been concluded, **Directors COCHRAN/HILL** moved and seconded that the meeting be adjourned at 9:09 a.m.

Carried

Respectfully submitted,

Judy Arnold, Chair
Rules, Policy and Industrial Relations Committee

JA:AMK:EIE:mjl



2021-06

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

MEMORANDUM OF MINUTES

BOARD OF DIRECTORS MEETING

JUNE 25, 2021

Executive Order N-25-20 and N-29-20, issued by the Governor of the State of California, in which portions of the Ralph M. Brown Act are suspended and allows all Board members, staff and the public to participate by telephone.

These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session via audio conference, on Friday June 25, 2021, at 10:00 a.m., President Pahre presiding.

ADMINISTER OATH OF OFFICE

At the beginning of the June 25, 2021, meeting of the Board, Secretary of the District Amorette Ko-Wong administered the Oath of Office to Annemarie Conroy who was appointed to the District's Board by the Mayor of the City and County of San Francisco.

Director Conroy stated that she is honored to serve, and is looking forward to serving on the Board for such an iconic public agency that has a Bridge, bus, and ferry service. On behalf of the Board, President Pahre welcomed Director Conroy to the Board.

- (1) **CALL TO ORDER**: President Barbara L. Pahre.
- (2) **ROLL CALL**: Secretary of the District Amorette M. Ko-Wong.

Directors Present (12): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt, Rodoni and Snyder; Second Vice President Cochran; President Pahre.

Directors Absent (4): First Vice President Theriault; Directors Hernández, Melgar and Stefani.

[Note: On this date, there were three vacancies on the Board of Directors.]

**BOARD OF DIRECTORS MEETING
JUNE 25, 2021/PAGE 2**

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bus Division Mona Babauta; Deputy General Manager/Ferry Division James Swindler; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

(3) PLEDGE OF ALLEGIANCE: Director Judy Arnold. [07:09 Minutes Mark on the Audio Recording]

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

(4) PUBLIC COMMENT: [07:44 Minutes Mark on the Audio Recording]

Secretary of the District Amorette Ko-Wong stated that the Board would take public comment for all items on the agenda at this time.

The following individuals spoke under public comment:

- Manuel Gamboa, Sacramento County Resident
- Dave Rhody, The Climate Reality Project
- Warren Wells, Marin County Bicycle Coalition
- David Pilpel, San Francisco County Resident
- Ariel Wickham, Bicyclist
- Shane Weinstein, Amalgamated Transit Union (ATU), Local 1575
- Karen Weiner, County of Marin Resident and Bicyclist

Mr. Mulligan responded to the public comments. [27:26 Minutes Mark on the Audio Recording]

Director Grosboll inquired about the federal requirements for funding bus purchases.

Mr. Mulligan responded to the Director's inquiry. He explained the funding requirements and the District's eligibility.

(5) CONSENT CALENDAR: [31:25 Minutes Mark on the Audio Recording]

Secretary of the District Amorette Ko-Wong presented the Consent Calendar.

Directors HILL/FREDERICKS moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

AYES (11): Directors Arnold, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt, Rodoni and Snyder; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSTENTION (1): Director Conroy.

**BOARD OF DIRECTORS MEETING
JUNE 25, 2021/PAGE 3**

ABSENT (4): Directors Hernández, Melgar and Stefani; First Vice President Theriault.

(A) Approve the Minutes of the following Meetings

- (1) Transportation Committee of May 20, 2021;
- (2) Finance-Auditing Committee of May 20, 2021; and,
- (3) Board of Directors of May 21, 2021.

