



April 14, 2023

Bus Passengers Advisory Committee
Scott Kempf, Chair
scottkempf@gmail.com

Dear Chairperson Kempf:

The Board of Directors of the Golden Gate Bridge, Highway and Transportation District (District) has begun a strategic planning process for the District's future activities and finances. In the first phase of the process, the Board through its Strategic Planning Advisory Committee is collecting ideas on four broad topics:

1. Transportation (including Bridge)
2. Environment and Climate Change Mitigation/Adaptation
3. Finances (Revenue and Expenditure)
4. Labor/Employee Relations

In the second phase, the Board will prioritize the ideas and test them against the five- and ten-year financial projections presented by District staff to its Finance-Auditing Committee Meeting of October 27, 2022 as [Finance Agenda Item No. 9](#).

While we acknowledge many possible overlaps among the topics, the first of them, Transportation, clearly falls within the purview of your committee. Accordingly, we are asking for your input of ideas. These may be grand or highly particular. They might seem visionary or pragmatic. In this first phase, these distinctions are unimportant.

The Strategic Planning Advisory Committee, for its part, established "brainstorming" subcommittees and filled them with volunteers from the broader Board. The subcommittees were tasked with producing ideas and then attempting an initial prioritization, by criteria of their choosing, and in awareness that the test of financial feasibility awaited at a later date. Their results will be reported to the full Board at its meeting on April 28, 2023.

We leave it to you as to how you wish to proceed in this regard. We do ask that you have something for us by the Board's June meeting, if at all possible, and that you assign someone to report it to us.

We value and are grateful for your participation in this effort, and we look forward to hearing from you.

Respectfully yours,

A handwritten signature in blue ink, appearing to read "Michael Thériault", with a stylized flourish at the end.

Michael Thériault
President, Board of Directors