Carried

(B) Ratification of Previous Actions by the Auditor-Controller

Resolution No. 2021-040 (as detailed in the June 24, 2021 Finance-Auditing Committee meeting)

- (1) Ratifies Commitments and/or Expenditures
- (2) Ratifies Previous Investments
- (3) Authorizes Reinvestments
- (4) Accepts Investment Report for May 2021

Adopted

(6) REPORTS OF OFFICERS:

(A) General Manager [33:31 Minutes Mark on the Audio Recording]

- (1) **Ratify the Emergency Action of the General Manager to Authorize a Four Month Extension of the Contract for Temporary Onsite Medical Drug and Pre-Employment Testing Services with Pivot Onsite** [33:46 Minutes Mark on the Audio Recording]

Directors SNYDER/ARNOLD

Resolution No. 2021-041 ratifies the emergency action of the General Manager to authorize a four (4) month extension of the contract for Temporary Onsite Medical Drug and Pre-Employment Testing Services with Pivot Onsite, in the amount of \$173,000.

Adopted

AYES (12): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt, Rodoni and Snyder; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSENT (4): Directors Hernández, Melgar and Stefani; First Vice President Theriault.

- (2) **Ratify the Emergency Action of the General Manager to Approve Continued Onsite COVID Testing by Curative** [37:25 Minutes Mark on the Audio Recording]

Director Hill inquired about the General Manager report.

Mr. Mulligan responded to the Director's inquiries.

**BOARD OF DIRECTORS MEETING
JUNE 25, 2021/PAGE 4**

Directors HILL/RODONI

Resolution No. 2021-042 ratifies the emergency action of the General Manager to authorize a twelve (12) month extension of the emergency procurement of COVID Employee Testing with Curative in the amount of \$125,000.00 for twelve months.

Adopted

AYES (12): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt, Rodoni and Snyder; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSENT (4): Directors Hernández, Melgar and Stefani; First Vice President Theriault.

Mr. Mulligan presented additional parts of the General Manager's Report. He stated that staff anticipates there will be many expressive activities at the District after pandemic restrictions are lifted. He recognized the following employees for their service: Udelle Knudsen, David T. Smith, Robert Smith, Raymond Garibaldi, Jr., Jennifer Mennucci and Melanie Sanborn.

At the request of President Pahre, he reviewed a presentation he made to the Metropolitan Transportation Commission Programming and Allocations Committee on June 9, 2021, which starts on pages 57 of his General Manager Report.

President Pahre and Directors Rabbitt and Hill commented and inquired about the General Manager's Report. Director Rabbitt noted the District is very unique with its dependence on toll and fare revenue.

(B) Attorney [1:02:30 Hours Mark on the Audio Recording]

Attorney Kimon Manolius presented the Attorney's Report, which was for informational purposes only and no action was required.

He stated there would not be a closed session at the conclusion of today's meeting.

(C) District Engineer [1:03:02 Hours Mark on the Audio Recording]

District Engineer Ewa Bauer-Furbush presented the District Engineer's Report, which was for informational purposes only and no action was taken. She provided a brief update regarding key Engineering projects.

(7) OTHER REPORTS:

There were no "Other Reports" to discuss.

[Director Rodoni departed.]

(8) REPORT OF COMMITTEES: [1:06:32 Hours Mark on the Audio Recording]

President Pahre commented on the Committee meetings.

**BOARD OF DIRECTORS MEETING
JUNE 25, 2021/PAGE 5**

- (A) **Meeting of the Building and Operating Committee/Committee of the Whole**
[1:07:48 Hours Mark on the Audio Recording]
June 24, 2021
Vice Chair Garbarino

- (1) **Approve Actions Relative to Professional Services Agreement No. 2010-B-1, Golden Gate Suspension Bridge Seismic and Wind Retrofit Phase IIIB Design Services, with HDR Engineering, Inc., to Perform Wind Tunnel Testing of the Suspension Bridge Sound Attenuation Measures** **[1:07:56 Hours Mark on the Audio Recording]**

Directors GARBARINO/COCHRAN

Resolution No. 2021-043 approves the following actions relative to Professional Services Agreement (PSA) No. 2010-B-1, *Golden Gate Suspension Bridge Seismic and Wind Retrofit Project Phase IIIB Design Services* with HDR Engineering, Inc., Walnut Creek, CA:

- (a) Authorizes execution of the Fourth Addendum to the Ninth Amendment to PSA No. 2010-B-1 in an amount not to exceed \$130,420, to perform wind tunnel testing of measures to attenuate the wind-induced sound emanated by the new bridge railing at the Golden Gate Suspension Bridge; and,
- (b) Establishes a 15% contingency for the Fourth Addendum in the amount of \$19,500,

with the understanding that sufficient funds to finance the Fourth Addendum to the Ninth Amendment to the PSA and its contingency are available in the budget for the Golden Gate Suspension Bridge Seismic and Wind Retrofit Phase IIIB CMGC Design Project (Project #1923).

Adopted

AYES (11): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSENT (5): Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

- (2) **Approve Actions Relative to the Golden Gate Bridge Physical Suicide Deterrent System Project** **[1:10:15 Hours Mark on the Audio Recording]**

Directors GARBARINO/ARNOLD

Resolution No. 2021-044 approves the following actions relative to the *Golden Gate Bridge Physical Suicide Deterrent System Project* (Project #1526):

- (a) Authorizes a \$5,270,000 increase, to finance through approximately November 2022, the District staff contract administration and construction engineering costs;

**BOARD OF DIRECTORS MEETING
JUNE 25, 2021/PAGE 6**

- (b) Authorizes execution of the Second Amendment to Professional Services Agreement No. 2018-B-07, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Construction Scheduling and Claim Review Services*, with Secretariat International, Manhattan Beach, CA, in an amount not to exceed \$925,000, for continuation of expert construction scheduling and estimating and claim evaluation services through approximately November 2022; and,
- (c) Authorizes execution of the Second Amendment to Professional Services Agreement No. 2018-B-084, *Golden Gate Bridge Physical Suicide Deterrent Field Inspection Support Services*, with Summit Associates, Concord, CA, in an amount not to exceed \$1,715,000, for continuation of field inspection services through approximately November 2022,

conditioned upon the Finance-Auditing Committee's concurrence and the Board of Directors approval of a \$7,910,000 increase of Project #1526 budget to be funded from Surface Transportation Program (STP) funds programmed by the Metropolitan Transportation Commission (MTC), as presented in a separate staff report to the Finance-Auditing Committee at its June 24, 2021 meeting.

Adopted

AYES (11): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSENT (5): Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

- (3) **Approve Actions Relative to Contract No. 2020-F-047, *Ferry Fleet Scheduled Drydockings and Capital Improvements* [1:13:22 Hours Mark on the Audio Recording]**

Directors GARBARINO/RABBITT

Resolution No. 2021-045 approves the following actions relative to Contract No. 2020-F-047, *Ferry Fleet Scheduled Drydockings and Capital Improvements*:

- (a) Authorizes the General Manager to approve change order #1030, dated May 12, 2021 in the estimated amount of \$505,621 for unanticipated work to repair the *M.V. Mendocino*;
- (b) Authorizes an increase to the contract contingency from \$459,701 (10% of the original contract) to \$1,231,637 (approximately 27% of the original contract) to ensure sufficient funds are available to cover other miscellaneous change orders and/or unexpected problems for the *M.V. Mendocino*; and,
- (c) Authorizes a transfer of \$1,250,000 from Project #2140 to Project #2040 in the Ferry Division Capital Budget, in order to fund the change order work for the *M.V. Mendocino*, as concurred with the Finance-Auditing Committee.

Adopted

- AYES (11):** Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt, and Snyder; Second Vice President Cochran; President Pahre.
- NOES (0):** None.
- ABSENT (5):** Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

(4) Authorize Execution of Professional Services Agreements Relative to Request for Proposals No. 2021-D-001, *On-Call Cyber Security Professional Services* [1:16:05 Hours Mark on the Audio Recording]

Director Grosboll inquired about the staff report and recommendation.

Mr. Mulligan responded to the Director's inquiries.

Directors GARBARINO/COCHRAN

Resolution No. 2021-046 authorizes execution of five Professional Services Agreements relative to Request for Proposals (RFP) No. 2021-D-001, *On-Call Cyber Security Professional Services*, for a three-year term, in a total aggregate not-to-exceed amount of \$2,250,000 for all five contracts, with two one-year option terms in the aggregate not-to-exceed amount of \$750,000 for Option Year 1 and \$750,000 for Option Year 2, with the understanding that the total annual spending across all five contracts will not exceed \$750,000 in any one year. The five recommended firms are:

- (a) Bulletproof Solutions, Fairfax, VA
- (b) Global Solutions Group Inc., Oak Park, MI
- (c) eSentire, Waterloo, ON
- (d) RSI Security, San Diego, CA
- (e) World Wide Technology, Maryland Heights, MI

Requisite funds for these services are available in the FY 21/22 District Division Operating and/or Capital Budgets and future years will be budgeted accordingly.

Adopted

- AYES (11):** Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; President Pahre.
- NOES (0):** None.
- ABSENT (5):** Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

(5) Authorize Execution of the Third Amendment to Contract No. 2017-D-40, *HASTUS 2017 Upgrade, to GIRO, Inc.* [1:19:24 Hours Mark on the Audio Recording]

**BOARD OF DIRECTORS MEETING
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Directors GARBARINO/FREDERICKS

Resolution No. 2021-047 authorizes execution of the third amendment relative to Contract No. 2017-D-40, *HASTUS 2017 Upgrade*, with GIRO, Inc. (GIRO), of Montreal, Canada, as follows:

- (a) Authorizes execution of the third amendment in the amount of \$614,357, for ongoing maintenance and support of the HASTUS Transit Scheduling System for a three-year term; and,
- (b) Authorizes the General Manager or his designee to approve additional amendments to the Agreement to allow for future years' annual recurring maintenance and support, provided that funding has been allocated in the annual budget and such renewals are in the District's best interest. Subsequent years' maintenance and support may be subject to an annual cost increase not to exceed 3% of the prior year's pricing.

Adopted

AYES (11): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSENT (5): Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

**(B) Meeting of the Finance-Auditing Committee [1:21:45 Hours Mark on the Audio Recording]
June 24, 2021
Chair David Rabbitt**

- (1) **Authorize Budget Transfers and Adjustments to the FY 20/21 Operating Budget [1:22:01 Hours Mark on the Audio Recording]**

Directors RABBITT/SNYDER

Resolution No. 2021-048 authorizes operating budget transfers of \$450,000, or 0.2%, of total FY 20/21 Operating Budget Expenses as summarized below:

- (a) The Bridge Division will transfer \$150,000 between budget categories in the Bridge Division.
- (b) The Bus Division will transfer \$300,000 between budget categories in the Bus Division.
- (c) There is no cross division transfer between divisions. Each Division is anticipated to maintain their operation within its own Division budget.

Adopted

**BOARD OF DIRECTORS MEETING
JUNE 25, 2021/PAGE 9**

- AYES (11):** Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; President Pahre.
- NOES (0):** None.
- ABSENT (5):** Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

- (2) **Budget Increase in the FY 20/21 Bridge Division Capital Budget for the Golden Gate Bridge Physical Suicide Deterrent System Project (Project #1526)** [1:23:51 Hours Mark on the Audio Recording]

Directors RABBITT/FREDERICKS

Resolution No. 2021-049 authorizes an increase in the amount of \$7,910,000 in the *Golden Gate Bridge Physical Suicide Deterrent System Project (Project #1526)* budget, to be financed with Surface Transportation Program (STP) funds programmed by the Metropolitan Transportation Commission (MTC), for additional administration and construction engineering costs relative to construction Contract No. 2016-B-01, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Projects*.

Adopted

- AYES (11):** Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; President Pahre.
- NOES (0):** None.
- ABSENT (5):** Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

- (3) **Approve Actions Relative to the State of Good Repair (SGR) Program** [1:25:46 Hours Mark on the Audio Recording]

Directors RABBITT/COCHRAN

Resolution No. 2021-050 approves actions necessary to secure FY 21/22 State of Good Repair (SGR) program funds to support transit projects that maintain the public transit system in a state of good repair for the Golden Gate Bridge, Highway and Transportation District (District):

- (a) Authorizes the General Manager or his designee to execute for and on behalf of the District any documents necessary relative to the FY 21/22 SGR program; and,
- (b) Approves submission of the list of FY 21/22 proposed project(s) and future lists of proposed projects to the Metropolitan Transportation Commission (MTC). The FY 21/22 list includes the purchase of a new passenger ferry vessel, Project #1940.

Adopted

**BOARD OF DIRECTORS MEETING
JUNE 25, 2021/PAGE 10**

AYES (11): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSENT (5): Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

- (4) **Approve Ratification of General Manager Emergency Action for Contract No. 2021-F-027 Sausalito Ferry Terminal Emergency Float Repair Work, and Authorize Budget Increase in the Ferry Division Capital Budget Relative to Project #1542, Service Life Extension Program (SLEP): Larkspur, San Francisco, Sausalito** [1:27:32 Hours Mark on the Audio Recording]

Directors RABBITT/SNYDER

Resolution No. 2021-051 approves the following actions:

- (a) Ratifies the General Manager's emergency action to increase the contract amount for Contract No. 2021-F-027, *Sausalito Ferry Terminal Emergency Float Repair Work*, with Bay Ship & Yacht Co., in Alameda, CA, for a total contract amount not to exceed \$2,300,000, for Sausalito Ferry Terminal emergency float repair work; and,
- (b) Authorizes a budget increase in the amount of \$1,050,000 in the FY 20/21 Ferry Division Capital Budget relative to Project #1542, *Service Life Extension Program (SLEP): Larkspur, San Francisco, Sausalito*.

Adopted

AYES (11): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSENT (5): Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

- (5) **Approve Renewal of the Liability and Property Insurance Programs** [1:29:35 Hours Mark on the Audio Recording]

Directors RABBITT/ARNOLD

Resolution No. 2021-052 approves, as follows:

- (a) Approves the Liability and Property Insurance Programs, effective July 1, 2021:
- (i) Delegates to the General Manager the authority to purchase the Excess General and Automobile Liability Insurance Program, including Public Officials and Employment Practices Liability with Terrorism Risk Insurance Act (TRIA) coverage, with various insurance companies with which the insurance broker is still negotiating. Potential insurers, many of which currently provide coverage to the Golden Gate Bridge

Highway and Transportation District (District), include Allied Public Risk, Berkley PE (Gemini), Inigo, MAP, Hyland, AWAC, Hiscox, Canopus, Convex, Hamilton Re, Aspen, Sompco, Apollo, Liberty and others for a one-year term. The expiring program has a \$100 million limit. Given the difficulties in buying insurance in the current market, the District may elect to reduce the limits for premium savings. For the renewal, this program will be excess of a self-insured retention of \$5 million for Auto Liability and \$3 million for General Liability, including legal defense costs within the self-insured retention. The renewal limits will be between \$75 and \$100 million. The insurance broker will be working through the month of June to negotiate the best possible insurance program for the District. This extra time will enable the broker to obtain offers of insurance in a difficult market. The delegation authorizes the General Manager to purchase insurance consistent with the terms described above up to a not to exceed premium amount of \$3.7 million;

- (ii) Renews the Excess Workers' Compensation and Employers' Liability Insurance Program with Safety National, for a one-year term, in excess of a self-insured retention of \$1 million for each accident, with a \$25 million limit, for an annual premium of \$419,895;
- (iii) Renews the Public Officials'/Employment Practices Liability Insurance Program with Ironshore, for a one-year term, with a liability limit of \$2 million for each occurrence/annual aggregate. The program has a self-insured retention of \$250,000 for each Directors and Officers claim, and \$250,000 for Employment Practices Liability claims – the only exception being a \$500,000 self-insured retention for claims concerning Class Actions or Layoffs. The annual premium for this policy is \$186,540;
- (iv) Renews the Fiduciary Liability Insurance Program for the Other Public Employee Benefits (OPEB) Trust Board with Chubb Insurance Company for a one-year term, with a \$5 million limit for each occurrence, and a \$25,000 deductible, for an annual premium of \$15,168;
- (v) Renews the Crime Insurance program with F&D/Zurich Insurance Company, for the third-year of a three-year term with a \$25,000 deductible and \$1 million limit for an annual premium of \$4,724;
- (vi) Renews the three -year Environmental Liability program with Chubb with a \$5 million limit and a \$1 million sub-limit for Bioterrorism that covers expenses for the clean-up of decontamination. This policy includes a \$250,000 self-insured retention. The premium is \$66,789; and,
- (vii) Renews the Cyber Liability Program with At Bay for a one-year-term. The program has a \$7 million limit, except for \$2 million for Ransomware attacks, and \$1 million for Social Engineering Fraud. The coverage has a \$50,000 self-insured retention with a premium of \$58,822.

- (b) Approves the Property Insurance Program, effective July 1, 2021, as follows:

**BOARD OF DIRECTORS MEETING
JUNE 25, 2021/PAGE 12**

- (i) Renews the property insurance program with AIG for buildings and facilities for a premium of \$574,252, and also the excess earthquake and flood insurance program for a premium of \$139,460;
- (ii) Renews the Marin Transit Bus Property Damage Program with actual cash value basis and a deductible of \$50,000 with Markel for a premium of \$29,493; and,
- (iii) Continues to allocate monies to the Restricted Contingency Reserve, for FY 21/22, in the amount of \$1.3 million, as self-insurance for costs associated with Bridge Physical Damage and Loss of Revenue,

with the understanding that the requisite funds will be available in the approved FY 21/22 Operating Budget for the Bridge, Bus, Ferry and District divisions.

Adopted

AYES (11): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSENT (5): Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

**(6) Approve Proposed FY 21/22 Operating and Capital Budget [1:32:30
Hours Mark on the Audio Recording]**

Director Grosboll inquired about the process for reconsidering the budget.

Mr. Mulligan responded that the Board can amend the budget or look for budget savings to approve any negotiated and Board approved compensation adjustments.

Directors RABBITT/FREDERICKS

Resolution No. 2021-053 approves the FY 2021/2022 (FY 21/22) Proposed Operating and Capital Budget, as follows:

- (a) Authorizes the following items as contained in the budget:
 - (i) District Goals, Projects, and Accomplishments;
 - (ii) Changes to the Reserve Structure; and,
 - (iii) Changes to the Table of Organization.
- (b) No budgeted salary increase are included for any employees, since none have been negotiated.
- (c) Authorizes a Capital Contribution amount of \$21 million.
- (d) Authorizes the following items not currently included in the Proposed Budget but will be included in the Adopted Budget:
 - (i) Any Board approved actions through June 30, 2021 that have a fiscal impact to the FY 21/22 Capital and/or Operating Budget;

**BOARD OF DIRECTORS MEETING
JUNE 25, 2021/PAGE 13**

- (ii) Carryover any incomplete projects in the FY 20/21 Capital Budget to FY 21/22 as authorized by the General Manager;
- (iii) Move capital projects from the FY 22/23 list to the FY 21/22 budget, authorized by the General Manager, as staff resources become available in FY 21/22; and,
- (iv) Any final FY 20/21 budget transfers needed to comply with the Board's budget policy will be implemented in the FY 21/22 Adopted Budget Book.

Adopted

AYES (11): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSENT (5): Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

**(C) Meeting of the Rules, Policy and Industrial Relations Committee [1:36:06 Hours Mark on the Audio Recording]
June 25, 2021
Chair Judy Arnold**

- (1) Receive Statement of Actuarial Opinion Regarding the Cost Impact of Retiree Health Benefit Plan Changes in Accordance with California Code 7507 Relative to the Transition of District Health Plans to the CalPERS Health System for Union Coalition Employees and Retirees [1:36:27 Hours Mark on the Audio Recording]**

Directors ARNOLD/HILL

Resolution No. 2021-054 receives the statement of actuarial opinion regarding the cost impact of retiree health benefit plan changes upon future costs, including normal cost and any additional accrued liability, in accordance with California Code 7507 relative to the transition of District retiree health plans to the CalPERS health system for Union Coalition employees and retirees.

Adopted

AYES (10): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin and Rabbitt; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSTENTION (1): Director Snyder.

ABSENT (5): Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

(9) ADDRESSES TO BOARD:

There were no "Addresses to Board" to discuss.

**BOARD OF DIRECTORS MEETING
JUNE 25, 2021/PAGE 14**

(10) SPECIAL ORDER OF BUSINESS:

- (A) Consider Possible Action to Terminate the Suspension of Board Procedural Rules and Policies For COVID-19 related Emergency Actions [1:40:13 Hours Mark on the Audio Recording]**

Mr. Mulligan presented the staff report.

President Pahre stated that it appears the Board should not be acting on this item at this time.

Directors COCHRAN/GARBARINO moved and seconded to continue consideration of this item until the next Board meeting.

Carried

AYES (11): Directors Arnold, Conroy, Fredericks, Garbarino, Grosboll, Hill, Mastin, Rabbitt and Snyder; Second Vice President Cochran; President Pahre.

NOES (0): None.

ABSENT (5): Directors Hernández, Melgar, Rodoni and Stefani; First Vice President Theriault.

At the conclusion of the item, Director Grosboll inquired about when the Board would be meeting in person or by Zoom.

Mr. Mulligan responded that the Governor's Executive Order, which amended certain provisions of the Brown Act and allowed for telephone meetings, had been extended until September 30, 2021. He added that there is some legislation being considered that would make some of the provisions permanent. He added that the Administration Building elevator is not functioning and District staff is looking at nearby alternative sites for the in person meetings.

(11) UNFINISHED BUSINESS:

There was no "Unfinished Business" to discuss.

(12) NEW BUSINESS:

There was no "New Business" to discuss.

(13) COMMUNICATIONS: [1:44:16 Hours Mark on the Audio Recording]

A copy of Board Agenda Item No. 13, "Communications" is available on the District's web site or upon request from the Office of the District Secretary.

(14) ADJOURNMENT: [1:44:27 Hours Mark on the Audio Recording]

All business having been concluded **Directors ARNOLD/FREDERICKS** moved and seconded that the meeting be adjourned at 11:35 a.m. in the memory of the Santa Clara Valley Transportation Authority (VTA) shooting victims:

**BOARD OF DIRECTORS MEETING
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- Abdolvahab Alaghmandan
- Adrian Balleza
- Alex Fritch
- José Hernandez III
- Lars Lane
- Paul Megia
- Timothy Romo
- Michael Rudometkin and
- Taptejdeep Singh (Tah-teh-deep Sing)

The Board also adjourned in honor of the designer and presenter of the working model of the Bridge with a movable barrier, Robert Guernsey, Jose A. “Tony” Rodriquez, Jr. and Susan Ostrom.

Carried

Respectfully submitted,

Amorette M. Ko-Wong
Secretary of the District

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2021-07-1

GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT

MEMORANDUM OF MINUTES

SPECIAL BOARD OF DIRECTORS MEETING

JULY 9, 2021

Executive Order N-25-20 and N-29-20, issued by the Governor of the State of California, in which portions of the Ralph M. Brown Act are suspended and allows all Board members, staff and the public to participate by telephone.

These minutes are supplemented by the audio recording that is posted online at:
<https://www.goldengate.org/district/board-of-directors/meeting-documents/>

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in a special session via audio conference, on Friday, July 9, 2021, at 9:00 a.m., President Pahre presiding.

- (1) **CALL TO ORDER:** President Barbara L. Pahre.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong.

Directors Present (13): Directors Arnold, Conroy, Fredericks, Garbarino, Hill, Mastin, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.

Director Absent (3): Directors Grosboll, Hernández and Melgar.

[Note: On this date, there were three vacancies on the Board of Directors.]

Staff Present: General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorneys Madeline Chun and Kimon Manolius; Deputy General Manager/Administration and Development Kellee Hopper; Deputy General Manager/Bridge Division Steve Miller; Deputy General Manager/Bus Transit Division Mona Babauta; Deputy General Manager/Ferry Division James Swindler; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

- (3) **PLEDGE OF ALLEGIANCE:** First Vice President Michael Theriault **[2:21 Minutes Mark on the Audio Recording]**

**BOARD OF DIRECTORS MEETING
JULY 9, 2021/PAGE 2**

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

[Director Arnold arrived.]

(4) PUBLIC COMMENT: [4:12 Minutes Mark on the Audio Recording]

There was no "Public Comment."

[Director Snyder arrived.]

(5) SPECIAL ORDER OF BUSINESS:

(A) Open Session

(1) Approve Actions Relative to Adoption of the CalPERS Health Contract Resolutions and Associated Actions for Union Coalition Active Employees and Retirees [4:30 Minutes Mark on the Audio Recording]

Deputy General Manager/Administration and Development Kellee Hopper presented the staff report.

Directors FREDERICKS/SNYDER

Resolution Nos. 2021-055 to 2021-063 approves adoption of the following CalPERS Health Program Resolutions for the Union Coalition employees and retirees (copies are attached to the staff report), each to be effective October 1, 2021:

- (a) Resolution 2021-056**, Electing to be Subject to the Public Employees' Medical and Hospital Care Act at an Unequal Amount for Employees and Annuitants with Respect to a Recognized Employee Organization 003 PERS Union Coalition;
- (b) Resolution 2021-057**, Electing to be Subject to the Public Employees' Medical and Hospital Care Act at an Unequal Amount for Employees and Annuitants with Respect to a Recognized Employee Organization 703 Non-PERS Union Coalition;
- (c) Resolution 2021-058**, Electing to Adopt Survivor Benefits Under Section 22819 of the Public Employees' Medical and Hospital Care Act with Respect to a Recognized Employee Organization 003 PERS Union;
- (d) Resolution 2021-059**, Electing to Adopt Survivor Benefits Under Section 22819 of the Public Employees' Medical and Hospital Care Act with Respect to a Recognized Employee Organization 703 Non-PERS Union Coalition;
- (e) Resolution 2021-060**, Electing to Adopt Survivor Benefits Under Section 22819.1 of the Public Employees' Medical and Hospital Care Act with Respect to a Recognized Employee Organization 003 PERS Union Coalition;
- (f) Resolution 2021-061**, Electing to Adopt Survivor Benefits Under Section 22819.1 of the Public Employees' Medical and Hospital Care Act with Respect to a Recognized Employee Organization 703 PERS Union Coalition;

**BOARD OF DIRECTORS MEETING
JULY 9, 2021/PAGE 3**

- (g) **Resolution 2021-062**, Electing to Adopt Less Than Halftime Benefits under Section 22807 of the Public Employees' Medical and Hospital Care Act with Respect to a Recognized Employee Organization 003 PERS Union Coalition; and,
- (h) **Resolution 2021-063**, Electing to Adopt Less Than Halftime Benefits under Section 22807 of the Public Employees' Medical and Hospital Care Act with Respect to a Recognized Employee Organization 703 Non-PERS Union Coalition.

Adopted

AYES (13): Directors Arnold, Conroy, Fredericks, Garbarino, Hill, Mastin, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Cochran; First Vice President Theriault; President Pahre.

NOES (0) None.

ABSENT (3): Directors Grosboll, Hernández and Melgar.

(6) NEW BUSINESS:

There was no "New Business" to discuss.

(7) ADJOURNMENT: [09:50 Minutes Mark on the Audio Recording]

All business having been concluded **Directors COCHRAN/ARNOLD** moved and seconded that the meeting be adjourned at 9:11 a.m.

Carried

Respectfully submitted,

Amorette M. Ko-Wong
Secretary of the District

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AGENDA ITEM NO. 5.B.

**RATIFICATION OF PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER
FINANCE-AUDITING COMMITTEE OF JULY 22, 2021**

(B) Ratification of Previous Actions by the Auditor-Controller:

(1) Staff Report

The previous actions by the Auditor-Controller were presented to the Finance-Auditing Committee for approval at the meeting of June 24, 2021. The staff report can be found on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents>.

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